

Investor Presentation Creating the largest Singapore infrastructure-focused business trust

March 2015

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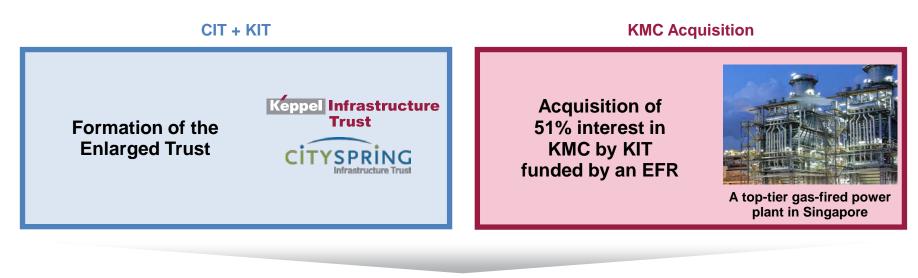
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# **Table of contents**

- 1. Overview of the Proposed Transactions
- 2. Key investment highlights of Enlarged Trust
- 3. **Pro forma financials**
- 4. Conclusion



## **Overview of the Proposed Transactions**





Keppel Infrastructure Fund Management, the Trustee Manager of KIT.

(1) (2) Based on KIT's and CIT's financial statements as at 31 December 2014, and KMC enterprise value of \$\$1,700m.

(3) Based on the illustrative unit price of S\$1.07 for KIT and unit price of S\$0.515 for CIT, respectively, and assuming a S\$475 million – S\$525 million EFR. This statement should not be interpreted to mean that the Enlarged Trust will trade at such market capitalisation upon the completion of the Disposal.

## **Formation of the Enlarged Trust**

Overview	<ul> <li>KIT will dispose of all its business undertakings and assets to CIT in exchange for new CIT units ("Disposal")</li> <li>KIT will then carry out a distribution-in-specie of the new CIT units to its unitholders</li> <li>CIT to be renamed Keppel Infrastructure Trust ("Enlarged Trust")</li> <li>Distribution by CIT of S\$30m to CIT unitholders before completion of the Disposal</li> <li>Distribution by the Enlarged Trust of S\$30m to unitholders<sup>(1)</sup> of the Enlarged Trust after completion of the Disposal but before EFR</li> </ul>
Consideration	<ul> <li>Fixed swap ratio of 2.106<sup>(2)</sup> new CIT units for every 1 KIT unit based on the 180-day VWAP prices of KIT (S\$1.0446) and CIT (S\$0.4960)<sup>(2)</sup></li> </ul>
Sponsor and Trustee-Manager	<ul> <li>KI will become the new sponsor of the Enlarged Trust</li> <li>KIFM will become the trustee-manager of the Enlarged Trust</li> <li>Revised management fee structure will deliver cost savings of ~S\$5.3m<sup>(3)</sup> to unitholders</li> <li>KIFM shall waive its divestment fee for the Disposal</li> <li>CSIM will not receive compensation for relinquishing its role as trustee-manager of CIT</li> </ul>
Conditions	<ul> <li>Approval of KIT and CIT unitholders at their respective EGMs <ul> <li>Keppel and Temasek will be required to abstain from voting in these Interested Person Transactions ("IPT")</li> <li>Other regulatory approvals and consents (including SGX, EMA, PUB, NEA, IDA, etc.)</li> <li>Disposal is conditional upon the approval of the KMC Acquisition, but not vice versa</li> </ul></li></ul>

Including KIT unitholders whose KIT units are swapped into CIT units according to the swap ratio.

(1) (2) (3) Based on the 180-day volume weighted average price ("VWAP") as of 13 November 2014, being the last full trading day of both KIT and CIT prior to the announcement of the Proposed Transactions on 18 Nov 2014. Based on a comparison of KIFM's fee structure for KIT and CSIM's fee structure for CIT, had the Disposal been completed and KIFM's fee structure been adopted by the Enlarged Trust on 1 January 2014, the Enlarged Trust would have enjoyed a reduction in trustee-manager fees of approximately \$\$5.3m for the calendar year ended 31 December 2014 assuming no fees were payable for acquisitions or divestments, and excluding the one-off cash distribution from City Gas of S\$89.2m, calculated on a pro forma basis.

# The KMC Acquisition and EFR

Overview	<ul> <li>Acquisition of a 51% stake in KMC from Keppel Energy Pte Ltd ("KE")</li> <li>KMC owns Keppel Merlimau Cogen Plant, a 1,300 MW combined cycle gas turbine generation facility located on Jurong Island, Singapore</li> </ul>
Consideration	<ul> <li>Cash consideration of S\$510m</li> <li>Equity value based on an enterprise value of S\$1.7 billion, less S\$700m loan to be raised by KMC</li> </ul>
Capacity Tolling Agreement ("CTA")	<ul> <li>Long term CTA to contract entire capacity of the KMC Plant to Keppel Electric for an availability based fee and with most of the operating costs being passed through (see following slide for more details)</li> </ul>
Conditions	<ul> <li>Approval of KIT unitholders at an EGM <ul> <li>Keppel will be required to abstain from voting in this IPT</li> </ul> </li> <li>Successful debt fund raising of S\$700m by KMC</li> <li>Other regulatory approvals and consents</li> <li>Execution of definitive transaction documents</li> <li>Successful completion of the EFR or successful drawdown of an equity bridge loan agreement</li> </ul>
Equity Fund Raising ("EFR")	<ul> <li>Enlarged Trust or KIT (if Disposal not completed) to conduct up to S\$525m EFR to finance the KMC Acquisition and related expenses</li> <li>Will comprise a placement to new investors and a preferential offer to existing unitholders</li> <li>Keppel and Temasek (if Disposal is completed) will subscribe for their pro rata entitlements under the preferential offer and do not intend to dispose of any units earlier than 12 months after completion of the EFR</li> </ul>

