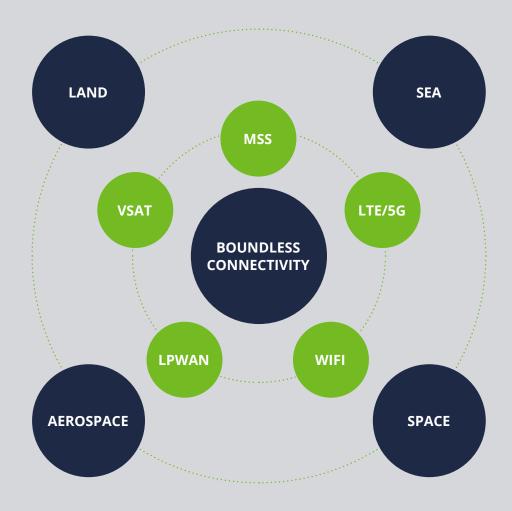


## **OUR PURPOSE:**

LEVERAGING COMMUNICATIONS
TECHNOLOGIES TO BOUNDLESS CONNECTIVITY



We enable companies to unleash their real business potential by harnessing our products and services.



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# ONE-STOP SHOP AND TECHNICAL CAPABILITIES

Conceptualisation

**Specification** 

Design & Development Qualification & Market Trial

Commercialisation

## **RADIO DESIGN**

- RF Transceiver and Front-End Design
- Antenna Design
- Digital Baseband Design
- Software Defined Radio

## **EMBEDDED DESIGN**

- Drivers/RTOS /Middleware
- Web-based Interface
- Embedded Applications
- Network Management
- Edge Processing

## **PRODUCT DESIGN**

- Mechanical Design
- Industrial Design
- Hardware Design
- · Environmental Stress/Reliability Testing
- Regulatory Compliance



#### **ABOUT ADDVALUE**

Addvalue is a world recognised "one-stop shop" communications technology products developer that provides state-of-the-art satellite-based communication and other innovative digital broadband products and solutions for a variety of connectivity for applications at seas, on land, in sky and in space. Addvalue's technical competencies include Radio and Antenna Design, Embedded System Design, Software Defined Radio platform. Addvalue's customers include leading organizations in commercial, defence and space industries.

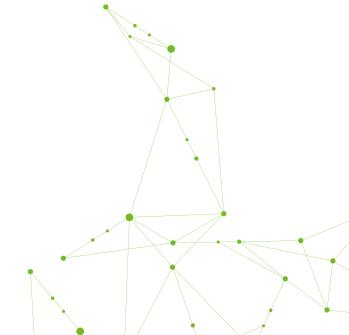
Addvalue's products and solutions revolve around "Connectivity". In particular, Addvalue knows best to leverage satellite communications technologies for reliable, resilient and smart connection, be it between people, between machines or between people and machines. These products and solutions, including the Internet-of-Things ("IoT"), are ideal choices for communications in areas around the world where terrestrial networks are non-existent or ineffective.

Addvalue also offers customised design services, tailored to the unique needs of our customers, thereby enabling our customers to unleash their real business potential. Its comprehensive and proven capabilities in high quality product development and its depth of technical knowhow in sophisticated engineering projects have been highly regarded in the industry. This not only gives Addvalue tremendous competitive advantages to attract high value projects but also expand its opportunities into new and evolving markets that require the profile of its core competence.

For example, Addvalue extends its advanced connectivity capabilities into the high growth aviation industry and the emerging and exciting industries of new space. Its embedded system design capabilities on Software Defined Radio ("SDR") platforms, which are ideal for edge processing, are deployed to exploit the increasingly industrial demands for Al-centric applications of every description.

Accordingly, Addvalue continues its business transformation strategies to re-build and grow its various revenue streams (comprising hardware sales, solution and airtime income as well as design fee) along the market opportunities that are driven by the new age of digital economies:

- (a) The trending launches of LEO satellites for new and innovative space-based mission services in the new space industry is set to fuel our Inter-Satellite Data Relay System ("IDRS") Business. The Addvalue IDRS offers the world-first and only real time and on demand data communications between commercial LEO satellites and their ground controls;
- b) Tapping into the fast growing aviation industry including unmanned aircraft system ("UAS") for resilient communications, Addvalue is contracted for developing communication terminals. This will subsequently lead to supply and technical support service for such aviation-graded products. In the similar vein, the Addvalue's embedded system capabilities have also found business traction with the defense and enterprise's requirement for high performance agile communications and data analytics applications.
- (c) The pervasive adoption of IoT/M2M technologies across all economic activities is yet another business driver for Addvalue. Addvalue's recent successes on providing integrated solutions for vessel monitoring system in response to the rising and urgent need for regulatory control for fishery sustainability is one such example. Addvalue is extending its competitive advantages in such technologies and knowhow to rural ATM banking services, remote sensing, monitoring and tracking for asset and environmental surveillance, and other bridging-the-digital-gap activities that are permeating across the emerging economies especially in the ASEAN region.



## BUSINESS MODEL



Our competitive edge comes from how we bring values to our business partners and end-users who embrace our products and services. Our constant efforts to upscale our communications and related digital technologies, to expand our pervasive experiences in the development and supporting of such innovative user terminals and related solutions, and our keen awareness of the changes in the industrial paradigm shifts form the bedrock of our strategic approach to position ourselves in the dynamic competing environment.

Over the years, we have not only established ourselves as a key partner to many major players in the satellite communication industry, but also extended our track record into emerging and exciting industries of new space, remote monitoring, tracking and smart computing through Internet-of-Things ("IoT") and Artificial Intelligence ("AI") technologies. Our comprehensive and proven capabilities in high quality product development and our depth of technical knowhow in sophisticated engineering project have been highly regarded in the industry. This not only gives us tremendous competitive advantages to attract high value projects but also expand our opportunities into new and evolving markets that require the profile of our core competence.

## **DIVERSIFIED MARKETS SERVED**

We position ourselves as a valuable business enabler for our partners/customers that are serving the following diverse market needs:

- Resilient fixed and mobile communication products and applications.
- Services and solutions that may include:
  - Turnkey contracting services for system integration that need stitching of technologies to offer a total solution package for connectivity; and
  - Managed services that combine edge processing in terminals and cloud-based services platforms to provide total end-to-end solutions to endusers.
- Advanced agile communications systems development employing Software Defined Radio ("SDR") and deep machine learning tools for governments and commercial enterprises.

## **FLEXIBLE REVENUE MODEL**

We adopt flexible business revenue model with the aim to streamline our operational efficiency and build sustainable business growth. We will adopt a variety of business arrangements as follows to enhance the resilience of our business model:

- Hardware sales: Sales from supplying hardware through own distribution channels or private label arrangements or terminal technology licensing with partners who have developed their own vertical markets;
- Solution and airtime income: Service income from turnkey contract services in the form of providing system integration services or managed services covering subscriptions of solutions and airtime services; and
- Design Fee: High value advanced technology contracts for bespoke third-party product development and supply.





## **KEY BUSINESS ACTIVITIES**

All the above revenue streams are to be derived from our two core business activities:

- Business concerning hardware sales and provision of services relating to Inter-Satellite Data Relay System ("IDRS") (the "IDRS Business"), widely recognized as a game-changer for the Low-Earth-Orbit ("LEO") satellite industry; the prospects of IDRS Business count on the huge potential nascent markets offered by the trending launches of LEO satellites; and
- Non-IDRS Business which rides on the exponential growth prospects of the IoT and AI markets.



# NEW CORPORATE LOGO AND SLOGAN

#### RATIONALE FOR THE NEW LOGO AND SLOGAN

The Group has been going through a transformation of its business model for the past few years, and the rebranding is to reflect who we are today as well as to symbolise where our future lies. Specifically, the refreshing of our identity is part of the ongoing evolution of our corporate brand to mark the Group's new landmark corporate milestone as we usher in the anticipated imminent commercialization of our maiden IDRS terminals.

### **ABOUT THE NEW LOGO AND SLOGAN**

The new corporate logo reflects a more contemporary look and seeks to capture Addvalue as a reliable, progressive corporation operating in a dynamic and technology-driven connectivity space.



The new dark blue font gives a strong, innovative, cutting edge and dynamic feel on who we are and the two green dots, apart from signifying us as a last-metre solutions provider, also symbolise building complementary and mutually beneficial relationships with our partners and customers in reaching for the sky and its boundless opportunities.



The new refined light blue slogan, 'BOUNDLESS CONNECTIVITY', further defines Addvalue's business ethos.



### **DEAR FELLOW SHAREHOLDERS**

On behalf of the Board of Directors (the "Board"), I present to you the Annual Report of Addvalue Technologies Ltd (the "Company") and its subsidiaries (the "Group" or "Addvalue") for the financial year ended 31 March 2020 ("FY2020").

### **FINANCIALS**

Breaking from a streak of loss making positions since FY2015 as the Group underwent its business transformation programme, it delivered a stirring performance in FY2020 in turning around the bottom line of the Group from a pre-tax loss of US\$4.2 million in FY2019 to a pre-tax profit of US\$1.8 million in FY2020, amidst the global economic slowdown brought about by the prevailing global Covid-19 pandemic. The significant reversal in bottom-line was principally attributed to the licensing fee income earned in the ordinary course of business via the grant of right-of-use (on a non-exclusive, perpetual and global basis) of certain of the Group's in-house developed intellectual properties ("IPs") to a customer in facilitating the said customer to integrate the IPs into its own telecommunication products to be developed and manufactured in conjunction with its space-based global managed network (the "IP Licensing"). The licensing fee income represents a fresh revenue stream of the Group as it seeks to unlock and monetise its intellectual property assets which the Group has and will continue to have developed over the past years and in the years to come.

The net asset value of the Group increased by US\$2.6 million or 50.2% from US\$5.3 million as at 31 March 2019 to US\$7.9 million as at 31 March 2020, with the net asset value per ordinary share increased from 0.28 US cents per Share as at 31 March 2019 to 0.42 US cents per Share as at 31 March 2020.

Consequence to the above, the net asset value of the Group increased by US\$2.6 million or 50.2% from US\$5.3 million as at 31 March 2019 to US\$7.9 million as at 31 March 2020, with the net asset value per ordinary share increased from 0.28 US cents per Share as at 31 March 2019 to 0.42 US cents per Share as at 31 March 2020.

Subsequent to 31 March 2020, the Group strengthened its working capital position through a placement of shares for S\$2.6 million (about US\$1.9 million) as well as the restructuring of certain of its debts, aggregating S\$2.5 million (about US\$1.8 million), which involved in part the extension of the maturity dates of the said debts. Apart from which and the appropriate step-up austerity measures to be implemented, the Company, in seeking to manage the operational needs of the Group accordingly, is still in discussion with Rain Asia Pacific Pte Ltd ("Rain Asia") on the terms of the proposed placement of 266,666,600 shares of the Company at an issue price of S\$0.0225 per share for an aggregate consideration of S\$6.0 million (the "Proposed Rain Asia Placement"). Rain Asia has expressed its continued interest in investing in the Company but has asked for more time to consider how to provide the Company with upfront assurance of payment of the full subscription monies.





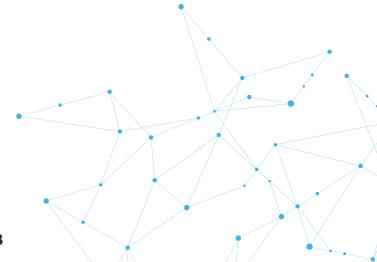
### **THE COVID-19 PANDEMIC**

While the impact of the Covid-19 pandemic has caused delay in the deliveries of certain of our products and services to our customers in the first half of 2020, with the easing of the circuit breaker measures, we expect to catch up and to make good the belated deliveries within FY2021. Meanwhile, we are also receiving new flow of purchase orders for our products and services as highlighted below:

- 1. We had in early August 2020 (based on a revised schedule) resumed our delivery of 2 IDRS terminals, which are in addition to the 2 IDRS terminals already delivered in September 2019 and March 2020, to Capella Space Inc ("Capella Space"), one of our key IDRS customers. With more deliveries of the IDRS terminals to be made by the second half of 2020, we expect to complete the delivery of the first batch of IDRS terminals by FY2021 for Capella Space to deploy the first segment of its satellite constellation. We will continue to deliver more units into 2021 against the committed purchase order with Capella Space.
- 2. Despite the Covid-19 pandemic, we are seeing continual interests in our IDRS solutions from new inquires, one of which has already committed an initial order for an IDRS terminal for a pilot launch in the first half of 2021. We expect to clinch a couple more new accounts over the next 4 months with deliveries spread into 2021.

