

This announcement must be read in conjunction with the Offer to Purchase, and does not constitute an offer to sell or the solicitation of an offer to purchase any securities in any jurisdiction in which such offer, solicitation or sale would be unlawful prior to registration or qualification under the securities laws of any such jurisdiction. The Offer to Purchase contains important information which must be read carefully before any decision is made with respect to the Offer described in this announcement. No securities may be offered or sold in the United States or to, or for the account or benefits of, U.S. persons (as defined in Regulation S under the Securities Act) absent registration or an applicable exemption from registration requirements of the Securities Act and applicable State or local securities laws. Any public offering of securities to be made in the United States will be made by means of a prospectus. Such prospectus will contain detailed information about the company making the offer, management, as well as financial statements. No public offer of securities is to be made by the Issuer in the United States.

THIS ANNOUNCEMENT IS NOT FOR RELEASE, PUBLICATION OR DISTRIBUTION IN OR INTO THE UNITED STATES OR TO U.S. PERSONS OR TO ANY PERSON LOCATED OR RESIDENT IN THE UNITED STATES OR IN OR INTO ANY JURISDICTION WHERE IT IS UNLAWFUL TO RELEASE, PUBLISH OR DISTRIBUTE THIS ANNOUNCEMENT.

FORTUNE STAR (BVI) LIMITED

(incorporated with limited liability under the laws of the British Virgin Islands)

OFFER TO PURCHASE FOR CASH BY FORTUNE STAR (BVI) LIMITED OF ANY AND ALL OF ITS OUTSTANDING 5.0% SENIOR NOTES DUE 2026 (ISIN: XS2343337122; Common Code: 234333712)

Fortune Star (BVI) Limited (the “**Issuer**”) is making an offer to purchase for cash of any and all of the Notes, upon the terms and subject to the conditions set forth in the Offer to Purchase at the Purchase Price. The Notes are guaranteed by Fosun International Limited (the “**Company**”).

Issuer	Description of the Notes	ISIN / Common Code	Outstanding Principal Amount	Purchase Price^{(1) (2)}	Expiration Deadline⁽³⁾
Fortune Star (BVI) Limited	5.0% Senior Notes due 2026	XS2343337122 / 234333712	US\$205,568,000	US\$1,000	4:00 p.m. (London Time) on April 17, 2026

(1) Per US\$1,000 principal amount of the Notes accepted for purchase.

(2) Excludes Accrued Interest (as defined below).

(3) Unless extended, re-opened, amended and/or terminated by the Issuer as provided in the Offer to Purchase.

The Offer is being made as part of the Company’s policy to continue to proactively manage its balance sheet and optimize its capital structure.

BNP PARIBAS and Natixis are acting as the Dealer Managers and Kroll Issuer Services Limited is acting as the Information and Tender Agent in relation to the Offer.

Capitalized terms used but not defined in this announcement shall have the same meanings as those defined in the Offer to Purchase.

Background

The Notes are listed on the SGX-ST. The SGX-ST assumes no responsibility for the correctness of any of the statements made, opinions expressed or reports contained in this announcement. Approval in-principle from, admission to the Official List of, and listing and quotation of the Notes on, the SGX-ST are not to be taken as an indication of the merits of the Issuer or the Notes.

As of the date of this announcement, an aggregate principal amount of US\$205,568,000 of the Notes

remain outstanding.

The Issuer is making an offer to purchase for cash of any and all of the Notes, upon the terms and subject to the conditions set forth in the Offer to Purchase at the Purchase Price. As of the date of this announcement, the Issuer has made available to the Eligible Holders the Offer to Purchase setting out, among other things, the terms and the conditions of the Offer.

The Offer

On the terms and subject to the conditions of the Offer, the Issuer is offering to purchase for cash of any and all of the Notes.

Purchase Price

The Purchase Price payable on the Settlement Date to the Eligible Holders whose Notes are accepted for purchase will be equal to US\$1,000 for each US\$1,000 in principal amount of the Notes.

Accrued Interest Payment

The Issuer will also pay an Accrued Interest Payment in respect of the Notes accepted for purchase pursuant to the Offer on the Settlement Date.

Sources of Funds

The Issuer intends to finance the Offer with its internal resources within the Group.

Tender Instructions

In order to participate in the Offer, Eligible Holders must validly tender their Notes for purchase by delivering, or arranging to have delivered on their behalf, a valid Tender Instruction that is received by the Information and Tender Agent by the Expiration Deadline, unless extended, re-opened, amended and/or terminated as provided in the Offer to Purchase.

