

51 Ubi Avenue 3 Singapore 408858 Tel: (65) 6293 9733 Fax: (65) 6296 5326

## UNAUDITED CONDENSED INTERIM FINANCIAL STATEMENTS FOR THE SIX MONTHS AND FULL YEAR ENDED 31 DECEMBER 2022

This announcement has been reviewed by the Company's sponsor, SAC Capital Private Limited ("**Sponsor**"). This announcement has not been examined or approved by Singapore Exchange Securities Trading Limited ("**SGX-ST**") and the SGX-ST assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made, or reports contained in this announcement.

The contact person for the Sponsor is Ms. Lee Khai Yinn (Telephone: (65) 6232 3210) at 1 Robinson Road, #21-00 AIA Tower, Singapore 048542.

### A. CONDENSED INTERIM CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

			Grou	ID			
N	otes	Unaudited 2H2022 S\$'000	Unaudited 2H2021 S\$'000	Unaudited FY2022 S\$'000	Audited FY2021 S\$'000	Change +ve/(-ve) S\$'000	Change +ve/(-ve) %
Revenue	4	55,988	45,755	104,184	83,085	21,099	25.4
Cost of sales		(44,274)	(35,551)	(83,230)	(66,229)	(17,001)	25.7
Gross profit		11,714	10,204	20,954	16,856	4,098	24.3
Other operating income		1,381	2,054	2,397	3,545	(1,148)	(32.4)
Distribution and selling expenses		(3,511)	(2,929)	(6,489)	(5,584)	(905)	16.2
Administrative expenses		(5,754)	(6,139)	(11,768)	(12,338)	570	(4.6)
Reversal of/(Provision for impairment loss) on trade and other receivables and contract assets		46	(516)	(612)	(398)	(214)	53.8
Other operating expenses		(386)	(169)	(894)	(251)	(643)	n.m.
Share of results of associates		206	241	168	241	(73)	(30.3)
		(9,399)	(9,512)	(19,595)	(18,330)	(1,265)	6.9
Profit from operations		3,696	2,746	3,756	2,071	1,685	81.4
Finance expenses		(890)	(712)	(1,592)	(1,305)	(287)	22.0
Interest income		26	89	83	216	(133)	(61.6)
Profit before tax	6	2,832	2,123	2,247	982	1,265	n.m.
Tax benefit/(expense)	7	366	(687)	300	(703)	1,003	(142.7)
Profit for the period		3,198	1,436	2,547	279	2,268	n.m.
Other comprehensive income Items that will not be reclassified subsequently to profit or loss Net fair value (loss)/gain on equity instrument at fair value through other comprehensive income ("FVOCI")		(145)	1,665	(145)	1,665	(1,810)	n.m.
Item that may be reclassified subsequently to profit or loss		(143)	1,000	(143)	1,000	(1,010)	
Foreign currency translation		(1,027)	131	(1,134)	417	(1,551)	n.m.
Total comprehensive income for the period		2,026	3,232	1,268	2,361	(1,093)	n.m.
Profit/(Loss) for the period attributable to :- Owners of the Company		2,833	1,218	2,379	(32)	2,411	
Non-controlling interests		2,833	218	2,379	(32)	(143)	n.m. (46.0)
Non-controlling interests		3,198	1,436	2,547	279	2,268	(40.0) n.m.
Total comprehensive income for the period attributable to :-							
Owners of the Company		1,825	2,976	1,307	1,959	(652)	n.m.
Non-controlling interests		201	256	(39)	402	(441)	n.m.
-		2,026	3,232	1,268	2,361	(1,093)	n.m.
Earnings/(Loss) per share for profit/(loss) for the period attri to the owners of the Company for the period:	ibutable						
Basic and diluted (cents)		2.54	1.09	2.13	(0.03)		
		-					

There were no potential dilutive ordinary shares existing during the respective financial periods.

1H: 6 months ended 30 June 2H: 6 months ended 31 December FY: 12 months ended 31 December n.m. : not meaningful

#### B. CONDENSED INTERIM STATEMENTS OF FINANCIAL POSITION

		Gro	up	Company	
	Notes	Unaudited 31 Dec 2022 S\$'000	Audited 31 Dec 2021 S\$'000	Unaudited 31 Dec 2022 S\$'000	Audited 31 Dec 2021 S\$'000
Non-current assets					
Fixed assets	10	26,885	28,591	21,588	22,574
Investment property	11	49	53	-	-
Intangible assets		188	189	-	-
Right-of-use assets		13,560	13,296	12,749	12,260
Right-of-use assets-land use rights		1,691	1,802	-	-
Investment in subsidiaries		-	-	20,570	16,370
Investment in associates		8,547	8,454	7,281	7,281
Investment securities	9	9,621	9,853	-	-
Deferred tax assets		1,422	644	-	-
Total non-current assets		61,963	62,882	62,188	58,485
Current assets					
Inventories		19,211	19,363	9,371	9,391
Investment securities	9	2,360	4,364	2,360	4,364
Trade receivables		16,853	16,240	1,867	3,386
Contract assets		10,922	4,867	108	303
Other receivables		1,351	1,692	729	735
Deposits		256	337	55	55
Prepayments		240	310	53	77
Advance payment to suppliers		3,361	4,102	2,614	2,369
Amounts due from subsidiaries (trade)			-	2,288	756
Amounts due from subsidiaries (non-trade)		-	-	5,688	4,498
Amounts due from associates (trade)		935	815	265	-
Amounts due from associates (non-trade)		138	152	-	-
Tax recoverable		70	212	-	-
Fixed asset held for sale	12	-	890	-	-
Fixed deposits		222	234	209	209
Cash and bank balances		5,947	6,781	1,410	814
Total current assets		61,866	60,359	27,017	26,957
Total assets		123,829	123,241	89,205	85,442
Current liabilities					
Trade payables		13,890	9,213	2,926	2,503
Contract liabilities		2,016	3,647	304	764
Trust receipts and bills payable (secured)	13	12,531	11,901	7,755	7,581
Other payables		826	883	295	342
Accruals and other liabilities		6,802	9,312	3,611	3,533
Dividend payable		26	25	25	25
Amounts due to subsidiaries (trade)		-	-	4,305	2,715
Amounts due to subsidiaries (non-trade)		-	-	859	1,133
Amounts due to associates (non-trade)		-	158	-	-
Provision for income tax		768	626	-	-
Lease liabilities (current)		733	692	428	295
Term loans (current)	13	6,731	5,171	3,135	3,214
Total current liabilities		44,323	41,628	23,643	22,105
Net current assets		17,543	18,731	3,374	4,852
Non-current liabilities					
Deferred tax liabilities		2,562	2,627	-	-
Amounts due to subsidiaries (non-trade)		-	-	485	904
Lease liabilities (non-current)		13,308	13,022	13,063	12,562
Term loans (non-current)	13	15,184	18,579	14,405	16,459
Total non-current liabilities		31,054	34,228	27,953	29,925
Total liabilities		75,377	75,856	51,596	52,030
Net assets		48,452	47,385	37,609	33,412
Equity attributable to owners of the Company					
Share capital	14	19,680	19,680	19,680	19,680
	17	22,022	19,844	17,607	13,410
Retained earnings		7,455	7,641		
Fair value adjustment reserve				322	322
Retained earnings Fair value adjustment reserve Capital reserve Translation reserve		230	230	322	322
Fair value adjustment reserve		230 (3,412)	230 (2,526)	-	-
Fair value adjustment reserve Capital reserve		230	230	322 	322 - 33,412

