



# **Tai Sin Electric Limited**

(Incorporated in the Republic of Singapore)  
(Company Registration No: 198000057W)

UNAUDITED CONDENSED INTERIM FINANCIAL STATEMENTS  
FOR THE SIX MONTHS AND FULL YEAR ENDED  
30 JUNE 2024

<b>Table of Contents</b>	<b>Page</b>
A. Condensed interim statements of financial position	3
B. Condensed interim consolidated statement of profit or loss and other comprehensive income	5
C. Condensed interim statements of changes in equity	6
D. Condensed interim consolidated statement of cash flows	9
E. Notes to the condensed interim consolidated financial statements	11
F. Other information required as set out in Appendix 7.2 of the SGX-ST Listing Manual	27

## A. Condensed interim statements of financial position

	Note	GROUP		COMPANY	
		As at 30.06.2024 \$'000	As at 30.06.2023 \$'000	As at 30.06.2024 \$'000	As at 30.06.2023 \$'000
<b>ASSETS</b>					
<b>Current assets:</b>					
Cash and bank balances		27,417	32,003	7,701	9,212
Trade receivables	6	108,705	92,427	51,073	45,855
Other receivables		7,915	5,645	2,162	2,077
Contract assets		3,190	2,617	-	-
Derivative financial instruments	7	741	2,248	740	2,253
Inventories	8	103,369	101,168	57,881	52,698
Assets classified as held for sale		-	169	-	-
<b>Total current assets</b>		<b>251,337</b>	<b>236,277</b>	<b>119,557</b>	<b>112,095</b>
<b>Non-current assets:</b>					
Other receivables		215	361	100	100
Derivative financial instruments	7	-	3	-	3
Subsidiaries	9	-	-	55,734	49,315
Associates	10	12,418	12,040	-	-
Other investments		6	6	-	-
Property, plant and equipment	11	38,578	38,061	11,437	10,595
Right-of-use assets	12	9,653	11,287	3,518	3,770
Investment properties	13	2,551	2,615	-	-
Goodwill	14	129	129	-	-
Intangible assets	15	-	-	-	-
Deferred tax assets		775	1,292	667	1,200
<b>Total non-current assets</b>		<b>64,325</b>	<b>65,794</b>	<b>71,456</b>	<b>64,983</b>
<b>Total assets</b>		<b>315,662</b>	<b>302,071</b>	<b>191,013</b>	<b>177,078</b>
<b>LIABILITIES AND EQUITY</b>					
<b>Current liabilities:</b>					
Bank borrowings	16	47,307	33,526	22,751	6,016
Trade payables		23,386	23,606	10,004	11,554
Other payables		10,339	10,883	3,499	3,164
Contract liabilities		4,569	3,179	13	29
Provision for onerous contracts	17	4,077	7,886	4,077	7,886
Lease liabilities	16	1,360	1,203	401	338
Income tax payable		3,205	3,040	1,845	1,427
<b>Total current liabilities</b>		<b>94,243</b>	<b>83,323</b>	<b>42,590</b>	<b>30,414</b>
<b>Non-current liabilities:</b>					
Other payables		200	195	-	-
Lease liabilities	16	11,102	10,991	3,409	3,686
Derivative financial instruments	7	1	-	1	-
Deferred tax liabilities		1,466	807	-	-
<b>Total non-current liabilities</b>		<b>12,769</b>	<b>11,993</b>	<b>3,410</b>	<b>3,686</b>

	Note	GROUP		COMPANY	
		As at 30.06.2024 \$'000	As at 30.06.2023 \$'000	As at 30.06.2024 \$'000	As at 30.06.2023 \$'000
<b>Capital, reserves and non-controlling interests:</b>					
Share capital	18	63,712	63,712	63,712	63,712
Treasury shares	19	(950)	(950)	(950)	(950)
Reserves		144,122	142,044	82,251	80,216
Equity attributable to the shareholders of the Company		206,884	204,806	145,013	142,978
Non-controlling interests		1,766	1,949	-	-
Total equity		208,650	206,755	145,013	142,978
<b>Total liabilities and equity</b>		<b>315,662</b>	<b>302,071</b>	<b>191,013</b>	<b>177,078</b>

## B. Condensed interim consolidated statement of profit or loss and other comprehensive income

Group	Note	6 months ended 30.06.2024 \$'000	6 months ended 30.06.2023 \$'000	Change %	12 months ended 30.06.2024 \$'000	12 months ended 30.06.2023 \$'000	Change %
<b>Revenue</b>	20	<b>204,935</b>	<b>192,105</b>	6.68	<b>400,680</b>	<b>421,726</b>	(4.99)
Cost of sales		(170,814)	(160,686)	6.30	(334,250)	(355,072)	(5.86)
<b>Gross profit</b>		<b>34,121</b>	<b>31,419</b>	8.60	<b>66,430</b>	<b>66,654</b>	(0.34)
Other operating income		2,691	1,211	N.M	5,486	5,000	9.72
Selling and distribution expenses		(11,316)	(11,869)	(4.66)	(23,017)	(24,088)	(4.45)
Administrative expenses		(11,728)	(11,235)	4.39	(22,460)	(21,731)	3.35
Other operating expenses		(2,003)	(2,440)	(17.91)	(4,275)	(2,788)	53.34
Finance costs		(1,182)	(1,041)	13.54	(2,262)	(2,154)	5.01
Share of profit of associates		429	431	(0.46)	523	499	4.81
<b>Profit before income tax</b>	21	<b>11,012</b>	<b>6,476</b>	70.04	<b>20,425</b>	<b>21,392</b>	(4.52)
Income tax expense	22	(3,288)	(1,696)	93.87	(5,679)	(4,582)	23.94
<b>Profit for the period</b>		<b>7,724</b>	<b>4,780</b>	61.59	<b>14,746</b>	<b>16,810</b>	(12.28)
<b>Other comprehensive loss:</b>							
<u>Items that may be reclassified subsequently to profit or loss</u>							
Exchange difference on translation of foreign operations		(349)	(853)	(59.09)	(1,680)	(3,004)	(44.07)
Changes in share of other comprehensive (loss) income of associates		(29)	2	N.M	(89)	23	N.M
Other comprehensive loss for the period, net of tax		<b>(378)</b>	<b>(851)</b>	(55.58)	<b>(1,769)</b>	<b>(2,981)</b>	(40.66)
<b>Total comprehensive income for the period</b>		<b>7,346</b>	<b>3,929</b>	86.97	<b>12,977</b>	<b>13,829</b>	(6.16)
<b>Profit for the year attributable to:</b>							
Shareholders of the Company		7,679	4,747	61.77	14,597	16,674	(12.46)
Non-controlling interests		45	33	36.36	149	136	9.56
		<b>7,724</b>	<b>4,780</b>	61.59	<b>14,746</b>	<b>16,810</b>	(12.28)
<b>Total comprehensive income attributable to:</b>							
Shareholders of the Company		7,321	3,850	90.16	12,894	13,728	(6.08)
Non-controlling interests		25	79	(68.35)	83	101	(17.82)
		<b>7,346</b>	<b>3,929</b>	86.97	<b>12,977</b>	<b>13,829</b>	(6.16)

N.M denotes Not Meaningful

## C. Condensed Interim Statements of Changes in Equity

Group	Note	Share capital \$'000	Treasury shares \$'000	Foreign currency translation reserve \$'000	Other reserve \$'000	Accumulated profits \$'000	Equity attributable to owners of the Company \$'000	Non-controlling interests \$'000	Total equity \$'000
Balance at 1 July 2023		63,712	(950)	(3,837)	(912)	146,793	204,806	1,949	206,755
Total comprehensive (loss) income for the year									
Profit for the year		-	-	-	-	14,597	14,597	149	14,746
Other comprehensive loss for the year		-	-	(1,703)	-	-	(1,703)	(66)	(1,769)
Total		-	-	(1,703)	-	14,597	12,894	83	12,977
Transactions with owners, recognised directly in equity									
Non-controlling interest arising from an increase in the share capital of a subsidiary		-	-	-	-	-	-	35	35
Dividend paid to non-controlling interest		-	-	-	-	-	-	(301)	(301)
Final dividend for the previous year paid	23	-	-	-	-	(7,364)	(7,364)	-	(7,364)
Interim dividend for the year paid	23	-	-	-	-	(3,452)	(3,452)	-	(3,452)
		-	-	-	-	(10,816)	(10,816)	(266)	(11,082)
Balance at 30 June 2024		63,712	(950)	(5,540)	(912)	150,574	206,884	1,766	208,650