3. On our other business fronts, such as the SDR Engineering, Design Services and Satcom applications, we have not received any cancellation of customer commitments either. We have factored in the impact of the Covid-19 pandemic into our various revised delivery schedules acceptable to our customers, most of which will still be fulfilled within FY2021. Furthermore, we are witnessing an accelerated interest in the adoption of digital platforms for business transformation in the wake of the Covid-19 pandemic, some of which have percolated through and become new found sales for us to work into 2021 and beyond.

Save as disclosed and unless the pandemic situation escalates further, the Group, for the time being, is not expected to be materially affected by the Covid-19 pandemic.





#### **LOOKING FORWARD**

Moving into the financial year ending 31 March 2021 ("FY2021"), the Group remains confident of its business prospects despite the looming problems accompanying the Covid-19 pandemic. The business transformation assiduously pursued by the Group over the last 3 to 4 years has well prepared us to latch onto the trending of digital transformation, which is only to accelerate at higher fervor across all industries. Anchored upon our connectivity technologic knowhow and our unique product development capabilities, against an existing book order of about US\$4.1 million, we are seeing increased sales leads in all our following key business segments amidst the prevailing uncertain time cast by the Covid-19 pandemic:

### 1. Design Services & Technology Licensing

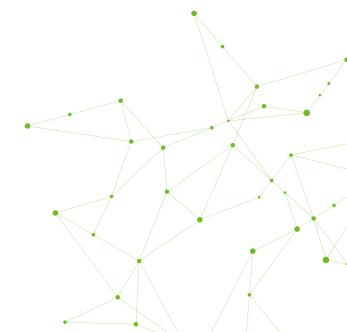
Our design service contract with Avionica, a US-based aviation company, to jointly develop a new generation of Swift Broadband ("SBB") terminals to support the digital transformation plan in the worldwide aviation market is making marked progress. Separately, there are also a few high-value design engineering projects which are presently in various advanced stages of discussion, and the successful conclusion of which are expected to contribute significantly to the revenue of the Group in FY2021 and beyond.

## 2. SDR Engineering

We expect sales orders for our in-house developed proprietary SDR module, customized for a Singapore government agent, to be back on track in FY2021 despite a dip in FY2020 in part due to the adverse effects brought about by the Covid-19 pandemic in the last financial quarter of FY2020. Further, we have also received fresh design contracts to expand the portfolio of our SDR-related engineering work over FY2021 while gaining new commercial tractions in the enterprise industry. Against the new sales orders procured and the potential orders to be secured, we are confident that our SDR-related engineering revenue will improve significantly in FY2021 relative to FY2020.

## Digital Vessel Monitoring System ("VMS") for Global Fishery Sustainability

Besides being type approved as the only all-in-one broadband IP-based VMS solution by the US National Marine Fisheries Service ("NMFS"), the Addvalue iFleetONE-VMS solution is also now certified by Western and Central Pacific Fisheries Commission ("WCPFC") and Pacific Islands Forum Fisheries Agency ("**FFA**") for supporting fishing sustainability programs in the Western and Central Pacific Oceans. These endorsements by the two regulatory bodies, whose memberships include all Oceania countries, Canada, USA, European Union, China, Taiwan, South Korea, Japan and other Pacific Rim nations, will propitiously enhance our VMS business prospects among the high seas fishing fleets from these member countries and territories. For instance, we have secured a sales contract with the China Transport Telecommunication and Information Center ("CTTIC") in Shanghai to start rolling out the Addvalue iFleetONE-VMS solutions to the China fishing fleets registered with WCPFC and/ or FFA; there are currently about 1,000 China fishing vessels registered for regulated fishing in the Western and Central Pacific Ocean. In addition, we have also extended our VMS application to lower-end terminals in order to capture more budget constraint markets in ASEAN and South Asia. Most recently, we have forged an exclusive partnership with a Kerala-based fisheries solution company, which is backed by Inmarsat's exclusive service provider in India, Bharat Sanchar Nigam Limited ("BSNL"), an India state-owned telecommunications company, for the provision of VMS services to fishing fleets from India and the Gulf region.



#### 4. Satcom IoT/M2M, Government and Enterprises

As a result of the success of a year-long technical trial in a utilities management project in Indonesia, our Sabre Ranger 5000 is adopted for the commercial roll out plan of the Indonesian entity concerned over the next few years with first order for deployment in 2020 being secured. We are also involved in several other digital platforms projects in other emerging economies, including but not limited to areas such as remote ATM banking, environmental surveillance, weather monitoring and asset tracking, where our hybrid satcom and terrestrial based IoT/M2M solutions are best fit to solve the connectivity issues. The push for adopting digital technologies in a myriad of such applications also provides us with a fertile ground for growth in the coming years. Last but not least, our satcom knowhow also links us to some unique government and enterprise projects in the ASEAN region. All these impetus, when successfully concluded, are expected to contribute positively to our financial results for FY2021 and beyond.

### 5. IDRS Business

We were on track in the delivery of our IDRS hardware to Capella Space Inc ("Capella Space") for its maiden launch scheduled in the first quarter of 2020, which, due to the impact of Covid-19 pandemic, has been deferred. Despite which, Capella Space is steadfast about its program and its commitment to deploy IDRS in its multi-satellite constellation as its key differential offerings to its clientele, which includes US governments and notable enterprises. We are confident to meet the IDRS hardware delivery commitments to Capella Space in accordance to their revised launch program schedule.

Apart from Capella Space and another existing customer, we have secured a contract from a third customer for the adoption of our IDRS solution. In addition, we have a long list of leads for our IDRS business which includes the space industry behemoths, established niche industry players and well-funded start-ups, some of these are in advanced stage of commitment negotiation. Expecting our IDRS business to scale higher in FY2021, we will diligently build on the momentum gathered in stirring our IDRS business to be our key pillar for growth.

While the key contribution to our revenue for FY2020 was skewed very much in favor of the one-off licensing fee income earned in the ordinary course of business of the Group, as such licensing fee income is not expected to be of a yearly recurring nature, we expect the revenue of the Group for FY2021 to be dominantly led by the steady growth:

- 1. in the sales and provision of maritime communication products and services as the Group makes a maiden foray into the controlled Regulatory Fisheries Sustainability market of the Ocean Pacific through a newly forged co-operation with CTTIC Shanghai, a unit under the China Ministry of Transport, to capture a sizable share of the addressable market comprising more than 4,000 vessels, with at least US\$2 million in terminal sales expected to be generated within the next 24 months and at least US\$1 million in recurring solution/airtime subscription revenue expected to be generated annually upon the garnering of a market shares of 30%:
- 2. in the sales and provision of our SDR-embedded platform products and services as our proprietary SDR module, being a core engine capable for a variety of proprietary communication systems, has been receiving good tractions and demands from the many various sources since the inception of its development in FY2018, particularly so now that its present production has reached a consistent state of high quality and efficiency;
- 3. in the provision of design services to diverse and varied groups of customers, including Avionica; and
- 4. in our IDRS business via the deferred deliveries of our IDRS terminals from FY2020 to FY2021 as a result of the global lockdowns brought about by the Covid-19 pandemic.

As we continue to right-size our business units and explore measures to optimize the utilisation of our resources efficiently in face of the macroeconomic headwinds, based on the respective inroads made into the key business segments described above, barring any deterioration of the Covid-19 pandemic or any other unforeseen circumstances, we are confident that, not taking into account of any one-off revenue, our Group will perform significantly better in FY2021 relative to FY2020 and have its financial position further strengthened.



Being the most widely adopted international standards for sustainability reporting, GRI provides guidance for our reporting over the relevant Economic, Environmental, Social and Governance aspects which are deemed material to the Group.

### SUSTAINABILITY REPORTING

Our sustainability report concerning our sustainability performance for FY2020 and beyond will be released through our website (www.addvaluetech.com) instead of being part of our Annual Report with effect from FY2020. Accordingly our sustainability report for FY2020 (the "2020 Sustainability Report") will be released through our corporate website within one month from the date of the forth coming Annual General Meeting to be convened on 29 September 2020.

Our 2020 Sustainability Report is prepared in accordance to the Global Reporting Initiative Standards ("GRI"). Being the most widely adopted international standards for sustainability reporting, GRI provides guidance for our reporting over the relevant Economic, Environmental, Social and Governance aspects which are deemed material to the Group.

Our materiality assessment performed for our 2020 Sustainability Report involved representatives of the different groups of stakeholders in identifying sustainability factors deemed material to the Group's businesses so as to allow us to channel our resources to create sustainable value for them. This is reviewed annually to reflect changes in business operations, environment conditions, stakeholders' feedback and sustainability trends. The approach which we have adopted are detailed in the 2020 Sustainability Report.

#### A WORD OF THANKS

In closing, I would like to express my utmost sincere appreciation to our much cherished management and staff for their unyielding hard work, contribution, commitment and dedication. I would also like to say a big thank you to our valued partners, suppliers and customers for their strong and unrelenting supports over the years. My earnest gratitude is also extended to my fellow Directors for their invaluable contributions and guidance in helping the Group to overcome the many challenges over the past year.

Last but not least, I would like to thank you our steadfast Shareholders for your patience and trust as well as for standing by us through the past years, and I look forward to your continued support in making our collective dream come true in FY2021 and beyond.

# Dr Chan Kum Lok, Colin Chairman & CEO



# FINANCIAL REVIEW



### **TURNOVER**

The Group more than doubled its turnover to US\$9.6 million in FY2020 from a turnover of US\$4.0 million in FY2019. The significant increase in turnover was principally attributed to an one-off licensing fee income earned in the ordinary course of business via the grant of right-of-use (on a non-exclusive, perpetual and global basis) of certain of the Group's in-house developed intellectual properties ("IPs") to a customer in facilitating the said customer to integrate the IPs into its own telecommunication products to be developed and manufactured in conjunction with its space-based global managed network (the "IP Licensing"). The licensing fee income represents a fresh revenue stream of the Group as it seeks to unlock and monetise its intellectual property assets which the Group has and will continue to have developed over the past years and in the years to come.

The Covid-19 pandemic has certainly caused a global slowdown on an epic scale. Not only the curtailed measures have abruptly stunned many otherwise buoyant industries, the unsettling nature of the pandemic is set to exert a lasting and irreversible impact on the global economy. Our Group has its share of the pandemic blight in the last quarter of FY2020 when several of our projected sales deliveries were pushed back due to the many lockdowns in the region. The good news is we have not received any cancellation of orders. We expect to recapture the deferred sales revenue in FY2021 as we are able to make deliveries progressively along with the easing off of measures in the region.

### **PROFITABILITY**

The Group registered a gross profit of US\$7.2 million against a gross profit margin of 74.4% for FY2020 relative to a gross profit of US\$1.9 million against a gross profit margin of 46.6% for FY2019. The improved gross profit and gross profit margin were attributable mainly to the aforesaid licensing fee income.

The selling and distribution expenses of the Group decreased by US\$197,000 or 30.7%, from US\$641,000 in FY2019 to US\$444,000 in FY2020, while the administrative expenses of the Group decreased by US\$192,000 or 8.1%, from US\$2.4 million in FY2019 to US\$2.2 million in FY2020. The decreases were due principally to our continued stringent cost containment measures, particularly through the curtailment of manpower costs brought about by reduced headcount and decrease in rental expense as a result of the mandatory adoption of SFRS(I) 16 – Leases, the new accounting standard concerning operating lease, albeit increased legal and professional fees arising from various corporate exercises carried out in FY2020.

Our other operating expenses decreased by US\$377,000 or 15.5%, from US\$2.4 million in FY2019 to US\$2.1 million in FY2020, due mainly to the impairing loss allowance on trade and other receivables recognised in FY2019, notwithstanding the increased amortisation and depreciation expenses in FY2020.