C. CONDENSED INTERIM CONSOLIDATED STATEMENT OF CASH FLOWS	0	
	Grou FY2022 Unaudited S\$'000	FY2021 Audited S\$'000
Cash flows from operating activities		
Profit before tax	2,247	982
Adjustments: Impairment loss on trade receivables and contract assets	612	398
(Written back)/Allowance for obsolete and slow-moving inventories, net	(603)	418
Fixed assets written off	6	6
Gains on disposal of fixed assets, net Gains on disposal of fixed assets held for sale, net	(21) (11)	(63)
Depreciation of fixed assets	1,740	2,113
Depreciation of fixed assets held for sale	3	-
Depreciation of invesment property Depreciation of right-of-use assets	2 916	2 856
Dividend income from investment securities	(350)	(317)
Amortisation of intangible assets	-	54
Amortisation of right-of-use assets - land use rights	45	46
Net fair value loss on held for trading investment securities Unclaimed dividend	241	165 (112)
Finance expenses	1,592	1,305
Interest income	(83)	(216)
Share of results of associates	(168)	(241)
Translation difference	(175)	(220)
Operating cash flows before working capital changes	5,993	5,176
(Increase)/decrease in: Inventories	515	(5,203)
Trade receivables	(797)	(4,572)
Other receivables	227	(188)
Contract assets	(6,484)	204
Deposits, prepayments and advance payment to suppliers Amounts due from associates (trade)	891 (121)	(2,916) 17
Amounts due to affiliated company (non-trade)	(158)	-
Increase/(decrease) in:		
Trade payables	17,395	14,834
Contract liabilities Other creditors	(1,631) (56)	2,556 (141)
Accruals and other liabilities	(2,478)	4,105
Cash flows generated from operations	13,296	13,872
Interest paid	(1,004)	(764)
Income taxes paid	(382)	(447)
Income taxes refunded Interest income	177 83	2 216
Net cash flows generated from operating activities	12,170	12,879
Cash flows from investing activities		
Proceeds from disposal of fixed assets	21 897	893
Proceeds from disposal of fixed assets held for sale Proceeds from disposal of investment securities	1,763	4,383
Purchase of fixed assets	(486)	(1,112)
Purchase of investment securities	-	(636)
Dividends received	279	201
Additions of investment in associates		(7,281)
Net cash flows generated from/(used in) investing activities	2,474	(3,552)
Cash flows from financing activities		(100)
Acquisition of additional shares in subsidiaries Dividends paid	(201)	(160) (201)
Repayment of trust receipts and bills payable	(63,362)	(44,591)
Proceeds from trust receipts and bills payable	51,355	35,532
Payment of principal portion of lease liabilities	(845)	(812)
Interest paid on lease liabilities	(588)	(541)
Proceeds of term loans, net Repayment from term loans	16,016 (17,794)	5,069 (4,410)
	(15,419)	(10,114)
Net cash flows used in financing activities		
Net decrease in cash and cash equivalents Effect of exchange rate changes on cash and cash equivalents	(775) (71)	(787) 15
Cash and cash equivalents at beginning of period	6,815	7,587
Cash and cash equivalents at end of period	5,969	6,815
		5,010
Cash and cash equivalents consist of the following :	E 0.47	6 701
Cash and bank balances Less: Bank deposit pledged	5,947 (200)	6,781 (200)
Fixed deposits	222	234
	5,969	6,815
	· · · · · · · · · · · · · · · · · · ·	—

