INDOFOOD AGRI RESOURCES LTD.
(Company Registration No. 200106551G)
(Incorporated in the Republic of Singapore)

RECONSTITUTION OF THE BOARD AND BOARD COMMITTEES

The Board of Directors (the "**Board**") of Indofood Agri Resources Ltd. (the "**Company**") wishes to announce the following changes to the Board and Board Committees with effect from 31 July 2026:

(1) The resignation of Mr Goh Kian Chee as a Non-Executive Director and a member of the Audit and Risk Management Committee ("**AC**"); and

(2) The appointment of Ms Amelia Setiawan as an Independent Director and a member of AC.

The announcements pursuant to Rule 704(7) of the Listing Manual of the Singapore Exchange Securities Trading Limited in relation to the appointment of Ms Amelia Setiawan and resignation of Mr Goh Kian Chee will be announced separately.

Following the aforesaid changes, the Board and Board Committees of the Company shall be re-constituted as follows:

Board of Directors:

Mr Philip Yeo Liat Kok	Chairman and Lead Independent Director
Mr Mark Wakeford	Chief Executive Officer and Executive Director
Mr Moleonoto Tjang	Executive Director and Head of Finance & Corporate Services
Mr Suaimi Suriady	Executive Director and Head of Edible Oils & Fats Division
Mr Tjhie Tje Fie	Non-Executive Director
Mr Axton Salim	Non-Executive Director
Mr David Sungkoro	Independent Director
Mr Andreas Tan	Independent Director
Ms Amelia Setiawan	Independent Director

Audit and Risk Management Committee:

Mr David Sungkoro	Chairman
Mr Andreas Tan	Member
Ms Amelia Setiawan	Member

Remuneration Committee:

Mr Philip Yeo Liat Kok	Chairman
Mr Axton Salim	Member
Mr Andreas Tan	Member

Nominating Committee

Mr Philip Yeo Liat Kok	Chairman
Mr David Sungkoro	Member
Mr Andreas Tan	Member

Last but not least, the Board would like to express its gratitude to Mr Goh Kian Chee for his invaluable contributions and guidance to the Board during his tenure.

BY ORDER OF THE BOARD

MAK MEI YOOK / LEE SIEW JEE, JENNIFER
COMPANY SECRETARIES
31 JULY 2026