Our other operating income increased by US\$264,000 or 142.6%, from US\$185,000 in FY2019 to US\$450,000 in FY2020, due mainly to foreign exchange gain in respect of the outstanding balances of the 2017 Convertible Loan Notes, the 2019 Convertible Loan Notes and other borrowings.





The increase in finance expenses in FY2020 relative to FY2019 was attributed mainly to the imputed interest charge arising from the conversion feature of the outstanding balances of the 2017 Convertible Loan Notes and the 2019 Convertible Loan Notes as well as the interest on lease liabilities arising from the mandatory adoption of SFRS(I) 16 – Leases in FY2020.

Consequence to the above, the Group reversed its bottom line from a net loss of US\$4.1 million in FY2019 to a net profit of US\$1.8 million in FY2020.

### **FINANCIAL POSITION**

The increase in plant and equipment of the Group was attributed mainly to the initial recognition of the right-of-use assets under SFRS (I) 16 – Leases, which requires the Group to capitalise its operating leases as assets with a corresponding lease liabilities recognised for the present value of future lease payments.

While we continue to develop our proprietary technologies, applications, process and products, including our space resilient technologies, the decrease in intangible assets was attributed mainly to the impairment of certain intangible assets.

The decrease in inventories was attributed mainly to the impairment on slow moving stocks.

The increase in trade receivables was primarily attributed to the licensing fee receivable.

The decrease in other receivables, deposits and prepayments were mainly due to the settlement of prepayments.

The contract assets relates to work done but yet to be billed in respect of contract design services, while contract liabilities relate to advances received for sales of goods, which increases due to additional advances received from customers.

The decrease in trade payables was primarily due to payments made.

The increase in other payables and accruals were attributed mainly to increase in other non-trade payables/accruals, staff accruals and directors' fees payables.

The increase in borrowings was attributed largely to the 2019 Convertible Loan Notes.

The increase in capital reserve was due to the accounting for the equity portion of the 2019 Convertible Loan Note.

### Consequence to the above:

- the gearing of the Group (defined as the ratio of all interest-bearing loans of the Group to the shareholders' fund of the Group) increased from 59.7% as at 31 March 2019 to 64.5% as at 31 March 2020;
- 2. the working capital position of the Group improved from a negative USS\$2.8 million as at 31 March 2019 to a negative US\$0.5 million as at 31 March 2020;
- 3. the net cash flow of the Group used in operations maintained a position of cash used of US\$0.9 million in FY2019 and in FY2020; and
- 4. the net asset value of the Group increased by US\$2.6 million or 50.2% from US\$5.3 million as at 31 March 2019 to US\$7.9 million as at 31 March 2020, with the net asset value per ordinary share increased from 0.28 US cents per Share as at 31 March 2019 to 0.42 US cents per Share as at 31 March 2020.



# OPERATIONS REVIEW



## OPERATIONS REVIEW

BY BUSINESS SECTORS

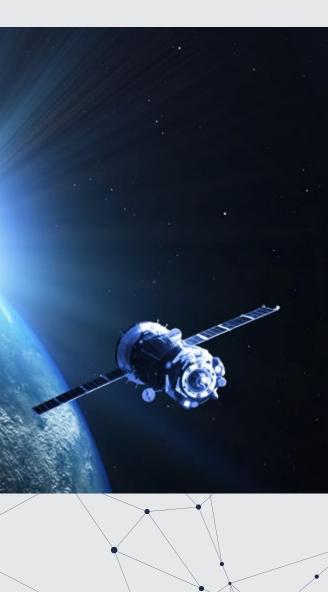
### **SATCOM IOT/M2M**

On 3 July 2019, we entered into a significant agreement with the military agency of the Indonesian government (the "Indonesian Partner") for the supply of our proprietary Very Small Aperture Terminal ("VSAT") solution. Pursuant to which, the Indonesian Partner will purchase a minimum of US\$1 million in worth of our VSAT solution for the next 12 months, with an initial order of US\$100,000 to be placed for immediate delivery. The said agreement is renewable annually, subject to such mutually agreed minimum order commitment from the Indonesian Partner for the subsequent 12 months.

#### **DIGITAL VMS**

On 2 April 2019, our Addvalue iFleetONE-VMS™ terminal (which had been type-approved by the National Oceanic and Atmospheric Administration ("NOAA")/National Marine Fisheries Service ("NMFS") in October 2018 for three regions, namely, Alaska, Pacific Islands and West Coast) was type-approved for use in the NMFS's Southeast Region with the successful inclusion of a Form Reporting System feature to support the mandatory reporting required of the fishermen while they are at sea. The Southeast Region typeapproval will not only expand our reach of the commercial fishing market but also opens a new market in the Charter Sport Fishing vessels market which previously does not require a type-approved Vessel Monitoring System ("VMS"). Accordingly, Addvalue iFleetONE-VMS™ terminal is currently the only broadband terminal in the US with VMS that has been type-approved for use in Alaska, Pacific Islands, West Coast and the Southern Region.







On 10 August 2020, we made a maiden foray into the controlled Regulatory Fisheries Sustainability market of the Ocean Pacific through a newly forged co-operation with CTTIC Shanghai, a unit under the China Ministry of Transport, to capture a sizable share of the addressable market comprising more than 4,000 vessels, with at least US\$2 million in terminal sales expected to be generated within the next 24 months and at least US\$1 million in recurring solution/airtime subscription revenue expected to be generated annually upon the garnering of a market shares of 30%.

### **IDRS**

On 25 April 2019, we secured a significant additional order (the "New Order") with Capella Space ("Capella Space") for the supply of multiple space-qualified IDRS terminals, following the successful delivery of an engineering version of the IDRS terminal for the purpose of integrating Capella Space's satellite bus with ground testing as part of its prelaunch engineering verification process in early March 2019. Well-worth over US\$1 million and had its milestones partially fulfilled in FY2020, the New Order supports Capella Space's launch program scheduled to be carried out in 2020.

On 25 September 2019, we successfully delivered the first flight IDRS terminal for installation on board one of the LEO satellites of Capella Space, thereby ushering in the world's first commercial on-demand, real-time connection for LEO satellites. The successful delivery of the maiden flight version of the IDRS terminal marked a watershed milestone achievement by Addvalue and paved the way for us to generate substantial recurring IDRS airtime income in time to come, being the main revenue driver behind our new IDRS business.

On 10 March 2020, we successfully delivered another flight model of the Company's groundbreaking IDRS terminal to Capella Space.

On 11 August 2020, two more flight model of our IDRS terminals were delivered to Capella Space.

## **BOARD OF** DIRECTORS

### DR CHAN KUM LOK, COLIN

Chairman and Chief Executive Officer

Dr Chan, the key co-founder of the Group, is responsible for the overall management of financials, investor relations, operations and formulation of business strategies and policies of the Group. As a Mechanical Engineer with over 30 years of experience in communications product design and manufacturing, business development and corporate management, he was responsible for formulating the strategies in restructuring and transforming the Group to be a satellite communications focused company.

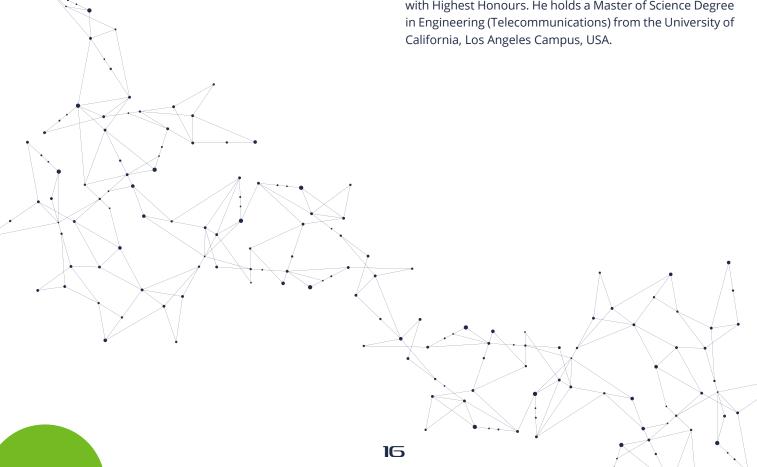
Dr Chan graduated with a Bachelor of Science Degree in Mechanical Engineering with First Class Honours from the University of Strathclyde, UK, and was conferred a PhD in Mechanical Engineering from the same university in 1984.

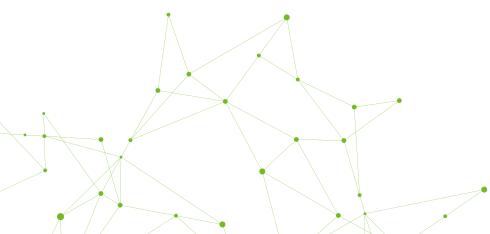
### **MR TAN KHAI PANG**

Chief Operating and Technology Officer

Mr Tan, one of the co-founders, has over 30 years of experience in product development and project management in the field of telecommunications. In the past twenty years, his work was primarily focused on satellite communications product development and strategic business management. He was instrumental in re-moulding the Group's strategies and organizational competences necessary for the successful business transformation of the Group from consumer product-centric to satellitebased terminals and related application focus. His indepth understanding of the industry and the competing forces helps the Group position its niche in the market. He oversees the business and technology development in order to ensure an integrated and cohesive overall Group strategic direction.

Mr Tan graduated from the University of Knoxville, USA with a Bachelor of Science Degree in Electrical Engineering with Highest Honours. He holds a Master of Science Degree California, Los Angeles Campus, USA.





# BOARD OF DIRECTORS

## **MR RICHARD J DENNY**

## Lead Independent Director

Mr Denny was appointed to the Board on 1 May 2018 and serves as an Independent Director of the Company. At present, he is the Chairman of our Audit Committee and Remuneration Committee and on 1 August 2019, he was appointed Lead Independent Director of the Company. Mr Denny, an Australian national, has had over 40 years of experience in the space and satellite sector. Mr Denny joined Inmarsat in 1988 and held a range of positions spanning across the technical and operational functions of Inmarsat before he retired in 2012. From 1998 to 2008, he held the position of Vice President of Satellite and Network Operations, and was responsible for Inmarsat's fleet of satellites, network operations activities, satellite gateways, spectrum regulatory and spectrum management activities as well as satellite navigation services. In 2009, Mr Denny assumed a new role in spear heading the engineering activities across Inmarsat, ranging from new product and service development to systems engineering, of noteworthy mention were the engineering activities in connection with Inmarsat's new IsatPhone Pro hand-held satellite phone. From 2006 to 2012 and in conjunction with his operational and engineering responsibilities at Inmarsat, Mr Denny was appointed as the President Commissioner of PT ISAT, a new satellite business established by Inmarsat in Batam, Indonesia to expand the engineering and operational functions of Inmarsat in the Asia region.

Prior to joining Inmarsat, Mr Denny was with AUSSAT (now OPTUS) in Australia, and was tasked to establish the company's satellite control facilities and its subsequent launch and in-orbit operations of its first generation satellites.

Before his stint with AUSSAT, Mr Denny held various positions in the satellite control and satellite communications field with the Overseas Telecommunications Commission (now part of Telstra), an Australian international communications carrier. These roles primarily involved satellite launch and in-orbit support activities for Intelsat and the European Space Agency. Currently Mr Denny does not hold any other directorship. He acts as an advisor to Northstar Earth and Space Inc.

## **MR MICHAEL J BUTLER**

## **Independent Director**

Mr Michael J Butler was appointed to the Board on 1 September 2010 and serves as an Independent Director of the Company. At present, he is the Chairman of our Nominating Committee. Mr Butler, a British national, has over 25 years of successful commercial experience in world class, high technology businesses, including more than 13 years in senior general management roles with full P&L responsibility. From May 2000 to April 2009, Mr Butler served as the Managing Director, then President & Chief Operating Officer and an executive board director of Inmarsat, a FTSE 100 company.

In April 2012, Mr Butler was appointed into the Board of Director of Thuraya Telecommunications Company, to serve as one of its Independent Directors. Mr Butler also serves as Non-Executive Chairman of BSS Ltd, a global distributor of satellite communications services (since July 2015), a Non-Executive Director of Synectics PLC, a U.K. listed security & surveillance solutions provider (since February 2016) and Non-Executive Director of TPO PLC, a U.K. listed MVNO (since January 2017).