			Attrib	utable to owner	s of the Compan	у		
	Equity, total	Equity attributable to owners of the Company, total	Share capital	Retained earnings	Fair value adjustment reserve	Capital reserve	Translation reserve	Non- controlling interests
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
<u>Group</u> Balance at 1 January 2022	47,385	44,869	19,680	19,844	7,641	230	(2,526)	2,516
Profit for the year	2,547	2,379	- 19,000	2,379	7,041	- 230	(2,520)	2,510
Other comprehensive income	_,• · ·	_,		_,				
Foreign currency translation	(1,134)	(927)	-	-	(41)	-	(886)	(207)
Net fair value loss on equity								
instrument at FVOCI	(145)	(145)	-	-	(145)	-	-	-
Total comprehensive income	1,268	1,307	-	2,379	(186)	-	(886)	(39)
Contributions by and								
distribution to owners								
Dividends on ordinary shares	(201)	(201)	-	(201)	-	-	-	-
Balance at 31 December 2022	48,452	45,975	19,680	22,022	7,455	230	(3,412)	2,477
Balance at 1 January 2021	45,385	43,203	19,680	20,077	5,883	322	(2,759)	2,182
Profit/(loss) for the year	279	(32)	-	(32)	-	-	-	311
Other comprehensive income		(- )		(- )				-
Foreign currency translation	417	326	-	-	93	-	233	91
Net fair value loss on equity								
instrument at FVOCI	1,665	1,665	-	-	1,665	-	-	-
Total comprehensive income	2,361	1,959	-	(32)	1,758	-	233	402
Contributions by and								
distribution to owners	(004)	(004)		(004)			-	
Dividends on ordinary shares Acquisition of non-controlling	(201)	(201)	-	(201)	-	-	-	-
interest without change in control	(160)	(92)			_	(92)	_	(68)
Total contributions by and	(100)	(32)				(32)		(00)
distributions to owners	(361)	(293)	-	(201)	-	(92)	-	(68)
Balance at 31 December 2021	47,385	44,869	19,680	19,844	7,641	230	(2,526)	2,516
<u>Company</u>								
Balance at 1 January 2022	33,412	33,412	19,680	13,410	-	322	-	-
Profit for the year, representing								
total comprehensive income for the period		4 000		4 000				
	4,398	4,398	-	4,398	-	-	-	-
Contributions by and distribution to owners								
Dividends on ordinary shares	(201)	(201)	-	(201)	-	-	-	-
Balance at 31 December 2022	37,609	37,609	19,680	17,607	-	322	-	-
	· · · ·	,	,					
Balance at 1 January 2021	34,393	34,393	19,680	14,391	-	322	-	-
Loss for the year, representing								
total comprehensive income for								
the period	(780)	(780)	-	(780)	-	-	-	-
Contributions by and								
distribution to owners Dividends on ordinary shares	(201)	(201)		(201)				
Balance at 31 December 2021	33,412	33,412	19,680	13,410	-	322	-	
Balance at of December 2021	00,412	00,412	10,000	10,410		022	_	

#### E. NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

#### 1. Corporate Information

Far East Group Limited (the "Company") is incorporated and domiciled in Singapore and whose shares are publicly traded on the Catalist of the Singapore Exchange. These condensed interim consolidated financial statements as at and for the 6 months and the financial year ended 31 December 2022 comprise the Company and its subsidiaries (collectively, the "Group"). The principal activities of the Company consist of manufacturing and trading of refrigeration parts, servicing of cold rooms, construction and installation of commercial and industrial cold rooms and all other incidental business of refrigeration.

The principal activities of the Group are disclosed in Note 4 on segment and revenue information below.

#### 2. Basis of Preparation

The condensed interim financial statements for the six months and the full year ended 31 December 2022 have been prepared in accordance with SFRS(I) 1-34 Interim Financial Reporting issued by the Accounting Standards Council Singapore. The condensed interim financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance of the Group since the last interim financial statements for the 1H2022.

The accounting policies adopted are consistent with those of the previous financial year which were prepared in accordance with Singapore Financial Reporting Standards (International) ("SFRS(I)s"), except for the adoption of new and amended standards as set out in Note 2.1.

The condensed interim financial statements are presented in Singapore dollar which is the Company's functional currency.

The financial information contained in this announcement has neither been audited nor reviewed by the auditors.

The latest audited annual financial statements were not subject to an adverse opinion, qualified opinion or disclaimer of opinion.

#### 2.1. New and amended standards adopted by the Group

The Group has adopted all the new and amended standards which are relevant to the Group and are effective for annual financial periods beginning on or after 1 January 2022. The Group did not have to change its accounting policies or make retrospective adjustments as a result of adopting those standards.

#### 2.2. Use of judgements and estimates

The preparation of the Group's consolidated financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities and the disclosure of contingent liabilities at the end of the reporting period. Uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

#### 2.2.1 Judgements made in applying accounting policies

#### 2.2.1a Income taxes

Uncertainties exist with respect to the interpretation of complex tax regulations and the amount and timing of future taxable income. Given the Group's regional business relationships and the nature and complexity of existing contractual agreements, differences arising between the actual results and the assumptions made, or future changes to such assumptions, could necessitate future adjustments to tax provisions already recorded.

The Group establishes provisions, based on reasonable estimates, for possible consequences of audits by the tax authorities of the respective countries in which it operates. The amount of such provisions is based on various factors, such as experience of previous tax audits and differing interpretations of tax regulations by the taxable entity and the relevant tax authority. Such differences of interpretation may arise on a wide variety of issues depending on the conditions prevailing in the respective Group's domicile.

Deferred tax assets are recognised for all unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the timing and level of future taxable profits together with future tax planning strategies.

As at 31 December 2022, the carrying amounts of the Group's tax recoverable, provision for income tax, deferred tax assets and deferred tax liabilities amounted to \$70,000 (31 December 2021: \$212,000), \$768,000 (31 December 2021: \$626,000), \$1,422,000 (31 December 2021: \$644,000) and \$2,562,000 (31 December 2021: \$2,627,000) respectively.

#### 2.2.1b Assessment of classification of unquoted investment security

The Group holds 30% equity interest in its unquoted investment security. The Group does not participate in the operating and financing decision process, fails to obtain representation on the board of directors and is unable to obtain timely or adequate financial information required to apply equity method. Based on these facts and circumstances, management concludes that the Group cannot exert a significant influence in its unquoted investment security and classifies this investment as financial information are apply equity method.

#### 2.2.1c Determination of lease term of contracts with extension options

The Group determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised.

The Group has several lease contracts that include extension options. The Group applies judgement in evaluating whether it is reasonably certain whether or not to exercise the option to extend the lease. That is, it considers all relevant factors that create an economic incentive for it to exercise the extension. After the commencement date, the Group reassesses the lease term whether there is a significant event or change in circumstances that is within its control and affects its ability to exercise or not to exercise the option to extend (e.g. construction of significant leasehold improvements or significant customisation to the leased asset).

The Group included the extension option in the lease term for lease of leasehold land in alignment with the expected useful life of its leasehold building.

