

TEHO INTERNATIONAL INC LTD.

(Company Registration No: 200811433K)
(Incorporated in the Republic of Singapore)

CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) FOR THE SIX MONTHS AND FULL YEAR ENDED 30 JUNE 2024

This announcement has been reviewed by the Company's Sponsor, SAC Capital Private Limited (the "Sponsor"). This announcement has not been examined or approved by the Singapore Exchange Securities Trading Limited ("the "SGX-ST") and the SGX-ST assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made, or reports contained in this announcement. The contact person for the Sponsor is Ms Audrey Mok (Tel: (65) 6232 3210) at 1 Robinson Road, #21-00 AIA Tower, Singapore 048542.

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A. CONDENSED INTERIM CONSOLIDATED STATEMENT OF PROFIT OR LOSS

		Group					
	Note	2HY2024 Unaudited S\$	2HY2023 Unaudited S\$	Change %	FY2024 Unaudited S\$	FY2023 Audited S\$	Change %
Revenue	4	32,224,094	34,628,936	(6.9)	60,405,572	70,717,660	(14.6)
Cost of sales		(20,345,046)	(22,290,540)	(8.7)	(37,889,997)	(47,140,970)	(19.6)
Gross profit		11,879,048	12,338,396	(3.7)	22,515,575	23,576,690	(4.5)
Other operating income		51,950	206,861	(74.9)	642,293	401,415	60.0
Distribution expenses		(702,254)	(732,936)	(4.2)	(1,491,531)	(1,580,572)	(5.6)
Administrative expenses		(6,872,125)	(6,379,930)	7.7	(13,988,624)	(13,278,634)	5.3
Other operating expenses		(2,530,478)	(2,161,288)	17.1	(4,833,618)	(4,478,166)	7.9
Results from operating activities		1,826,141	3,271,103	(44.2)	2,844,095	4,640,733	(38.7)
Finance income		6,535	16,929	(61.4)	15,296	32,316	(52.7)
Finance costs		(616,192)	(627,936)	(1.9)	(1,267,841)	(1,210,267)	4.8
Net finance costs		(609,657)	(611,007)	(0.2)	(1,252,545)	(1,177,951)	6.3
Share of results of equity-accounted investees (net of tax)		-	-	n.m.	-	-	n.m.
Profit before tax	6	1,216,484	2,660,096	(54.3)	1,591,550	3,462,782	(54.0)
Tax expense	7	(423,393)	(539,652)	(21.5)	(691,792)	(622,789)	11.1
Profit for the period / year		793,091	2,120,444	(62.6)	899,758	2,839,993	(68.3)
Earnings per share							
Basic (cents)	9	0.34	0.90	(62.2)	0.38	1.21	(68.6)
Diluted (cents)	9	0.34	0.90	(62.2)	0.38	1.21	(68.6)

Notes:

- (1) 2HY2024 : 6 months ended 30 June 2024
- (2) 2HY2023 : 6 months ended 30 June 2023
- (3) FY2024 : 12 months ended 30 June 2024
- (4) FY2023 : 12 months ended 30 June 2023
- (5) n.m.: not meaningful.

B. CONDENSED INTERIM CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

	Group						
		2HY2024	2HY2023	Change	FY2024	FY2023	Change
	Note	Unaudited S\$	Unaudited S\$	%	Unaudited S\$	Audited S\$	%
Profit for the period / year		793,091	2,120,444	(62.6)	899,758	2,839,993	(68.3)
Items that are or may be reclassified subsequently to profit or loss:							
Foreign currency translation differences, net of tax		5,408	272,997	(98.0)	(134,860)	127,604	n.m.
Other comprehensive income for the period / year, net of tax		5,408	272,997	(98.0)	(134,860)	127,604	n.m.
Total comprehensive income for the period / year		798,499	2,393,441	(66.6)	764,898	2,967,597	(74.2)

C. CONDENSED INTERIM STATEMENTS OF FINANCIAL POSITION

	Note	Group		Company	
		30 June 2024	30 June 2023	30 June 2024	30 June 2023
		Unaudited S\$	Audited S\$	Unaudited S\$	Audited S\$
Assets					
Property, plant and equipment	11	14,486,622	14,236,927	130,518	193,682
Investment in subsidiaries		–	–	15,573,159	15,869,035
Investment in joint venture		–	–	–	–
Deferred tax assets		273,334	255,939	–	–
Trade and other receivables		–	224,678	–	–
Other investment		380,461	–	–	–
Non-current assets		15,140,417	14,717,544	15,703,677	16,062,717
Inventories		23,397,591	22,855,251	–	–
Contract costs		3,680	1,560	–	–
Tax recoverable		20,229	1,004	–	–
Trade and other receivables		10,250,811	10,806,451	7,801,175	8,314,494
Contract assets		7,190	2,910	–	–
Cash and cash equivalents		6,586,775	8,115,573	82,766	71,039
Asset held for sale		–	569,011	–	–
Current assets		40,266,276	42,351,760	7,883,941	8,385,533
Total assets		55,406,693	57,069,304	23,587,618	24,448,250
Equity					
Share capital	13	33,035,508	33,035,508	33,035,508	33,035,508
Other reserves		(413,299)	(278,439)	–	–
Accumulated losses		(9,015,584)	(9,679,917)	(43,163,067)	(47,120,583)
Total equity		23,606,625	23,077,152	(10,127,559)	(14,085,075)
Liabilities					
Loans and borrowings	12	7,471,016	8,742,111	–	–
Deferred grant income		3,572	131,966	–	–
Deferred tax liabilities		1,000	1,000	–	–
Non-current liabilities		7,475,588	8,875,077	–	–
Loans and borrowings	12	17,348,260	18,298,079	–	–
Trade and other payables		5,762,715	6,231,965	33,715,177	38,533,325
Contract liabilities		987,756	175,001	–	–
Deferred grant income		135,863	146,284	–	–
Current tax liabilities		89,886	265,746	–	–
Current liabilities		24,324,480	25,117,075	33,715,177	38,533,325
Total liabilities		31,800,068	33,992,152	33,715,177	38,533,325
Total equity and liabilities		55,406,693	57,069,304	23,587,618	24,448,250