# The KMC plant

## Description of the KMC asset

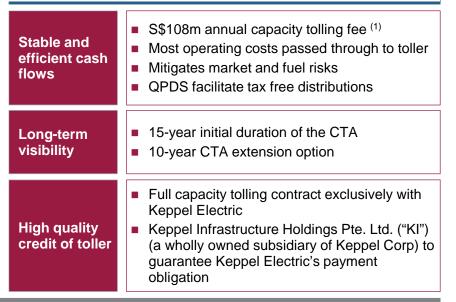
Metric	Data
Total generating capacity	1,300 MW CCGT
Location	Tembusu sector, Jurong Island, Singapore
Weighted average age	~4 years
Land lease	Expiring 2035 with 30-year extension option
Generation licence	30 years from 2003



## A substantial and strategic operational asset

- A top-tier gas-fired power plant in Singapore
- Strategic asset in Singapore as power plants cannot be easily replicated given land constraints
- Well-positioned to support the surrounding industries with electricity, steam supply and demineralized water requirements at Tembusu sector of Jurong Island

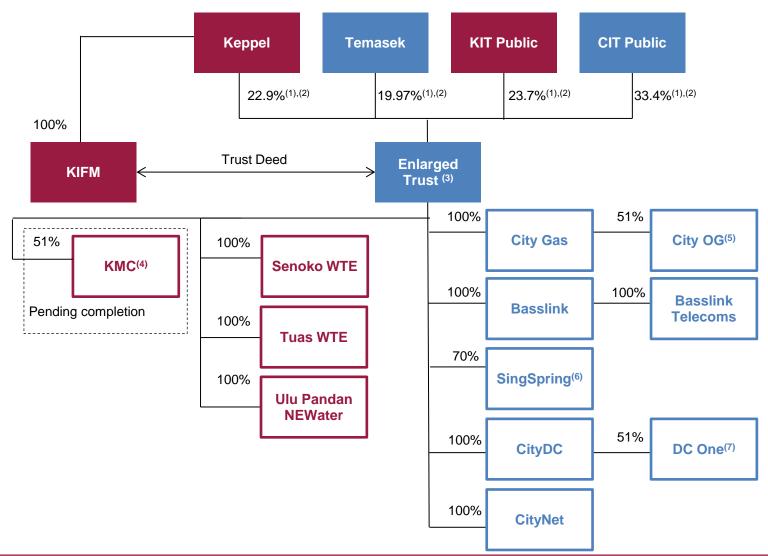
## **Capacity Tolling Agreement**



Rare opportunity to acquire control in a substantial and strategic operational asset with long term and stable cash flows

<sup>(1)</sup> Subject to availability and capacity test targets taking into account provision for downtime (i.e. when the KMC Plant will not be available for generating electricity) for plant testing, and planned and unplanned maintenance works.

# **Enlarged Trust Structure**



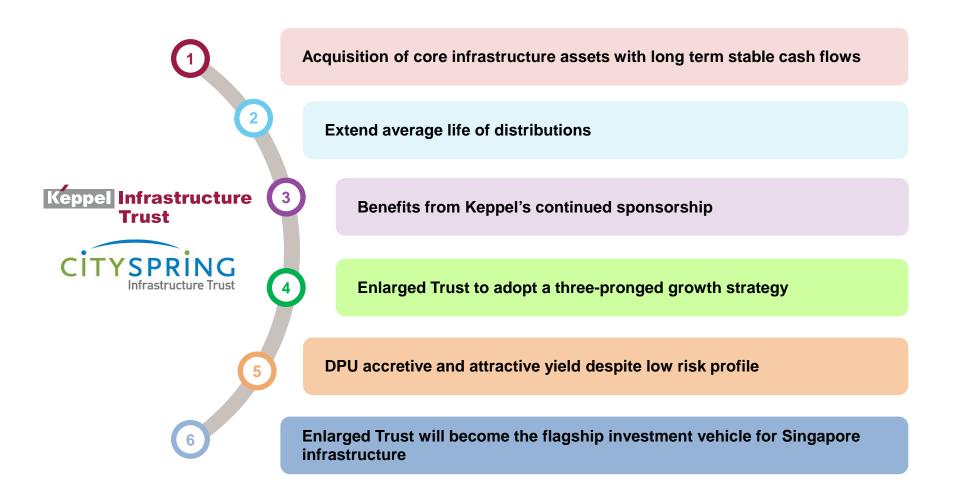
- Unitholdings/shareholdings shown above are post-completion of the Disposal and Distribution-In-Specie, but excludes the proposed acquisition by the Enlarged Trust of KMC and the Enlarged Trust EFR. The (1) acquisition of KMC is shown on the chart for completeness, but will be effected after the completion of the Disposal.
- Based on the 180-day VWAP as of 13 November 2014. 180-day VWAP for KIT = S\$1.0446; 180-day VWAP for CIT = S\$0.4960, resulting in a swap ratio of 2.106 CIT units per 1 KIT unit. (2) (3) (4) (5) (6)
- The Enlarged Trust will be renamed as "Keppel Infrastructure Trust".
- Keppel Energy holds the remaining 49% equity interest in KMC.
- Osaka Gas Singapore Pte. Ltd. holds the remaining 49% equity interest in City OG.
- Hyflux Ltd holds the remaining 30% equity interest in SingSpring.
- (7) WDC Development Pte. Ltd. holds the remaining 49% equity interest in DC One.