#### 2.2.2 Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period are discussed below. The Group based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

#### 2.2.2a Allowance for obsolete and slow-moving inventories

When necessary, allowance is provided for obsolete and slow-moving inventories to adjust the carrying value of inventories to the lower of cost and net realisable value. Management has estimated the allowance for obsolete and slow-moving inventories based on review of an aging analysis of inventories at the end of the reporting period.

As at 31 December 2022, the carrying amounts of the Group's and Company's inventories amounted to \$19,211,000 (31 December 2021: \$19,363,000) and \$9,371,000 (31 December 2021: \$9,391,000) respectively.

#### 2.2.2b Expected credit losses for trade receivables and contract assets

The Group uses a provision matrix to calculate ECLs for trade receivables and contract assets. For trade receivables and contract assets, the provision rates are based on days past due for groupings of various customer segments that have similar loss patterns.

The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust historical credit loss experience with forward-looking information. At every reporting date, historical default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and of forecast economic conditions. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future.

As at 31 December 2022, the carrying amounts of the Group's and Company's trade receivables and contract assets, including balances with subsidiaries and associates totaled \$28,848,000 (31 December 2021: \$22,074,000) and \$10,216,000 (31 December 2021: \$8,943,000) respectively.

#### 2.2.2c Fair value measurement of unquoted equity security

The Group has investment in unquoted equity security which is measured at FVOCI. This requires the Group to engage external valuation expert to perform the valuation.

This financial instrument is categorised as Level 3 in the fair value hierarchy where certain pricing inputs to value these instruments are unobservable. The valuation involves the application of unobservable inputs such as discount for lack of marketability used by the external valuation expert.

As at 31 December 2022, the carrying amount of the unquoted equity security amounted to \$9,621,000 (31 December 2021: \$9,853,000).

#### 2.2.2d Revenue from engineering contracts

Engineering contracts revenue is recognised over time by reference to the Group's progress towards completing the performance obligation in the contract. The measure of progress is based on the costs incurred to date as a proportion of total costs expected to be incurred up to the completion of the performance obligation within the contract.

Significant assumptions are required to estimate the total contract costs that will affect the stage of completion and revenue recognised. The estimates are based on the past experiences and knowledge of the project director and the quantity surveyor team.

Contract revenue comprises the initial amount of revenue agreed in the contract and variations in contract work to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur when the uncertainty associated with the variable consideration is subsequently resolved.

As at 31 December 2022, the carrying amounts of the Group's contract assets arising from engineering contracts amounted to \$10,922,000 (31 December 2021: \$4,867,000).

#### 3. Seasonal operations

The Group's businesses are not affected significantly by seasonal or cyclical factors during the financial period.

## 4. Segment and revenue information

For management purposes, the Group is organised into business units based on their products and services, and has three reportable operating segments as follows:

- Wholesale and Distribution segment represents the sale of the Group's own manufactured products, multinational agency products and other distribution models of the Group;

- Manufacturing segment mainly comprises the manufacturing and sale of the Group's comprehensive range of energy-efficient heat-exchangers, compressor racks and condensing units; and

- Engineering Solutions segment represents the provision of system design and installation of various sustainable engineering solutions and applications for various industries.

## 4.1. Reportable segments

	Wholesale			<b>-</b>	
Group	and Distribution	Manufacturing	Engineering Solutions	Elimination	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
FY2022					
Revenue	54,976	23,302	43,499	(17,593)	104,184
Cost of sales	44,016	19,096	37,711	(17,593)	83,230
Gross profit	10,960	4,206	5,788		20,954
FY2021					
Revenue	46,871	28,572	25,640	(17,998)	83,085
Cost of sales	39,493	24,036	20,698	(17,998)	66,229
Gross profit	7,378	4,536	4,942		16,856

## 4.2. Disaggregation of Revenue

	Whole	esale								
	an	d	Manufac	turing	Engineering	Solutions	Elimir	nation	Tot	tal
Segment	Distrib	ution								
	2H2022	2H2021	2H2022	2H2021	2H2022	2H2021	2H2022	2H2021	2H2022	2H2021
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Primary geographical markets										
Singapore	7,045	7,385	533	2,761	23,477	14,328	(1,113)	(3,381)	29,942	21,093
Malaysia	10,066	8,392	524	598	-	-	(3,349)	(3,186)	7,241	5,804
Indonesia	4,394	5,401	-	-	-	-	(678)	(585)	3,716	4,816
Hong Kong/Macau/People's Republic of China	2,788	1,527	11,581	11,893	-	-	(2,193)	(1,547)	12,176	11,873
Indo-China*	3,011	2,032	- 11	-	309	220	(1,209)	(766)	2,100	1,486
Others	769	653	44	30	-	-			813	683
	28,073	25,390	12,671	15,282	23,786	14,548		-	55,988	45,755

Revenue contribution from a single region is disclosed separately when it exceeds 5% of the Group's revenue respectively.

## Major revenue streams

Sale of goods Project installation and maintenance services	27,037 242	23,071 70	12,671 -	15,282 -	102 572	518 880	(8,530)	(9,213)	31,280 814	29,658 950
Engineering contracts revenue	794	2,249	-	-	23,112	13,150	(12)	(252)	23,894	15,147
	28,073	25,390	12,671	15,282	23,786	14,548		_	55,988	45,755
Timing of transfer of goods or services										
At a point in time	27,279	23,141	12,671	15,282	674	1,398	(8,530)	(9,213)	32,094	30,608
Over time	794	2,249	-	-	23,112	13,150	(12)	(252)	23,894	15,147
-	28,073	25,390	12,671	15,282	23,786	14,548			55,988	45,755