#### **MR LIM HAN BOON**

**Finance Director** 

Mr Lim was an Independent Director since the Company IPO and has served on the Board for more than 19 years. In July 2019, Mr Lim has decided not to seek for re-election as Independent Director of the Company so as to comply with the Code of Governance, but continue to hold a key management role heading the Group's Finance department as Finance Director.

With more than 20 years of experience in investment banking and private equity financing services, he has been advising the Company on matters concerning financial reporting, compliance with listing rules and other regulatory requirements, upholding of good practices for sound corporate governance, fund raising and corporate restructuring etc.

Mr Lim holds a Master of Business Administration (Finance) Degree from the City University, UK and a Bachelor of Accountancy Degree from the National University of Singapore, Singapore. He is a Fellow Member of Institute of Singapore Chartered Accountants and a Full Member of the Singapore Institute of Directors.

## **MR TAN JUAY HWA**

**Project Director** 

Mr Tan, one of the co-founders, has over 30 years of experience in communications design, proprietary software technology development for communications products and product development management. In 2016, with the view to reinforce the independence of the Board, Mr Tan has decided not to seek for re-election as Executive Director of the Company, but will remain as a Director of the Group's wholly-owned subsidiary, Addvalue Communications Pte Ltd and continue to hold a key management role heading the Group's IT department as well as the Project Management team. For the past 18 years, his primary focus was on project management and firmware development for satellite communication products.

Mr Tan holds a Diploma in Electronics from the Ngee Ann Polytechnic and a Master of Business Administration Degree from the Open University, United Kingdom.

## MS CHOW CHOI FUN, JACKIE

Financial Controller

Ms Chow, joined the Group in 2010. She is responsible for the accounting, financial, secretarial and tax related matters of the Group. She is in the accounting profession for more than 26 years with more than 16 years working experience in Singapore listed companies. Prior to joining the Group, she was the Financial Controller of a SGX Main Board listed marine company from April 2007 to July 2010 and was the General Manager – Finance of a SGX Main Board listed electronic company from February 2006 to March 2007 and the Corporate Finance Manager of another SGX Sesdaq listed electronic company from July 2002 to January 2006. Ms Chow is a Fellow Member of the Association of Chartered Certified Accountants and an Associate member of the Institute of Singapore Chartered Accountants.

### **MR EDWARD FONG**

Senior Vice President, Products and Solutions / Managed Services

Mr Fong joined the Addvalue Group in 2018 as SVP, Products and Solutions / Managed Services.

He had more than 35 years of working experience in the Telecommunication and Info-com Technology, on carrier environment of IP Internet, Data & Voice products. He had a Diploma in Computer Studies in 1979 and Project Management Professional certification in 2008. His previous appointment was; COO for Asia Games Central Pte Ltd in 2012 and Business Director for BizCres Pte Ltd in 2016.

He worked on various regional network and ICT projects in Asia countries. Together with the product and solution team had developed the LORA platform, and with IoT solution to go to market on Managed Services business for the Global Enterprise sector. The main focus is, together with the Sales team drive all sales engagement and opportunity into revenue growth for Addvalue group.





#### **MR FRANCIS LOW**

### **Head of Advanced Development**

Mr Low joined the Group in 2002. From 2006 to 2014 he had worked in various industries from defense, automobile to consumer electronics. He is currently in-charge of the technology development programs and also heading developmental work on baseband design. With more than 18 years of experience in designing digital wireless communications systems and satellite communications for both fixed and mobile satellite terminals, he is well versed in many aspects of technologies, including (FPGA) Field Programmable Gate Array, ASIC (Application Specific Integrated Circuit), digital signal processing, RF (Radio Frequency) and Microwave. Having been involved in many research and development projects over the years, he has been promoted since 2019, to head the technology department and is also responsible for identifying future technology trends and finding opportunities to leverage on the research and development expertise from research institutes and industries.

Mr Low graduated with a MSc in Electrical Engineering with specilisation in wireless communication from the Nanyang Technological University.

#### MR CHONG KIM HO

### **Head of Software Development**

Mr Chong joined the group in 2005 and leads the software development team of the group. With more than 15 years of experience in embedded software design and developments, especially in the area of telecommunications, networking protocols, software defined radio and machine learning for data analytics, he has been, since 2019, involved in managing and leading the software developments for various research and development projects.

Mr Chong graduated from University of NEWCASTLE, Australia with a Bachelor of Engineering in Telecommunication Engineering (Honours Class 1). He also holds a diploma in Electronic & Computer Engineering and an advanced diploma in Data Communication & Networking from Ngee Ann Polytechnic, Singapore.

### MR E.M.L. EKANAYAKE

## Head of Product Development

Mr Ekanayake joined the Group in 1996 and specialises in electronics hardware design. He has more than 26 years of experience in the areas of analog and digital telephony-related product development, hardware design for satellite communication products, design and development of tracking, navigation and remote monitoring products using GPS, GPRS technologies and product management.

Mr Ekanayake graduated from the University of Peradeniya (Sri Lanka) with a Bachelor of Science (Hons) Degree in Engineering and holds a Graduate Diploma in Information Communication Technology from Nanyang Technological University.

### **MR K. KALAIVANAN**

### **Head of Solutions Platform**

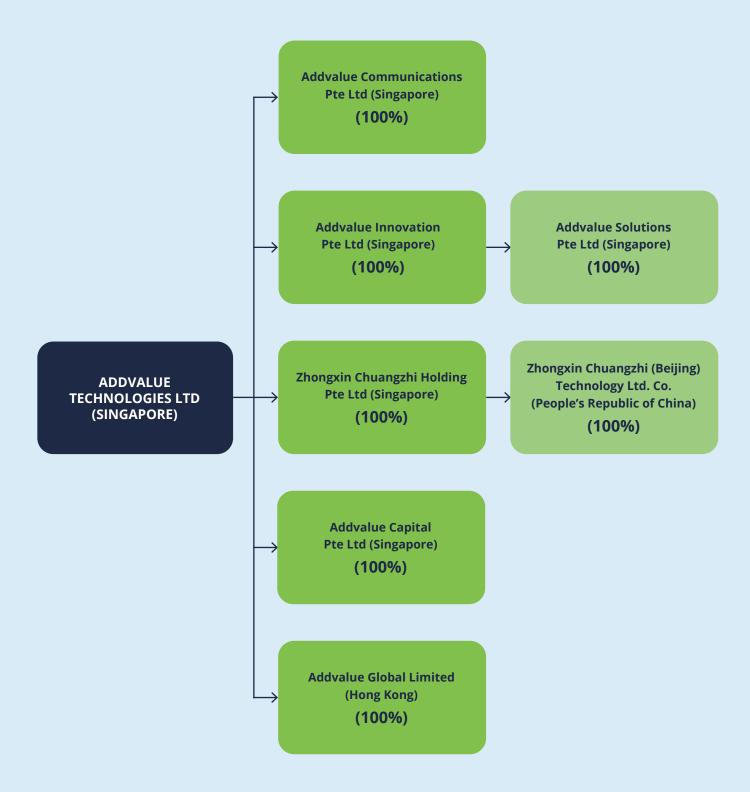
Mr Kalaivanan joined the Group in 1996 and specialises in telecommunications software development, especially in the area of wireless communications and networking protocols. He was heading the software development team of the Group from 2006 to 2016, managing the software development of various Inmarsat BGAN satellite terminal projects and Thuraya MSS terminal projects.

With more than 30 years of experience in the telecommunications industry and in product development, and project management, especially in wired and wireless communications products, Value Added Solutions, Managed Services, Machine Learning and Artificial Intelligence, etc. in the area of IOT/M2M, Maritime and Space, he has been involved in various research and development projects and end-to-end solutions involving MSS, VSAT, LTE/5G, LPWAN and other emerging technologies for the last mile wireless connectivity.

Mr Kalaivanan graduated from Annamalai University, India with a Bachelor of Engineering (Hons) Degree in Electronics and Instrumentation. He also holds 2 Masters Degrees, one in Master of Engineering (Hons) in Instrument Technology from Madras Institute of Technology, Anna University, India and another Master of Science in Communications Software Management, specialised in Data Communication and Networking Software, from the University of Essex, UK.



## GROUP STRUCTURE



# CORPORATE

### **BOARD OF DIRECTORS**

*Dr Chan Kum Lok, Colin*Chairman and Chief Executive Officer

*Mr Tan Khai Pang*Executive Director

*Mr Richard J Denny*Lead Independent Non-Executive Director

*Mr Michael J Butler* Independent Non-Executive Director

#### **AUDIT COMMITTEE**

Mr Richard J Denny (Chairman) Mr Tan Khai Pang Mr Michael J Butler

## **NOMINATING COMMITTEE**

Mr Michael J Butler (Chairman) Mr Tan Khai Pang Mr Richard J Denny

## **REMUNERATION COMMITTEE**

Mr Richard J Denny (Chairman) Mr Tan Khai Pang Mr Michael J Butler

### **COMPANY SECRETARY**

Ms Foo Soon Soo

### **REGISTERED OFFICE**

202 Bedok South Ave 1 #01-11, Singapore 469332 Tel: +65 6509 5700 Fax: +65 6509 5701

#### **REGISTRAR**

KCK CorpServe Pte Ltd
333 North Bridge Road #08-00
KH KEA Building
Singapore 188721
T + 65 6837 2133
F + 65 6339 0218

## **AUDITORS**

Mazars LLP

135 Cecil Street
#10-01 MYP Plaza,
Singapore 069536
Partner-in-charge: Mr Tan Chee Tyan
Date of Appointment: From FY2019

## **COMPANY REGISTRATION NUMBER**

199603037H

# FINANCIAL

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The Board of Directors of the Company (the "**Board**") is committed to ensure that high standards of corporate governance and transparency are practiced for the protection of the interests of the shareholders of the Company (the "**Shareholders**"). This statement outlines the Company's corporate governance processes with specific reference to the Code of Corporate Governance 2018 (the "**Code**"). In areas where the Company deviates from the Code, the rationale is provided.

# BOARD MATTERS BOARD'S CONDUCT OF ITS AFFAIRS

Principle 1: The company is headed by an effective Board which is collectively responsible and works with Management for the long-term success of the company.

## The Directors of the Company are:

Dr Chan Kum Lok, Colin Chairman and Chief Executive Officer ("CEO")

Mr Tan Khai Pang Executive Director

Mr Michael J Butler Independent Non-Executive Director
Mr Richard J Denny Lead Independent Non-Executive Director

# PROVISION 1.1 BOARD'S ROLE

All Directors recognise and will objectively discharge their duties and responsibilities at all times as fiduciaries in the interest of the Company. The Board puts in place a code of conduct and ethics, sets appropriate tone-from-the-top and desired organisational culture, and ensures proper accountability within the Company. Directors facing conflicts of interest recuse themselves from discussions and decisions involving the issues of conflict.

The Board, comprising two executive Directors (collectively, the "Executive Directors", and each an "Executive Director") and two non-executive Independent Directors (collectively, the "Independent Directors", and each an "Independent Director"), are responsible for protecting and enhancing long-term Shareholders' value. It provides directions and guidance to the overall management of the Company and its subsidiaries (the "Group").

The primary role of the Board includes the following:

- Providing entrepreneurial leadership and setting and approving policies and strategic objectives of the Group
- Ensuring that the necessary resources are in place for the Group to meet its strategic objectives
- Reviewing and approving the financial performance of the Group, including its half and full year financial results' announcements
- Establishing and maintaining a sound risk management framework to effectively monitor and manage risks; to achieve an appropriate balance between risks and company performance; and to ensure transparency and accountability to key stakeholder groups
- Instilling an ethical corporate culture and ensuring that the values, standards, policies and practices of the Group are consistent with its culture

The Board recognises that, to ensure business continuity, it has to consider sustainability issues in its strategy formulation in order strike a balance between its business needs and the need of the society and the environment in which it operates. The Company's Sustainability Report for FY2019 was set out in the FY2019 Annual Report. The Company will post its Sustainability Report for FY2020 through the SGXNET and its website by 28 October 2020.