<b>Group</b>	<b>Note</b>	<b>Share capital \$'000</b>	<b>Treasury shares \$'000</b>	<b>Foreign currency translation reserve \$'000</b>	<b>Other reserve \$'000</b>	<b>Accumulated profits \$'000</b>	<b>Equity attributable to owners of the Company \$'000</b>	<b>Non-controlling interests \$'000</b>	<b>Total equity \$'000</b>
Balance at 1 July 2022		63,712	(950)	(891)	(1,117)	140,935	201,689	1,878	203,567
Total comprehensive (loss) income for the year									
Profit for the year		-	-	-	-	16,674	16,674	136	16,810
Other comprehensive loss for the year		-	-	(2,946)	-	-	(2,946)	(35)	(2,981)
Total		-	-	(2,946)	-	16,674	13,728	101	13,829
Transactions with owners, recognised directly in equity									
Share of post-acquisition reserve from an associate		-	-	-	205	-	205	-	205
Dividend paid to non-controlling interest		-	-	-	-	-	-	(30)	(30)
Final dividend for the previous year paid	23	-	-	-	-	(7,364)	(7,364)	-	(7,364)
Interim dividend for the year paid	23	-	-	-	-	(3,452)	(3,452)	-	(3,452)
		-	-	-	205	(10,816)	(10,611)	(30)	(10,641)
Balance at 30 June 2023		63,712	(950)	(3,837)	(912)	146,793	204,806	1,949	206,755

<b>Company</b>	<b>Note</b>	<b>Share capital \$'000</b>	<b>Treasury shares \$'000</b>	<b>Accumulated profits \$'000</b>	<b>Total equity \$'000</b>
Balance at 1 July 2023		63,712	(950)	80,216	142,978
Profit for the year, representing total comprehensive income for the year		-	-	12,851	12,851
Transactions with owners, recognised directly in equity					
Final dividend for the previous year paid		-	-	(7,364)	(7,364)
Interim dividend for the year paid		-	-	(3,452)	(3,452)
		-	-	(10,816)	(10,816)
Balance at 30 June 2024		63,712	(950)	82,251	145,013

<b>Company</b>	<b>Note</b>	<b>Share capital \$'000</b>	<b>Treasury shares \$'000</b>	<b>Accumulated profits \$'000</b>	<b>Total equity \$'000</b>
Balance at 1 July 2022		63,712	(950)	75,125	137,887
Profit for the year, representing total comprehensive income for the year		-	-	15,907	15,907
Transactions with owners, recognised directly in equity					
Final dividend for the previous year paid		-	-	(7,364)	(7,364)
Interim dividend for the year paid		-	-	(3,452)	(3,452)
		-	-	(10,816)	(10,816)
Balance at 30 June 2023		63,712	(950)	80,216	142,978



## D. Condensed interim consolidated statement of cash flows

<b>Group</b>	<b>Year ended 30.06.2024 \$'000</b>	<b>Year ended 30.06.2023 \$'000</b>
<b>Operating activities</b>		
Profit before income tax	20,425	21,392
Adjustments for:		
Depreciation of property, plant and equipment	5,636	5,087
Depreciation of investment properties	48	55
Depreciation of right-of-use assets	1,615	1,666
Interest income	(156)	(262)
Interest expense	2,262	2,154
Gain on disposal of property, plant and equipment	(201)	(52)
Gain on disposal of right-of-use assets	(1)	-*
Gain on disposal of assets classified as held for sale	(5)	-
Loss on disposal of an investment property	-	4
Property, plant and equipment written off	45	63
Bad debts recovered	(15)	(8)
(Reversal of) Loss allowance for trade and other receivables	401	(846)
Reversal of provision for onerous contracts	(3,809)	(4,671)
Inventories written off	289	223
Allowance for inventories obsolescence	31	57
Fair value loss on revaluation of investment in quoted shares	-*	1
Impairment loss on property, plant and equipment	893	-
Impairment loss on right-of-use assets	1,430	2,706
Fair value adjustments on derivative financial instruments taken to profit or loss	1,511	(644)
Share of profit of associates	(523)	(499)
Exchange differences	(879)	(202)
Operating cash flows before movement in working capital	28,997	26,224
Trade receivables	(17,151)	16,401
Other receivables	(2,110)	(1,667)
Contract assets	(631)	260
Inventories	(3,116)	(4,567)
Trade payables	26	(14,805)
Other payables	(510)	(612)
Contract liabilities	1,468	753
Cash generated from operations	6,973	21,987
Income tax paid	(4,370)	(3,902)
<b>Net cash from operating activities</b>	<b>2,603</b>	<b>18,085</b>
<b>Investing activities</b>		
Acquisition of a subsidiary	-	(795)
Purchase of property, plant and equipment	(7,464)	(5,017)
Proceeds from disposal of property, plant and equipment	262	119
Proceeds from disposal of investment property	-	127
Proceeds from disposal of an asset classified as held for sale	172	-
Dividend received from an associate	56	90
Interest received	156	262
<b>Net cash used in investing activities</b>	<b>(6,818)</b>	<b>(5,214)</b>

<b>Group</b>	<b>Year ended 30.06.2024 \$'000</b>	<b>Year ended 30.06.2023 \$'000</b>
<b>Financing activities</b>		
Proceeds from bank borrowings	133,467	159,727
Repayment of bank borrowings	(119,504)	(155,830)
Repayment of principal portion of lease liabilities	(1,169)	(935)
Interest paid	(2,262)	(2,154)
Dividend paid	(10,816)	(10,816)
Dividend paid to non-controlling interests	(266)	(30)
<b>Net cash used in financing activities</b>	<b>(550)</b>	<b>(10,038)</b>
Net (decrease) increase in cash and cash equivalents	(4,765)	2,833
Cash and cash equivalents at beginning of year	32,003	29,196
Effect of exchange rate changes on the balance of cash held in foreign currencies	179	(26)
<b>Cash and cash equivalents at end of year</b>	<b>27,417</b>	<b>32,003</b>

\* Amount less than \$1,000.

## E. Notes to the condensed interim consolidated financial statements

### 1. Corporate information

The Company (Registration No. 198000057W) is incorporated in Singapore with its principal place of business and registered office at 24 Gul Crescent, Singapore 629531. The Company is listed on the Singapore Exchange Securities Trading Limited ("SGX-ST").

These condensed interim consolidated financial statements as at and for the six months and full year ended 30 June 2024 comprise the Company and its subsidiaries (collectively, the "Group").

The principal activities of the Group and the Company are:

- a) Cable and wire manufacturer and dealer in such products;
- b) Electrical switchboards, feeder pillars and components manufacturer and dealer in such products;
- c) Trading and distributor of electrical products;
- d) Laboratories for tests, experiments and researches and provision of quality consultancy services;
- e) General construction and technical engineering;
- f) Provision of oil and gas, non-construction, testing and analysis services;
- g) Investment holding.

### 2. Basis of preparation

The condensed interim financial statements for the six months and full year ended 30 June 2024 have been prepared in accordance with Singapore Financial Reporting Standards (International) ("SFRS(I)") 1-34 *Interim Financial Reporting* issued by the Accounting Standards Council Singapore. The condensed interim financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance of the Group since the last interim financial statements for the financial period ended 31 December 2023.

The accounting policies adopted are consistent with those of the previous financial year which were prepared in accordance with SFRS(I)s.

The condensed interim financial statements have been prepared on a going concern basis, since the directors have verified that there are no financial, operating or other types of indicators that might cast significant doubt upon the Group's ability to meet its obligations in the foreseeable future and particularly within the 12 months from the end of the reporting period.

The condensed interim financial statements are presented in Singapore dollar which is the Company's functional currency.

#### 2.1 New and amended standards adopted by the Group

A number of amendments to SFRS(I) have become applicable for the current reporting period. The Group did not have to change its accounting policies or make retrospective adjustments as a result of adopting those standards.

#### 2.2 Use of judgements and estimates

In preparing the condensed interim financial statements, management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those applied to the consolidated financial statements as at and for the financial year ended 30 June 2023.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

## 2. Basis of preparation (cont'd)

### 2.2 Use of judgements and estimates (cont'd)

Information about assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities within the next interim period are included in the following notes:

- Loss allowance for trade receivables

The Group uses an allowance matrix to calculate expected credit losses (“ECL”) for trade receivables. The allowance rates are based on days past due for groupings of various customer segments that have similar loss patterns.

The Group determines the ECL of trade receivables by using an allowance matrix that is based on its historical credit loss experience, debtors’ ability to pay and any relevant forward-looking information that may be specific to the debtors and economic environment.

The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant management estimate. The Group’s historical credit loss experience and forecast of economic conditions may also not be representative of customer’s actual default in the future.

The loss allowance and carrying amounts of the Group’s trade receivables at the end of the reporting period are disclosed in Note 6 to the condensed interim financial statements.

- Allowance for inventories

The policy for allowance for inventories for the Group is based on management’s judgement and evaluation of the saleability and the aging analysis of the individual inventory item. A considerable amount of judgement is required in assessing the ultimate realisation of these inventories, including the current market price and movement trend of each inventory.

The carrying amount of inventories at the end of the reporting period is disclosed in Note 8 to the condensed interim financial statements.

- Impairment of investment in subsidiaries and associates

Investments in subsidiaries and associates are stated at cost less impairment loss. The Company follows the guidance of SFRS(I) 1-36 *Impairment of Assets* to determine when its investments in subsidiaries and associates are impaired. This determination requires management to evaluate, among other factors, the market and economic environment in which the subsidiaries and associates operate, economic performance of these entities, the duration and extent to which the cost of investments in these entities exceed their net tangible assets values and fair value of investments less cost to sell.