\* relates to Vietnam, Myanmar and Cambodia

## 4.2. Disaggregation of Revenue

4.2. Disaggregation of nevenue										
Segment	Whole an Distrib	d	Manufa	cturing	Engineering	g Solutions	Elimir	nation	То	tal
	FY2022 \$'000	FY2021 \$'000	FY2022 \$'000	FY2021 \$'000	FY2022 \$'000	FY2021 \$'000	FY2022 \$'000	FY2021 \$'000	FY2022 \$'000	FY2021 \$'000
Primary geographical markets										
Singapore	14,720	12,023	2,251	4,410	42,916	25,267	(3,146)	(5,768)	56,741	35,932
Malaysia	20,814	17,586	1,412	1,162	-	-	(8,471)	(7,786)	13,755	10,962
Indonesia	8,506	9,942	-	-	-	-	(984)	(774)	7,522	9,168
Hong Kong/Macau/People's Republic of China	4,216	2,556	19,594	22,849	-	-	(3,174)	(2,299)	20,636	23,106
Indo-China*	4,979	3,678	-	-	583	373	(1,818)	(1,371)	3,744	2,680
Others	1,741	1,086	45	151	-	-			1,786	1,237
	54,976	46,871	23,302	28,572	43,499	25,640			104,184	83,085
Major revenue streams										
Sale of goods	52,615	44,091	23,302	28,572	247	566	(17,572)	(17,647)	58,592	55,582
Project installation and maintenance services	257	436	-	-	1,191	1,561			1,448	1,997
Engineering contracts revenue	2,104	2,344	-	-	42,061	23,513	(21)	(351)	44,144	25,506
	54,976	46,871	23,302	28,572	43,499	25,640			104,184	83,085
Timing of transfer of goods or services										
At a point in time	52,872	44,527	23,302	28,572	1,438	2,127	(17,572)	(17,647)	60,040	57,579
Over time	2,104	2,344	-	-	42,061	23,513	(21)	(351)	44,144	25,506
	54,976	46,871	23,302	28,572	43,499	25,640			104,184	83,085
* relates to Vietnam, Myanmar and Cambodia										

#### 4.3. A breakdown of sales is as follows:-

	GRO	UP			
(a) Sales reported for the first half year	FY2022 S\$'000 48,196	FY2021 S\$'000 37,330	Change +ve/(-ve) 29%		
(b) Operating loss after tax before deducting non-controlling interest reported for the first half year	(651)	(1,157)	-44%		
(c) Sales reported for the second half year	55,988	45,755	22%		
(d) Operating profit after tax before deducting non-controlling interests reported for the second half year	3,198	1,436	n.m.		

#### 5. Financial assets and financial liabilities

	Gro	•	Com	
	31 Dec 2022 \$'000	31 Dec 2021 \$'000	31 Dec 2022 \$'000	31 Dec 2021 \$'000
Financial Assets Financial assets at FVOCI Unquoted equity security	9,621	9,853	-	-
Financial assets at FVPL Held for trading investment securities	2,360	4,364	2,360	4,364
Financial assets carried at amortised cost Cash and bank balances and trade and other receivables (Amortised cost)	25,702	26,251	12,511	10,453
	37,683	40,468	14,871	14,817
Financial Liabilities				
Trade and other payables and borrowings (Amortised cost)	55,990	55,242	37,801	38,409

#### 6. Profit before taxation

### 6.1. Significant items

The Group's total comprehensive income for the financial period is derived after charging/(crediting):

		Group	<b>b</b>	
	Unaudited 2H2022 S\$'000	Unaudited 2H2021 S\$'000	Unaudited FY2022 S\$'000	Audited FY2021 S\$'000
Interest income	(26)	(89)	(83)	(216)
Finance expenses	890	712	1,592	1,305
(Reversal of impairment loss)/impairment loss on trade and other				
receivables and contract assets	(46)	516	612	398
(Written back)/Allowance for obsolete and slow-moving inventories, net	(409)	287	(603)	418
Fixed assets written off	4	-	6	6
Gains on disposal of fixed assets held for sale, net	-	-	(11)	-
Gains on disposal of fixed assets, net	(20)	(35)	(21)	(63)
Depreciation of fixed assets	826	1,077	1,740	2,113
Depreciation of fixed assets held for sale	-	-	3	-
Depreciation of investment property	2	2	2	2
Depreciation of right-of-use assets	475	426	916	856
Depreciation of right-of-use assets - land use rights	22	23	45	46
Dividend income from investment securities	(350)	(317)	(350)	(317)
Amortisation of intangible assets	-	9	-	54
Share of results of associates	(206)	(241)	(168)	(241)
Net fair value (gain)/loss on held for trading investment securities	(5)	142	241	165
Foreign exchange losses, net	466	15	631	52
	-			

#### 6.2. Related party transactions

#### Sale and purchase of goods and services

In addition to the related party information disclosed elsewhere in the condensed interim financial statements, the following significant transactions between the Group and related parties took place at terms agreed between the parties during FY2022:

	Group \$'000	Company \$'000
Income		
Sales of goods to subsidiaries	-	13,472
Sales of goods to associates	1,768	282
Sales of goods to affiliated companies	365	-
Management fee income from subsidiaries	-	1,698
Dividend income from a subsidiary	-	470
Royalty fee income from a subsidiary	-	159
Expenses		
Purchases from subsidiaries	-	3,968
Rental paid to an affiliated company	27	-
Loan interest paid to subsidiaries	-	50

#### 7. Taxation

The Group calculates the period income tax expense using the tax rate that would be applicable to the expected total annual earnings. The major components of income tax expense in the condensed interim consolidated statement of profit or loss are as follows:

		Group			
	2H2022	2H2021	FY2022	FY2021	
	\$'000	\$'000	\$'000	\$'000	
Current income tax expense	467	627	501	706	
Deferred income tax (benefit)/expense relating to origination and reversal of temporary					
differences	(833)	60	(801)	(3)	
	(366)	687	(300)	703	

#### 8. Dividends

	Company		
Declared and paid during the financial year:	FY2022	FY2021	
	\$'000	\$'000	
Dividends on ordinary shares:			
Final exempt 2021 dividend of 0.18 cents per share (2021: Final exempt 2020 dividend of 0.18 cents per share)	201	201	

#### 9. Investment securities

Financial assets at fair value through other comprehensive income comprise the following:

	Gr	oup
	31 Dec 2022 \$'000	31 Dec 2021 \$'000
Unquoted equity security	9,621	9,853
- Guangzhou Fayi Trading Co., Ltd.		

