

SGXNET ANNOUNCEMENT

31 August 2026

MATERIAL VARIANCES BETWEEN THE COMPANY'S UNAUDITED FINANCIAL STATEMENTS AND AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023 ("FY2023")

The Board of Directors (the "**Board**") of USP Group Limited (the "**Company**" and together with its subsidiaries, the "**Group**") refers to its unaudited FY2023 financial results announcement dated 13 September 2023 (the "**Unaudited Result**") and its audited financial statements (the "**Audited Financial Statements**") dated 31 August 2026.

Pursuant to Rule 704(6) of the Listing Manual of the Singapore Exchange Securities Trading Limited, the Board wishes to announce the material variances between the Unaudited Results and Audited Financial Statements following the finalization of audit by the external auditors, as summarized below.

Unless otherwise defined, capitalized terms herein shall have the same meaning as ascribed to them in the Company's Unaudited Results dated 13 September 2023.

A. FY2023 Consolidated Statement of Comprehensive Income Extract:

	Note	FY2023			
		Audited S\$'000	Unaudited S\$'000	Variance	
				S\$'000	%
Revenue	1	34,972	36,773	(1,801)	-4.9%
Cost of Sales	2	(21,439)	(22,421)	982	-4.4%
Other gains	3	1,579	58	1,521	2622.4%
General & Admin	4	(13,343)	(14,122)	779	-5.5%
Finance Cost	5	(1,976)	(1,284)	(692)	53.9%
Tax (expense)/credit	6	(460)	(109)	(351)	322.0%

B. FY2023 Consolidated Statement of Financial Position (Extract):

	Note	FY2023			
		Audited S\$'000	Unaudited S\$'000	Variance	
				S\$'000	%
Trade and other receivables	7	6,915	6,535	380	5.8%
Inventories	8	12,511	12,728	(217)	-1.7%
Trade and other payables	9	10,021	7,344	2,677	36.5%
Lease liabilities (Current)	12	334	-	4,654	N.M
Borrowings (Current)	10	31,380	17,589	13,791	78.4%
Borrowings (Non-Current)	11	963	20,493	(19,530)	-95.3%
Lease liabilities (Non-Current)	12	4,654	-	4,654	N.M
Share Capital	13	50,913	51,172	(259)	-0.5%
Other reserves	14	3,842	4,842	(1,000)	-20.7%
Accumulated losses	15	(32,257)	(29,874)	(2,383)	8.0%

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C. FY2023 Consolidated Statement of Cash Flow (Extract):

	Note	FY2023			
		Audited S\$'000	Unaudited S\$'000	Variance S\$'000	%
Net cash generated from operating activities	16	563	128	435	339.8%
Net cash used in investing activities	17	(76)	(1,211)	1,135	-93.7%
Net cash used in financing activities	18	(4,024)	(1,431)	(2,593)	181.2%

Explanatory Notes:

- Variance relates mainly to inter-co sales not eliminated.
- Variance relates mainly to inter-co related cost of sales not eliminated.
- Variance relates mainly to forex gain S\$0.75 million wrongly input as loss S\$0.23 million.
- Variance relates mainly to overstate of staff cost.
- Variance relates mainly to interest expenses understated.
- Variance relates mainly to tax expenses computation understated.
- Variance relates mainly to reduction in impairment on other receivables of S\$0.39 million not posted.
- Variance related mainly to inventory purchasing invoice input error.
- Variance related mainly to suppliers' bills amounting to S\$1.8 million and additional provision for professional fees and staff cost S\$0.8 million not posted.
- Variance related mainly to omission of transfer from non-current liability to current liability nature.
- Variance related mainly to omission of transfer from non-current liability to current liability nature.
- Variance related mainly to reclassification from borrowings to lease liabilities.
- Variance related mainly to shares cancellation not recorded.
- Variance related mainly to currency translation difference computation errors.
- Variance related mainly to the current year's profit previously overstated.
- Variance related mainly to loss before tax previously overstated by S\$0.9 million, interest expenses understated by S\$0.6 million partially offset by understatement on movement in working capital items outflow by S\$1.2 million.
- Variance related mainly to proceed from disposal of PPE not recorded.
- Variance related mainly to proceeds from loan and borrowings overstated by S\$1.4 million while repayment of loan and interest understated by S\$1.2 million.

BY ORDER OF THE BOARD

USP Group Limited
Leow Yong Kin
Chief Financial Officer and Joint Company Secretary
31 August 2026