D. CONDENSED INTERIM CONSOLIDATED STATEMENT OF CASH FLOWS

		Group	
	Note	FY2024 Unaudited S\$	FY2023 Audited S\$
<u>Cash flows from operating activities</u>			
Profit before tax		1,591,550	3,462,782
Adjustments for:			
Amortisation of deferred grant income	6.1	(150,505)	(160,590)
Bad debts (recovered)/written off	6.1	(37,079)	3,131
Depreciation of property, plant, and equipment	6.1	1,983,155	1,784,162
Fair value loss/(gain) on derivatives	6.1	60,954	(38,285)
Loss on disposal of plant and equipment	6.1	4,480	12,383
Gain on disposal of asset for sale	6.1	(190,989)	–
Gain on modification of lease contracts	6.1	(121)	(10,139)
Impairment loss/(Reversal of impairment loss) on trade and other receivables and contract assets	6.1	66,418	(120,616)
Net finance costs		1,252,545	1,177,951
Operating cash flows before changes in working capital		4,580,408	6,110,779
Changes in:			
- Inventories		(596,736)	2,288,305
- Development properties		–	5,465,226
- Contract costs		(2,120)	24,690
- Trade and other receivables		678,980	(264,075)
- Contract assets		(4,280)	36,540
- Trade and other payables		(523,444)	(11,323)
- Contract liabilities		812,410	(283,240)
Cash generated from operations		4,945,218	13,366,902
Tax paid		(902,707)	(835,129)
Net cash from operating activities		4,042,511	12,531,773
<u>Cash flows from investing activities</u>			
Acquisition of property, plant and equipment ^(Note 1)		(520,200)	(1,068,729)
Interest received		419	174
Proceeds from disposal of asset held for sale		760,000	–
Proceeds from disposal of plant and equipment		11,138	21,888
Receipt of deferred grant income		11,690	438,840
Acquisition of other investment		(380,461)	–
Net cash used in investing activities		(117,414)	(607,827)

D. CONDENSED INTERIM CONSOLIDATED STATEMENT OF CASH FLOWS (continued)

		Group	
	Note	FY2024 Unaudited S\$	FY2023 Audited S\$
<u>Cash flows from financing activities</u>			
Dividend paid to owners of the Company	10	(235,425)	(235,425)
Interest paid		(1,267,841)	(1,210,267)
Payment of lease liabilities		(980,903)	(826,747)
Proceeds from loans and borrowings		19,182,094	19,332,778
Repayment of loans and borrowings		(22,118,441)	(25,381,596)
Net cash used in financing activities		<u>(5,420,516)</u>	<u>(8,321,257)</u>
Net (decrease) / increase in cash and cash equivalents		(1,495,419)	3,602,689
Cash and cash equivalents at beginning of the year		8,115,573	4,536,280
Effect of exchange rate fluctuations on cash held		(33,379)	(23,396)
Cash and cash equivalents at end of the year		<u>6,586,775</u>	<u>8,115,573</u>
 <u>Note 1</u>			
Additions of property, plant and equipment		2,323,465	2,221,130
Less: Addition in right-of-use assets		(1,803,265)	(1,152,401)
Cash used in acquisition of property, plant and equipment		<u>520,200</u>	<u>1,068,729</u>

E. CONDENSED INTERIM STATEMENTS OF CHANGES IN EQUITY

Group	Attributable to owners of the Company			
	Share capital S\$	Foreign currency translation reserve S\$	Accumulated losses S\$	Total equity S\$
As at 1 July 2023 (audited)	33,035,508	(278,439)	(9,679,917)	23,077,152
Total comprehensive income for the year				
Profit for the year	–	–	899,758	899,758
Other comprehensive income				
Foreign currency translation differences	–	(134,860)	–	(134,860)
Total comprehensive income for the year	–	(134,860)	899,758	764,898
Transactions with owners, recognised directly in equity				
Contributions by and distributions to owners				
Dividends declared (Note 10)	–	–	(235,425)	(235,425)
Total transactions with owners	–	–	(235,425)	(235,425)
As at 30 June 2024 (unaudited)	<u>33,035,508</u>	<u>(413,299)</u>	<u>(9,015,584)</u>	<u>23,606,625</u>
As at 1 July 2022 (audited)	33,035,508	(406,043)	(12,284,485)	20,344,980
Total comprehensive income for the year				
Profit for the year	–	–	2,839,993	2,839,993
Other comprehensive income				
Foreign currency translation differences	–	127,604	–	127,604
Total comprehensive income for the year	–	127,604	2,839,993	2,967,597
Transactions with owners, recognised directly in equity				
Contributions by and distributions to owners				
Dividends declared (Note 10)	–	–	(235,425)	(235,425)
Total transactions with owners	–	–	(235,425)	(235,425)
As at 30 June 2023 (audited)	<u>33,035,508</u>	<u>(278,439)</u>	<u>(9,679,917)</u>	<u>23,077,152</u>

E. CONDENSED INTERIM STATEMENTS OF CHANGES IN EQUITY (continued)

	Share capital S\$	Accumulated losses S\$	Total equity S\$
Company			
As at 1 July 2023 (audited)	33,035,508	(47,120,583)	(14,085,075)
Total comprehensive income for the year	–	4,192,941	4,192,941
Transactions with owners, recognised directly in equity			
<i>Contributions by and distributions to owners</i>			
Dividends declared (Note 10)	–	(235,425)	(235,425)
Total transactions with owners	–	(235,425)	(235,425)
As at 30 June 2024 (unaudited)	<u>33,035,508</u>	<u>(43,163,067)</u>	<u>(10,127,559)</u>
As at 1 July 2022 (audited)	33,035,508	(53,099,530)	(20,064,022)
Total comprehensive income for the year	–	6,214,372	6,214,372
Transactions with owners, recognised directly in equity			
<i>Contributions by and distributions to owners</i>			
Dividends declared (Note 10)	–	(235,425)	(235,425)
Total transactions with owners	–	(235,425)	(235,425)
As at 30 June 2023 (audited)	<u>33,035,508</u>	<u>(47,120,583)</u>	<u>(14,085,075)</u>

F. NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

1. Corporate information

TEHO International Inc Ltd. (the "Company") is a public company limited by shares, incorporated and domiciled in Singapore with its registered office at 1 Commonwealth Lane, #09-23, One Commonwealth, Singapore 149544. The Company's registration number is 200811433K. The Company is listed on the Catalist board of the Singapore Exchange Securities Trading Limited.

These condensed interim consolidated financial statements as at and for the six months and full year ended 30 June 2024 comprise the Company and its subsidiaries (collectively, the "Group"). The Company is an investment holding company.

The principal activities of the Group are:

- (a) Supply of rigging and mooring equipment as well as related services to customers mainly in the marine and offshore industries;
- (b) Supply of offshore oil and gas equipment to offshore oil and gas industries;
- (c) Manufacture and repair of water/waste water treatment equipment and provision of environmental engineering design and consultancy services;
- (d) Real estate development; and
- (e) Provision of real estate valuation services.

2. Basis of preparation

The condensed interim consolidated financial statements for the six (6) months and full year ended 30 June 2024 have been prepared in accordance with SFRS(I) 1-34 *Interim Financial Reporting* issued by the Accounting Standards Council Singapore. The condensed interim consolidated financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance of the Group since the last annual consolidated financial statements for the year ended 30 June 2023.