## PROVISION 1.2 DIRECTORS' DUTIES AND RESPONSIBILITIES

The Directors understand the Company's business as well as their directorship duties (including their roles as executive, non-executive and independent directors). The Board exercises due diligence and independent judgment in dealing with the business affairs of the Group.

The Company has in place a process of induction, training and development for both new and existing Directors.

Newly appointed Directors will be given an orientation program to familiarize themselves with the Group's operation. The experience and competency of each Director contribute to the overall effective management of the Group. Incoming Directors joining the Board will be given briefing by the management, the CEO and, where appropriate, the Company's legal advisers, on their duties and obligations as director, and on the Group's organization structure, business and governance practice and arrangements, including the Company's policies relating to the disclosure of interests in securities, disclosure of conflicts of interest in transactions involving the Company, prohibition on dealings in the Company's securities and restrictions on the disclosure of price-sensitive information.

During the financial year reported on, the Directors had received updates on regulatory changes to the listing rules of the Singapore Exchange Securities Trading Limited (the "SGX-ST") (the "Listing Rules") and the accounting standards and the Code. The Chairman updated the Board at each Board meeting on business and strategic developments and also highlights the salient issues as well as the risk management considerations for the Group. The Directors were also updated by the external auditor and the Company Secretary during Board meetings and by circulations the changes and development in accounting standards and regulatory changes to the Listing Rules and the Code. Information on training programmes, courses, conferences, seminars and workshops relevant to their discharge of director's duties were circulated to the Directors on a regular basis, of which some were attended or participated by the Directors during the year.

# PROVISION 1.3 MATTERS REQUIRING BOARD APPROVAL

The Board has adopted internal guidelines governing matters reserved for the Board's approval, which include the following:

- Review the performance of the Group, including approval of the results announcements and annual budget of the Group
- · Approval of the corporate strategy and direction of the Group
- Approval of transactions involving a conflict of interest for a substantial Shareholder or a Director or an interested person
- Material acquisitions and disposals
- · Corporate or financial restructuring
- · Declaration of dividends and other returns to Shareholders
- · Appointment of new Directors and re-appointment of Directors

## **PROVISION 1.4**

## **DELEGATION OF AUTHORITY TO BOARD COMMITTEES**

To facilitate effective management, certain roles have been delegated to various Board members by the establishment of an Audit Committee ("AC"), a Nominating Committee ("NC") and a Remuneration Committee ("RC"). These Committees function within clearly defined terms of reference which are reviewed on a regular basis. The effectiveness of each Committee is also closely monitored. The names of the committee members, the terms of reference, any delegation of the Board's authority to make decisions and each committee's activities, are disclosed in this report under Principles 4 to 10 thereof.

# PROVISION 1.5 MEETINGS OF BOARD AND BOARD COMMITTEES

The Board meets regularly, formally or otherwise, and as warranted by particular circumstances or as deemed appropriate by the Board members. Attendance via audio or audio-visual equipment is permitted under Article 110(4) of our Company's Constitution. To assist the Board in fulfilling its responsibilities, the Board will be provided with management reports and papers containing adequate, relevant and timely information to support the decision making process. The Board ensures that Director with other listed board representations, if any, gives sufficient time and attention to the affairs of the Group.

From 16 July 2019, being the date of the last Annual Report, to the date of this Annual Report, our Company convened six Board meetings, six AC meetings, one NC meeting and one RC meeting.

Besides formal meetings, Board members also met at informal meetings or via teleconferencing or communicate via emails to discuss specific issues related to the Company's development.

While the Board considers Directors' attendance at Board meetings to be important, it does not consider that to be the only criterion to measure their contributions. Other than participating in these meetings, Board members also rendered guidance and advice on various matters relating to the Group and convened discussions when needed.

The Directors' attendance at the above-mentioned meetings are detailed as follows:

Director	Board	Audit Committee	Nominating Committee	Remuneration Committee
Number of meetings held	6	6	1	1
Name of Directors	Number of meetings attended			
Dr Chan Kum Lok, Colin	6	6	1	1
Mr Tan Khai Pang	6	6	1	1
Mr Michael J Butler	5	6	1	1
Mr Richard J Denny	6	6	1	1

# PROVISION 1.6 BOARD'S ACCESS TO INFORMATION

Management of the Company provides the Board with balanced and understandable accounts of the Group's performance, financial position and business prospects on a regular basis. They also specify major issues that are relevant to the Group's performance. Periodic financial summary reports, budgets, forecasts and other disclosure documents are provided to the Board, where appropriate, prior to Board meetings.

# PROVISION 1.7 BOARD'S ACCESS TO MANAGEMENT, COMPANY SECRETARY AND EXTERNAL ADVISERS

The Board has separate and independent access to our Company Secretary and Management. Our Company Secretary and/or its representative is present at all formal Board meetings to respond to the queries of any Director and to assist in ensuring that board procedures and applicable rules and regulations are followed. The appointment and removal of the Company Secretary is subject to the approval of the Board.

Where decisions to be taken by the Board require specialised knowledge or expert opinion, the Board has adopted a policy to seek independent professional advice, in order for the Directors to effectively discharge their duties and responsibilities. Costs of such advice would be borne by the Company.

#### **BOARD COMPOSITION AND GUIDANCE**

Principle 2: The Board has an appropriate level of independence and diversity of thought and background in its composition to enable it to make decisions in the best interests of the company.

# PROVISION 2.1 INDEPENDENT ELEMENT ON THE BOARD

The Board comprises four members, half of whom, namely Mr Richard J Denny and Mr Michael J Butler, are independent and non-executive.

The criterion for independence is based on the definition given in the Code and in the Listing Rules. The Code has defined an "independent" director as one who is independent in conduct, character and judgement and has no relationship with the company, its related corporations, its substantial shareholders or its officers that could interfere, or be reasonably perceived to interfere, with the exercise of the director's independent business judgment with a view to the best interests of the company. Under the Listing Rules, an independent director is not one who is or has been employed by the company or any of its related corporations for the current or any of the past three financial years; or not one who has an immediate family member who is, or has been in any of the past three financial years, employed by the company or any of its related corporations and whose remuneration is determined by the remuneration committee.

All the Independent Directors of the Company have confirmed their independence and that they do not have any relationship with the Company, its related corporation, any of its Shareholders who has an equity interest of 10% or more in the Company or its officers that could interfere, or be reasonably perceived to interfere, with the exercise of their independent judgement pursuant to the Listing Rules.

Mr Michael J Butler has reached a term of service of nine years on 1 September 2019 as an Independent Director. The Board is of the view that Mr Butler's independence has not been compromised due to his length of service in view of the following considerations:

- (a) Mr Butler has demonstrated a high degree of independence from the Management of the Group during his term as an Independent Director of the Company;
- (b) Mr Butler has shown significant commitment to the Group and has brought to the Board his considerable experience in satellite-related matters and businesses as an Independent Director of the Company; and
- (c) Mr Butler has confirmed that he has no association with the Company, its related corporations, any of its Shareholders who has an equity interest of 10% or more in the Company or its officers that could interfere, or be reasonably perceived to interfere, with the exercise of his independent business judgment.

After taking into account all the above factors, the Board has determined that Mr Butler continues to be independent.

To maintain his independence, Mr Butler has abstained from the NC's and the Board's deliberation with regard to his independence.

# PROVISIONS 2.2 AND 2.3 COMPOSITION OF INDEPENDENT DIRECTORS AND NON-EXECUTIVE DIRECTORS ON THE BOARD

Under the Listing Rules, the independent directors should make up one-third of the board. The composition of the Board complies with the Listing Rules.

Under Provision 2.2 of the Code, the independent directors should make up a majority of the board where the chairman is not an independent director. Under Provision 2.3 of the Code, the non-executive directors should make up a majority of the board. All the Non-Executive Directors of the Company are Independent Directors and they make up half the Board. Given the Board size of four, the two Independent Directors provide a good balance of authority and power within the Board. In addition, each of the NC, AC and RC, which assists the Board in its functions, is chaired by an Independent Director. The Board is of the view that there are sufficient check and balance within the Board to justify the departure of the Board composition from the Code.

# PROVISION 2.4 BOARD SIZE AND DIVERSITY

The composition of the Board is reviewed on an annual basis by the NC. The NC is of the opinion that the current size of the Board is adequate, taking into account the nature and scope of the Group's operations.

The Board supports a board diversity policy to ensure that the Board has an appropriate level of diversity of thoughts and backgrounds to enable wider perspectives which encourage more effective discussions and better decision-making. The Board members collectively have the necessary skills and competencies, covering business and management experience, industry knowledge and strategic planning skills, for the effective functioning of the Board and informed decision-making.

Dr Colin Chan and Mr Tan Khai Pang, the co-founders of the Company, are each with more than 30 years' experience in the business. Mr Michael J Butler has over 25 years of successful commercial experience in world class, high technology businesses, including more than 13 years in senior general management roles. Mr Richard J Denny, with over 40 years of experience in the space and satellite sector, held a range of positions spanning across the technical and operational functions of Inmarsat plc ("Inmarsat") and was responsible for Inmarsat's fleet of satellites, network operations activities, satellite gateways, spectrum regulatory and spectrum management activities as well as satellite navigation services. The details of the Directors' background and experience are set out in the "Board of Directors" section of this Annual Report.

Our Company is of the view that the Board, as a whole, provides core competencies necessary to meet the Group's requirements, taking into account the nature and scope of the Group's operations; in particular Mr Butler and Mr Denny, with their backgrounds and experience, bring with them wide perspectives which encourage more effective discussions and better decision-making.

# PROVISION 2.5 ROLE OF NON-EXECUTIVE DIRECTORS

During the financial year reported on, the Non-Executive Directors (comprising the Independent Directors) constructively challenge and help develop both the Group's short-term and long-term business strategies. Management's progress and performance in implementing such agreed business strategies are monitored by the Non-Executive Directors. The Non-Executive Directors communicate among themselves without the presence of Management as and when the need arises. The Lead Independent Director provides feedback to the Chairman or the Board as appropriate.

#### **CHAIRMAN AND CHIEF EXECUTIVE OFFICER**

Principle 3: There is a clear division of responsibilities between the leadership of the Board and Management, and no one individual has unfettered powers of decision-making.

# PROVISIONS 3.1 AND 3.2 SEPARATE ROLES OF CHAIRMAN AND CEO

Since the incorporation of the Company, the Company has not adopted a dual leadership structure, whereby there is a separate CEO and Chairman on Board. With half of the Board currently comprises Independent and Non-Executive Directors, the Chairman-cum-CEO of the Company is not a member of any Committee.

As Chairman, Dr Colin Chan's responsibilities include:

- Leading the Board in its role
- Scheduling meetings (with assistance from the Company Secretary) to enable the Board to perform its duties responsibly while not interfering with the flow of the Group's operations
- Preparing meeting agenda
- Reviewing all if not most Board papers before they are presented to the Board
- Ensuring effective communication with Shareholders
- Promoting corporate governance
- Adherence to the Listing Rules and other regulatory requirements

The Executive Directors are deeply involved in managing the daily operations of the Group and are expected to act in good faith and always in the interests of the Group. The working of the Board and the executive responsibility of the Group's business are interconnected. The Executive Directors, including the Chairman, who understand the business of the Company and the Group thoroughly, will provide better guidance to the decisions and workings of the Board. Hence, there is no immediate plan to create a separate dual function between the leadership of the Board and the executives responsible for managing the business of the Group.

There are constant communications among Board members, and no Director represents a considerable concentration of power as any key decision will require the approval from all Directors prior to implementation.

# PROVISION 3.3 LEAD INDEPENDENT DIRECTOR

Mr Richard J Denny is the Lead Independent Director. He is the principal liaison on Board issues between the Independent Directors and the Chairman. He is available to Shareholders where they have concerns in which contact through the normal channels of the Executive Chairman and/or the Executive Director has failed to resolve or is inappropriate.

The Independent Directors, led by the Lead Independent Director, may meet amongst themselves without the presence of the other Directors as and when necessary. The Lead Independent Director will provide feedback to the Chairman after such meetings.