Eligible Holders are advised to check with any bank, securities broker or other intermediary through which they hold Notes when such intermediary would need to receive instructions from an Eligible Holder in order for that Eligible Holder to be able to participate in the Offer by the deadline specified in the Offer to Purchase. The deadline set by any such intermediary and each Clearing System for the submission of Tender Instructions will be earlier than the deadline specified in the Offer to Purchase.

Tender Instructions will be irrevocable once delivered in accordance with the terms of the Offer. Notes purchased pursuant to the Offer will be cancelled.

Dealer Managers and Information and Tender Agent

The Issuer has appointed BNP PARIBAS and Natixis as the Dealer Managers and Kroll Issuer Services Limited as the Information and Tender Agent in relation to the Offer.

Indicative Timetable for the Offer

Events

Times and Dates

Commencement of the Offer

Announcement of the Offer. The Offer to Purchase available from the Information and Tender Agent and on the Offer Website, and notice of the Offer delivered to the Clearing Systems for communication to Direct Participants.

March 31, 2026

Expiration Deadline

Final deadline for receipt of valid Tender Instructions by the Information and Tender Agent. 4:00 p.m. (London Time) on April 17, 2026

Announcement of Results

Announcement of whether the Issuer will accept valid tenders of Notes pursuant to the Offer and, if so accepted, (i) the aggregate principal amount of the Notes accepted for tender, (ii) the Purchase Price, (iii) the Accrued Interest and (iv) the aggregate principal amount of Notes that will remain outstanding after the Settlement Date (if any). As soon as reasonably practicable after the Expiration Deadline

Settlement Date

Expected settlement date for the Offer. On or about April 23, 2026

The above times and dates are subject to the right of the Issuer in its sole and absolute discretion to extend, re-open, amend and/or terminate the Offer (subject to applicable law and as provided in the Offer to Purchase).

Unless stated otherwise, announcements in connection with the Offer will be made through the website of the SGX-ST and the Offer Website, the issue of a press release to a Notifying News Service and/or the delivery of notices to the Clearing Systems for communication to Direct Participants. Copies of the announcements, press releases and notices can also be obtained from the Information and Tender Agent, the contact details for which are included in this announcement. Significant delays may be experienced where notices are delivered to the Clearing Systems, and Eligible Holders are urged to contact the Information and Tender Agent for the relevant announcements during the course of the Offer. In addition, Eligible Holders may contact the Dealer Managers for information using the contact details as included in this announcement.

Offer to Purchase

The Offer to Purchase contains important information which should be read carefully by Eligible Holders before any decision is made with respect to the Offer. Eligible Holders are recommended to seek their own financial and legal advice, including but not limited to in respect of any tax consequences, from their brokers, bank managers, counsel, accountants or other independent financial, tax or legal advisers.

The terms of the Offer are more fully described in the Offer to Purchase, which sets out further details regarding the tender procedures and the conditions of the Offer.

None of the Issuer, the Company, the Dealer Managers, the Information and Tender Agent or the Trustee (or any of their respective directors, officers, employees or affiliates or such affiliates' directors, officers or employees) is making any recommendation as to whether the Eligible Holders should offer to tender any Notes in response to the Offer, and neither the Issuer nor any such other person has authorized any person to make any such recommendation. Eligible Holders must make their own decision as to whether to offer to tender any of their Notes, and, if so, the principal amount of such Notes to tender.

The Offer to Purchase does not constitute, may not be used in connection with, an offer or solicitation by anyone in any jurisdiction in which an offer or solicitation is not authorized or in which the person making an offer or solicitation is not qualified to do so or to any person to whom it is unlawful to make such offer or solicitation. The distribution of the Offer to Purchase and this announcement in certain jurisdictions may be restricted by law. Persons into whose possession the Offer to Purchase or this announcement comes are required by each of the Issuer, the Company, the Dealer Managers, the Information and Tender Agent and the Trustee to inform themselves about, and to observe, any such restrictions. For details, please refer to the Offer to Purchase.

THIS ANNOUNCEMENT IS NOT AN OFFER TO PURCHASE, A SOLICITATION OF AN OFFER TO PURCHASE, OR A SOLICITATION OF AN OFFER TO SELL, ANY SECURITIES. AN OFFER MAY ONLY BE MADE PURSUANT TO THE TERMS OF THE OFFER TO PURCHASE.