The presentation for the six (6) months and full year ended 30 June 2024 unaudited condensed interim consolidated financial statements are prepared in accordance with the relevant accounting standards under Singapore Financial Reporting Standards (International) ("SFRS(I)s") which is to comply with Catalist Rule 705(3A).

The accounting policies adopted are consistent with those of the previous financial year which were prepared in accordance with SFRS(I)s, except for the adoption of new and amended standards as set out in Note 2.1.

The condensed interim consolidated financial statements are presented in Singapore dollar which is the Company's functional currency.

2.1 New and amended standards adopted by the Group

The Group has applied the following SFRS(I)s, amendments to and interpretations of SFRS(I) for the first time on 1 July 2023:

- *SFRS(I) 17 Insurance Contracts, including amendments to Initial Application of SFRS(I) 17 and SFRS(I) 9 – Comparative Information*
- *Disclosure of Accounting Policies* (Amendments to SFRS(I) 1-1 and SFRS(I) Practice Statement 2)
- *Definition of Accounting Estimates* (Amendments to SFRS(I) 1-8)
- *Deferred Tax related to Assets and Liabilities arising from a Single Transaction* (Amendments to SFRS(I) 1-12)
- *International Tax Reform – Pillar Two Model Rules* (Amendments to SFRS(I) 1-12)

The application of these standards, amendments to standards and interpretations does not have a material effect on the financial statements.

2.1 Use of judgements and estimates

The preparation of the condensed interim consolidated financial statements in conformity with SFRS(I)s requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the year ended 30 June 2023.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

Key judgements, assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment within the next financial period includes the following:

- Measurement of realisable amounts of inventories.

3. Seasonal operations

The Group's businesses were not affected significantly by seasonal or cyclical factors during the financial year.

4. Segment and revenue information

The Group is organised into the following main business segments:

- Segment 1: Marine & Offshore comprises of mooring and rigging, water treatment and engineering businesses.
- Segment 2: Property comprises of property development and consultancy services.

These operating segments are reported in a manner consistent with internal reporting provided to the Group's Chief Executive Officer, who is responsible for allocating resources and assessing performance of the operating segments.

4.1 Reportable segments

Business Segment Reporting	Marine & Offshore S\$	Property S\$	Unallocated S\$	Group S\$
2HY2024				
Revenue	39,032,746	579,725	–	39,612,471
Internal revenue	(7,388,377)	–	–	(7,388,377)
External revenue	<u>31,644,369</u>	<u>579,725</u>	<u>–</u>	<u>32,224,094</u>
Interest income	6,269	266	–	6,535
Interest expense	(615,887)	(305)	–	(616,192)
Depreciation	(993,731)	(5,456)	(40,083)	(1,039,270)
Reportable segment profit/(loss) before tax	1,308,617	(26,516)	–	1,282,101
Other unallocated expenses	–	–	(65,617)	<u>(65,617)</u>
Consolidated profit before tax				<u>1,216,484</u>
Reportable segment assets	54,768,832	366,394	271,467	55,406,693
Capital expenditure	331,572	11,160	7,439	350,171
Reportable segment liabilities	<u>31,383,126</u>	<u>189,559</u>	<u>227,383</u>	<u>31,800,068</u>
2HY2023				
Revenue	41,229,987	815,043	–	42,045,030
Internal revenue	(7,416,094)	–	–	(7,416,094)
External revenue	<u>33,813,893</u>	<u>815,043</u>	<u>–</u>	<u>34,628,936</u>
Interest income	16,929	–	–	16,929
Interest expense	(626,970)	(966)	–	(627,936)
Depreciation	(839,176)	(14,461)	(37,495)	(891,132)
Reportable segment profit before tax	3,005,409	(36,277)	–	2,969,132
Other unallocated expenses	–	–	(309,036)	<u>(309,036)</u>
Consolidated profit before tax				<u>2,660,096</u>
Reportable segment assets	56,172,340	585,129	311,835	57,069,304
Capital expenditure	1,395,799	48,919	12,764	1,457,482
Reportable segment liabilities	<u>33,496,436</u>	<u>263,390</u>	<u>232,326</u>	<u>33,992,152</u>

Business Segment Reporting	Marine & Offshore S\$	Property S\$	Unallocated S\$	Group S\$
FY2024				
Revenue	74,364,264	1,115,064	–	75,479,328
Internal revenue	(15,073,756)	–	–	(15,073,756)
External revenue	<u>59,290,508</u>	<u>1,115,064</u>	<u>–</u>	<u>60,405,572</u>
Interest income	15,030	266	–	15,296
Interest expense	(1,267,159)	(682)	–	(1,267,841)
Depreciation	(1,891,073)	(12,652)	(79,430)	(1,983,155)
Reportable segment profit/(loss) before tax	2,424,574	(271,651)	–	2,152,923
Other unallocated expenses	–	–	(561,373)	(561,373)
Consolidated profit before tax				<u>1,591,550</u>
Reportable segment assets	54,768,832	366,394	271,467	55,406,693
Capital expenditure	2,296,040	11,160	16,265	2,323,465
Reportable segment liabilities	<u>31,383,126</u>	<u>189,559</u>	<u>227,383</u>	<u>31,800,068</u>
FY2023				
Revenue	78,590,217	6,998,769	–	85,588,986
Internal revenue	(14,871,326)	–	–	(14,871,326)
External revenue	<u>63,718,891</u>	<u>6,998,769</u>	<u>–</u>	<u>70,717,660</u>
Interest income	32,316	–	–	32,316
Interest expense	(1,201,881)	(8,386)	–	(1,210,267)
Depreciation	(1,691,130)	(18,338)	(74,694)	(1,784,162)
Reportable segment profit before tax	4,134,213	(136,234)	–	3,997,979
Other unallocated expenses	–	–	(535,197)	(535,197)
Consolidated profit before tax				<u>3,462,782</u>
Reportable segment assets	56,172,340	585,129	311,835	57,069,304
Capital expenditure	2,153,561	48,919	18,650	2,221,130
Reportable segment liabilities	<u>33,496,436</u>	<u>263,390</u>	<u>232,326</u>	<u>33,992,152</u>

- (a) The other unallocated items comprises distribution costs, administrative expenses, other operating expenses and other charges which are centralised and not segmented as these items are not directly attributable to the reportable segments.
- (b) The unallocated assets and liabilities cannot be selectively segmented when they are being deployed and/or incurred, as these items are not directly attributable to the reportable segments.

