



# INTERNATIONAL CEMENT GROUP LTD.

(Company Registration Number 201539771E)  
(Incorporated in the Republic of Singapore)  
(the “Company”)

6 April 2026

Dear Shareholder,

The Board of Directors (the “**Board**”) of International Cement Group Ltd. (the “**Company**” and together with its subsidiaries, the “**Group**”) wishes to inform that as part of the Group’s sustainability efforts to protect the environment, the Company has gone paperless with its Annual Report for the financial year ended 31 December 2025 (“**Annual Report 2025**”). From the date of this letter, you have full access to the Annual Report 2025, by visiting the Company’s corporate website at <https://www.internationalcementgroup.com>.

**How to access:**

The Annual Report 2025 may be accessed under Investors – Annual Reports webpage in the Company’s website at <https://www.internationalcementgroup.com>. To access the Annual Report 2025, click on the relevant hyperlink.

You will need an internet browser and PDF reader to view the Annual Report 2025. The Annual Report 2025 is also available on the Singapore Exchange Securities Trading Limited’s website at <https://www.sgx.com/securities/company-announcements>.

Printed copies of the Notice of Annual General Meeting and Proxy Form for the upcoming Annual General Meeting have been sent together with this letter.

If you wish to receive printed copy of the Annual Report 2025, please complete the Request Form annexed to this letter and submit the Request Form either (i) by post to the Company’s registered address at 100 Tras Street, #18-01 100 AM, Singapore 079027; or (ii) by email to the Company at [ir@internationalcementgroup.com](mailto:ir@internationalcementgroup.com), in either methods, no later than **13 April 2026**.

**Personal data privacy:**

By submitting the Request Form to the Company, you consent to the collection, use and disclosure of your personal data as contained in your Request Form by the Company (or its agents or service providers) for the purpose of the processing and administration by the Company (or its agents or service providers) of your request for a printed copy of the Annual Report 2025, and in order for the Company (or its agents and service providers) to comply with any applicable laws, listing rules, regulations and/or guidelines.

Yours faithfully  
For and on behalf of the Board

Zhang Zengtao  
Executive Director and Chief Executive Officer

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## REQUEST FORM

To: International Cement Group Ltd. (the “**Company**”)  
100 Tras Street, #18-01 100 AM, Singapore 079027

**Note: Please tick the below boxes accordingly. Incomplete or incorrectly completed requests will not be processed by the Company.**

I/We wish to receive a printed copy of the Annual Report 2025.

The shares are held by me/us under or through:

CDP Securities Account No. \_\_\_\_\_

CPF/SRS Account

Physical Scrips

Name(s) of Shareholder(s): \_\_\_\_\_

NRIC/Passport Number(s): \_\_\_\_\_

Company Registration Number: \_\_\_\_\_

Mailing Address: \_\_\_\_\_

Telephone Number(s): \_\_\_\_\_

Signature(s): \_\_\_\_\_

Date: \_\_\_\_\_

**Personal data privacy:**

By submitting the Request Form to the Company, the Shareholder(s) of the Company consents to the collection, use and disclosure of the Shareholder(s)’ personal data by the Company (or its agents or service providers) for the purpose of the processing and administration by the Company (or its agents or service providers) of the Shareholder(s)’ request for a printed copy of the Annual Report 2025, and in order for the Company (or its agents and service providers) to comply with any applicable laws, listing rules, regulations and/or guidelines.

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AFFIX  
POSTAGE  
STAMP

**International Cement Group Ltd.**

100 Tras Street, #18-01 100 AM,  
Singapore 079027

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