Dealer Managers

BNP PARIBAS

63/F, Two International Finance Centre
8 Finance Street, Central
Hong Kong

Email: liability.management@bnpparibas.com;
asia_syndicate@bnpparibas.com

Natixis

7 promenade Germaine Sablon
75709 Paris Cedex 13
France

Email: project.atlas2026@natixis.com

Information and Tender Agent

Kroll Issuer Services Limited

in Hong Kong

Level 3, Three Pacific Place
1 Queen's Road East
Admiralty
Hong Kong

In London

The News Building
3 London Bridge Street
London SE1 9 SG
United Kingdom

Attention: Kevin Wong / Alison Lee

Telephone: +852 2281 0114 / +44 20 7704 0880

Email: fosun@is.kroll.com

Offer Website: <https://deals.is.kroll.com/fosun>

DEFINITIONS

“Accrued Interest”	Interest accrued and unpaid on the principal amount of the Notes from and including the last interest payment date applicable to the Notes up to, but excluding, the Settlement Date. Subject to the terms and conditions set forth in the Offer to Purchase, in addition to the Purchase Price, Eligible Holders whose Notes are accepted for purchase by the Issuer will also be paid the relevant amount of such Accrued Interest in cash.
“Accrued Interest Payment”	An amount in cash (rounded to the nearest US\$0.01, with half a cent rounded upwards) equal to the Accrued Interest on the Notes accepted for purchase by the Issuer.
“Clearing System Notice”	The form of notice to be sent to Direct Participants by each of the Clearing Systems on or about the date of the Offer to Purchase informing Direct Participants of the procedures to be followed in order to participate in the Offer.
“Clearing Systems”	Euroclear and Clearstream.
“Clearstream”	Clearstream Banking S.A.
“Company”	Fosun International Limited, a company incorporated with limited liability under the Companies Ordinance of Hong Kong.
“Dealer Managers”	BNP PARIBAS and Natixis.
“Direct Participant”	Each person who is shown in the records of Euroclear or Clearstream as a holder of the Notes.
“Directors”	Directors of the Issuer.
“Eligible Holders”	Holders of the Notes who are non-U.S. persons located outside the United States (as those terms are defined in Regulation S under the Securities Act).
“Euroclear”	Euroclear Bank SA/NV.
“Expiration Deadline”	4:00 p.m. (London Time) on April 17, 2026 (subject to the right of the Issuer to extend, re-open, amend and/or terminate the Offer as provided in the Offer to Purchase).
“Group”	The Company and any and all of its subsidiaries, including the Issuer.
“Information and Tender Agent”	Kroll Issuer Services Limited.
“Issuer”	Fortune Star (BVI) Limited.
“Notes”	5.0% Senior Notes due 2026 (ISIN: XS2343337122; Common Code: 234333712) which were issued by the Issuer and guaranteed by the Company.
“Notifying News Service”	A recognized financial news service or services (e.g. Reuters/Bloomberg) as selected by the Issuer.
“Offer”	The offer to purchase for cash by the Issuer of any and all of its outstanding Notes (subject to the offer and distribution restrictions

	referred to in “ <i>Offer and Distribution Restrictions</i> ” of the Offer to Purchase), on the terms and subject to the conditions set out in the Offer to Purchase.
“Offer to Purchase”	An Offer to Purchase dated March 31, 2026, as it may be supplemented or amended from time to time, issued to the Eligible Holders by the Issuer in connection with the Offer.
“Offer Website”	The website, https://deals.is.kroll.com/fosun , operated by the Information and Tender Agent for the purpose of the Offer.
“Purchase Price”	US\$1,000 per US\$1,000 principal amount of the Notes.
“Securities Act”	The United States Securities Act of 1933, as amended.
“Settlement Date”	On or about April 23, 2026 (subject to the right of the Issuer to extend, re-open, amend and/or terminate the Offer at any time).
“SGX-ST”	Singapore Exchange Securities Trading Limited.
“Tender Instruction(s)”	The electronic tender and blocking instruction in the form specified in the Clearing System Notice for submission by Direct Participants to the Information and Tender Agent via the relevant Clearing System and in accordance with the requirements of such Clearing System by the deadline in order for Eligible Holders to be able to participate in the Offer.
	Such electronic tender and blocking instruction must specify the principal amount of the Notes that the relevant Eligible Holder is tendering at the Purchase Price. Notes may be tendered only in denominations of US\$200,000 and integral multiples of US\$1,000 in excess thereof.
“Trustee”	The Bank of New York Mellon, London Branch.
“United States”	The United States of America, its territories and possessions (including Puerto Rico, the U.S. Virgin Islands, Guam, American Samoa, Wake Island and The Commonwealth of the Northern Mariana Islands), any state of the United States of America and the District of Columbia.
“US\$”	United States dollars.
“%”	Per cent.

Fortune Star (BVI) Limited
Zhang Houlin
Director

March 31, 2026

As of the date of this announcement, the directors of the Issuer are Mr. Zhang Houlin and Mr. Li Yuanquan.