4.2 Disaggregation of revenue

(a) Types of goods or services and timing of revenue recognition

	Group					
	2HY2024	2HY2024			2HY2023	
	Marine & Offshore S\$	Property S\$	Total S\$	Marine & Offshore S\$	Property S\$	Total S\$
Types of goods or services:						
- Sale of goods	31,644,369	–	31,644,369	33,813,893	–	33,813,893
- Revenue from property development	–	–	–	–	–	–
- Provision of real estate services	–	446,346	446,346	–	426,138	426,138
- Contract revenue	–	133,379	133,379	–	388,905	388,905
	<u>31,644,369</u>	<u>579,725</u>	<u>32,224,094</u>	<u>33,813,893</u>	<u>815,043</u>	<u>34,628,936</u>
Timing of revenue recognition:						
- At a point in time	31,644,369	446,346	32,090,715	33,813,893	426,138	34,240,031
- Over time	–	133,379	133,379	–	388,905	388,905
	<u>31,644,369</u>	<u>579,725</u>	<u>32,224,094</u>	<u>33,813,893</u>	<u>815,043</u>	<u>34,628,936</u>

	Group					
	FY2024	FY2024			FY2023	
	Marine & Offshore S\$	Property S\$	Total S\$	Marine & Offshore S\$	Property S\$	Total S\$
Types of goods or services:						
- Sale of goods	59,290,508	–	59,290,508	63,718,891	–	63,718,891
- Revenue from property development	–	–	–	–	5,701,000	5,701,000
- Provision of real estate services	–	825,464	825,464	–	834,402	834,402
- Contract revenue	–	289,600	289,600	–	463,367	463,367
	<u>59,290,508</u>	<u>1,115,064</u>	<u>60,405,572</u>	<u>63,718,891</u>	<u>6,998,769</u>	<u>70,717,660</u>
Timing of revenue recognition:						
- At a point in time	59,290,508	825,464	60,115,972	63,718,891	6,535,402	70,254,293
- Over time	–	289,600	289,600	–	463,367	463,367
	<u>59,290,508</u>	<u>1,115,064</u>	<u>60,405,572</u>	<u>63,718,891</u>	<u>6,998,769</u>	<u>70,717,660</u>

(b) Geographical information

	Note	Group					
		2HY2024	2HY2024			2HY2023	
		Marine & Offshore S\$	Property S\$	Total S\$	Marine & Offshore S\$	Property S\$	Total S\$
Revenue							
Singapore		13,001,293	579,725	13,581,018	13,355,200	815,043	14,170,243
Europe	1	10,947,526	–	10,947,526	12,625,259	–	12,625,259
Southeast Asia	2	2,423,804	–	2,423,804	3,267,758	–	3,267,758
United States of America		1,797,027	–	1,797,027	1,885,970	–	1,885,970
East Asia	3	946,724	–	946,724	832,425	–	832,425
Middle East	4	563,131	–	563,131	660,201	–	660,201
Other countries	5	1,964,864	–	1,964,864	1,187,080	–	1,187,080
Total revenue		<u>31,644,369</u>	<u>579,725</u>	<u>32,224,094</u>	<u>33,813,893</u>	<u>815,043</u>	<u>34,628,936</u>

	Note	Group					
		FY2024		FY2023			
		Marine & Offshore S\$	Property S\$	Total S\$	Marine & Offshore S\$	Property S\$	Total S\$
Revenue							
Singapore		24,503,335	1,115,064	25,618,399	25,093,266	6,998,769	32,092,035
Europe	1	20,322,789	–	20,322,789	22,388,171	–	22,388,171
Southeast Asia	2	4,607,822	–	4,607,822	6,294,959	–	6,294,959
United States of America		3,487,422	–	3,487,422	3,635,698	–	3,635,698
East Asia	3	2,079,947	–	2,079,947	2,474,704	–	2,474,704
Middle East	4	1,139,205	–	1,139,205	1,305,363	–	1,305,363
Other countries	5	3,149,988	–	3,149,988	2,526,730	–	2,526,730
Total revenue		59,290,508	1,115,064	60,405,572	63,718,891	6,998,769	70,717,660

Notes:

1. Europe includes Cyprus, Netherlands, Greece, Germany, Denmark, United Kingdom, Spain, Norway, France, Turkey, Belgium, Sweden, Finland, Lithuania, Monaco, Switzerland and Italy.
2. Southeast Asia includes Philippines, Malaysia, Indonesia, Brunei Darussalam and Thailand.
3. East Asia includes Hong Kong, China, South Korea, Japan and Taiwan.
4. Middle East includes United Arab Emirates, Oman, Israel, Saudi Arabia and Qatar.
5. Other countries include Nigeria, Marshall Islands, Maldives, Panama, India, Canada, Brazil, Colombia and Australia.

(c) A breakdown of sales:

		Group		
		FY2024 S\$ Unaudited	FY2023 S\$ Unaudited	% Increase/ (Decrease)
First Half				
(a)	Revenue	28,181,478	36,088,724	(21.9)
(b)	Operating profit after tax before deducting non-controlling interests	106,667	719,549	(85.2)
Second half				
(a)	Revenue	32,224,094	34,628,936	(6.9)
(b)	Operating profit after tax before deducting non-controlling interests	793,091	2,120,444	(62.6)

5. Financial assets and liabilities

The carrying amounts and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy, are as follows. It does not include fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

Set out below is an overview of the financial assets and financial liabilities of the Group as at 30 June 2024 and 30 June 2023:

	The Group		The Company	
	30 June 2024 S\$	30 June 2023 S\$	30 June 2024 S\$	30 June 2023 S\$
Financial asset at fair value through profit or loss				
Derivative financial assets	28,012	88,966	–	–
Other investment	380,461	–	–	–
	<u>408,473</u>	<u>88,966</u>	<u>–</u>	<u>–</u>
Financial assets at amortised costs				
Trade and other receivables*	9,818,054	10,378,274	7,801,175	8,274,848
Cash and cash equivalents	6,586,775	8,115,573	82,766	71,039
	<u>16,404,829</u>	<u>18,493,847</u>	<u>7,883,941</u>	<u>8,345,887</u>
Financial liabilities at amortised costs				
Fixed rate loans	(4,897,995)	(6,435,279)	–	–
Lease liabilities	(4,918,293)	(4,136,103)	–	–
Other loans and borrowings	(15,002,988)	(16,468,808)	–	–
Trade and other payables	(5,762,715)	(6,231,965)	(33,715,177)	(38,533,325)
	<u>(30,581,991)</u>	<u>(33,272,155)</u>	<u>(33,715,177)</u>	<u>(38,533,325)</u>

* Excludes prepayments, advances to suppliers and derivative financial assets

5.1 Measurement of fair value

The Group classifies financial assets and liabilities measured at fair value using a fair value hierarchy which reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

- Quoted prices (unadjusted) in active markets for identical assets or liabilities (Level 1);
- Inputs other than quoted prices included within Level 1 which are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices) (Level 2); and
- Inputs for the assets or liability which are not based on observable market data (unobservable inputs) (Level 3)

The following table presented the financial assets and liabilities measured at fair value:

	Level 1 S\$	Level 2 S\$	Level 3 S\$	Total S\$
Group				
30 June 2024				
Financial asset at fair value through profit or loss				
Derivative financial assets	–	28,012	–	28,012
Other investment	–	–	380,461	380,461
	<u>–</u>	<u>28,012</u>	<u>380,461</u>	<u>408,473</u>
Group				
30 June 2023				
Financial asset at fair value through profit or loss				
Derivative financial assets	–	88,966	–	88,966
	<u>–</u>	<u>88,966</u>	<u>–</u>	<u>88,966</u>

Valuation techniques

The fair value of derivative financial assets are based on broker quote. Similar contracts are traded in an active market and the quote reflect the actual transactions in similar instruments.