## **Diversified portfolio of core infrastructure assets**





# **Key investment highlights**



# Acquisition of core infrastructure assets with long-term stable cash flows

### **KIT Investment Criteria**

KIT aims to provide unitholders with long-term, regular and predictable distributions by pursuing investments that exhibit the characteristics listed below

### CIT portfolio of highly strategic assets



<b>1</b> Long-term, regular and/or predictable cash flows	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$
2 Long-term contracts or concessions / customer stability	(1)	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$
3 Creditworthy or reputable off-takers	(2)	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$
Diversification of asset class risks	$\checkmark$		$\checkmark$	$\checkmark$	$\checkmark$
5 Jurisdictions with well-developed legal framework	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$

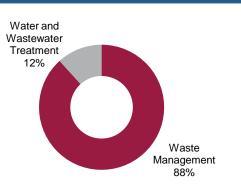
CIT's portfolio of core infrastructure assets as well as KMC serve basic essential needs and provide the Enlarged Trust with a platform to further expand regionally and globally

City Gas is the sole producer and retailer of town gas in Singapore and has been in operation for over 100 years. (1) (2)

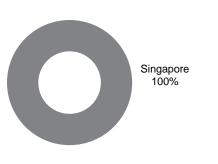
City Gas has a large, diversified customer base and is not reliant on any single customer.

## ...which results in a well diversified portfolio

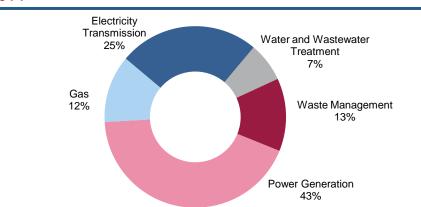
Total assets by segment (KIT) as at 31 Dec 2014<sup>(1)</sup>



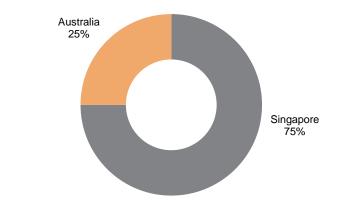
Total assets by geography (KIT) as at 31 Dec 2014<sup>(1)</sup>



Total assets by segment (Enlarged Trust) as at 31 Dec **2014**<sup>(1)(2)</sup>



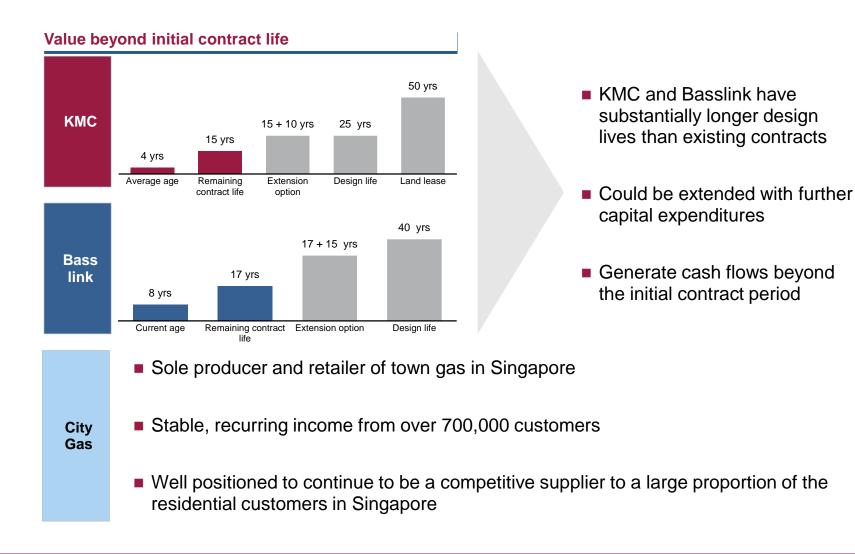
Total assets by geography (Enlarged Trust) as at 31 Dec **2014**<sup>(1)(2)</sup>



(1) (2) Based on KIT's and CIT's financial statements as at 31 December 2014, and KMC enterprise value of S\$1,700m.

Excludes total assets attributable to corporate segment for KIT and CIT.