The carrying amount of investments in subsidiaries and associates at the end of the reporting period is disclosed in Notes 9 and 10 to the condensed interim financial statements.

- Impairment of right-of-use assets (“ROUA”)

ROUA are stated at cost less accumulated depreciation. The Company follows the guidance of SFRS(I) 1-36 *Impairment of Assets* to determine whether there is any indication that those assets have suffered an impairment loss at each reporting period. If such indication exists, the recoverable amount of the assets is estimated to determine the extent of the impairment loss (if any).

The recoverable amount of the ROUA is determined based on the value-in-use calculation which uses cash flow projections based on financial budget approved by the directors, projected over the remaining useful life of the underlying asset. Management uses the expected cash flow approach taking into consideration possible variations in the amount or timing of the future cash flows and assigns probabilities to estimates of future cash flows. An appropriate discount rate is estimated in order to calculate the present value of the future cash flows.

The carrying amount of ROUA at the end of the reporting period is disclosed in Note 12 to the condensed interim financial statements.

## **2. Basis of preparation (cont'd)**

### **2.2 Use of judgements and estimates (cont'd)**

- Provision for onerous contracts

The policy for provision of onerous contracts for the Group is based on management's judgement and evaluation of the estimated losses arising from the differences between (1) the committed selling prices and estimated cost of sales for the unfulfilled sales quantities committed in respect of contracts by the end of the financial year and (2) the committed prices and estimated cost for the services committed in respect of uncompleted contracts.

A considerable amount of judgement is required in assessing the unavoidable costs of meeting the obligations under the contract. This determination requires management to evaluate and estimate, among other factors copper prices, the outstanding quantity of copper for future delivery and the timing of future delivery, the hedged copper quantity, the quantity of finished goods on hand that can be used to fulfil onerous contracts and the percentage of copper costs in cables.

The provision for onerous contracts at the end of the reporting period is disclosed in Note 17 to the condensed interim financial statements.

## **3. Seasonal operations**

The Group's businesses are not affected significantly by seasonal or cyclical factors during the financial year.

#### 4. Financial assets and financial liabilities

The following table sets out the financial instruments as at the end of the reporting period.

	Group		Company	
	30.06.2024	30.06.2023	30.06.2024	30.06.2023
	\$'000	\$'000	\$'000	\$'000
<b>Financial assets</b>				
Financial assets at amortised costs	137,831	126,131	59,804	56,360
Derivative financial instruments	741	2,251	740	2,256
<b>Financial liabilities</b>				
Financial liabilities at amortised costs	76,264	64,351	35,699	20,285
Derivative financial instruments	1	-	1	-
Lease liabilities	12,462	12,194	3,810	4,024

#### Fair values of financial assets and financial liabilities

The carrying amounts of cash and bank balances, trade and other current receivables and payables and other current liabilities approximate their respective fair values due to the relatively short-term maturity of these financial instruments. The fair values of other classes of financial assets and liabilities are disclosed in the respective notes to financial statements.

The fair values of financial assets and financial liabilities are determined as follows:

- the fair value of financial assets and financial liabilities with standard terms and conditions and traded on active liquid markets are determined with reference to quoted market prices; and
- the fair value of derivative instruments are calculated using quoted prices.

Management considers that the carrying amounts of financial assets and financial liabilities recorded at amortised cost in the financial statements approximate their fair values.

The fair value hierarchy of the Group's derivative financial instruments relating to forward foreign exchange contracts and copper contracts are classified as Level 2. There were no movements between different levels during the year.

#### 5. Related Party Transactions

Some of the Group's transactions and arrangements are with related parties and the effect of these on the basis determined between the parties are reflected in these financial statements. The balances are unsecured, interest-free and repayable on demand.

During the year, the Group entered into the following significant transactions with related parties:

	Group			
	6 months ended 30.06.2024	6 months ended 30.06.2023	12 months ended 30.06.2024	12 months ended 30.06.2023
	\$'000	\$'000	\$'000	\$'000
Sales to associates	(2,682)	(3,870)	(8,295)	(8,208)
Services provided by associates	103	173	270	328
Management fees charge to associates	(9)	(9)	(18)	(18)
Rental charge to associates	(86)	(94)	(172)	(188)
Manpower provided to associate	(14)	(23)	(42)	(46)
Manpower supply by associates	39	31	66	40
Expenses paid on behalf for associates	(25)	(27)	(56)	(48)

## 5. Related Party Transactions (cont'd)

Companies in which key management have interests:

	Group			
	6 months ended	6 months ended	12 months ended	12 months ended
	30.06.2024	30.06.2023	30.06.2024	30.06.2023
	\$'000	\$'000	\$'000	\$'000
Sales	(429)	(194)	(787)	(424)
Purchases	215	52	437	302
Consultancy service charges to related party	(269)	(26)	(287)	(90)
Sales of plant and machinery to related parties	(35)	-	(35)	-
Purchase of plant and machinery from related parties	92	-	92	-
Services provided by related parties	43	-	107	-
Manpower provided to related parties	-	(8)	(3)	(17)
Rental provided by related parties	49	19	68	41
Expenses paid on behalf for a related party	(110)	(51)	(213)	(120)
Expenses paid on behalf to a related party	1	44	1	95

## 6. Trade receivables

	Group		Company	
	30.06.2024	30.06.2023	30.06.2024	30.06.2023
	\$'000	\$'000	\$'000	\$'000
Outside parties	110,289	93,049	51,089	45,591
Related parties	1,064	662	104	58
Subsidiaries	-	-	1,263	1,511
Associates	1,059	3,161	397	752
	112,412	96,872	52,853	47,912
Less: Loss allowance	(3,707)	(4,445)	(1,780)	(2,057)
	108,705	92,427	51,073	45,855

The average credit period is 30 to 120 days (30 June 2023 : 30 to 120 days). No interest is charged on the trade receivables.

Loss allowance for trade receivables has always been measured at an amount equal to lifetime ECL. The ECL on trade receivables are estimated using an allowance matrix by reference to past default experience of the debtor and an analysis of the debtor's current financial position, adjusted for factors that are specific to the debtors, general economic conditions of the industry in which the debtors operate and an assessment of both the current as well as the forecast direction of conditions at the reporting date.

A trade receivable is written off when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings, or when the trade receivables are over two years past due, whichever occurs earlier. None of the trade receivables that have been written off is subject to enforcement activities.

## 7. Derivative financial instruments

	Group				Company			
	30.06.2024		30.06.2023		30.06.2024		30.06.2023	
	Assets	Liabilities	Assets	Liabilities	Assets	Liabilities	Assets	Liabilities
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Forward foreign exchange contracts	652	(1)	811	-	651	(1)	816	-
Copper contracts	89	-	1,440	-	89	-	1,440	-
Total	741	(1)	2,251	-	740	(1)	2,256	-
Less : Non-current	-	1	(3)	-	-	1	(3)	-
Current derivative financial instruments	741	-	2,248	-	740	-	2,253	-

## 7. Derivative financial instruments (cont'd)

### Forward foreign exchange contracts

As at 30 June 2024 and 30 June 2023, the Group and Company had outstanding currency derivatives that were used to hedge significant future transactions. The instruments purchased are primarily denominated in the currencies of the Group's and Company's principal markets.

Details of the Group's and Company's forward foreign currency contracts outstanding as at the end of the reporting period are as follows:

	Foreign currency		Notional contract value		Fair value	
	30.06.2024	30.06.2023	30.06.2024	30.06.2023	30.06.2024	30.06.2023
	FC'000	FC'000	\$'000	\$'000	\$'000	\$'000
<u>Group</u>						
Buy United States dollar less than 12 months	29,121	40,050	37,899	52,321	652	808
Buy United States dollar more than 12 months	1,500	3,000	1,956	3,885	(1)	3
<u>Company</u>						
Buy United States dollar less than 12 months	28,500	38,250	37,057	49,888	651	813
Buy United States dollar more than 12 months	1,500	3,000	1,956	3,885	(1)	3

As at 30 June 2024, the fair value of forward foreign exchange contracts for the Group and the Company was \$651,000 (30 June 2023 : \$811,000) and \$650,000 (30 June 2023 : \$816,000) respectively. These amounts were determined based on observable forward exchange rates, contract forward rates and discounted at a rate that reflected the credit risk of various counterparties at the end of reporting period. Changes in the fair value of the forward foreign exchange contracts were recorded in profit or loss immediately.

### Copper contracts

As at 30 June 2024 and 30 June 2023, the Group and the Company had outstanding copper contracts that were used to hedge significant future fluctuations in copper prices. The instruments purchased are primarily copper derivatives where the Group and Company pay or receive the difference in actual market price against price contracted as the copper derivatives contracts mature.