The fair value of other investment is based on surrender value of the contract stated in the insurance policy, which is categorised within Level 3 of the fair value hierarchy.

Transfer between the levels

There were no transfers between the levels during the year.

6. Profit before tax

6.1 Significant items

	Group					
	2HY2024 Unaudited S\$	2HY2023 Unaudited S\$	Change %	FY2024 Unaudited S\$	FY2023 Audited S\$	Change %
Bad debts recovered / (written off)	37,390	(3,131)	n.m.	37,079	(3,131)	n.m.
Depreciation of property, plant and equipment	(1,039,270)	(891,132)	16.6	(1,983,155)	(1,784,162)	11.2
Fair value (loss) / gain on derivatives	(60,954)	38,285	n.m.	(60,954)	38,285	n.m.
Foreign exchange loss, net	(322,291)	(10,735)	>100.0	(42,093)	(320,095)	(86.8)
Amortisation of deferred grant income	77,363	63,142	22.5	150,505	150,590	(0.1)
Grant income	42,386	29,792	42.3	43,747	94,976	(53.9)
(Impairment loss) / Reversal of impairment loss on trade and other receivables and contract assets	(66,418)	111,299	n.m.	(66,418)	120,616	n.m.
Interest expense incurred on loans and borrowings	(616,192)	(627,936)	(1.9)	(1,267,841)	(1,210,267)	4.8
Loss on disposal of property, plant and equipment	(2,010)	(30,070)	(93.3)	(4,480)	(12,383)	(63.8)
Gain on modification of lease contracts	121	10,139	98.8	121	10,139	98.8
Gain on disposal of asset held for sale	–	–	n.m.	190,989	–	n.m.
Operating lease expenses	(8,460)	(10,595)	(20.1)	(20,998)	(26,743)	(21.5)

6.2 Related party transactions

	Group			
	2HY2024 Unaudited S\$	2HY2023 Unaudited S\$	FY2024 Unaudited S\$	FY2023 Audited S\$
Related party transactions				
Rental expenses paid to a related party	(158,400)	(144,000)	(314,400)	(288,000)
Transactions with key management personnel				
Salaries and other short-term employee benefits	1,035,982	1,039,889	2,366,874	2,319,748
Post-employment benefits, including employer's contribution to Central Provident Fund	34,371	34,759	63,228	59,775
Fees to directors of the Company	80,000	90,000	160,000	180,000
	<u>1,150,353</u>	<u>1,164,648</u>	<u>2,590,102</u>	<u>2,559,523</u>

7. Taxation

The Group calculates the period income tax expense using the tax rate that would be applicable to the expected total earnings. The major components of income tax expense in the condensed interim consolidated statement of profit or loss are:

	Group			
	2HY2024 Unaudited S\$	2HY2023 Unaudited S\$	FY2024 Unaudited S\$	FY2023 Audited S\$
Current tax expense				
Current year	577,553	506,091	657,553	709,739
Adjustment for prior periods	28,082	58,127	50,069	(62,384)
	<u>605,635</u>	<u>564,218</u>	<u>707,622</u>	<u>647,355</u>
Deferred tax expense				
Origination and reversal of temporary differences	(348,659)	–	(182,247)	–
Adjustment for prior periods	166,417	(24,566)	166,417	(24,566)
	<u>(182,242)</u>	<u>(24,566)</u>	<u>(15,830)</u>	<u>(24,566)</u>
Total tax expense	<u>423,393</u>	<u>539,652</u>	<u>691,792</u>	<u>622,789</u>

8. Net Asset Value

	Group		Company	
	As at		As at	
	30 June 2024 Unaudited	30 June 2023 Audited	30 June 2024 Unaudited	30 June 2023 Audited
Net asset/(liability) value (S\$)	23,606,625	23,077,152	(10,127,559)	(14,085,075)
Net asset/(liability) value per ordinary share (cents)	10.03	9.80	(4.30)	(5.98)
Number of shares in issue	<u>235,424,614</u>	<u>235,424,614</u>	<u>235,424,614</u>	<u>235,424,614</u>

9. Earnings per share

Earnings per ordinary share for the period based on profit attributable to owners of the parent, net of tax:

	Group			
	2HY2024 Unaudited	2HY2023 Unaudited	FY2024 Unaudited	FY2023 Audited
Earnings (S\$) (Profit attributable to owners of the parent, net of tax)	793,091	2,120,444	899,758	2,839,993
(i) Based on weighted average number of ordinary shares in issue (cents)	0.34	0.90	0.38	1.21
Weighted average number of ordinary shares	235,424,614	235,424,614	235,424,614	235,424,614
(ii) On a fully diluted basis in issue (cents)	0.34	0.90	0.38	1.21
Weighted average number of ordinary shares	235,424,614	235,424,614	235,424,614	235,424,614

10. Dividends

The following exempt (one-tier) dividends were declared, and paid by the Group and Company:

	Group and Company	
	Six months period ended	
	30 June 2024	30 June 2023
	S\$	S\$
Paid by the Company to owners of the Company		
Dividends on ordinary shares:		
- Final dividends for the year ended 30 June 2023: S\$0.001 (2022: S\$0.001) per ordinary share	235,425	235,425

11. Property, plant and equipment

During FY2024, the Group acquired assets amounting to S\$2,323,465 (FY2023: S\$2,221,130). However, it was partially offset by the depreciation of property, plant and equipment amounting to S\$1,983,155 (FY2023: S\$1,784,162), decrease in carrying amounts of property, plant and equipment amounting to S\$61,954 (FY2023: decrease of S\$19,897) due to effects of movement in foreign exchange, disposal of property, plant and equipment and right-of-use with carrying amount of S\$15,618 and S\$13,043 (FY2023: S\$34,271 and S\$286,214) respectively and reclassification to asset held for sale of S\$Nil (FY2023: S\$569,011).