#### **BOARD MEMBERSHIP**

Principle 4: The Board has a formal and transparent process for the appointment and re-appointment of directors, taking into account the need for progressive renewal of the Board.

# PROVISIONS 4.1 AND 4.2 NOMINATING COMMITTEE

The NC comprises the following members, the majority of whom, including the chairman, are independent and non-executive:

Mr Michael J Butler (Chairman/Independent and Non-Executive)
Mr Richard J Denny (Member/Independent and Non-Executive)

Mr Tan Khai Pang (Member/Executive Director)

The role of the NC is to make recommendations to the Board on relevant matters relating to:

- (a) the review of the succession plans for Directors, in particular the appointment and/or replacement of the Chairman, the CEO and key management personnel;
- (b) the process and criteria for evaluation of the performance of the Board, its board committees and Directors, including the review of the independence of the Independent Directors;
- (c) the review of training and professional development programmes for the Board and its Directors; and
- (d) the appointment and re-appointmen of Directors (including alternate Directors, if any).

The NC will review Board succession plans for Directors, and will seek to refresh the Board membership in an orderly manner where it deems applicable. The NC will also ensure that the Company has succession planning for its Executive Directors and key management personnel, including the appointment, training and mentoring of successors. The NC has reviewed contingency arrangements for any unexpected incapacity of the Executive Director or any of key management personnel, and is satisfied with the procedures in place in ensuring the transition to a full operational management team.

#### **PROVISION 4.3**

## PROCESS FOR THE SELECTION, APPOINTMENT AND RE-APPOINTMENT OF DIRECTORS

The Company has in place policies and procedures for the appointment of new Directors, including the description on the search and nomination process.

The composition of the Board is reviewed on an annual basis by the NC to ensure that the Board is of the appropriate size and has the mix of expertise and experience, and collectively possess the necessary core competencies for effective functioning and informed decision-making.

Where there is a resignation or retirement of an existing Director, the NC will re-evaluate the Board composition to assess the competencies for the replacement. The NC will deliberate and propose to the Board the background, skills, qualification and experience of the candidate it deems appropriate. The factors taken into consideration by the NC could include among other things, whether the new Director can add to or complement the mix of skills and qualifications in the existing Board, relevance of his experience and contributions to the business of the Group and the depth and breadth he could bring to Board discussions. Candidates are sourced through a network of contacts and identified based on the established criteria. Search can be made through relevant institutions such as the Singapore Institute of Directors, professional organisations, business federations or external search consultants. New Directors will be appointed by way of a Board resolution, after the NC makes the necessary recommendation to the Board.

Article 104 of the Company's Constitution requires one-third of the Directors to retire at each Annual General Meeting ("AGM"). Article 105 of the Company's Constitution requires those Directors to retire to be those longest in office since their last re-election or appointment or those who have been in office for the three years since their last election. Rule 720(5) of the Listing Rules requires all directors to submit themselves for re-nomination and re-election at least once every three years.

The NC has recommended to the Board the re-election of Mr Richard Denny who is due to retire at the forthcoming AGM pursuant to Article 104 of the Company's Constitution.

## **PROVISION 4.4**

### **DETERMINING DIRECTORS' INDEPENDENCE**

Each Director completes a checklist to confirm his independence on an annual basis. The NC has reviewed the independence of the Directors as mentioned under Provision 2.1.

#### **PROVISION 4.5**

#### **DIRECTORS' MULTIPLE BOARD REPRESENTATIONS**

The NC ensures that new Directors are aware of their duties and obligations. Each Director signs the undertaking in the form set out in Appendix 7.7 of the Listing Rules to undertake to use their best endeavours to comply with the Listing Rules and to procure that the Company too shall so comply.

The NC considers and it is of the view that it would not be appropriate to set a limit on the number of directorships that a Director may hold because directors have different capabilities, and the nature of the organisations in which they hold appointments and the kind of committees on which they serve are of different complexities. Accordingly, the NC leaves it to each Director to personally determine the demands of his or her competing directorships and obligations and assess the number of directorships they could hold and serve effectively. The Board concurs with the NC.

Mr Michael J Butler and Mr Richard J Denny have confirmed that they are able to devote sufficient time and attention to the affairs of the Group. They do not have any full-time executive commitments in any companies and their experiences are valuable to the Board and the Board Committees.

After making all reasonable enquiries and having considered the aforementioned, nothing has come to the attention of the NC to cause them to doubt that Mr Michael J Butler and Mr Richard J Denny would not have the ability to commit sufficient time and attention to the affairs of the Group.

Details of the Directors' principal commitments and outside directorships are set out in the "Board of Directors" section of this Annual Report.

#### **BOARD PERFORMANCE**

Principle 5: The Board undertakes a formal annual assessment of its effectiveness as a whole, and that of each of its board committees and individual directors.

# PROVISIONS 5.1 AND 5.2 CONDUCT OF BOARD PERFORMANCE

The NC has established a formal evaluation process to assess the effectiveness of individual Directors and of the Board as a whole.

Each year, the Directors are requested to complete appraisal forms to assess the overall effectiveness of the Board and the Board Committees, as well as each individual Director's contributions to the Board and the Board Committees.

The appraisal of the Board considers the Board composition, maintenance of independence, Board information, Board process, Board accountability, communication with the Management and standard of conduct. The results of the appraisal exercise are considered by the NC, which then makes recommendations to the Board with the aim of helping the Board to discharge its duties more effectively. The Directors are assessed on their experience in being a company director, competence and knowledge, the level and quality of involvement during the course of the year, attendance record at meetings of the Board and the Board Committees, intensity of participation at meetings, the quality of interventions and special contributions.

For FY2020, the NC has reviewed each individual Director's performance during the appraisal exercise and the overall assessment of individual Directors and of the Board as a whole was good. The NC has discussed the results with the Board and it is the Board's endeavour to, where appropriate, further improve and enhance its effectiveness over the Group's performance, financially or otherwise. The Board is also satisfied that each Director has allocated sufficient time and resources to the affairs of the Group.

The Company does not use any external professional facilitator for the assessments of the Board, Board Committees and individual Directors, and will consider the use of such facilitator as and when appropriate.

# REMUNERATION MATTERS PROCEDURES FOR DEVELOPING REMUNERATION POLICIES

Principle 6: The Board has a formal and transparent procedure for developing policies on director and executive remuneration, and for fixing the remuneration packages of individual directors and key management personnel. No director is involved in deciding his or her own remuneration.

# PROVISIONS 6.1 AND 6.2 REMUNERATION COMMITTEE

The RC comprises the following members, majority of whom, including the chairman, are independent and non-executive:

Mr Richard J Denny (Chairman/Independent and Non-Executive)
Mr Michael J Butler (Member/Independent and Non-Executive)

Mr Tan Khai Pang (Member/Executive Director)

The RC carried out its duties in accordance with the terms of reference. The role of the RC is to recommend to the Board a framework for remunerating the Board and key management personnel and to determine specific remuneration packages for each Executive Director as well as for the key management personnel of our Group. The Independent and Non-Executive Directors believe that the RC benefits and will continue to benefit from the inputs of Mr Tan Khai Pang, the Executive Director, in carrying out its functions effectively. Each RC member will abstain from voting on any resolution in respect of his own remuneration package.

# PROVISION 6.3 REVIEW OF REMUNERATION

All aspects of remuneration, including but not limited to Directors' fees, salaries, allowances, bonuses and benefits inkind, will be covered by the RC. Each RC member will abstain from voting on any resolution in respect of his remuneration package. The recommendations of the RC will be submitted to the Board for endorsement.

Each of the Executive Directors and key management personnel has an employment contract with the Company which can be terminated by either party giving notice of resignation/termination. Each appointment is on an ongoing basis and no onerous or over-generous removal clauses are contained in his letter of employment. The Company does not have any contractual provisions in the employment contracts for the Company to reclaim incentive components of remuneration from Executive Directors and key management personnel.

# PROVISION 6.4 ENGAGEMENT OF REMUNERATION CONSULTANTS

The RC will be provided with access to expert professional advice on remuneration matters as and when necessary. The expense of such services shall be borne by the Company. For FY2020, the RC did not engage any expert professional advice.

### LEVEL AND MIX OF RREMUNERATION

Principle 7: The level and structure of remuneration of the Board and key management personnel are appropriate and proportionate to the sustained performance and value creation of the company, taking into account the strategic objectives of the company.

# PROVISION 7.1 REMUNERATION OF EXECUTIVE DIRECTORS AND KEY MANAGEMENT PERSONNEL

Our Company's remuneration policy is to provide compensation packages at market rates which reward good performance and attract, retain and motivate Executive Directors and employees.

The RC will take into account the industry norms, the Group's performance as well as the contribution and performance of each Director and key management personnel when determining their respective remuneration packages.

Executive Directors and Key management personnel are paid a fixed monthly salary and variable bonus based on a combination of the Group's performance, their operating unit performance and individual performance. The RC members recommend the remuneration packages of Executive Directors and key management personnel for the approval by the Board.

# PROVISION 7.2 REMUNERATION OF NON-EXECUTIVE DIRECTORS

The Board has also recommended that a fixed fee be paid for each of the Non-Executive Directors, taking into account the effort, time spent and responsibilities of each Non-Executive Director. The fees of the Non-Executive Directors will be subject to Shareholders' approval at the AGM.

#### **PROVISION 7.3**

## APPROPRIATE REMUNERATION TO ATTRACT, RETAIN AND MOTIVATE KEY MANAGEMENT PERSONNEL AND DIRECTORS

The Company has a share incentive scheme, namely, the Addvalue Technologies Performance Share Plan. The RC has reviewed and is satisfied that the existing remuneration structure for Executive Directors and key management personnel for their fixed and variable components to be paid out in cash would continue to be adequate in incentivising performance without being over-excessive. The RC is satisfied that the remuneration for the Non-Executive Directors as described under Provision 7.2 are appropriate to retain and motivate the Directors to continue in their role as stewards of the Company.

### **DISCLOSURE ON REMUNERATION**

Principle 8: The company is transparent on its remuneration policies, level and mix of remuneration, the procedure for setting remuneration, and the relationships between remuneration, performance and value creation.

# PROVISION 8.1 REMUNERATION REPORT

Details of the remuneration paid or proposed to be paid to the Directors of our Company for the FY2020 are set out below:

Remuneration Bands	Director	Director's Fees (%)	Fixed Salary <sup>2</sup> (%)	Benefits <sup>2</sup> (%)
S\$250,000 to S\$499,999	Dr Chan Kum Lok, Colin	_	88	12
	Mr Tan Khai Pang	-	83	17
Below S\$250,000	Mr Michael J Butler	100	-	-
	Mr Richard J Denny	100	-	-
	Mr Lim Han Boon <sup>1</sup>	100	-	-

- 1. Mr Lim Han Boon retired as an Independent Director with effective from 31 July 2019.
- 2. The fixed salary amounts include salary, annual wage supplements and Central Provident Fund contribution while the benefits include variable bonuses linked to individual performances and other allowances.

The Board considered the disclosure of Directors' remuneration in bands of \$\$250,000 as adequate due to reasons of industry competitiveness, confidentiality and sensitivity of remuneration matters. The two Executive Directors, who are non-substantial Shareholders of the Company, are employees of the Group like any of the other key management personnel who are not Directors and whose remuneration are disclosed in bands of \$\$250,000. The Board is of view that they should not be disadvantaged, as comparable to the other key management personnel, just merely because they are Directors.

## Top 6 Key Management Personnel (who are not Directors)

Details of the remuneration paid to the Key Executives for FY2020 are set out below:

Remuneration Bands	Name of Key Executive	Designation	Fixed Salary¹ (%)	Benefits <sup>1</sup> (%)
S\$250,000 to S\$499,999	Nil			
Below S\$250,000	Mr Tan Juay Hwa	Project Director	84	16
	Mr Lim Han Boon <sup>1</sup>	Finance Director	95	5
	Ms Chow Choi Fun, Jackie	Financial Controller	99	1
	Mr EML Ekanayake	Vice President, Product Management	98	2
	Mr K Kalaivanan	Vice President, Solutions Platform	92	8
	Mr Edward Fong	Senior Vice President, Products and Solutions / Managed Services	98	2

- 1. Mr Lim Han Boon was appointed as Finance Director from 1 August 2019.
- 2. The fixed salary amounts include salary, annual wage supplements and Central Provident fund contribution while the benefits include variable bonuses linked to individual performances and other allowances.