## 8. Inventories

	Group		Company	
	30.06.2024	30.06.2023	30.06.2024	30.06.2023
	\$'000	\$'000	\$'000	\$'000
Raw materials	11,797	7,972	8,844	5,778
Work-in-progress	23,319	20,898	12,502	13,790
Finished goods	64,574	70,508	34,353	31,843
Goods-in-transit	3,679	1,790	2,182	1,287
	103,369	101,168	57,881	52,698

As at the end of the reporting period, inventories are stated net of an allowance of \$466,000 (30 June 2023 : \$435,000). In addition, \$289,000 (30 June 2023 : \$223,000) of inventories were written off as they were assessed to be not saleable. During the year, there is an allowance for inventories obsolescence of \$31,000 (30 June 2023 : \$57,000).



## 9. Subsidiaries

	<b>Company</b>
	<b>\$'000</b>
Unquoted equity shares, at cost:	
At 1 July 2022	37,567
Acquisition of a subsidiary	870
Less: Impairment loss of a subsidiary	(396)
At 30 June 2023	38,041
Reversal of impairment loss of a subsidiary	466
Increase in the issued and paid-up capital of a subsidiary	5,704
Less: Disposal of a subsidiary	(466)
At 30 June 2024	43,745
Deemed investment <sup>(a)</sup>	
At 1 July 2022	10,631
Additions during the year	643
At 30 June 2023	11,274
Additions during the year	715
At 30 June 2024	11,989
Carrying amount:	
At 30 June 2024	55,734
At 30 June 2023	49,315

(a) The deemed investment arises from the fair value of corporate guarantees given to subsidiaries to secure the bank facilities.

Fair value of corporate guarantees is the guarantee fee received for issuing the financial guarantee and is approximately 1% (30 June 2023 : 1%) per annum of the sum guaranteed under the financial guarantee contract.

## 10. Associates

	<b>Group</b>	
	<b>30.06.2024</b>	<b>30.06.2023</b>
	<b>\$'000</b>	<b>\$'000</b>
Unquoted equity shares, at cost	3,188	3,188
Share of post-acquisition results and reserves, net of dividends received	9,230	8,852
	12,418	12,040

## 11. Property, plant and equipment

During the year, the Group acquired assets amounting to \$7,464,000 (30 June 2023 : \$5,017,000), assets acquired through acquisition of a subsidiary amounting to \$Nil (30 June 2023: \$303,000), impairment loss of \$893,000 (30 June 2023 : Nil), disposed of assets amounting to \$61,000 (30 June 2023 : \$67,000) and written-off assets amounting to \$45,000 (30 June 2023 : \$63,000).

## 12. Right-of-use assets

The Group leases several leasehold land and buildings, office equipment and motor vehicles.

The Group has options to purchase certain equipment for a nominal amount at the end of the lease term. The Group's obligations are secured by the lessors' title to the leased assets for such leases.

During the year, the Group carried out a review of the recoverable amount of a lease building premise, which possesses a remaining lease term of 12 years. The review led to the recognition of an impairment loss of \$1,430,000 (30 June 2023 : \$2,706,000) that has been recognised in the profit or loss and included in the other operating expenses line item. The Group also estimated the fair value less costs of disposal of the building premise which is based on the recent market prices of assets with similar age and obsolescence. The fair value less costs of disposal is less than the value in use and hence the recoverable amount of the relevant assets has been determined on the basis of their value-in-use. The building premise was impaired to their recoverable amount based on the value-in-use of \$Nil (30 June 2023 : \$1,580,000), which is their carrying value at year end.

The average growth rate for revenue and discount rate used in measuring value in use was 8% (30 June 2023 : 20%) per annum and 15% (30 June 2023 : 15%) respectively.

## 13. Investment properties

	<u>Group</u> <u>\$'000</u>
Cost:	
At 1 July 2022	3,195
Additions	312
Disposals	(132)
Reclassified as held for sale	(180)
Currency realignment	(269)
At 30 June 2023	<u>2,926</u>
Currency realignment	(18)
At 30 June 2024	<u>2,908</u>
Accumulated depreciation:	
At 1 July 2022	287
Depreciation	55
Disposals	(1)
Reclassified as held for sale	(4)
Currency realignment	(26)
At 30 June 2023	<u>311</u>
Depreciation	48
Currency realignment	(2)
At 30 June 2024	<u>357</u>
Carrying amount:	
At 30 June 2024	<u>2,551</u>
At 30 June 2023	<u>2,615</u>

## 14. Goodwill

Goodwill acquired in a business combination is allocated, at acquisition, to the cash generating units (CGUs) that are expected to benefit from that business combination. Before recognition of impairment losses, the carrying amount of goodwill had been allocated to Cable & Wire Segment.

The Group tests goodwill annually for impairment or more frequently if there are indications that goodwill might be impaired.

## 15. Intangible assets

The Group's intangible assets relating to customer relationships acquired in a business combination and have finite useful lives. The intangible assets are measured at cost less accumulated amortisation. The intangible assets have been fully amortised as at financial year end.

## 16. Borrowings

	Group		Company	
	30.06.2024	30.06.2023	30.06.2024	30.06.2023
	\$'000	\$'000	\$'000	\$'000
Amount repayable within one year or on demand				
- Secured	24,823	28,713	401	338
- Unsecured	23,844	6,016	22,751	6,016
Amount repayable after one year				
- Secured	11,102	10,991	3,409	3,686

### Details of any collateral

The other bank borrowings of the Group are secured by the following:

- i. negative pledge over all assets of a subsidiary; and
- ii. corporate guarantee by the Company.

Lease liabilities are secured over the lessors' title to the leased assets.

## 17. Provision for onerous contracts

	Group and Company	
	30.06.2024	30.06.2023
	\$'000	\$'000
Balance at beginning of year	7,886	12,557
Credit to profit or loss	(3,809)	(4,671)
Provision for onerous contract	4,077	7,886

Management has made assessment for the fixed price onerous contracts which deliveries are expected to be made over the next 3 years after the period end. During the year, a reversal of provision for onerous contracts of \$3.809 million (30 June 2023 : \$4.671 million) was made based on prevailing copper price as at the end of the reporting period. Any fluctuation in copper price subsequent to year end will result in addition or reversal of such provision.

The reversal of provision for onerous contracts for the both periods have been credited to cost of sales.

## 18. Share capital

	<b>Group and Company</b>	
	<b>Number of ordinary shares</b>	<b>\$'000</b>
Issued and paid up capital: At 1 July 2022, 30 June 2023 and 30 June 2024	462,988,841	63,712

Fully paid ordinary shares, which have no par value, carry one vote per share and carry a right to dividend.

## 19. Treasury shares

	<b>Group and Company</b>	
	<b>Number of ordinary shares</b>	<b>\$'000</b>
At 1 July 2022, 30 June 2023 and 30 June 2024	2,727,000	950

## 20. Revenue

The Group derives its revenue from the transfer of goods and services over time and at a point in time in the following major operating segments. This is consistent with the revenue information that is disclosed for each reportable segment under SFRS(I) 8 (see Note 24).

	<b>Group</b>			
	<b>6 months ended 30.06.2024</b>	<b>6 months ended 30.06.2023</b>	<b>12 months ended 30.06.2024</b>	<b>12 months ended 30.06.2023</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
At a point in time:				
Cable and wire	137,186	128,812	271,351	280,228
Electrical material distribution	49,473	47,574	93,876	108,310
Test and inspections	2,096	4,586	8,868	10,301
Switchboard	2,380	2,010	4,554	4,654
Over time:				
Electrical material distribution	1,163	22	1,188	49
Test and inspections	12,637	9,101	20,843	18,184
	<b>204,935</b>	<b>192,105</b>	<b>400,680</b>	<b>421,726</b>

### A breakdown of sales

	<b>Group</b>		
	<b>Latest Financial Year \$'000</b>	<b>Previous Financial Year \$'000</b>	<b>Increase/ (Decrease) %</b>
(a) Sales reported for first half year	195,745	229,621	(14.75)
(b) Operating profit after income tax before deducting non-controlling interests reported for first half year	7,022	12,030	(41.63)
(c) Sales reported for second half year	204,935	192,105	6.68
(d) Operating profit after income tax before deducting non-controlling interests reported for second half year	7,724	4,780	61.59

## 21. Profit before income tax

Profit for the period has been arrived at after charging (crediting):

	Group			
	6 months ended 30.06.2024	6 months ended 30.06.2023	12 months ended 30.06.2024	12 months ended 30.06.2023
	\$'000	\$'000	\$'000	\$'000
Bad debts recovered	(10)	(6)	(15)	(8)
Foreign currency exchange adjustment (gain) loss	(890)	97	(1,840)	(323)
Fair value adjustments on derivative financial instruments taken to profit or loss	(658)	1,352	1,511	(644)
Fair value loss on revaluation of other investments	-*	1	-*	1
Gain on disposal of property, plant and equipment	(57)	(49)	(201)	(52)
Gain on disposal of right-of-use assets	(1)	-*	(1)	-*
Gain on disposal of assets classified as held for sale	-	-	(5)	-
Loss on disposal of an investment property	-	4	-	4
Government grants	(192)	(280)	(308)	(426)
Impairment loss on property, plant and equipment	893	-	893	-
Impairment loss on right-of-use assets	1,430	2,706	1,430	2,706
Interest income	(56)	(178)	(156)	(262)
Inventories written off	289	223	289	223
Allowance for inventories obsolescence	31	57	31	57
Loss allowance (Reversal of) for trade and other receivables	315	(1,173)	401	(846)
Realised (gain) loss on derivative financial instruments included in cost of sales	(253)	(2,278)	(1,543)	760
(Reversal of) Provision for onerous contracts	(107)	(1,734)	(3,809)	(4,671)
Property, plant and equipment written off	23	56	45	63
Depreciation of property, plant and equipment	2,889	2,575	5,636	5,087
Depreciation of investment properties	24	27	48	55
Depreciation on right-of-use assets	851	823	1,615	1,666

\* Amount less than \$1,000.