12. Borrowings

Amount repayable within one year or on demand

As at 30 June 2024 (S\$)		As at 30 June 2023 (S\$)	
Secured	Unsecured	Secured	Unsecured
17,348,260	–	18,298,079	–

Amount repayable after one year

As at 30 June 2024 (S\$)		As at 30 June 2023 (S\$)	
Secured	Unsecured	Secured	Unsecured
7,471,016	–	8,742,111	–

Details of collateral

As at 30 June 2024, the total loans and borrowings comprise:

- bank borrowings of S\$19,900,983 (2023: S\$22,904,087), which are secured by corporate guarantee by the Company, legal charges on the Group's freehold and leasehold land and buildings. Certain property loans are secured by other assets of a subsidiary and personal guarantee by the director of a subsidiary; and
- lease liabilities of S\$4,918,293 (2023: S\$4,136,103), which are secured over the right-of-use assets.

13. Share capital

	Company			
	Number of shares		Amount (S\$)	
	30 June 2024	30 June 2023	30 June 2024	30 June 2023
Issued and fully paid ordinary share capital with no par value:				
At beginning and at end of the year	235,424,614	235,424,614	33,035,508	33,035,508

The Company did not hold any treasury shares and convertibles except for the performance share plan as described below as at 30 June 2024. As at 30 June 2023, the Company did not hold any treasury shares and convertibles, except for the performance share plan approved and adopted by shareholders at the Company's Extraordinary General Meeting held on 27 October 2021.

The Company's subsidiaries do not hold any shares in the Company as at 30 June 2024 and 30 June 2023.

Performance share plan

The Company's long-term employee incentive scheme known as the TEHO Performance Share Plan 2021 ("TEHO PSP 2021") was approved and adopted by shareholders at the Company's extraordinary general meeting held on 27 October 2021. TEHO PSP 2021 is administered by the Remuneration Committee ("RC") with such discretion, powers and duties as are conferred on it by the Board of Directors. The members of the RC are Ms Joanne Khoo Su Nee, Mr Kwah Thiam Hock and Mr Chua Kim Leng.

TEHO PSP 2021 contemplates the award of fully-paid shares in the capital of the Company to participants after certain pre-determined benchmarks have been met. The Company believes that TEHO PSP 2021 will be more effective than pure cash bonuses in motivating employees to work towards pre-determined goals and promoting the long-term interest of the Company.

TEHO PSP 2021 shall continue to be in force at the discretion of the RC, subject to a maximum period of 10 years commencing from its adoption by the shareholders and may continue beyond the stipulated period with the approval of the shareholders by an ordinary resolution in general meeting and of any relevant authorities which may then be required.

Under the rules of TEHO PSP 2021 and at the absolute discretion of the RC, confirmed full-time employees of the Group who are of the age of 18 years and above, and directors of the Company who have contributed or will contribute to the success and the development of the Group are eligible to participate in TEHO PSP 2021. However, participation in TEHO PSP 2021 by the directors who are also controlling shareholders and their associates are subject to the approval by independent shareholders of the Company at a general meeting.

The total number of shares that may be issued or are issuable pursuant to the granting of the awards under TEHO PSP 2021, when added to the aggregate number of shares that are issued or are issuable in respect of such other share-based incentive schemes of the Company (if any), shall not exceed 15% (or such other percentage as may be prescribed or permitted from time to time by the SGX-ST) of the total number of issued ordinary shares of the Company on the day immediately preceding the relevant grant date.

For the financial years ended 30 June 2024 and 2023, no awards were granted by the Company under TEHO PSP 2021.

14. Subsequent events

There are no known subsequent events which have led to adjustments to this set of condensed interim consolidated financial statements.

G. OTHER INFORMATION REQUIRED BY CATALIST RULE APPENDIX 7C

1. Review

The condensed interim consolidated statements of financial position of the Company and its subsidiaries (the "Group") as at 30 June 2024 and the related condensed interim consolidated statement of profit or loss, condensed interim consolidated statement of comprehensive income, condensed interim consolidated statements of changes in equity and condensed interim consolidated statement of cash flows for the six months and full year ended 30 June 2024 and certain explanatory notes have not been audited or reviewed.

The Group's latest audited financial statements for the financial year ended 30 June 2023 were not subject to an adverse opinion, qualified opinion or disclaimer of opinion.

2. To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

	As at 30 June 2024	As at 30 Jun 2023
Total number of issued shares (excluding treasury shares)	235,424,614	235,424,614

The Company did not have any treasury shares as at 30 June 2024 and 30 June 2023.

3. A statement showing all sales, transfers, disposals, cancellation and/or use of treasury shares as at the end of the current financial period reported on.

Not applicable. The Company did not have any treasury shares during the current financial period reported on.

4. A statement showing all sales, transfers, cancellation and/or use of subsidiary holdings as at the end of the current financial period reported on.

Not applicable. The Company did not have any subsidiary holdings during the current financial period reported on.

5. Whether the figures have been audited or reviewed, and in accordance with which auditing standard or practice.

The figures have not been audited nor reviewed by auditors.

6. Where the figures have been audited or reviewed, the auditor's report (including any modifications or emphasis of a matter).

Not applicable. The figures have not been audited nor reviewed by auditors.

7. Where the latest financial statements are subject to an adverse opinion, qualified opinion or disclaimer of opinion

(a) Updates on the efforts taken to resolve each outstanding audit issue.

(b) Confirmation from the Board that the impact of all outstanding issues on the financial statements have been adequately disclosed.

Not applicable. The latest financial statements of the Group are not subject to an adverse opinion, qualified opinion or disclaimer of opinion.

8. Review of the performance of the Group

Financial Performance Review

Comparing 2HY2024 to 2HY2023

Revenue

Revenue decreased by S\$2.4 million or 6.9% to S\$32.2 million for the financial period from 1 January 2024 to 30 June 2024 ("2HY2024") from S\$34.6 million for the financial period from 1 January 2023 to 30 June 2023 ("2HY2023").

- Marine & Offshore Segment revenue decreased by 6.5% or S\$2.2 million in 2HY2024 as compared to 2HY2023 due to the decrease in revenue contribution from the mooring and rigging business.
- Revenue contribution from Property Segment decreased by 28.9% or S\$0.2 million in 2HY2024 as compared to 2HY2023. The decrease was mainly due to the decrease in renovation projects, and this had also contributed to the decrease in cost of sales for this segment.

Gross profit

The Group's gross profit of S\$11.9 million in 2HY2024 was a decrease of S\$0.4 million or 3.7% compared to 2HY2023. The Group's gross profit margin increased to 36.9% in 2HY2024 as compared to 35.6% in 2HY2023.

- Marine & Offshore Segment contributed gross profit of S\$11.5 million to the Group in 2HY2024 as compared to S\$11.9 million in 2HY2023. The gross profit margin increased to 36.1% in 2HY2024 from 35.2% in 2HY2023, mainly due to the higher gross profit margin from the mooring and rigging business.
- Property Segment contributed gross profit of S\$0.4 million to the Group in 2HY2023, of which S\$0.3 million was contributed by the Group's property consultancy business.