## **Extend average life of distributions**



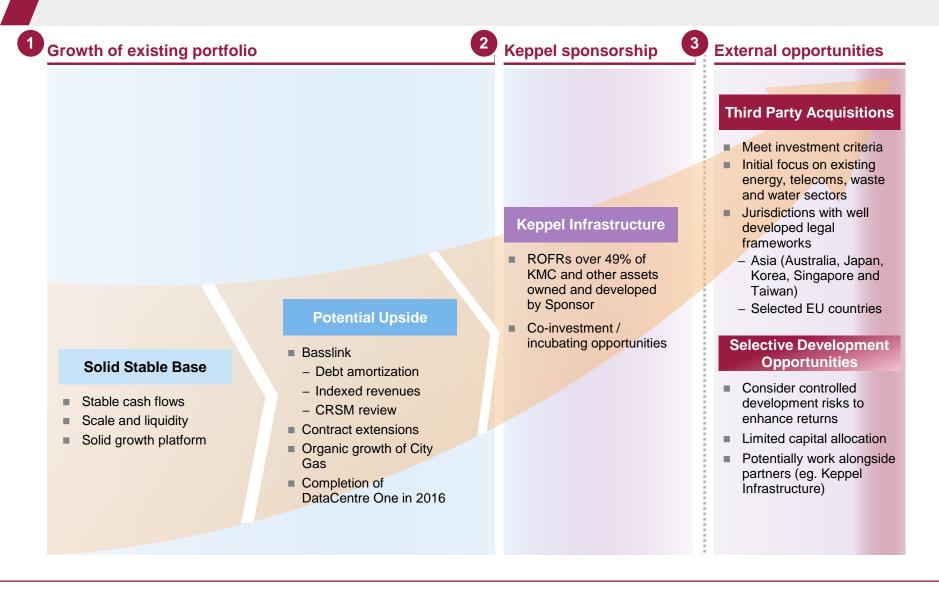
# **Benefits from Keppel's continued sponsorship**



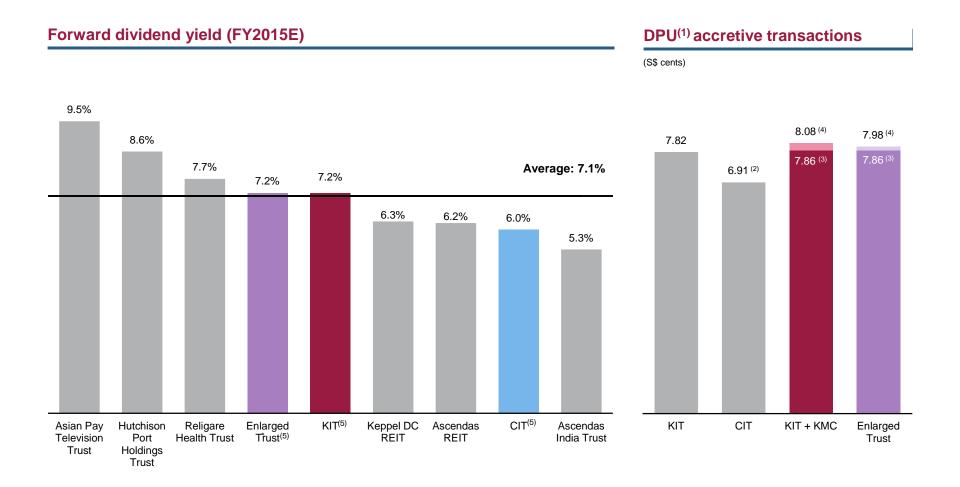
- A wholly-owned subsidiary of Keppel Corporation Limited
- Drives the Keppel group's strategy to invest in, own and operate competitive energy and environmental infrastructure solutions and services
- Complementary businesses to that of the Enlarged Trust's assets
- Enlarged Trust will continue to benefit from Keppel Infrastructure's ("KI") sponsorship in the following ways
  - 1 Expertise and network in sourcing for and evaluating acquisitions
- 2 Operational expertise in managing and operating the Enlarged Trust's assets
- 3 Right of first refusal to acquire assets developed or incubated by KI
- 4 Potential co-investment opportunities with KI, including warehousing suitable opportunities
- KIT Trustee-Manager has first rights over Keppel Energy's shares in KMC in the event that Keppel Energy wishes to divest its 49% interest in KMC, and vice-versa

KMC Acquisition demonstrates KI's commitment to KIT as a Sponsor by creating a suitable investment that generates stable cash flows for KIT

## Enlarged Trust to adopt a three-pronged growth strategy



# DPU accretive and attractive yield despite low risk profile



Assuming EFR of S\$475m - S\$525m and weighted average illustrative price of S\$0.4892 for the Enlarged Trust EFR and S\$1.0344 for the KIT EFR. Note:

<sup>(1)</sup> (2) (3) From the perspective of KIT unitholders, taking into account the swap ratio of 2.106 CIT units for every 1 KIT unit.

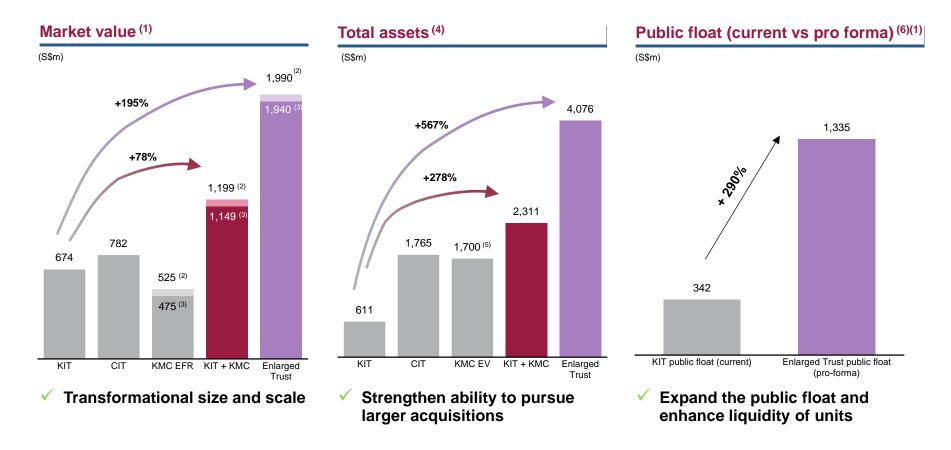
Based on the CIT DPU of 3.28 cents and the swap ratio of 2.106.

