Attachment 1

Past (5 years)

Frasers Hospitality Management Co Ltd (Shanghai)
Frasers Hotel Management (Shanghai) Co., Ltd
Frasers Hospitality (Hong Kong) Limited

Present

FHT Australia Pte. Ltd.
FHT Investment 1 Pte. Ltd.
FHT Japan Pte. Ltd.
FHT Malaysia Pte. Ltd.
FHT UK Pte. Ltd.
FH-REIT Treasury Pte. Ltd.
Excellence Prosperity TMK Pte. Ltd.
Excellence Prosperity (Japan) KK
Kobe Excellence TMK
FHT London 1 Ltd
FHT London 2 Ltd
FHT London 3 Ltd
FHT London 4 Ltd
FHT Scotland 1 Ltd
FHT Scotland 2 Ltd
FHT Investment Holding 1 B.V.
FHT Property 1 B.V.
FH-BT Australia Operations Pte. Ltd.
FH-BT NMCS Operations Pty Ltd
FHT Australia Management Pty Ltd
FHT Europe Asset Management Limited
Frasers Hospitality Japan Trust Management GK