The Group has elected to measure the unquoted equity security at FVOCI due to the Group's intention to hold the equity instruments for long-term appreciation.

#### Financial assets at fair value through profit or loss comprise the following:

	Gro	up
	31 Dec 2022	31 Dec 2021
	\$'000	\$'000
Hold for trading investment acquities (quated) on:		

Held for trading investment securities (quoted) on:

-Bonds

2,360 4,364

#### 9.1 Fair value measurement

The Group categorises fair value measurements using a fair value hierarchy that is dependent on the valuation inputs used as follows:

Level 1 – Quoted prices (unadjusted) in active market for identical assets or liabilities that the Group can access at the measurement date,
 Level 2 – Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly, and

Level 2 – inputs other than quoted prices included within Level 1 that
 Level 3 – Unobservable inputs for the asset or liability.

Fair value measurements that use inputs of different hierarchy levels are categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

The following table presented the assets measured at fair value:

	Group			
	Level 1	Level 2	Level 3	Total
	\$'000	\$'000	\$'000	\$'000
31 December 2022				
Financial assets			0.001	0.001
FVOCI investments At fair value through profit or loss- held for trading investment securities (quoted)	2.360	-	9,621	9,621 2,360
	2,000			2,000
31 December 2021				
Financial assets				
FVOCI investments	-	-	9,853	9,853
At fair value through profit or loss- held for trading investment securities (quoted)	4,364	-	-	4,364

#### 10. Fixed assets

In FY2022, the Group acquired assets amounting to \$486,000 (FY2021: \$1,112,000) and disposed of assets amounting to NIL (FY2021: \$830,000).

#### 11. Investment property

The Group's investment property is a commecial property held for long term for rental yield and capital appreciation and is not substantially occupied by the Group. It is leased to a third party.

	Gro	oup
	31 Dec 2022 \$'000	31 Dec 2021 \$'000
Cost		
At 1 January	115	-
Transfer from fixed assets	-	115
At 31 December	115	115
Accumulated depreciation		
At 1 January	62	-
Transfer from fixed assets	-	62
Depreciation charge for the year	2	2
Translation	2	(2)
At 31 December	66	62
Net book value	49	53
At valuation:		
Freehold property	724	712

#### 11.1 Valuation

The Group engages external, independent and qualified valuer, Knight Frank Malaysia Sdn Bhd, to determine the fair value of the Group's investment property regularly based on the property's highest and best use. The fair value of the Group's investment property is derived using the market approach, under which the valuer considers the sales of similar or substitute properties and related market data, and establishes a value estimate by adjustments made for differences in factors that affect value. In general, a property being valued is compared with sales of similar properties that have been transacted in the open market. Listings and offers may also be considered.

#### 12. Fixed asset held for sale

	Gr	oup
	31 Dec 2022 \$'000	31 Dec 2021 \$'000
Property		890

On 22 December 2021, the Group entered into an option to purchase agreement with an unrelated third party, to grant an option to the third party for the sale of its leasehold building (the "Property") which was owned by M-Tech Air-Con & Security Engineering Pte Ltd, a wholly-owned subsidiary of the Company. The Property has been reclassified from Fixed assets to Fixed assets held for sale amounting to \$890,000.

On 23 February 2022, the disposal of the Property was completed with a net gain of \$11,000.

		Gro	oup			Comp	any	
	As at 31 Dec 2022	As at 31 Dec 2021	As at 31 Dec 2022	As at 31 Dec 2021	As at 31 Dec 2022	As at 31 Dec 2021	As at 31 Dec 2022	As at 31 Dec 2021
	Secured S\$'000	Secured S\$'000	Unsecured S\$'000	Unsecured S\$'000	Secured S\$'000	Secured S\$'000	Unsecured S\$'000	Unsecured S\$'000
Repayable in one year or less, or	18,376	16,149	1,099	1,076	9,900	9,740	1,099	1,076
Repayable after one year	13,241	15,275	2,546	3,641	12,254	10,798	2,546	3,641
Total borrowings	31,617	31,424	3,645	4,717	22,154	20,538	3,645	4,717

#### Details of any collateral

The above borrowings are secured by (i) legal mortgages over the leasehold land and buildings; (ii) corporate guarantee by the Company; (iii) leased assets; (iv) existing debenture incorporating a first floating charge over the receivables of a subsidiary for the projects financed by the bank; and (v) existing assignment of contracts and contracts proceeds and first fixed charge over account for projects financed by the bank. Total borrowings include trust receipts and bills payable, leases liabilities under hire purchase, term loans and bank overdraft.

#### 14. Share Capital

	Group and Company			
	As at 31 Dec 2022		As at 31 De	ec 2021
	No. of shares	\$'000	No. of shares	\$'000
Issued and fully paid ordinary shares Beginning and end of interim period	111,462	19,680	111,462	19,680

The total number of issued shares (excluding treasury shares) was 111,462,000 as at 31 December 2022 and 31 December 2021.

There was no change in the Company's issued and paid up share capital from 1 January 2022 to 31 December 2022.

The Company does not hold any treasury shares or convertible instruments as at 31 December 2022 and 31 December 2021.

The Company's subsidiaries do not hold any shares in the Company as at 31 December 2022 and 31 December 2021.

#### 15. Net assets value

	Gro	oup	Com	pany
	As at 31 Dec 2022	As at 31 Dec 2021	As at 31 Dec 2022	As at 31 Dec 2021
Net asset value per share (cents)	41.2	40.3	33.7	30.0

#### 16. Subsequent events

There are no known subsequent events which have led to adjustments to this set of interim financial statements.

#### F. OTHER INFORMATION REQUIRED BY CATALIST RULE APPENDIX 7C

1. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. The review must discuss any significant factors that affected the turnover, cost, and earning of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors. It must also discuss any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

#### Review of Financial Performance

#### Revenue

Revenue increased by S\$21.1 million or 25.4%, from S\$83.1 million in FY2021 to S\$104.2 million in FY2022. The Group's performance has improved significantly mainly due to the recovery from the impact of COVID-19. The Group's business operations and activities have resumed in FY2022 as most of the countries have taken steps to ease COVID-19 restrictions.

