

### **COMFORTDELGRO CORPORATION LIMITED**

(Company Registration No. 200300002K) (Incorporated in the Republic of Singapore)

#### ANNOUNCEMENT PURSUANT TO RULE 706A OF THE SGX-ST LISTING MANUAL

Pursuant to Rule 706A of the Listing Manual of the Singapore Exchange Securities Trading Limited, ComfortDelGro Corporation Limited (the "Company") wishes to announce that the following transactions have taken place in the first half of the financial year ending 31 December 2025, including transactions as of 13 August 2025 (the "Transactions"):

# (A) INCORPORATION OF A WHOLLY OWNED SUBSIDIARY IN SINGAPORE MOOVE+ PTE. LTD. ("MPL")

| Name of Company              | : | Moove+ Pte. Ltd.                                                                        |
|------------------------------|---|-----------------------------------------------------------------------------------------|
| Date of Incorporation        | : | 6 June 2025                                                                             |
| Country of Incorporation     | : | Singapore                                                                               |
| Issued and Paid-up Capital   | : | 4,300,000 Ordinary Shares of S\$1.00 each                                               |
| Principal Activities         | : | Advertising Activities                                                                  |
| Interest held by the Company | : | 100%                                                                                    |
| Shareholder                  | : | Moove Media Pte. Ltd.                                                                   |
|                              |   | (Moove Media Pte. Ltd. is a direct wholly owned subsidiary of the Company in Singapore) |

The incorporation of MPL was funded by internal resources.

# (B) INCORPORATION OF A WHOLLY OWNED SUBSIDIARY IN THE UNITED KINGDOM

## METROLINE WEST YORKSHIRE LIMITED ("MWYL")

| Name of Company              | : | Metroline West Yorkshire Limited                                                            |
|------------------------------|---|---------------------------------------------------------------------------------------------|
| Date of Incorporation        | : | 7 July 2025                                                                                 |
| Country of Incorporation     | : | The United Kingdom                                                                          |
| Issued and Paid-up Capital   | : | 100 Ordinary Shares of £1.00 each                                                           |
| Principal Activities         | : | Passenger land transport                                                                    |
| Interest held by the Company | : | 100 %                                                                                       |
| Shareholders                 | : | Braddell Limited                                                                            |
|                              |   | (Braddell Limited is a direct wholly owned subsidiary of the Company in the United Kingdom) |

The incorporation of MWYL was funded by internal resources.

# (C) INTERNAL RESTRUCTURING OF FIVE SUBSIDIARIES IN THE UNITED KINGDOM AND AUSTRALIA

- (1) On 24 May 2025, Addison Lee Group Limited ("Addison Lee"), an indirect 85.51%-owned subsidiary of the Company registered in England and Wales, acquired the entire issued share capital of the following five indirect, wholly owned subsidiaries of the Company, which are also registered in England and Wales (the "AL Acquisition"):
  - (i) Argyle Satellite Ltd;
  - (ii) Argyle Satellite Contract Services Ltd;
  - (iii) Computer Cab (Liverpool) Limited;
  - (iv) KingKabs Limited; (collectively referred to as the "**NW Entities**") and
  - (v) Manchester Taxi Division Limited ("Mantax").

    (All of the entities listed from (i) to (v) are collectively referred to as the "Transferred Entities")
- (2) Prior to the AL Acquisition:
  - (i) The NW Entities were owned by CityFleet Networks Limited ("CFN"), a wholly owned subsidiary of the Company, incorporated in Scotland; and
  - (ii) Mantax was held by Mobile Technologies International Pty Ltd, an indirect wholly owned subsidiary of the Company incorporated in Australia.
- (3) Aggregate Value of Consideration:

The aggregate consideration for the AL Acquisition was £22,515,347 and was funded by internal resources.

The consideration was arrived at on a willing-buyer-willing-seller basis following arms-length negotiations, taking into account, amongst others, the projected performance of the Transferred Entities as well as relevant historical and current market analysis.

(4) Interest held by the Company:

Following a subsequent share issue by CFN Apex Topco Limited ("CFN APEX") to the management staff of Addison Lee and the completion of the AL Acquisition, the Company now indirectly owns 85.51% of the Transferred Entities, while the remaining 14.49% is held by the management staff of Addison Lee.

CFN APEX is the holding company of Addison Lee, a United Kingdom incorporated entity, which is an indirect subsidiary of the Company. As of the current date, the Company holds an 85.51% interest of CFN APEX, a decrease from the previous 97.113%.

### (D) INCORPORATION OF A JOINT VENTURE COMPANY IN DENMARK

ComfortDelGro Transit Pte. Ltd. ("CDGT"), a wholly owned subsidiary of the Company in Singapore, together with RATP Developpement S.A. ("RDSA"), incorporated a joint venture company to explore commercial opportunities in Denmark as below:

| Name of Company              | : | KBH Metro Partner ApS                    |
|------------------------------|---|------------------------------------------|
| Date of Incorporation        | : | 11 July 2025                             |
| Country of Incorporation     | : | Denmark                                  |
| Issued and Paid-up Capital   | : | 20,0000 ordinary shares of DKK 1.00 each |
| Principal Activities         | : | Public transport operations              |
| Interest held by the Company | : | 30 %                                     |
| Shareholders                 |   | CDGT: 30%                                |
|                              |   | RDSA: 70%                                |

The subscription of shares in the joint venture company by CDGT was funded by internal resources.

### (E) DISSOLUTION OF CABCHARGE NORTH AMERICA LTD

CabCharge North America Ltd (**CNA**) was an indirect, 93%-owned subsidiary of the Company, incorporated in Maryland, United States, on 4 September 1993. CNA has been dormant and was dissolved on 15 July 2025 and consequently ceased to be an indirect subsidiary of the Company.

The above Transactions are not expected to have any material impact on the net tangible assets and earnings per share of the Company for the financial year ending 31 December 2025.

None of the Directors and controlling shareholders of the Company has any interest, direct or indirect, in the above Transactions, save for their respective interests, through their shareholdings and/or directorships, as the case may be, in the Company.

We further refer to our announcement on 4 September 2024 on successful tenders in Victoria Australia and the related transfer of depot assets at Oakleigh, Truganina and Albion. We wish to announce that the transfer of the depot assets has been completed.

# BY ORDER OF THE BOARD COMFORTDELGRO CORPORATION LIMITED

Angeline Joyce Lee Siang Pohr Cher Ya Li Sheryl Company Secretaries

13 August 2025