## 22. Income tax expense

The Group calculates the period income tax expense using the tax rate that would be applicable to the expected total annual earnings. The major components of income tax expense in the condensed interim consolidated statement of profit or loss are:

	Group			
	6 months ended 30.06.2024	6 months ended 30.06.2023	12 months ended 30.06.2024	12 months ended 30.06.2023
	\$'000	\$'000	\$'000	\$'000
Income tax:				
Current	2,336	1,441	3,873	3,746
Under provision in prior years	396	292	549	326
	<u>2,732</u>	<u>1,733</u>	<u>4,422</u>	<u>4,072</u>
Deferred income tax:				
Current	274	411	895	900
Under(Over) provision in prior years	274	(469)	274	(469)
	<u>548</u>	<u>(58)</u>	<u>1,169</u>	<u>431</u>
Withholding tax	8	21	88	79
Total income tax expense	<u>3,288</u>	<u>1,696</u>	<u>5,679</u>	<u>4,582</u>

## 23. Dividends

During the financial year ended 30 June 2024, the Company declared and paid dividends totalling \$10.816 million. Details were as follows:

- (a) Final tax-exempt dividend of 1.60 cents per ordinary share in respect of the financial year ended 30 June 2023 totalling \$7.364 million; and
- (b) Interim tax-exempt dividend of 0.75 cent per ordinary share in respect of the financial year ended 30 June 2024 totalling \$3.452 million.

During the financial year ended 30 June 2023, the Company declared and paid dividends totalling \$10.816 million. Details were as follows:

- (a) Final tax-exempt dividend of 1.60 cents per ordinary share in respect of the financial year ended 30 June 2022 totalling \$7.364 million; and
- (b) Interim tax-exempt dividend of 0.75 cent per ordinary share in respect of the financial year ended 30 June 2023 totalling \$3.452 million.

## 24. Segment information

The Group has the following five strategic units, which are its reportable segments. These units offer different products and services, and are managed separately because they sell different products or services and have their own marketing strategies. The Group's CEO (the chief operating decision maker) reviews internal management reports of each unit at least quarterly. The following summary describes the operations in each of the Group's reportable segments:

- *Cable & Wire*. Includes cable and wire manufacturing and dealing in such products.
- *Electrical Material Distribution*. Includes distribution of electrical products.
- *Test & Inspection*. Includes laboratories for tests, experiments and researches and provision of quality consultancy services.
- *Switchboard*. Includes manufacturing and dealing in electrical switchboards, feeders pillars and components.
- *Others*. Investment holding.

Accordingly, the above are the Group's reportable segments under SFRS(I) 8. No operating segments have been aggregated to form the above reportable operating segments. Information regarding the Group's reportable segments is presented below. There is no change to amounts reported for the prior year as the segment information reported internally is provided to the Group's chief operating decision maker on a similar basis.

## 24. Segment information (cont'd)

### Segment revenue and results

	<b>Cable &amp; Wire</b>	<b>Electrical Material Distribution</b>	<b>Test &amp; Inspection</b>	<b>Switch- board</b>	<b>Others</b>	<b>Elimination</b>	<b>Total</b>
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b><u>6 months ended 30.06.2024</u></b>							
<b>Revenue</b>							
External sales	137,186	50,636	14,733	2,380	-	-	204,935
Inter-segment sales	498	17	9	-	-	(524)	-
Total revenue	<u>137,684</u>	<u>50,653</u>	<u>14,742</u>	<u>2,380</u>	<u>-</u>	<u>(524)</u>	<u>204,935</u>
<b>Results</b>							
Segment result	12,416	863	(1,619)	34	15	-	11,709
Interest expense	(837)	(93)	(247)	(5)	-	-	(1,182)
Interest income	34	-	22	-	-	-	56
Share of profit of associates	-	435	(6)	-	-	-	429
Income tax expense							(3,288)
Non-controlling interests							(45)
Profit attributable to shareholders of the Company							<u>7,679</u>
<b><u>6 months ended 30.06.2023</u></b>							
<b>Revenue</b>							
External sales	128,812	47,596	13,687	2,010	-	-	192,105
Inter-segment sales	574	577	8	-	-	(1,159)	-
Total revenue	<u>129,386</u>	<u>48,173</u>	<u>13,695</u>	<u>2,010</u>	<u>-</u>	<u>(1,159)</u>	<u>192,105</u>
<b>Results</b>							
Segment result	7,991	2,050	(3,142)	14	(5)	-	6,908
Interest expense	(723)	(80)	(234)	(4)	-	-	(1,041)
Interest income	160	1	17	-	-	-	178
Share of profit of associates	-	433	(2)	-	-	-	431
Income tax expense							(1,696)
Non-controlling interests							(33)
Loss attributable to shareholders of the Company							<u>4,747</u>

## 24. Segment information (cont'd)

### Segment revenue and results (cont'd)

	Cable & Wire \$'000	Electrical Material Distribution \$'000	Test & Inspection \$'000	Switch- board \$'000	Others \$'000	Elimination \$'000	Total \$'000
<b>12 months ended 30.06.2024</b>							
<b>Revenue</b>							
External sales	271,351	95,064	29,711	4,554	-	-	400,680
Inter-segment sales	801	32	9	-	-	(842)	-
Total revenue	<u>272,152</u>	<u>95,096</u>	<u>29,720</u>	<u>4,554</u>	<u>-</u>	<u>(842)</u>	<u>400,680</u>
<b>Results</b>							
Segment result	20,800	2,795	(1,813)	233	(7)	-	22,008
Interest expense	(1,599)	(175)	(480)	(8)	-	-	(2,262)
Interest income	113	-	43	-	-	-	156
Share of profit of associates	-	518	5	-	-	-	523
Income tax expense							(5,679)
Non-controlling interests							(149)
Profit attributable to shareholders of the Company							<u>14,597</u>
<b>12 months ended 30.06.2023</b>							
<b>Revenue</b>							
External sales	280,228	108,359	28,485	4,654	-	-	421,726
Inter-segment sales	1,639	838	8	-	-	(2,485)	-
Total revenue	<u>281,867</u>	<u>109,197</u>	<u>28,493</u>	<u>4,654</u>	<u>-</u>	<u>(2,485)</u>	<u>421,726</u>
<b>Results</b>							
Segment result	18,785	7,193	(3,402)	251	(42)	-	22,785
Interest expense	(1,538)	(167)	(441)	(8)	-	-	(2,154)
Interest income	228	3	31	-	-	-	262
Share of profit of associates	-	498	1	-	-	-	499
Income tax expense							(4,582)
Non-controlling interests							(136)
Profit attributable to shareholders of the Company							<u>16,674</u>



## 24. Segment information (cont'd)

### Other segment information

	Cable & Wire	Electrical Material Distribution	Test & Inspection	Switch- board	Others	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b><u>6 months ended 30.06.2024</u></b>						
Additions to non-current assets	3,579	872	1,302	40	-	5,793
Depreciation and amortisation	1,740	799	1,185	40	-	3,764
Non-cash items other than depreciation and amortisation	(1,847)	653	2,453	27	(29)	1,257
<b><u>6 months ended 30.06.2023</u></b>						
Additions to non-current assets	1,791	936	670	5	-	3,402
Depreciation and amortisation	1,410	636	1,339	40	-	3,425
Non-cash items other than depreciation and amortisation	(1,463)	137	2,802	57	-	1,533
<b><u>12 months ended 30.06.2024</u></b>						
Additions to non-current assets	5,645	1,438	1,822	44	-	8,949
Depreciation and amortisation	3,332	1,505	2,381	81	-	7,299
Non-cash items other than depreciation and amortisation	(4,927)	779	2,865	38	(26)	(1,271)
<b><u>12 months ended 30.06.2023</u></b>						
Additions to non-current assets	3,704	1,490	1,277	5	-	6,476
Depreciation and amortisation	2,836	1,173	2,718	81	-	6,808
Non-cash items other than depreciation and amortisation	(7,057)	368	3,120	57	21	(3,491)