Revenue by Business Segment	2H2022 S\$'000	Group Contribution %	2H2021 S\$'000	Contribution	Change +ve/(-ve) S\$'000	Change +ve/(-ve) %
Wholesale and Distribution	21,589	38.6%	20,470	44.7%	1,119	5.5
Manufacturing	10,653	19.0%	10,988	24.0%	(335)	(3.0)
Engineering Solutions	23,746	42.4%	14,297	31.3%	9,449	66.1
	55,988	100%	45,755	100%	10,233	22.4
		Group			Change	Change
Revenue by Business Segment	FY2022	Contribution	FY2021	Contribution	+ve/(-ve)	+ve/(-ve)
Revenue by Business Segment Wholesale and Distribution	FY2022 S\$'000 42,322			Contribution % 43.6%		•
, C	S\$'000	Contribution %	FY2021 S\$'000	%	+ve/(-ve) S\$'000	+ve/(-ve) %
Wholesale and Distribution	<b>S\$'000</b> 42,322	Contribution % 40.6%	FY2021 S\$'000 36,250	<b>%</b> 43.6%	+ve/(-ve) S\$'000 6,072	+ve/(-ve) % 16.8

Revenue from wholesale and distribution segment increased by S\$6.1 million in FY2022 as compared with FY2021 mainly due to the recovery from the impact of COVID-19 in Singapore and Malaysia.

Revenue from manufacturing segment decreased by \$\$3.1 million in FY2022 as compared with FY2021 mainly due to the lockdowns in China to curb COVID-19 outbreak in FY2022. There are supply chains disruptions which caused delay in sales delivery.

Revenue from engineering solutions segment increased by S\$18.2 million in FY2022 as compared with FY2021 mainly due to the resumption of project site activities in FY2022 and the increase in productivity to meet the project completion deadline.

#### Gross profit and gross profit margin

The Group's gross profit increased by \$\$4.1 million or 24.3%, from \$\$16.9 million in FY2021 to \$\$21.0 million in FY2022 mainly due to the increase in revenue. The gross profit margin decreased slightly by 0.2 percentage points, from 20.3% in FY2021 to 20.1% in FY2022. This decrease mainly arose from engineering solutions segment due to the increase in material costs and subcontractor charges.

#### Other operating income

Other operating income decreased by S\$1.1 million, from S\$3.5 million in FY2021 to S\$2.4 million in FY2022 was mainly due to (i) the reduction of government grants of S\$0.6 million; (ii) one-off profit guarantee receivable in FY2021 of S\$0.3 million; and (iii) one-off write-off of account payable of S\$0.2 million in FY2021.

#### Distribution and selling expenses

Distribution and selling expenses increased by S\$0.9 million or 16.3%, from S\$5.6 million in FY2021 to S\$6.5 million in FY2022. This is in line with the increase in revenue in FY2022.

#### Administrative expenses

Administrative expenses decreased by \$\$0.6 million, from \$\$12.3 million in FY2021 to \$\$11.7 million in FY2022. This was mainly due to decrease in (i) depreciation of \$\$0.2 million; (ii) equipment leasing of \$\$0.2 million; (iii) consultancy fee of \$\$0.1 million; and (iv) rental expense of \$\$0.1 million.

#### Provision for impairment loss on trade and other receivables and contract assets

The provision for impairment loss on trade and other receivables and contract assets of S\$0.6 million was mainly due to (i) provision for impairment loss in trade receivables of S\$0.3 million; (ii) impairment loss made on contract assets of S\$0.2 million; and (iii) S\$0.1 million general provision on trade receivables.

#### Other operating expenses

Other operating expenses increased by S\$0.6 million, from S\$0.3 million in FY2021 to S\$0.9 million in FY2022 mainly due to foreign currency exchange differences.

#### Finance expenses

Finance expenses increased by S\$0.3 million, from S\$1.3 million in FY2021 to S\$1.6 million in FY2022. This was mainly due to the hikes of interest rate in FY2022.

#### Tax benefit

Tax benefit of S\$0.3 million mainly due to deferred tax asset recognised in FY2022 of S\$0.8 million. This was partially offset by current year tax provision of S\$0.5 million.

#### **Profitability**

The Group's profit before tax improved by \$\$1.3 million, from \$\$1.0 million in FY2021 to \$\$2.3 million in FY2022. This is mainly due to increase in revenue in FY2022. Review of Financial Position

#### Non-current assets

Non-current assets decreased by \$\$0.9 million, from \$\$62.9 million as at 31 December 2021 to \$\$62.0 million as at 31 December 2022.

The decrease was mainly due to decrease in (i) fixed assets of S\$1.7 million attributable to depreciation; (ii) the fair value of unquoted equity security of S\$0.2 million; and (iii) land use right of S\$0.1 million. This was partially offset by increase in (i) deferred tax assets of S\$0.8 million; and (ii) right-of-use assets of S\$0.3 million.

#### Current assets

Current assets increased by \$\$1.6 million, from \$\$60.3 million as at 31 December 2021 to \$\$61.9 million as at 31 December 2022.

The increase was mainly due to increase in (i) contract assets of S\$6.1 million; and (ii) trade receivables of S\$0.6 million. This was partially offset by decrease in (i) investment securities of S\$2.0 million; (ii) fixed assets held for sale of S\$0.9 million; (iii) cash and cash balances of S\$0.8 million; (iv) advance payment to suppliers of S\$0.7 million; (v) other receivables of S\$0.3 million; (vi) deposits and prepayments of S\$ 0.2 million; and (vii) inventories of S\$ 0.2 million.

#### Current liabilities

Current liabilities increased by S\$2.7 million, from S\$41.6 million as at 31 December 2021 to S\$44.3 million as at 31 December 2022.

