



Keppel Ltd.

1 HarbourFront Avenue Level 2 Keppel Bay Tower Singapore 098632

T +65 6270 6666 keppel.com

UEN 196800351N

MEMBER'S VOLUNTARY LIQUIDATION OF DORMANT SUBSIDIARY

Keppel Ltd. (the "**Company**") wishes to announce that its dormant wholly-owned subsidiary, Ocean & Capital Properties Pte Ltd, has been placed under member's voluntary liquidation.

The liquidation of the above-named subsidiary is not expected to have any material impact on the net tangible assets or earnings per share of the Company for the financial year ending 31 December 2026.

6 August 2026