## 24. Segment information (cont'd)

### Segment assets and liabilities

	Cable & Wire \$'000	Electrical Material Distribution \$'000	Test & Inspection \$'000	Switch- board \$'000	Others \$'000	Total \$'000
<b><u>30.06.2024</u></b>						
Segment assets	203,072	67,164	27,993	3,372	710	302,311
Interest in associates	-	11,482	936	-	-	12,418
Unallocated segment assets						933
Consolidated total assets						<u>315,662</u>
Segment liabilities	66,657	22,501	12,669	496	18	102,341
Unallocated segment liabilities						4,671
Consolidated total liabilities						<u>107,012</u>
<b><u>30.06.2023</u></b>						
Segment assets	190,732	63,521	30,428	3,897	37	288,615
Interest in associates	-	11,109	931	-	-	12,040
Unallocated segment assets						1,416
Consolidated total assets						<u>302,071</u>
Segment liabilities	58,748	20,586	11,680	436	19	91,469
Unallocated segment liabilities						3,847
Consolidated total liabilities						<u>95,316</u>

### Geographical information

The Group's revenue from external by geographical location are detailed below:

	6 months ended 30.06.2024 \$'000	6 months ended 30.06.2023 \$'000	12 months ended 30.06.2024 \$'000	12 months ended 30.06.2023 \$'000
Singapore	140,792	141,604	278,047	320,316
Malaysia	39,908	32,747	80,084	68,455
Vietnam	9,901	6,694	18,215	13,203
Brunei	2,531	2,075	4,769	4,792
Indonesia	5,400	5,264	10,345	8,660
Cambodia	5,237	2,875	7,291	3,909
Others	1,166	846	1,929	2,391
	<u>204,935</u>	<u>192,105</u>	<u>400,680</u>	<u>421,726</u>

## **F. Other information required as set out in Appendix 7.2 of the SGX-ST Listing Manual**

- 1(i) Details of any changes in the company's share capital arising from rights issue, bonus issue, share buy-backs, subdivision, consolidation, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State the number of shares that may be issued on conversion of all the outstanding convertibles, if any, against the total number of issued shares excluding treasury shares and subsidiary holdings of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year. State also the number of shares held as treasury shares and the number of subsidiary holdings, if any, and the percentage of the aggregate number of treasury shares and subsidiary holdings held against the total number of shares outstanding in a class that is listed as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.**

There were no changes in the Company's share capital during the 6 months ended 30 June 2024.

The total number of issued ordinary shares excluding treasury shares and subsidiary holdings as at 30 June 2024 was 460,261,841 (30 June 2023: 460,261,841).

The number of ordinary shares held as treasury shares as at 30 June 2024 was 2,727,000 (30 June 2023: 2,727,000), constituting 0.59% of the total number of ordinary shares outstanding (30 June 2023: 0.59%).

As at 30 June 2024, there were no outstanding convertibles and no subsidiary holdings (30 June 2023: Nil).

- 1(ii) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.**

The total number of issued ordinary shares excluding treasury shares as at 30 June 2024 was 460,261,841 (30 June 2023: 460,261,841).

- 1(iii) A statement showing all sales, transfers, cancellation and/or use of treasury shares as at the end of the current financial period reported on.**

There were no sales, transfers, cancellation and/or use of treasury shares during the current financial period reported on.

- 1(iv) A statement showing all sales, transfers, cancellation and/or use of subsidiary holdings as at the end of the current financial period reported on.**

There were no sales, transfers, cancellation and/or use of subsidiary holdings during the current financial period reported on.

- 2. Whether the figures have been audited or reviewed, and in accordance with which auditing standard or practice.**

The figures have not been audited nor reviewed.

**3. Where the figures have been audited or reviewed, the auditor’s report (including any modifications or emphasis of a matter).**

Not applicable.

**3A Where the latest financial statements are subject to an adverse opinion, qualified opinion or disclaimer of opinion:—**

**(a) Updates on the efforts taken to resolve each outstanding audit issue.**

**(b) Confirmation from the Board that the impact of all outstanding audit issues on the financial statements have been adequately disclosed.**

Not applicable.

**4. Whether the same accounting policies and methods of computation as in the issuer’s most recently audited annual financial statements have been applied.**

The Group and the Company have adopted the same accounting policies and methods of computation in the financial statements for the current reporting year as those of the audited financial statements for the year ended 30 June 2023.

**5. If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.**

The Group has adopted all new and revised Singapore Financial Reporting Standards (International) (“SFRS(I)”) issued by the Accounting Standards Council that are relevant to the Group and effective for financial period beginning on 1 July 2023.

The adoption of the new SFRS(I)s, amendments and interpretations of SFRS(I)s did not result in any substantial change to the Group’s accounting policies and has no material impact on the financial statements of the Group for the current reporting period or the prior year’s reporting period.

**6. Earnings per ordinary share of the group for the current financial period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends.**

	Group			
	6 months ended 30.06.2024	6 months ended 30.06.2023	12 months ended 30.06.2024	12 months ended 30.06.2023
Earnings per ordinary share for the year after deducting any provision for preference dividends:-				
(i) Based on the weighted average number of ordinary shares in issue; and	1.67 cents	1.03 cents	3.17 cents	3.62 cents
(ii) On a fully diluted basis	1.67 cents	1.03 cents	3.17 cents	3.62 cents

7. **Net asset value (for the issuer and group) per ordinary share based on the total number of issued shares excluding treasury shares of the issuer at the end of the:-**  
**(a) current financial period reported on; and**  
**(b) immediately preceding financial year.**

	Group		Company	
	As at 30.06.2024	As at 30.06.2023	As at 30.06.2024	As at 30.06.2023
Net asset value per ordinary share based on existing issued share capital as at the end of the period reported on	44.95 cents	44.50 cents	31.51 cents	31.06 cents

Net asset value per ordinary share is calculated based on the existing total number of shares in issue (excluding treasury shares) of 460,261,841 (30 June 2023: 460,261,841 shares).

8. **A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-**  
**(a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and**  
**(b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.**

#### **Statement of profit or loss**

##### **Revenue**

For the six months ended 30 June 2024 ("2H24"), the Group reported revenue of \$204.935 million, an increase of 6.68% from \$192.105 million in the corresponding period ended 30 June 2023 ("2H23"). Growth was reported across all of the Group's segments, driven by the expanding economy in the Southeast Asia region.

For the financial year ended 30 June 2024 ("FY2024"), the Group's revenue decreased by 4.99%, a decline of \$21.046 million from \$421.726 million in the last financial year ("FY2023") to \$400.680 million in the current financial year.

The Cable & Wire ("C&W") Segment's revenue decreased by 3.17%, a decline of \$8.877 million from \$280.228 million to \$271.351 million. The decline in revenue was due to completion of deliveries for certain private sector construction projects in Singapore. In contrast, higher sales volume was reported in Malaysia and Vietnam's C&W segments, primarily driven by growth in private sector construction activities.

The Electrical Material Distribution ("EMD") Segment registered revenue of \$95.064 million, a decline of \$13.295 million, or 12.27% lower than the \$108.359 million in FY2023. This decline in revenue was primarily due to a significant reduction in the Electronics Cluster during FY2024, amid the cyclical downturn in the semiconductor industry. Additionally, there was a decrease in revenue in the Chemical, Oil & Gas Cluster. However, these were partially offset by increased revenue from the Building and Infrastructure Cluster, driven by higher deliveries to data centers.

Revenue from the Test & Inspection ("T&I") Segment increased by 4.30%, or \$1.226 million, from \$28.485 million in FY2023 to \$29.711 million in FY2024. This increase was largely driven by higher revenue from the rise in Non-Destructive Testing activities, as more jobs were carried out for both the ongoing and new projects in Indonesia, Malaysia, and Singapore.

Revenue from the Switchboard Segment decreased by 2.15%, from \$4.654 million in FY2023 to \$4.554 million in FY2024, due to fewer government projects in Brunei.

## **Gross Profit**

Gross profit ("GP") increased by \$2.702 million from \$31.419 million in 2H23 to \$34.121 million in 2H24. The gross profit margin ("GPM") increased from 16.36% in 2H23 to 16.65% in 2H24 in line with improved margin in the C&W segments.

The Group's GP for FY2024 decreased 0.34% to \$66.430 million from \$66.654 million in FY2023. GP margin increased by 0.77% from 15.81% in FY2023 to 16.58% in FY2024.

## **Other operating income**

Other operating income for 2H24 increased by \$1.480 million from \$1.211 million in 2H23 to \$2.691 million in 2H24.

For FY2024, the Group recorded other operating income of \$5.486 million, an increase of \$486,000 compared to \$5.000 million in FY2023. This increase was primarily attributed to a higher foreign exchange gain and higher scrap sales in FY2024. However, this was partially offset by the absence of allowances for doubtful debts written back and the fair value gain on derivative financial instruments ("DFI") that were recorded in FY2023.

## **Selling and distribution expenses**

Selling and distribution expenses for 2H24 decreased by \$553,000, a drop of 4.66% compared to 2H23. For FY2024, selling and distribution expenses decreased by \$1.071 million, a drop of 4.45% compared to FY2023. This was mainly due to decreases in business operation costs and staff costs which were aligned with the lower revenue.