The increase was mainly due to increase in (i) trade payables of S\$4.7 million; (ii) term loans of S\$1.6 million; and (iii) trust receipts and bills payable of S\$0.6 million. This was partially offset by decrease in (i) accruals and other liabilities of S\$2.4 million; (ii) contract liabilities of S\$1.6 million; and (iii) amount due to affiliated companies (non-trade) of S\$0.2 million.

#### Non-current liabilities

Non-current liabilities decreased by S\$3.1 million, from S\$34.2 million as at 31 December 2021 to S\$31.1 million as at 31 December 2022.

The decrease was mainly due to decrease in term loans of \$\$3.4 million. This was partially offset by increase in lease liabilities of \$\$0.3 million.

#### Equity

Total equity increased by \$\$1.1 million, from \$\$47.4 million as at 31 December 2021 to \$\$48.5 million as at 31 December 2022.

The increase was mainly due to was mainly due to profit for the year of S\$2.4 million. This was partially offset by (i) foreign currency translation loss of S\$0.9 million; (ii) the net fair value loss on equity instrument at FVOCI of S\$0.2 million; and (iii) dividend on ordinary shares of S\$0.2 million.

#### Review of Cash Flow Statement

Net cash flows generated from operating activities amounted to S\$12.2 million in FY2022, mainly due to (i) operating cash inflows before working capital changes of S\$6.0 million; (ii) positive working capital changes of S\$7.3 million; (iii) income taxes refunded of S\$0.2 million; and (iv) interest income of S\$0.1 million. This was partially offset by (i) interest paid of S\$1.0 million; and (ii) income taxes paid of S\$0.4 million.

Net cash generated from investing activities amounting to \$\$2.5 million in FY2022 was mainly due to (i) proceeds from disposal of investment securities of \$\$1.8 million; (ii) proceeds from disposal of fixed assets held for sale of \$\$0.9 million; and (iii) dividend received of \$\$0.3 million. This was partially offset by purchase of fixed assets of \$\$0.5 million.

Net cash used in financing activities amounted to \$\$15.4 million in FY2022. This was mainly due to (i) net repayment of trust receipts and bills payable of \$\$1.2 million; (ii) net repayment of term loans of \$\$1.8 million; (iii) net repayment of lease liabilities and interest of \$\$1.4 million; and (iv) dividend paid of \$\$0.2 million. Increased proceeds from term loans and trust receipts and bills payables in FY2022 compared with FY2021 arose from drawdown of account receivable financing facility and increased utilisation of invoice financing facility during the year.

#### 2. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

Not applicable. No forecast or prospect statement has been previously disclosed.

## 3. A commentary at the date of the announcement of the competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

The Group's business in the various segments of Wholesale and Distribution, Engineering Solutions and Manufacturing have started to recover on the back of increased economic activities with the global easing of travel restrictions. The Group is hopeful that the easing of COVID-19 restrictions in China would allow the Manufacturing segment and its customers to catch up and quicken the pace to complete various projects that have been affected by the intermittent lockdowns in various parts of China in 2022. Inflationary and supply chain pressures continue to weigh upon the various segments in the Group, albeit not as sharply as in the past year. High labour cost and shortage of labour supply affect the Engineering segment the most as it is a labour-intensive business where skilled labour is required. The Management expects the cost of materials to have been moderated, and not likely to face the same steep increase as in 2022. Despite the above, the Management is of the view that, on balance, the Manufacturing and Engineering Solutions segments may have more room for growth compared with the Wholesale and Distribution segment. The Group remains cautious in driving the various business segments through exploring new opportunities and partnerships, streamlining business processes and pursuing efficiencies. Cost control and risk mitigation remain key focus for the Group.

#### 4. Dividend

#### (a) Current Financial Period Reported on 31 December 2022

Any dividend declared for the current financial period that is reporting?

Name of dividend	Final
Dividend type	Cash
Dividend amount per share (in cents)	0.20 cents per ordinary share
Tax rate	Tax exempt (one-tier)

#### (b) Corresponding Period of the Immediately Preceding Financial Year

Any dividend declared for the corresponding period of the immediately preceding financial year?

Name of dividend	Final
Dividend type	Cash
Dividend amount per share (in cents)	0.18 cents per ordinary share
Tax rate	Tax exempt (one-tier)

#### (c) Date Payable

To be announced, subject to shareholders' approval at the Annual General Meeting of the Company to be convened.

#### (d) Record Date

To be announced, subject to shareholders' approval at the Annual General Meeting of the Company to be convened.

#### 5. If no dividend has been declared/recommended, a statement to the effect and reason(s) for the decision.

Not applicable.

#### 6. Interested Person Transaction ("IPT")

The Group does not have a general mandate from shareholders for interested person transactions pursuant to Rule 920(1)(a)(ii) of the Catalist Rules. There are no interested person transactions of S\$100,000 or more during the financial period under review.

## 7. Issuer to confirm that it has procured undertaking from all its directors and executive officers in the format set out in Appendix 7H under Rule 720(1) of the Catalist Rules.

The Board of Directors confirms that the Company has procured undertakings from all its directors and executive officers in the format set out in Appendix 7H under Rule 720(1) of the Catalist Rules.

#### 8. Disclosures on acquisition or sale of shares pursuant to Rule 706A of the Catalist Rules

There were no acquisition or realisation of shares thereby resulting (i) in a change in the shareholding percentage in any of the subsidiary or associated company of the Group or (ii) an entity becoming or ceasing to be (as the case may be) a subsidiary or associated company of the Group during 2H2022. Neither was there any incorporation or striking off of subsidiary or associated company by the Group during 2H2022.

# 9. Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704(10) of the Catalist Rules. If there are no such persons, the issuer must make an appropriate negative statement.

Pursuant to Rule 704(10) of the Catalist Rules, the Company confirms that during FY2022 and up to the date hereof, there has not been any person occupying a managerial position in the Company or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the Company.

BY ORDER OF THE BOARD Far East Group Limited

Loh Mun Yew CEO and Executive Director Leng Chee Keong COO and Executive Director

28 February 2023