Other operating income

Other operating income decreased by S\$155,000 to S\$52,000 in 2HY2024 from S\$207,000 in 2HY2023 mainly due to lower foreign exchange gain.

Distribution expenses

Distribution expenses decreased by S\$31,000 or 4.2% to S\$702,000 in 2HY2024 from S\$733,000 in 2HY2023 due to lower freight costs as a result of easing in supply chain disruptions.

Administrative expenses

Administrative expenses increased by S\$0.5 million or 7.7% to S\$6.9 million in 2HY2024 from S\$6.4 million in 2HY2023, mainly due to higher manpower costs, driven by necessary salary adjustments to enhance our competitiveness in the market.

Other operating expenses

Other operating expenses increased by S\$0.3 million or 17.1% to S\$2.5 million in 2HY2024 from S\$2.2 million in 2HY2023. The increase was mainly due to (i) increase in depreciation of property, plant and equipment by S\$0.1 million and (ii) increase in foreign exchange loss by S\$0.2 million.

Finance income

Finance income, comprising mainly interest income from bank deposits, remained insignificant for 2HY2024.

Finance costs

Finance costs decreased marginally by S\$12,000 or 1.9% in 2HY2024.

Income tax expense

In 2HY2024, the Group incurred an income tax expense of S\$0.4 million as compared to S\$0.5 million in 2HY2023.

Profit for the period

Combining the profit before tax of S\$1.3 million for the Marine & Offshore Segment and the unallocated head office expenses of S\$0.1 million, the Group's profit before tax was S\$1.2 million in 2HY2024 as compared to a profit before tax of S\$2.7 million in 2HY2023. Overall, the Group reported profit after taxation of S\$0.8 million for 2HY2024 (2HY2023: S\$2.1 million).

Comparing FY2024 to FY2023

Revenue

Revenue decreased by S\$10.3 million or 14.6% to S\$60.4 million for FY2024 from S\$70.7 million for FY2023.

- Marine & Offshore Segment revenue decreased by S\$4.5 million or 6.9% in FY2024 as compared to FY2023. The decrease was mainly attributable to decreased revenue contribution from the mooring and rigging business.
- Revenue contribution from Property Segment decreased by S\$5.8 million or 84.1% in FY2024 as compared to FY2023. The decrease was mainly due to the absence of sale of a semi-detached landed property. This had also contributed to the decrease in cost of sales for this segment.

Gross profit

The Group's gross profit of S\$22.5 million in FY2024 decreased by S\$1.1 million or 4.5% from S\$23.6 million in FY2023. The Group's gross profit margin improved to 37.3% in FY2024 as compared to 33.4% in FY2023.

- Marine & Offshore Segment contributed gross profit of S\$21.7 million to the Group in FY2024 as compared to S\$22.5 million in FY2023. The gross profit margin increased to 36.6% in FY2024 from 35.4% in FY2023, mainly due to higher gross profit margin from the mooring and rigging business.
- Property Segment contributed gross profit of S\$0.8 million to the Group in FY2024, mainly from Group's property consultancy business.

Other operating income

Other operating income increased by S\$0.2 million or 60.0% to S\$0.6 million in FY2024 from S\$0.4 million in FY2023. The increase was mainly due to the gain on disposal of asset held for sale.

Distribution expenses

Distribution expenses decreased by S\$0.1 million or 5.6% to S\$1.5 million in FY2024 from S\$1.6 million in FY2023 due to lower freight costs as a result of easing in supply chain disruptions.

Administrative expenses

Administrative expenses increased by S\$0.7 million or 5.3% to S\$14.0 million in FY2024 from S\$13.3 million in FY2023. The increase was mainly due to (i) increase in manpower costs by S\$0.3 million, driven by necessary salary adjustments to enhance hiring competitiveness in the market and (ii) increase in insurance premium by S\$0.2 million and (iii) increase in professional fees by S\$0.2 million.

Other operating expenses

Other operating expenses increased by S\$0.3 million or 7.9% to S\$4.8 million in FY2024 from S\$4.5 million in FY2023. The increase was mainly due to (i) increase in depreciation of property, plant and equipment by S\$0.2 million and (ii) increase in foreign exchange loss by S\$0.1 million.

Finance income

Finance income, comprising mainly interest income from bank deposits, remained insignificant for FY2024.

Finance costs

Finance costs increased by S\$0.1 million or 4.8% to S\$1.3 million in FY2024 from S\$1.2 million in FY2023 due to higher interest rates in FY2024 compared to FY2023.

Income tax expense

In FY2024, the Group incurred an income tax expense of S\$0.7 million as compared to S\$0.6 million in FY2023.

Profit for the year

Combining the profit before tax of S\$2.3 million for the Marine & Offshore Segment, loss before tax of S\$0.3 million for the Property Segment and the unallocated head office expenses of S\$0.4 million, the Group's profit before tax was S\$1.6 million in FY2024 as compared to a profit before tax of S\$3.5 million in FY2023. After accounting for income tax expense of S\$0.7 million in FY2024, the Group's profit for FY2024 was S\$0.9 million as compared to a profit of S\$2.8 million in FY2023.

Financial Position Review

Non-current assets

Non-current assets increased by S\$0.4 million to S\$15.1 million as at 30 June 2024 from S\$14.7 million as at 30 June 2023. The increase was mainly due to the following:

- Property, plant and equipment increased by S\$0.2 million, due to the acquisition of plant and equipment of S\$2.2 million partially offset by depreciation of property, plant and equipment of S\$2.0 million; and
- Other investment increased by S\$0.4 million due to purchase of keyman insurance.

The increase stated above was partially offset by a decrease in trade and other receivables by S\$0.2 million due to monthly repayments from the global settlement of a legal suit.

Current assets

Current assets decreased by S\$2.1 million from S\$42.4 million as at 30 June 2023 to S\$40.3 million as at 30 June 2024. The decrease was mainly due to the following:

- Trade and other receivables decreased by S\$0.5 million, which is in line with the decrease in Marine & Offshore Segment revenue in FY2024;
- Assets held for sale decreased by S\$0.6 million as at 30 June 2024 following the disposal of a leasehold property owned by TEHO Water & Envirotec Pte Ltd in FY2024; and
- Cash and cash equivalents decreased by S\$1.5 million from S\$8.1 million as at 30 June 2023 to S\$6.6 million as at 30 June 2024. Please refer to the “Cash Flows Review” section below for details.

The decrease stated above was partially offset by the increase in inventory by S\$0.5 million from S\$22.9 million as at 30 June 2023 to S\$23.4 million as at 30 June 2024. This increase was attributed to proactive measures taken in anticipation of extended lead times for the supply of inventory within the Marine & Offshore Segment.

