Natural Cool Holdings Limited

(Incorporated in the Republic of Singapore)
Company Registration No. 200509967G

IMPORTANT NOTICE TO SHAREHOLDERS REGARDING THE COMPANY'S ANNUAL GENERAL MEETING ON 29 APRIL 2026

Dear Shareholders,

The Board of Directors (the "**Board**") of Natural Cool Holdings Limited (the "**Company**" and together with its subsidiaries, the "**Group**") is pleased to enclose printed copies of the Notice of Annual General Meeting and Proxy Form of the upcoming Annual General Meeting which will be held at 87 Defu Lane 10, #02-01, Singapore 539219 on 29 April 2026.

In line with the Company's sustainability strategy, the Company's Annual Report 2025 is now accessible for download or online viewing at the Company's website at http://investor.natcool.com/latest_news.html and on the SGXNet at https://www.sgx.com/securities/company-announcements, from the date of this letter. You will need an internet browser and a PDF reader to view the electronic copy of the Annual Report 2025.

The Company sincerely hopes that you will join our sustainability efforts by embracing electronic communications. However, if you still wish to obtain a printed copy of the Annual Report 2025, please complete the Request Form below and email it to AGM@natcool.com or post it to the Company's Registered Office at 87 Defu Lane 10, #06-01, Singapore 539219, no later than 10.00 a.m. on 22 April 2026.

Yours sincerely

For and on behalf of Natural Cool Holdings Limited

Teng Gek Chui
Company Secretary
13 April 2026

REQUEST FORM

To : **NATURAL COOL HOLDINGS LIMITED**

Note : Please tick accordingly and **return this form to us by 22 April 2026**. We regret that we will not be able to process standing instructions and/or any incomplete or incorrect completed form.

[Personal Data Privacy: By submitting this Request Form for a copy of the Annual Report 2025, you consent to the collection, use and disclosure of your personal data by the Company (or its agents or service providers) for the purpose of processing, administration and delivery of the requested documents by the Company (or its agents or service providers), and in order for the Company (or its agents or service providers) to comply with any applicable laws, listing rules, regulations and/or guidelines.]

☐ I/We wish to receive a printed copy of the Annual Report 2025.

My/Our shares are held under or through:

☐ CDP Securities Account No. | | | | | – | | | | | – | | | | |

☐ CPFIS/SRS Account

☐ Physical Scrips

Name(s) of shareholder(s) _____ NRIC/Passport No./Co Reg. No.(s) _____

_____ _____

Address(es):

_____

_____

Signature(s): _____ Date: _____

Affix
Postage
Stamp

NATURAL COOL HOLDINGS LIMITED
87 Defu Lane 10
#06-01
Singapore 539219