Assuming S\$525m EFR.

Assuming S\$475m EFR. (4)

<sup>(5)</sup> Calculated based on FY2014 distributions.

## Enlarged Trust will become the flagship investment vehicle for Singapore infrastructure



The Proposed Transactions will allow KIT to increase its scale, broaden its investor base as well as improve the liquidity and research coverage of the Enlarged Trust's units

Based on the illustrative unit price of S\$1.07 for KIT and unit price of S\$0.515 for CIT, respectively, and assuming a S\$475 million = S\$525 million EFR. This statement should not be interpreted to mean that the Enlarged (1) Trust will trade at such market capitalisation upon the completion of the Disposal

- Assuming S\$525m EFR.
- Assuming S\$475m EFR.

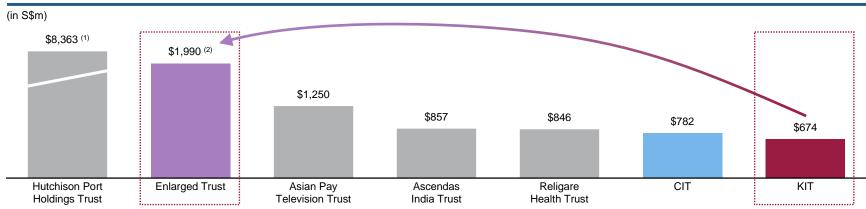
(5) 100% of the enterprise value of KMC.

<sup>(2)</sup> (3) (4) Based on KIT's and CIT's financial statements as at 31 December 2014, and KMC enterprise value of \$\$1,700m.

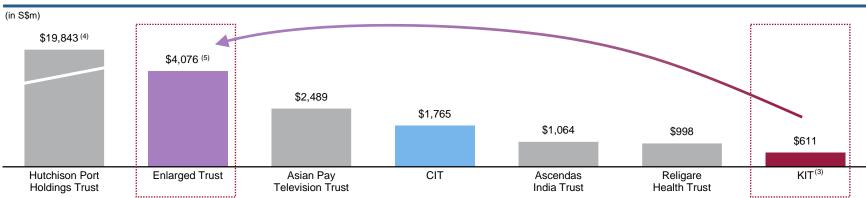
<sup>(6)</sup> Current public float of 50.8% and pro forma public float of 67.1% based on CIT illustrative unit price of \$\$0.515 and includes EFR for KMC Acquisition.

## Enlarged Trust will become the flagship investment vehicle for Singapore infrastructure (cont'd)

### **Market capitalization**



## Total assets (3)



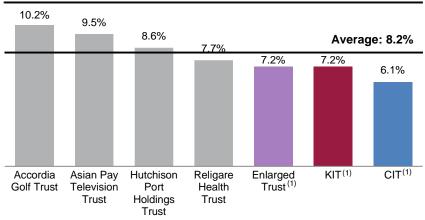
## Creation of the largest Singapore infrastructure-focused business trust

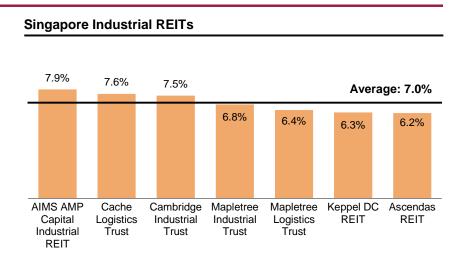
- Company information and FactSet. Market capitalization as of 18 March 2015. Source:
- Based on share price of S\$0.960 as of 18 March 2015 as disclosed on Hutchison Port Holdings Trust website. (1)
- (2) Based on the illustrative unit price of S\$1.07 for KIT and unit price of S\$0.515 for CIT, respectively, and assuming a S\$475 million - S\$525 million EFR. This statement should not be interpreted to mean that the Enlarged Trust will trade at such market capitalisation upon the completion of the Disposal.
- (3) Total assets as of 31 December 2014.
- Assuming exchange rate of HK\$1.00 = S\$0.1709 as of 31 December 2014. (4) (5)
- Based on KIT's and CIT's financial statements as at 31 December 2014, and KMC enterprise value of \$\$1,700m.

# Unique investment proposition offering portfolio diversification

## Forward dividend yield (2015E)

#### Infrastructure trusts





### KIT offers compelling advantage over S-REITs

- U Limited supply of infrastructure assets vs. a less regulated property market that could be subject to over-supply
- 2 Stable and long-term cash flows across all economic cycles
- Not correlated to GDP
- Unlike REITs that are subject to rental cycles / renegotiations and fluctuating occupancy rates
- 3 Long-term contracts
- Weighted average lease expiry ("WALE") for Singapore Industrial REITs is approximately 3.5 years, whereas KIT's contracts are 9.5 31 years<sup>(5)</sup>
- 4 Creditworthy and reputable offtakers
- 5 Conservative leverage positions Enlarged Trust for growth