## **Administrative expenses**

Administrative expenses for 2H24 increased by \$493,000, up 4.39% compared to 2H23. For FY2024, administrative expenses increased by \$729,000, up 3.35% compared to FY2023. This increase was mainly due to higher depreciation charges, increased director remunerations and rise in information technologies related expenses.

## **Other operating expenses**

Other operating expenses for 2H24 decreased by \$437,000, a 17.91% drop compared to 2H23. For FY2024, other operating expenses increased by \$1.487 million, or 53.34% compared to FY2023.

This was largely attributable to the net impact of a higher fair value loss on DFI recorded in FY2024, reversing from the fair value gain on DFI recorded in FY2023. Additionally, the increase in other operating expenses was driven by an impairment loss on property, plant and equipment ("PPE") in Cambodia and higher loss allowance for trade receivables, partially offset by a lower impairment loss on ROUA for a leased building in Cambodia recognised in 2H24. The impairment losses on PPE and ROUA were attributable to the continued unfavorable performance of a subsidiary in Cambodia.

## **Finance costs**

Finance costs for 2H24 and FY2024 increased by \$141,000 and \$108,000, respectively, mainly due to increase in borrowings and higher interest rates on short-term bank loans.

## **Share of profit of associates**

The higher share of profit from associates was primarily driven by increased profit reported by Nylect Group during the current financial year.

## **Profit before income tax**

The Group's profit before income tax ("PBT") increased by \$4.536 million, from \$6.476 million in 2H23 to \$11.012 million in 2H24, in line with the higher revenue achieved in 2H24.

PBT for FY2024 decreased by \$967,000 to \$20.425 million in FY2024 from \$21.392 million in FY2023, primarily due to lower revenue in FY2024, the absence of reversals for doubtful debt allowances, fair value adjustments on DFI, and impairment losses on PPE. These were partially offset by a lower impairment loss on ROUA and higher foreign currency exchange gains.

The C&W Segment's PBT for FY2024 increased by \$1.839 million from \$17.475 million to \$19.314 million, mainly driven by higher GP achieved and higher foreign currency gains, which offset the effects of fair value adjustment on DFI.

The EMD Segment's PBT declined by \$4.389 million from \$7.527 million to \$3.138 million, in tandem with lower revenue and lower GP in FY2024.

The T&I Segment's loss before tax for FY2024 decreased by \$1.566 million, from \$3.811 million to \$2.245 million. This was primarily due to the lower impact of the impairment loss on ROUA recognised in the current financial year, and the effects of the impairment loss on PPE recognised in FY2024.

PBT from Switchboard Segment decreased by \$18,000 or 7.41% compared to FY2023.

### **Income tax expense**

Income tax expense for 2H24 and FY2024 increased by \$1.592 million and \$1.097 million respectively. The increase was primarily due to higher taxable profit for the current financial year. The underprovision in income tax expense and deferred tax expense in prior years were recognised after finalisation of the qualifying expenditure claims with the tax authority.

### **Statement of financial position**

The cash and bank balance decreased by \$4.586 million due to lower collections from customers toward the end of the current financial year, as well as cash used for the purchase of PPE during the year.

Trade receivables increased by \$16.278 million due to slower collections from customers and higher sales toward the end of the current financial year.

Other receivables increased by \$2.124 million, primarily due to higher advances paid for purchase of goods.

Contract assets increased by \$573,000, largely because of unbilled revenue and retention sum receivables for those revenue recognised over time for on-going contracts.

The total value of DFI decreased by \$1.511 million, mainly due to lower foreign currency forward contracts and copper contracts outstanding as at the end of the reporting period.

Inventories increased by \$2.201 million, primarily due to higher inventories kept by the C&W Segment to meet the upcoming delivery demands and to mitigate potential shipment delays in the coming months amid ongoing global shipping disruptions.

PPE increased by \$517,000 due to additions of plant and equipment totaling \$7.464 million, offset by the impairment loss of \$893,000, depreciation charges of \$5.636 million, and the disposal and write-off of assets with a net book value of \$106,000.

The decrease in ROUA of \$1.634 million was mainly due to impairment loss of \$1.430 million, depreciation charges of \$1.615 million, de-recognition of ROU with the net book value of \$32,000 against additions of ROU amounting to \$1.485 million.

Deferred tax assets decreased by \$517,000, mainly due to timing differences arising from the reversal of provision for onerous contracts during the current financial year.

Bank borrowings increased by \$13.781 million, as a result of higher bank borrowings by the C&W Segment for copper purchases.

Trade payables decreased by \$220,000, due to prompt payment to suppliers towards the end of the current financial year.

Other payables in total decreased by \$539,000, because of lower provision for staff related costs towards the end of the current financial year.

The provision for onerous contracts amounted to \$4.077 million, a reduction of \$3.809 million from the end of the previous financial year, due to partial delivery of the contracts during the current financial year.

## **Statement of cash flows**

The cash and cash equivalents as at 30 June 2024 decreased to \$27.417 million compared with \$32.003 million at the end of the previous financial year.

The Group's net cash from operating activities of \$2.603 million was attributable to operating profit before working capital changes, and an increase in advances received from customers. This was offset by increase in trade and other receivables, contract assets, and inventories, decrease in trade and other payables, as well as the payment of income tax.

The net cash used in investing activities of \$6.818 million was mainly for purchase of plant and equipment, net of proceeds from disposal of plant and equipment, proceeds from disposal of an asset classified as held for sale, dividend received from associates and interest received.

The net cash used in financing activities of \$550,000 was mainly attributable to repayment of bank borrowings, dividends paid, lease liabilities and interest paid, net of proceeds from short-term bank borrowings.

**9. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.**

No forecast or prospect statement has been previously disclosed to shareholders.

**10. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.**

The current market volatility and ongoing geopolitical tensions are expected to weigh on the global economy. While inflationary pressures may have stabilised and interest rates are expected to ease, the Group continues to be vigilant and remains nimble to navigate through the challenging business environment.

Notwithstanding these headwinds, the Group continues to proactively manage the ongoing price tension arising from the fluctuating copper prices as well as supply chain pressures.

Operational excellence remains a key focus. The Group will continue to execute its strategy and is constantly on the lookout for suitable business opportunities to drive sustainable growth in Southeast Asia, capitalising on resilient domestic demand underpinned by the continued development of digital infrastructure and the burgeoning green economy.

**11. Dividend**

**(a) Current Financial Year Reported On**

Any dividend declared (recommended) for the current financial year reported on? **Yes**

Name of Dividend	Final
Dividend Type	Cash
Dividend Amount per Share (in cents)	1.60 cents per ordinary share
Tax Rate	Exempt One-tier

**(b) Corresponding Period of the Immediately Preceding Financial Year**

Any dividend declared (recommended) for the corresponding period of the immediately preceding financial year? **Yes**

Name of Dividend	Final
Dividend Type	Cash
Dividend Amount per Share (in cents)	1.60 cents per ordinary share
Tax Rate	Exempt One-tier



**11. Dividend (cont'd)**

**(c) Date payable**

The proposed final one-tier tax exempt dividend of \$0.016 per ordinary share in respect of the financial year ended 30 June 2024, subject to shareholders' approval at the forthcoming Annual General Meeting scheduled to be held on 29 October 2024, will be paid on 13 November 2024.

**(d) Record date**

NOTICE IS HEREBY GIVEN that the Share Transfer Books and Register of Members of the Company will be closed on 7 November 2024 for the purpose of preparing dividend warrants.

Duly completed registrable transfers received by the Share Registrars of the Company, B.A.C.S. Private Limited of 77 Robinson Road, #06-03 Robinson 77, Singapore 068896 up to 5.00 p.m. on 6 November 2024 will be registered to determine shareholders' entitlements to the proposed final dividend. In respect of shares in securities accounts with The Central Depository (Pte) Limited ("CDP"), the said final dividend will be paid by the Company to CDP which will distribute the dividend to holders of the securities accounts.

**12. If no dividend has been declared/recommended, a statement to that effect and the reason(s) for the decision.**

Not applicable.

**13. If the Group has obtained a general mandate from shareholders for Interested Person Transactions ("IPTs"), the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.**

No IPT mandate has been obtained from shareholders.

**14. Negative confirmation pursuant to Rule 705(5). (Not required for announcement on full year results)**

Not applicable.

**15. Confirmation that the issuer has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7.7) under Rule 720(1).**

The Company has procured undertakings from all its directors and executive officer(s) required under Rule 720(1) of the Listing Manual of the SGX-ST.