The present key management team of the Group, who are not Directors of the Company, comprised six personnel as disclosed above. The total remuneration paid to the six of them for FY2020 aggregated to US\$590,054.

There are no termination, retirement, and post-employment benefits that may be granted to the Directors, the CEO and key management personnel.

## **PROVISION 8.2**

### REMUNERATION OF IMMEDIATE FAMILY MEMBER OF DIRECTORS, CEO OR SUBSTANTIAL SHAREHOLDERS

During FY2020 and as at the date of this Annual Report, none of the employees of the Group are family members of any of the Directors, CEO or substantial Shareholders.

# PROVISION 8.3 SHARE INCENTIVE SCHEME

The Addvalue Technologies Performance Share Plan, approved at an extraordinary general meeting held on 28 July 2017, was put in place to allow the Company to have flexibility and effectiveness in its continuing efforts to reward, retain and motivate employees. No awards or shares under the aforesaid share plan were issued for FY2020.

### ACCOUNTABILITY AND AUDIT RISK MANAGEMENT AND INTERNAL CONTROLS

Principle 9: The Board is responsible for the governance of risk and ensures that Management maintains a sound system of risk management and internal controls, to safeguard the interests of the company and its shareholders.

#### **PROVISION 9.1**

#### RISK MANAGEMENT AND INTERNAL CONTROL SYSTEMS

The Board is responsible for ensuring that management maintains a sound system of risk management and internal controls to safeguard Shareholders' interests and the Group's assets. The responsibility of overseeing the Company's risk management framework and policies is undertaken by the AC with the assistance of the internal auditors. Having considered the Group's business operations as well as its existing internal control and risk management systems, the Board is of the view that a separate risk committee is not required for the time being.

The AC has reviewed the adequacy and effectiveness of the Group's internal control system in the light of key business and financial risks affecting its business.

The main risks arising from the Group's business and financial instruments are operational and financial risks. Operational risk is inherent in all business activities. To minimize such risk, the Group has put in place an Enterprise Risk Management Programme ("**ERM**"). The purpose of this programme was to actively engage senior management on a "hands-on" and proactive approach in managing and supervising the Group's business, with focus on operational and compliance risks. Where necessary, the Group engages external consultants and experts to assist in this area.

#### **PROVISION 9.2**

#### ASSURANCES FROM THE CEO AND FINANCIAL CONTROLLER

For FY2020, the Board has received assurance from the CEO and Financial Controller in the execution of their respective duties as CEO and Financial Controller and to the best of their knowledge and belief that the financial records of the Group have been properly maintained; the financial statements give a true and fair view of the Group's operations and finances; and the Group's risk management and internal control systems are adequate and effective.

#### BOARD'S COMMENT ON ADEQUACY AND EFFECTIVENESS OF INTERNAL CONTROLS

Based on the work performed by the external and internal auditors, the system of risk management and internal controls established and maintained by the Group, the assurances from the CEO and Financial Controller, the reviews performed by the management, the various Board Committees and the Board, pursuant to Listing Rule 1207 (10), the Board is of the opinion that the Group's internal controls, including operation, financial, compliance, information technology controls and risk management system, are adequate and effective as at the date of this Annual Report. The AC concurs with the Board's opinion based on their reviews of the Group's risk management and internal control systems.

The Board recognises that the system of internal controls is designed to manage rather than eliminate the risk of failure to achieve business objectives and that no systems of internal control or risk management can provide absolute assurance against the occurrence of errors, poor judgment in decision making, losses, frauds or other irregularities. It can only provide reasonable and not absolute assurance against material misstatement or loss or that the Group will not be adversely affected by any event that can be reasonably foreseen.

#### **AUDIT COMMITTEE**

Principle 10: The Board has an Audit Committee ("AC") which discharges its duties objectively.

### PROVISIONS 10.1 AND 10.2 AC MEMBERSHIP & COMPOSITION

The AC comprises the following members, majority of whom, including the chairman, are independent and non-executive:

Mr Richard J Denny (Chairman/Independent and Non-Executive)
Mr Michael J Butler (Member/Independent and Non-Executive)

Mr Tan Khai Pang (Member/Executive)

All the AC members have had many years of senior management experience, and were responsible and accountable for the financial performance of operations under their charge and had developed strong accounting or financial related management expertise. All the AC members are kept up to date with changes in accounting standards and issues through updates from the external auditors. The Board is of the view that the AC is able to discharge its functions effectively.

The Independent and Non-Executive Directors believe that the AC benefits and will continue to benefit from the experience and expertise of Mr Tan Khai Pang, the Executive Director, in carrying out its functions effectively.

The AC carries out its functions in accordance with Section 201B(5) of the Singapore Companies Act, Cap. 50, the Listing Manual, the Best Practices Guide issued by the SGX-ST and the provisions of the Code. In performing those functions, the AC shall review, amongst others:

- The scope, adequacy, effectiveness, independence and the results of internal audit functions and audit procedures with the Company's internal auditors;
- The adequacy, effectiveness, independence and scope of the audit plan of the Company's external auditors and its report on the weaknesses of internal accounting controls arising from the statutory audit;
- The assistance given by the Company's Management to the internal and external auditors;
- The adequacy and effectiveness of the Company's internal control and risk management systems at least on an annual basis;
- The assurance from the CEO and the Financial Controller on the proper upkeep of financial records and financial statements:
- The significant financial reporting issues and judgements so as to ensure the integrity of the financial statements of the Group and the disclosures thereof in relation to the periodic results announcements of the Group prior to their submission to the Board for approval;
- The financial statements of the Company and the consolidated financial statements of the Group as well as the external auditors' report thereon for each financial year prior to their submission to the Board for approval;
- Recommendations to the Board on the appointment, re-appointment or removal of the external auditors and the remuneration and terms of engagement of the external auditors;
- Interested person transactions (as defined in Chapter 9 of the Listing Manual of the SGX-ST); and
- Oversight over the administration of the framework for whistleblowing.

The AC has full access to Management and is given the resources required for it to discharge its functions. The AC has authority to investigate any matter within its terms of reference and discretion to invite any Director or Executive Officer to attend its meetings.

The AC also reviewed the key audit matters ("**KAM**") set out in the auditor's report for FY2020. The AC had discussed and noted, together with the external auditors and the Management, on the approach and methodology applied by the external auditors in relation to the assessment of judgements and estimates on the significant matters reported in the KAM.

The Company confirms that it has complied with Rules 712 and 715 of the Listing Manual of the SGX-ST in engaging Mazars LLP, an accounting firm registered with the Accounting and Corporate Regulatory Authority of Singapore, as the external auditors of the Company and its Singapore subsidiaries.

With Amba Partners CPA Limited appointed as the external auditors of the Company's subsidiary incorporated in Hong Kong, and Beijing An Zheng CPA Co., Ltd as the external auditors of the Company's subsidiary incorporated in the People's Republic of China, the Board and the AC are satisfied that the appointment of different auditors would not compromise the standard and the effectiveness of the audit of the Group and that Rule 716 of the Listing Manual of the SGX-ST has been complied with.

#### Independence of external auditors

The AC reviews the independence of the external auditors annually. It reviewed the amount of non-audit services rendered to the Group by the external auditors and was satisfied that the nature and extent of such services will not prejudice the independence and objectivity of the external auditors. During FY2020, S\$3,500 was paid to the external auditors of the Company for non-audit services. Being satisfied that the nature and extent of such services will not prejudice the independence and objectivity of the external auditors, the AC recommended to the Board that Mazars LLP be nominated for re-appointment as the external auditors of the Group's companies in Singapore at the forthcoming AGM at remuneration to be re-negotiated.

#### Whistle-blowing policy

The Company has in place a whistle-blowing framework for staff to raise concerns about improprieties. The policy serves to encourage and provide a channel to employees to report in good faith and in confidence, without fear of reprisals, concerns about possible improprieties in financial reporting or other matters. The objective of such an arrangement is to ensure independent investigation of such matters and for appropriate follow-up action.

All whistler-blower complaints will be investigated independently by the AC and the findings will be reported to the Board. There were no reports of whistle blowing received in FY2020.

### PROVISION 10.3 PARTNERS OR DIRECTORS OF THE COMPANY'S AUDITING FIRM

No former partner or director of the Company's existing auditing firm or auditing corporation is a member of the AC.

### PROVISION 10.4 INTERNAL AUDIT

In view of the needs to comply with the Group's established procedures, manuals and policies, including those required by the Group's ISO 9001 certification and Business Continuity Plan certification, the Group had since FY2020 engaged an independent internal auditor to review the internal controls and compliance systems of the Group under the Internal Audit Charter and Audit Plans approved by the AC. The internal auditor, Ardent Business Advisory Pte Ltd, a member firm of Kreston International, carries out its internal audit functions according to the standards of the Professional Practice of Internal Auditing of the Institute of Internal Audit (IIA), and reports the findings thereof and makes recommendation to the Management and the AC. The AC is generally satisfied with the independence, adequacy and effectiveness of the current internal audit arrangement, and will continue to access its effectiveness regularly.

The AC will also review the audit plans and the findings of the external auditors and will ensure that the Group follows up on the external auditors' recommendations raised, if any, during the audit process.

#### **PROVISION 10.5**

#### MEETING WITH AUDITORS WITHOUT PRESENCE OF MANAGEMENT

During the year, the Company's external auditors were invited to attend the AC meetings and make presentations as appropriate. The AC has the discretion to meet separately with the external auditors or outside of the meeting without the presence of the Management.

### SHAREHOLDER RIGHTS AND ENGAGEMENT SHAREHOLDER RIGHTS AND CONDUCT OF GENERAL MEETINGS

Principle 11: The company treats all shareholders fairly and equitably in order to enable them to exercise shareholders' rights and have the opportunity to communicate their views on matters affecting the company. The company gives shareholders a balanced and understandable assessment of its performance, position and prospects.

#### **PROVISION 11.1**

#### PROVIDING OPPORTUNITY FOR SHAREHOLDERS TO PARTICIPATE AND VOTE AT GENERAL MEETINGS

Every Shareholder has the right to receive notice of general meetings and to vote thereat. Notice of a general meeting is sent out at least 14 days before the meeting so that sufficient notice of meeting is given to Shareholders to attend the meeting or appoint proxies to attend and vote in their stead.

At the AGM, Shareholders are given the opportunities to express their views and ask the Board and the Management questions regarding the operations of the Company. All resolutions at general meetings are required to be voted by poll under the Listing Rules. Shareholders will be briefed by the Company on the poll voting procedures at general meetings.

Results of the general meetings are released as an announcement in SGXNET.

### PROVISION 11.2 SEPARATE RESOLUTIONS AT GENERAL MEETINGS

The Company will have separate resolutions at general meetings on each distinct issue. Each item of special business included in the notice of the meeting is accompanied, where appropriate, by an explanation for the proposed separate resolution relating to the said item. For resolutions on the election or re-election of Directors, information on the Directors as set out in Appendix 7.4.1 of the Listing Manual of the SGX-ST are given on the Notice of Annual General Meeting.

#### **PROVISION 11.3**

#### ATTENDANCE OF DIRECTORS AND AUDITORS AT GENERAL MEETINGS

The external auditors and the chairpersons of all the Board Committees are present to assist the Directors in addressing any relevant queries raised by the Shareholders.

### PROVISION 11.4 ABSENTIA VOTING

The Company's Constitution allows appointment of proxies by a Shareholder who is absent from a general meeting to exercise his or her vote in absence through his or her proxy or proxies. The Company's Constitution allows all Shareholders (who are not relevant intermediaries as set out under the Companies Act) to appoint up to two proxies to attend general meetings and vote on their behalf. The Companies Act allows relevant intermediaries such as the CPF agent bank nominees to appoint multiple proxies, and empower CPF investors to attend and vote at general meetings of the Company as their CPF agent banks' proxies.