# **Financial snapshot**

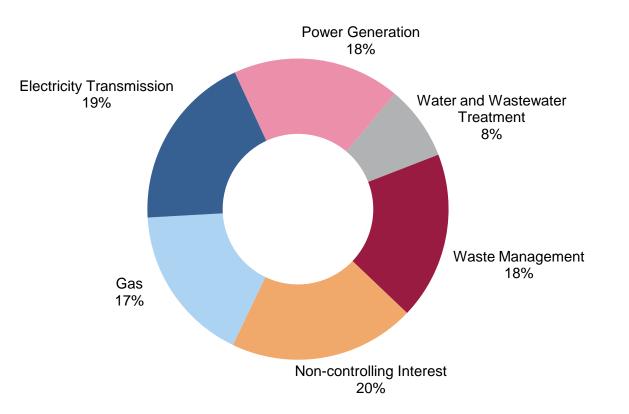
(in S\$m)	<b>KIT</b> <sup>(1)</sup>	CIT <sup>(1)</sup>	КМС <sup>(1)</sup>	KIT + KMC	Enlarged Trust
Cash flows					
Adjusted EBITDA	52.2	128.7 <sup>(2)</sup>	106.0 <sup>(3)</sup>	158.2	292.2 <sup>(2)(4)</sup>
Distributable cash flows <sup>(5)</sup>	55.9	65.7 <sup>(6)</sup>	42.4 <sup>(3)</sup>	98.3	169.3 <sup>(4)</sup>
Total distributions	49.2	49.8	40.9	89.4	146.3 <sup>(7)</sup>
DPU (cents)	7.82	6.91 <sup>(8)</sup>	n.m.	7.86 - 8.08 <sup>(9)</sup>	7.86 - 7.98 <sup>(9)</sup>
Leverage	Leverage				
Cash	49.7	226.9 <sup>(10)</sup>	-	49.7	276.6 <sup>(10)(11)</sup>
Debt	3.4	1,171.7	700.0	703.4	1,875.1
Net debt / (cash)	(46.3)	944.8	700.0	653.7	1,598.5
Net debt / Total assets	n.m.	54%	41%	28%	39%
Net debt / Adjusted EBITDA	n.m.	7.3x	6.6x	4.1x	5.5x

- As of 31 December 2014 for KIT, CIT and KMC (assuming the restructuring implemented on 1 January 2014).
- (1) (2) (3) (4) (5) Excludes Hydro Tasmania dispute settlement amount.
- After deducting for S\$2m trustee manager fees.
- Includes S\$5.3m trustee manager fee savings.
- Adjusted EBITDA less KMC non-controlling interest, KMC interest expense, CIT interest expense,
- capex, SST loan repayment, tax, interest income, changes in working capital and others. Excludes Hydro Tasmania dispute settlement amount, Basslink refinancing costs and investment in DataCentre One. (6)
- Includes S\$5.3m trustee manager fee savings and an additional S\$1.8m distributions (7) from distributable cash flows.
- (8) After 2.106 conversion, from KIT's perspective.
- (9) Assuming S\$475 – 525m EFR.
- (10)
- Includes restricted cash balance of S\$46.8m.
- Does not include cash balance from KMC as these are considered advance payment of (11) the capacity fees.

22

# **Multiple sources of cash flows**

### Adjusted EBITDA<sup>(1)</sup> by segment (Enlarged Trust)<sup>(2)(3)</sup>



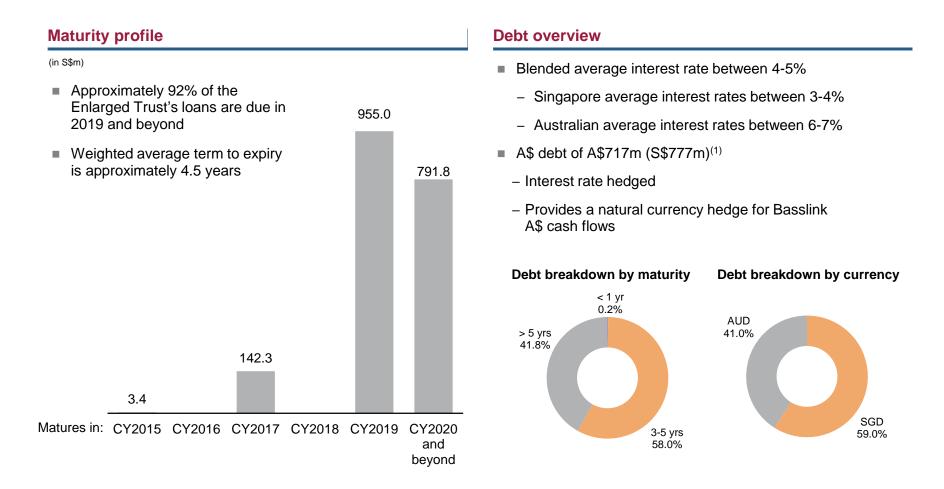
## Regular and predictable cash flows from a diversified core portfolio of Singapore infrastructure assets that are not easily replicated

- (1) (2) (3) Adjusted EBITDA means reported EBITDA plus reduction in concession receivable and excluding certain non-recurring expenses.
- Based on KIT's and CIT's financial statements for the year ended 31 December 2014, and KMC assuming the restructuring implemented on 1 January 2014.
- Excludes trust / corporate expenses.