Non-current liabilities

Non-current liabilities decreased by S\$1.4 million to S\$7.5 million as at 30 June 2024 from S\$8.9 million as at 30 June 2023. The decrease was mainly due to the following:

- Loans and borrowings decreased by S\$1.3 million as a result of repayment of term loans and lease liabilities; and
- Deferred grant income decreased by \$0.1 million arising from the amortisation of grant received over the useful life of the process improvement projects for the mooring and rigging business.

Current liabilities

Current liabilities decreased by S\$0.8 million to S\$24.3 million as at 30 June 2024 from S\$25.1 million as at 30 June 2023. The decrease was mainly due to the following:

- Current portion of loans and borrowings decreased by S\$0.9 million, as a result of repayment of term loans and lease liabilities;
- Trade and other payables decreased by S\$0.5 million due to slowdown in purchase of goods in June 2024 in order to maintain inventories at the optimum level; and
- Current tax liabilities decreased by S\$0.2 million due to lower profit for the year.

The decrease stated above was partially offset by the increase in contract liabilities by S\$0.8 million attributed from higher advance payments from customers.

Shareholders' equity

As a result of the above, total equity of the Group increased by S\$0.5 million to S\$23.6 million as at 30 June 2024 from S\$23.1 million as at 30 June 2023.

Cash Flows Review

The Group's net cash flows generated from operating activities was S\$4.0 million in FY2024 compared to S\$12.5 million in FY2023. The decrease was mainly due to higher inventory levels in Marine & Offshore Segment's business and absence of sale proceeds from development properties.

Net cash flows used in investing activities amounted to S\$0.1 million in FY2024 was mainly due to (i) capital expenditure on the acquisition of property, plant and equipment of S\$0.5 million and (ii) purchase of keyman insurance of S\$0.4 million; partially offset by proceeds from disposal of asset held for sale of S\$0.8 million.

Net cash flows used in financing activities amounted to S\$5.4 million in FY2024 was mainly due to dividend payment of S\$0.2 million, interest payment of S\$1.3 million, repayment of loans and borrowings of S\$22.1 million, and payment of lease liabilities of S\$1.0 million; partially offset by proceeds from the drawdown of loans and borrowings of S\$19.2 million.

As at 30 June 2024, the Group has cash and cash equivalents of S\$6.6 million as compared to S\$8.1 million as at 30 June 2023.

9. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

No forecast or prospect statement had been previously disclosed.

10. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the Group operates and any known factors or events that may affect the Group in the next reporting period and the next 12 months.

Amid the challenging and difficult environment, the Group was able to achieve positive operating results for FY2024. Overall, we remain cautious while prioritising costs and operational efficiencies to safeguard our financial health and position our Group for sustained growth in the coming year.

11. Dividend information

If a decision regarding dividend has been made:

(a) Whether an interim (final) ordinary dividend has been declared (recommended); and

Name of Dividend	:	First and Final Dividend
Dividend Type	:	Cash
Dividend Rate	:	0.1 Singapore cents per share
Tax Rate	:	Exempted from tax (1-tier)

(b) Previous corresponding period

Name of Dividend	:	First and Final Dividend
Dividend Type	:	Cash
Dividend Rate	:	0.1 Singapore cents per share
Tax Rate	:	Exempted from tax (1-tier)

(c) Whether the dividend is before tax, net of tax or tax exempt. If before tax or net of tax, state the tax rate and the country where the dividend is derived.

Not applicable.

(d) The date the dividend is payable

Not applicable.

(e) The date on which Registrable Transfers received by the company (up to 5.00 pm) will be registered before entitlements to the dividend are determined.

Not applicable.

12. If no dividend has been declared/recommended, a statement to that effect and the reason(s) for the decision.

Not applicable.

13. A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year.

	FY2024 S\$	FY2023 S\$
Ordinary	235,425	235,425
Preference	-	-
Total	235,425	235,425

14. If the Group has obtained a general mandate from shareholders for Interested Person Transactions (“IPTs”), the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.

The Group has not obtained a general mandate from shareholders of the Company for Interested Person Transactions.

The aggregate value of interested person transactions entered into during FY2024 were as follows:

Name of interested person	Nature of Relationship	Aggregate value of all interested person transaction during the financial year under review (excluding transactions less than S\$100,000 and transactions conducted under shareholders' mandate pursuant to Rule 920)	Aggregate value of all interested person transactions conducted under shareholders' mandate pursuant to Rule 920 (excluding transactions less than S\$100,000)
Asdev Investments Pte. Ltd. - Rental of office space	Mr Lim See Hoe, a Chief Executive Officer and controlling shareholder of the Company, is a director and sole shareholder of Asdev Investments Pte. Ltd.	S\$ 314,400	S\$ –

15. Confirmation that the issuer has procured undertaking from all its directors and executive officers (in the format set out in Appendix 7H) under Rule 720(1) of the Catalist Rules

The Company confirms that it has procured undertakings from all its directors and executive officers in the format as set out in Appendix 7H under Rule 720(1) of the Catalist Rules.

16. Review of performance of the Group – turnover and earnings

Please refer to Section 8 above for further details.

17. Disclosure of persons occupying managerial positions in the Company or any of its principal subsidiaries who is a relative of a director or CEO or substantial shareholder of the Company pursuant to Rule 704(10) of the Catalist Rules in the format below. If there are no such persons, the Company must make an appropriate negative statement.

Name	Age	Family relationship with any director, CEO and/or substantial shareholder	Current position and duties, and the year the position was held	Details of changes in duties and position held, if any, during the year
Lim Siew Choo	70	Sister of Lim See Hoe (Executive Chairman, Chief Executive Officer and substantial shareholder) and Lim Siew Cheng (Executive Director, Chief Operating Officer and substantial shareholder)	General Administration Director since 2004 and is responsible for the day-to-day operations, statutory matters, recruitment and staff welfare of the Group	Not applicable
Soare Siew Lian	65	Sister of Lim See Hoe (Executive Chairman, Chief Executive Officer and substantial shareholder) and Lim Siew Cheng (Executive Director, Chief Operating Officer and substantial shareholder)	CEO of USA Operations since 2008 and is responsible for marketing and securing new customers in USA for the Group	Not applicable
Tan Wee Lee	45	Brother-in-law of Lim See Hoe (Executive Chairman, Chief Executive Officer and substantial shareholder)	Senior Supply Chain and IT Manager. He is responsible for supply and production management of goods and IT functions at TEHO Ropes & Supplies Pte Ltd.	Not applicable

Lim Siew Choo is presently a substantial shareholder of the Company.

18. Disclosure pursuant to Rule 706A of the Catalist Rules

Save as disclosed in the Company's announcement dated 27 August 2024 titled "Announcement pursuant to Rule 706A of the Catalist Rules", there was no acquisition or sale of shares by the Company during FY2024 which requires disclosure pursuant to Rule 706A of the Catalist Rules.

BY ORDER OF THE BOARD

Lim See Hoe

Executive Chairman and Chief Executive Officer

27 August 2024