

FOR IMMEDIATE RELEASE

Thomson Medical Announces New Leadership for Singapore Operations

CCO Cassandra Loh to be appointed Acting CEO from 1st July

Singapore, 1st June 2026 – Thomson Medical Group Limited (“Thomson Medical Group” or the “Group”) announced today that Cassandra Loh, currently Chief Commercial Officer of Thomson Medical Singapore, will take on the role of Acting Chief Executive Officer from 1st July 2026. She takes over from Lee Suen Ming, who will be stepping down from his role after close to three years.

She will continue to oversee her Chief Commercial Officer responsibilities, bringing closer alignment between the commercial strategy and overall leadership of the Singapore operations.

The leadership transition comes as Thomson Medical Singapore moves into the next phase of its transformation, following the foundational work initiated in 2022. Thomson Medical Singapore will continue to build on its trusted position in fertility, maternity and paediatrics, while expanding non-maternity service lines to support families across more of their healthcare needs, from fertility and pregnancy to childhood, recovery, ageing and the different health milestones in between. In recent years, the healthcare organisation has expanded its healthcare specialties to include orthopaedics, oncology, ENT, and general surgery among others, in addition to doubling down on its stronghold on fertility with the establishment of a second fertility centre.

Dr Melvin Heng, Group Chief Executive Officer of Thomson Medical Group, said, “Suen Ming joined us at an important point in Thomson Medical Singapore’s transformation. On behalf of the Group, I would like to thank him for his service, commitment and steady leadership over the past few years. He has helped to guide the Singapore business through a period of change, and we wish him the very best in his next chapter.

“As we move forward on our next phase of growth, our focus is clear: to drive excellence, stay close to the ground, and ensure our growth plans translate into better outcomes for patients, doctors, partners and our people. Cassandra brings a strong mix of commercial discipline, healthcare experience, partnerships, operations and growth. Having her step into the Acting CEO role while continuing as Chief Commercial Officer will bring our commercial strategy and day-to-day leadership closer together, which is what this next phase requires.”



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Cassandra comes with a broad healthcare and commercial background across partnerships, health and wellness, innovation, operations and growth. Her earlier roles span organisations including Intellect, Cigna Singapore and IHH Healthcare, where she worked across strategic partnerships, corporate health solutions, hospital operations, healthcare innovation and market expansion.

Her appointment is intended to ensure leadership continuity while strengthening Thomson Medical Singapore's focus on execution, commercial growth and operational excellence.

Cassandra Loh, Acting Chief Executive Officer of Thomson Medical Singapore, said, "Thomson Medical has a special place in the lives of many families in Singapore, including my own. That trust has been built over decades, through the care delivered by our doctors, nurses and staff every day. My focus will be to work closely with our teams and partners to strengthen how we execute, grow with discipline, and continue building services around the real needs of patients and families.

"We have a strong foundation in women's and children's health, and a clear opportunity to support families through more of the healthcare journeys that follow. I look forward to working with the team to carry this work forward with care, focus and consistency."

Thomson Medical's Singapore operations include the iconic 187-bed Thomson Medical Centre and a network of close to 40 specialist medical clinics and facilities providing outpatient women and children healthcare services and service offerings in fertility, diagnostic imaging, health screening, gynaecological oncology, specialist dermatology, traditional Chinese medicine and medical aesthetics.

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About Thomson Medical Group Limited

Listed on the Mainboard of the Singapore Exchange, Thomson Medical Group Limited (SGX: A50) is one of the leading listed healthcare players in the South-East Asian region with operations in Singapore, Malaysia and Vietnam.

Established in 1979, the Group's Thomson Medical Pte Ltd is one of the largest private provider of healthcare services for women and children in Singapore. It owns and operates the iconic Thomson Medical Centre and a network of close to 40 specialist medical clinics and facilities providing outpatient women and children healthcare services, and service



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offerings in diagnostic imaging, health screening, gynaecological oncology, dentistry, specialist dermatology and traditional Chinese medicine.

The Group's operations in Malaysia under TMC Life Sciences Berhad is a multi-disciplinary healthcare company listed on Bursa Malaysia. It operates Thomson Hospital Kota Damansara, a tertiary hospital located in Kota Damansara, and the award-winning TMC Fertility Centre which is the industry leader in assisted reproduction in Malaysia. It also owns the proposed Thomson Hospital Iskandariah in Johor Bahru, Malaysia.

The Group also owns prime freehold waterfront land, strategically located in Johor Bahru's City Centre, with a proposed long-term plan to build an integrated masterplan featuring world-class healthcare, luxury residential and hospitality, commercial and lifestyle elements.

The Group's FV Hospital operations in Vietnam provides care across more than 30 medical specialities, including oncology, cardiology, ophthalmology, orthopaedics, maternity, and gastroenterology. The first Joint Commission International-accredited hospital in South Vietnam, it has close to 200 operating beds and over 1,300 staff, which includes more than 200 Vietnamese and expatriate doctors.

FV Hospital also operates the American Chiropractic Clinic business, which consists of a network of three clinics across Vietnam, offering chiropractic services and sports medicine.

For more information, please visit: www.thomsonmedicalgroup.com

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