## **Sustainable capital structure**

Conservative Leverage	<ul> <li>39% net debt to total assets</li> <li>Net debt to EBITDA of 5.5x in light of long term stable cash flow</li> <li>Excluding Basslink, net debt to EBITDA drops to 3.8x and net debt to total assets drops to 28%</li> </ul>
Recent Refinancing	<ul> <li>Recent financing demonstrates lenders' confidence in the capital structure</li> <li>– CIT's, City Gas and Basslink loans were refinanced in 2014</li> <li>– KMC loan to be in place before closing</li> </ul>
Asset Based Financing	<ul> <li>Apart from CIT's S\$142m corporate loans, the other loans are at the asset level and non-recourse</li> <li>KIT in net cash position</li> </ul>
Long Term High Quality Cash Flows	<ul> <li>Leverage supported by underlying long term stable cash flows         <ul> <li>Long term contracts (9.5 – 31 years)<sup>(1)</sup> with creditworthy counterparties such as government-linked entities and Keppel</li> <li>City Gas' large and stable customer base</li> </ul> </li> </ul>
Interest Rate Risk Management	<ul> <li>Fix interest rates in current rate environment and match cash flow profile</li> <li>Around 70 – 80% of the loans will be hedged</li> </ul>
Currency Hedge	<ul> <li>Borrowing in Australian currency provides a natural currency hedge against foreign exchange exposure arising from Basslink's cash flows</li> </ul>

# Sustainable capital structure (cont'd)







Attractive risk adjusted returns

Underpinned by multiple core infrastructure assets

Generates long term high quality stable cash flows from credit worthy clients or a large customer base

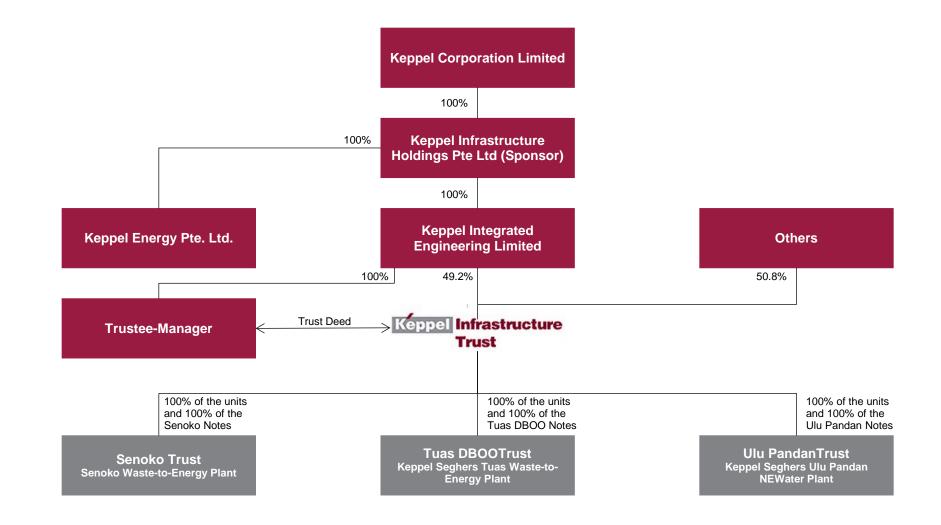
**Uncorrelated to GDP** 

Potential upsides from existing portfolio and future acquisitions

Future growth supported by sustainable leverage and better scale and liquidity



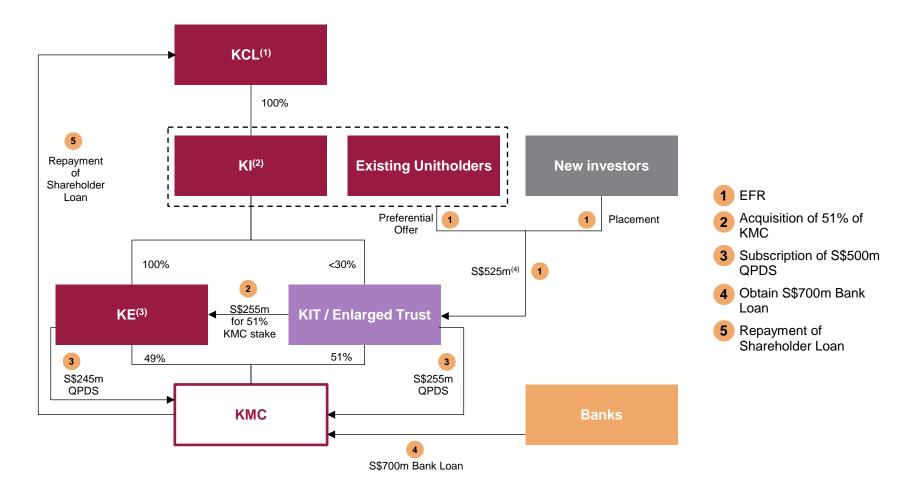
## **KIT Structure**



Note:

The Trustee-Manager holds (i) 100% of the issued share capital in Senoko Waste to-Energy Pte Ltd (Senoko Trustee), 100% of the units in the Senoko Trust and 100% of the Senoko Notes; (ii) 100% of the issued share capital in Keppel Seghers Tuas Waste-to-Energy Plant Pte Ltd (Tuas DBO Trustee), 100% of the units in the Tuas DBOO Trust and 100% of the Tuas DBOO Notes; and (iii) 100% of the issued share capital in Keppel Seghers NeWater Development Co PteLtd (Ulu Pandan Trustee), 100% of the units in the Tuas DBOO Trust and 100% of the Units of the Unit of the Unitholders of Keppel Infrastructure Trust. If the issued share capital in Keppel Seghers NeWater Development Co Pte Ltd (Ulu Pandan Trustee), 100% of the units in the Ulu Pandan Trust and 100% of the Ulu Pandan Notes, in each case on trust for the Unitholders of Keppel Infrastructure Trust. The Senoko Trustee, the Tuas DBOO Trustee and the Ulu Pandan Trustee hold the assets and business undertakings relating to Senoko Waste-to-Energy Plant, Keppel Seghers Tuas Waste-to-Energy Plant and Keppel Seghers Ulu Pandan NEWater Plan, respectively, on trust for the respective Unitholders of the Sub-Trusts. The Senoko Trustee at 6 April 2014.