**16. A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year.**

		Latest Full Year (S\$)	Previous Full Year (S\$)
(a)	Ordinary	10,816,513	10,816,513
(b)	Preference	-	-
(c)	Total:	10,816,513	10,816,513

17. **Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer (“CEO”) or substantial shareholder of the issuer pursuant to Rule 704(13) in the format below. If there are no such persons, the issuer must make an appropriate negative statement.**

Name	Age	Family relationship with any director, CEO and/or substantial shareholder	Current position and duties, and the year the position was held	Details of changes in duties and position held, if any, during the year
Mr. Lim Boon Hock Bernard	54	See below	CEO of the Company – 2013  (i) Overall responsible for development and implementation of the Group’s vision, strategic agenda, and business plan together with Key Management.  (ii) Achieve targets and standards for financial and trading performance, quality, culture and legislative adherence as established by the Board.	Nil
Mr. Lim Chai Lai @ Louis Lim Chai Lai	78	See below	Chairman of Lim Kim Hai Electric Co. (S) Pte. Ltd. (“LKH”) – 2008  (i) Formulating strategic decisions relating to business.  (ii) Setting LKH Group policies.  (iii) General administration of the LKH Group.	No change in duties and position held during the financial year ended 30 June 2024.  With effect from 1 July 2024, Mr. Louis Lim has stepped down from his executive role in LKH, a wholly-owned subsidiary of the Company, due to retirement and was re-designated from Executive Director to Non-Executive Director of LKH. Mr. Louis Lim has remained as Chairman of the Board of Directors of LKH.
Mr. Chia Ah Heng	81	See below	Deputy Chairman of LKH – 2013  Overall responsible for the development and implementation of LKH vision, strategic agenda and business plan together with the CEO, including formulating business strategies and policies to achieve established goals and objectives determined by its Board of Directors.	No change in duties and position held during the financial year ended 30 June 2024.  With effect from 1 July 2024, Mr. Chia Ah Heng has stepped down from his executive role in LKH, a wholly-owned subsidiary of the Company, due to retirement and was re-designated from Executive Director to Non-Executive Director of LKH. Mr. Chia has remained as Deputy Chairman of the Board of Directors of LKH.

Name	Age	Family relationship with any director, CEO and/or substantial shareholder	Current position and duties, and the year the position was held	Details of changes in duties and position held, if any, during the year
Mr. Lim Chye Kwee	69	See below	Manager - Logistics of LKH – 2008 (i) Responsible for the operations of all warehousing and stock control. (ii) Responsible for the day to day running of warehouse. (iii) Ensure efficient and reliable delivery of products and goods.	Nil
Mr. Lim Boon Hoh, Benedict (Lin Wenhe, Benedict)	44	See below	General Manager – Operations of CAST Laboratories Pte Ltd (“CAST Lab”) - 2021 (i) Oversee the entire laboratory operations to support the achievement of budgeted annual sales and Profit Before Tax targets in alignment with the direction as agreed with the CEO of CAST Lab. (ii) Collaborate with the management of CAST Lab in developing and driving the operational strategy of CAST Lab, including key management change and business transformation initiatives, in line with the organisational vision of CAST Lab. (iii) Drive laboratory operations which include activities across the Logistics, Purchasing, Human Resource and Administration functions in CAST Lab. (iv) Set and monitor achievement of goals for laboratory operations’ performance and growth in Logistics, Purchasing, Human Resource and Administration functions so as to fall in line with the goals set for the business. (v) Promote and deploy best practices in the laboratory operations’ Logistics, Purchasing, Human Resource and Administration. (vi) Exercise control over the functions of Logistics, Purchasing, Human Resource	No change in duties and position held during the financial year ended 30 June 2024.  With effect from 1 July 2024, Mr. Benedict Lim was appointed as a Director of CAST Lab and Mr. Benedict Lim has remained as General Manager - Operations of CAST Lab and his duties remain unchanged.

Name	Age	Family relationship with any director, CEO and/or substantial shareholder	Current position and duties, and the year the position was held	Details of changes in duties and position held, if any, during the year
			<p>and Administration of the laboratory operations.</p> <ul style="list-style-type: none"> <li>(vii) Chart clear succession plans and talent development programmes.</li> <li>(viii) Build high-performing teams for testing and inspection with high integrity.</li> <li>(ix) Build a culture in which individuals can thrive, in tandem with the growth of the business.</li> <li>(x) Enforce good corporate governance and sustainability in CAST Lab.</li> <li>(xi) Oversee and lead the departments in continual improvement activities.</li> <li>(xii) Manage company facilities for operation effectiveness.</li> </ul>	
Mr. Lim Boon San Lionel (Lin Wenshan, Lionel)	47	See below	<p>Senior Manager - Business Development of LKH - 2021</p> <ul style="list-style-type: none"> <li>(i) Explore and create new business to augment existing services, products and solutions to achieve company profitability, liquidity, continuity and growth.</li> <li>(ii) Prepare business development plan for business needs and growth.</li> <li>(iii) Research, source and develop new products, solutions and markets to complement and grow existing business.</li> <li>(iv) Create new leads and customers to increase market reach and customer base.</li> <li>(v) Establish and strengthen business partnership with new or existing brands to improve company image and position in local market.</li> <li>(vi) Work autonomously and collaboratively with stakeholders to achieve the company sales targets.</li> <li>(vii) Evaluate viability and propose for management decision-making, new business market</li> </ul>	Nil

Name	Age	Family relationship with any director, CEO and/or substantial shareholder	Current position and duties, and the year the position was held	Details of changes in duties and position held, if any, during the year
			<p>and solutions to meet the business needs.</p> <p>(viii) Report on business development outcomes/results related to sales for management review meetings.</p> <p>(ix) Provide staff coaching, mentoring and on-the-job training for product and marketing teams.</p>	

Name	Family relationship with any director, CEO and/or substantial shareholder
Mr. Lim Boon Hock Bernard	Mdm. Pang Yoke Chun - Wife Mr. Lim Chye Huat @ Bobby Lim Chye Huat - Father Mr. Lim Chai Lai @ Louis Lim Chai Lai - Uncle Mdm. Chan Kum Lin - Aunt-in-law Mr. Lim Boon Chin Benjamin - Brother Mr. Lim Boon Hoh, Benedict (Lin Wenhe, Benedict) - Brother Mdm. Guah Li Mei, Joanna – Sister-in-law
Mr. Lim Chai Lai @ Louis Lim Chai Lai	Mdm. Chan Kum Lin - Wife Mr. Lim Chye Huat @ Bobby Lim Chye Huat - Brother Mr. Lim Boon Hock Bernard - Nephew Mdm. Pang Yoke Chun - Niece-in-law Mr. Lim Boon Chin Benjamin - Nephew Mr. Lim Boon Hoh, Benedict (Lin Wenhe, Benedict) - Nephew Mdm. Guah Li Mei, Joanna – Niece-in-law
Mr. Chia Ah Heng	Mr. Lim Chye Huat @ Bobby Lim Chye Huat - Brother-in-law Mr. Lim Chai Lai @ Louis Lim Chai Lai - Brother-in-law Mdm. Chan Kum Lin - Sister-in-law Mr. Lim Boon Hock Bernard - Nephew Mdm. Pang Yoke Chun - Niece-in-law Mr. Lim Boon Chin Benjamin - Nephew Mr. Lim Boon Hoh, Benedict (Lin Wenhe, Benedict) - Nephew Mdm. Guah Li Mei, Joanna – Niece-in-law
Mr. Lim Chye Kwee	Mr. Lim Chye Huat @ Bobby Lim Chye Huat – Brother Mr. Lim Chai Lai @ Louis Lim Chai Lai – Brother Mdm. Chan Kum Lin – Sister-in-law Mr. Lim Boon Hock Bernard – Nephew Mdm. Pang Yoke Chun – Niece-in-law Mr. Lim Boon Chin Benjamin – Nephew Mr. Lim Boon Hoh, Benedict (Lin Wenhe, Benedict) - Nephew Mdm. Guah Li Mei, Joanna – Niece-in-law
Mr. Lim Boon Hoh, Benedict (Lin Wenhe, Benedict)	Mdm. Guah Li Mei, Joanna – Wife Mr. Lim Chye Huat @ Bobby Lim Chye Huat – Father Mr. Lim Chai Lai @ Louis Lim Chai Lai – Uncle Mdm. Chan Kum Lin – Aunt-in-law Mr. Lim Boon Hock Bernard – Brother Mdm. Pang Yoke Chun – Sister-in-law Mr. Lim Boon Chin Benjamin – Brother

Name	Family relationship with any director, CEO and/or substantial shareholder
Mr. Lim Boon San Lionel (Lin Wenshan, Lionel)	Mr. Lim Chye Huat @ Bobby Lim Chye Huat - Uncle Mr. Lim Chai Lai @ Louis Lim Chai Lai – Father Mdm. Chan Kum Lin – Mother Mr. Lim Boon Hock Bernard – Cousin Mdm. Pang Yoke Chun – Cousin-in-law Mr. Lim Boon Chin Benjamin – Cousin Mr. Lim Boon Hoh, Benedict (Lin Wenhe, Benedict) - Cousin Mdm. Guah Li Mei, Joanna - Cousin-in-law

**BY ORDER OF THE BOARD**

Hazel Chia / Juliana Tan  
Company Secretaries

Singapore, 28 August 2024