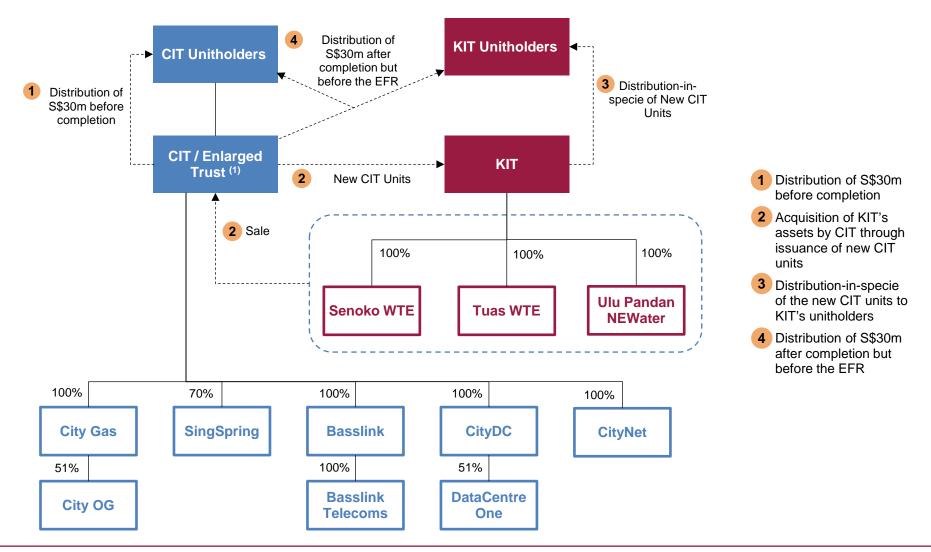
## **Overview of the Proposed Transactions** KMC Acquisition Structure



- (1) (2) (3) (4) Keppel Corporation Limited.
- Keppel Infrastructure Holdings Pte. Ltd.
- Keppel Energy Pte. Ltd.
- Including Trustee-Manager's 0.5% acquisition fee and other transaction related expenses.

## **Overview of the Proposed Transactions**

Transaction structure of the Disposal



<sup>(1)</sup> The Enlarged Trust will be renamed Keppel Infrastructure Trust.

# **EGM** approvals sought

Resolution	Description / Purpose
1 The proposed acquisition of a 51% equity interest in KMC and the proposed KIT EFR	<ul> <li>Ordinary resolution</li> <li>The Trustee-Manager intends to issue New KIT Units at an issue price to be determined so as to raise gross proceeds of up to approximately S\$525 million to fund the KMC Acquisition and its related expenses</li> <li>The KMC Acquisition and the KIT Equity Fund raising are not conditional upon the KIT Unitholders' approval for the Disposal being obtained</li> </ul>
2 The proposed Disposal	<ul> <li>Ordinary resolution</li> <li>The Enlarged Trust will offer its unitholders and investors the opportunity to invest in an attractive and diverse portfolio of core infrastructure assets, which will further enhance the scale and liquidity of the Enlarged Trust, and the sustainability and duration of its distributions</li> <li>Resolution 1 relating to the KMC Acquisition and KIT Equity Fund Raising is a condition precedent to the completion of the Disposal</li> <li>Also conditional upon CIT obtaining approval for the Disposal from its unitholders</li> </ul>
3 The proposed Distribution - in - Specie	<ul> <li>Ordinary resolution</li> <li>Distribution of the CIT units received from the Disposal to the KIT unitholders</li> <li>Trustee-Manager expects to proceed with the Distribution-in-Specie only if approvals for both Resolutions 1 &amp; 2 are obtained from Unitholders</li> </ul>
4 The proposed winding-up of KIT	<ul> <li>Special resolution</li> <li>The proposed Winding Up is in the best interests of all KIT unitholders</li> <li>Will not be meaningful for KIT to maintain its existence and listing on the SGX-ST following completion of the Disposal, as all of the KIT Assets will be transferred to CIT</li> </ul>

Keppel Infrastructure, the Sponsor, will not vote on resolutions #1, #2 and #3 as they have been identified as "interested person transactions"

# **Pipeline from Sponsor**

## Keppel Infrastructure's pipeline



### Keppel Merlimau Cogen - 49% through Keppel Energy

- Operational since 2007
- KI, as the sponsor of Enlarged Trust, owns 49% shareholding in KMC through Keppel Energy

### Changi Business Park - 100% through Keppel DHCS Pte Ltd (" Keppel DHCS")



Plant design capacity of 37,000 refrigeration tonnes (RT)



### One-North (Biopolis DCS) - 100% through Keppel DHCS

Operational since July 2003, ongoing expansion will increase plant capacity to almost 30,000 RT in 2015



### Mediapolis (connected to Biopolis DCS plant) - 100% through Keppel DHCS

Plant design capacity of 28,000 RT, due for completion in 2015



### Woodlands Wafer Fab Park (Keppel DHCS plant) - 100% through Keppel DHCS

Operational since July 2006, with a plant capacity of 11,000 RT