### PROVISION 11.5 MINUTES OF GENERAL MEETINGS

The Company prepares minutes of general meetings detailing the proceedings and questions raised by Shareholders and answers given by the Board and the Management. The minutes will be taken and published in the Company's corporate website at www.addvaluetech.com.

### PROVISION 11.6 DIVIDENDS

The Group currently does not have a formal dividend policy as it needs to conserve its financial resources for expansion or making inroads into newly cultivated markets.

#### **ENGAGEMENT WITH SHAREHOLDERS**

Principle 12: The company communicates regularly with its shareholders and facilitates the participation of shareholders during general meetings and other dialogues to allow shareholders to communicate their views on various matters affecting the company.

### PROVISION 12.1 AVENUES FOR COMMUNICATION BETWEEN THE BOARD AND SHAREHOLDERS

The Board is mindful of its obligations to furnish timely information and to ensure full disclosure of material information in compliance with the requirements of the Listing Manual of the SGX-ST. Price sensitive and trade-sensitive information are publicly announced before it is communicated to any other interested person.

The Board is mindful of the obligations to provide timely disclosure of material information in accordance with the Corporate Disclosure Policy of the SGX-ST. Financial results are released promptly through SGXNET. As and when needed, a copy of the Annual Report, Circulars and notice of general meetings will be sent to every Shareholder on a timely basis.

The Company does not practice selective disclosure, and price sensitive information is publicly released on an immediate basis where required under the Listing Rules.

The Board believes that general meetings serve as an opportune forum for Shareholders to meet the Board and key management personnel, and to interact with them. Information on general meetings is disseminated through notices in the Annual Reports or circulars sent to all Shareholders. The notices are also released via SGXNET and published in local newspapers, as well as posted on the Company website (at www.addvaluetech.com).

### PROVISIONS 12.2 AND 12.3 INVESTOR RELATIONS

The Board places great emphasis on investor relations with the Company to maintain a high standard of transparency so as to promote better investor communications.

The Company investor relations policy is to communicate with its Shareholders and the investment community through the timely and equal dissemination of information and news via announcements to the SGX-ST via SGXNET. The Company does not practice selective disclosure.

The Company strives to reach out to Shareholders and investors via its online investor relations site within its corporate website (at www.addvaluetech.com), where it updates Shareholders and investors on the latest news and business developments of the Group.

#### **ENGAGEMENT WITH STAKEHOLDERS**

Principle 13: The Board adopts an inclusive approach by considering and balancing the needs and interests of material stakeholders, as part of its overall responsibility to ensure that the best interests of the company are served.

### PROVISIONS 13.1 AND 13.2 ENGAGEMENT WITH ITS MATERIAL STAKEHOLDER GROUPS

The Group's material stakeholders are its Shareholders, customers, employees, business partners and the community, and the Company engages with them through its sustainability initiatives and corporate social responsibility programmes as set out in the Sustainability Report for FY2019 in the FY2019 Annual Report. The Company will post its Sustainability Report for FY2020 on the SGXNET and its corporate website (at www.addvaluetech.com) within one month from the date of the forthcoming Annual General Meeting to be convened on 29 September 2020.

#### **PROVISION 13.3**

#### CORPORATE WEBSITE TO COMMUNICATE AND ENGAGE WITH STAKEHOLDERS

The Group maintains a corporate website at www.addvaluetech.com which stakeholders and investors can access information on the Group. The website provides, *inter alia*, corporate announcements, press releases and profiles of the Group. Stakeholders and investors are provided with an investor relations contact at yeeping.tan@addvalue.com.sg, where they can send their queries to and the Company will endeavour to respond thereafter.

The Company has posted the contact of the Lead Independent Director on its corporate website to facilitate stakeholders and investors who wish to communicate with the Lead Independent Director.

#### INTERESTED PERSON TRANSACTION

The Group has adopted an internal policy in respect of any transactions with interested persons, and requires all such transactions to be at arm's length and reviewed by the AC. The Company does not have any general mandate pursuant to Rule 920 of the Listing Manual of the SGX-ST. There were no interested person transactions for FY2020.

Disclosure of interested person transactions is set out as follows:

Aggregate value of all interested person
transactions conducted (excluding
transactions less than \$\$100,000 and
Name of transactions conducted under Shareholders'
Interested Person mandate pursuant to Rule 920)

Aggregate value of all interested person transactions conducted under Shareholders' mandate pursuant to Rule 920 (excluding transactions less than S\$100,000)

Nil Nil Nil

#### **SECURITIES TRANSACTIONS**

The Company has adopted a policy prohibiting dealings in the Company's shares by the Company, Directors and employees of the Group on short-term considerations and for the period of one month prior to the announcement of the Group's yearly results and two weeks before the announcement of the Group's other quarterly or half-yearly results (as the case may be). With the adoption of half yearly reporting of the financial statements from FY2021 as announced by Company on 13 February 2020, all Directors and employees of the Group are prohibited from dealing in the Company's securities two weeks before the release of the half year financial statements and one month before the release of the full year financial statements.

The Company, Directors and employees of the Group are expected to observe the insider trading laws at all times even when dealing in securities within permitted trading periods.

#### **MATERIAL CONTRACTS**

There were no material contracts entered into by the Company or any of its subsidiaries involving the interest of the CEO, any Director or controlling Shareholder.

#### USE OF THE PROCEEDS FROM CONVERTIBLE LOAN NOTES PURSUANT TO RULE 1207 (20)

Pursuant to the Company's announcements on 30 June 2019 and 6 August 2019, the Company successfully completed the issuance of convertible loan notes in the aggregate principal amount of approximately US\$2.55 million (S\$3.45 million) (the "2019 Convertible Loan Notes") which are convertible, in whole or in part, into not more than 150,000,000 new ordinary shares in the capital of the Company by 6 August 2021 at the latest (the "2019 Conversion Shares") at a conversion price of S\$0.023 per 2019 Conversion Share.

As at the date of this report, the entire net proceeds of about US\$2.55 million (S\$3.45 million) raised from the 2019 Convertible Loan Notes had been fully utilized for its intended use as follows:

Used of proceeds:	US\$′000	Percentage utilised over the allocated amount (%)
Capability development program for space	1,500	100
General working capital purposes:		
• Payments to suppliers for materials and services	150	100
Payment for office relocation costs	100	100
• Payment of administrative expenses, including payroll and other services	800	100
Total amount utilised	2,550	=

### DIRECTORS' STATEMENT

Financial Year Ended 31 March 2020

The directors present their statement to the members together with the audited financial statements of Addvalue Technologies Ltd (the "**Company**") and its subsidiaries (the "**Group**") for the financial year ended 31 March 2020 and the statement of financial position of the Company as at 31 March 2020.

#### 1. OPINION OF THE DIRECTORS

In the opinion of the directors,

- (a) the financial statements of the Group and the statement of financial position of the Company are drawn up so as to give a true and fair view of the financial position of the Group and of the Company as at 31 March 2020 and the financial performance, changes in equity and cash flows of the Group for the financial year ended on that date; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

#### 2. DIRECTORS

The directors of the Company in office at the date of this statement are:

#### **Executive directors**

Dr Chan Kum Lok, Colin Mr Tan Khai Pang

#### Independent non-executive directors

Mr Michael J Butler Mr Richard J Denny

In accordance with Article 104 and 105 of the Constitution of the Company, Mr Richard J Denny will retire and being eligible, offers himself for re-election.

#### 3. ARRANGEMENTS TO ENABLE DIRECTORS TO ACQUIRE SHARES OR DEBENTURES

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose objects was, to enable the directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate, except as disclosed in paragraphs 4 and 5 below.

#### 4. DIRECTORS' INTERESTS IN SHARES OR DEBENTURES

The directors of the Company holding office at the end of the financial year had no interest in the shares and debentures of the Company and related corporations as recorded in the Register of Directors' Shareholdings kept by the Company under Section 164 of the Singapore Companies Act, Chapter 50 (the "**Act**"), except as disclosed below:

		<b>Direct interests</b>	
	At 1 April 2019	At 31 March 2020	At 21 April 2020
The Company			
Ordinary shares			
Dr Chan Kum Lok, Colin	39,190,960	39,190,960	39,190,960
Mr Tan Khai Pang	25,900,360	25,900,360	25,900,360
Mr Michael J Butler	2,666,666	2,666,666	2,666,666



Financial Year Ended 31 March 2020

#### 5. SHARE OPTIONS

There were no options granted by the Company or its subsidiaries during the financial year.

There were no shares issued during the financial year by virtue of the exercise of options to take up unissued shares of the Company or its subsidiaries.

There were no unissued shares under option in the Company or its subsidiaries as at the end of the financial year.

#### 6. AUDIT COMMITTEE

The members of the Audit Committee of the Company at the date of this report are:

Mr Richard J Denny (Chairman)
Mr Michael J Butler (Member)
Mr Tan Khai Pang (Member)

The Audit Committee has convened six meetings during the financial year with key management and the internal and external auditors of the Company.

The Audit Committee carried out its functions in accordance with Section 201B (5) of the Singapore Companies Act, the Singapore Exchange Securities Trading Limited's ("**SGX-ST**") Listing Manual and the Code of Corporate Governance. In performing those functions, the Audit Committee:

- reviewed the audit plan and results of the external audit, including the evaluation of internal accounting controls and its cost effectiveness, and the independence and objectivity of the external auditors, including the review of the extent of non-audit services provided by the external auditors to the Group;
- reviewed the audit plans of the internal auditors of the Group and their evaluation of the adequacy of the Group's system of internal accounting controls;
- reviewed the Group's quarterly and annual financial statements and the external auditors' report on the annual financial statements of the Group and of the Company before their submission to the board of directors;
- reviewed the quarterly, half-yearly and annual announcements as well as the related press releases on the results of the Group and financial position of the Group and of the Company;
- reviewed and assessed the adequacy of the Group's risk management processes;
- reviewed and checked the Group's compliance with legal requirements and regulations, including the related compliance policies and programmes and reports received from regulators, if any;
- reviewed any interested person transactions in accordance with SGX-ST Listing Manual;
- reviewed the nomination of external auditors and gave approval of their compensation; and
- reviewed the submission of report of actions and minutes of the Audit Committee to the board of directors with any recommendations as the Audit Committee deems appropriate.

The Audit Committee has full access to and has the co-operation of the management and has been given the resources required for it to discharge its function properly. It also has full discretion to invite any director and executive officer to attend its meetings. The external and internal auditors have unrestricted access to the Audit Committee.

The Audit Committee has recommended to the directors the nomination of Mazars LLP for re-appointment as external auditors of the Group at the forthcoming Annual General Meeting of the Company.

### DIRECTORS' STATEMENT

Financial Year Ended 31 March 2020

7. AUDITORS
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The auditors, Mazars LLP, have expressed their willingness to	accept re-appointment.
On behalf of the board of directors	
Dr Chan Kum Lok, Colin Director	<b>Mr Tan Khai Pang</b> Director

Singapore 1 September 2020

TO THE MEMBERS OF ADDVALUE TECHNOLOGIES LTD

#### **REPORT ON THE AUDIT OF FINANCIAL STATEMENTS**

#### Opinion

We have audited the financial statements of Addvalue Technologies Ltd (the "**Company**") and its subsidiaries (the "**Group**") which comprise the statements of financial position of the Group and of the Company as at 31 March 2020, and the consolidated statements of profit or loss and other comprehensive income, changes in equity and cash flows of the Group for the financial year then ended, and notes to the financial statements, including a summary of significant accounting policies from pages 52 to 120.

In our opinion, the accompanying financial statements of the Group and the statement of financial position of the Company are properly drawn up in accordance with the provisions of the Companies Act, Chapter 50 (the "Act") and Singapore Financial Reporting Standards (International) ("SFRS(I)s") so as to give a true and fair view of the financial position of the Group and of the Company as at 31 March 2020 and of the financial performance, changes in equity and cash flows of the Group for the financial year ended on that date.

#### Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Group in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* (the "ACRA code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis of our opinion.

#### Overview

#### **Audit Approach**

We designed a risk-based audit approach in identifying and assessing the risks of material misstatement at both the financial statement and assertion levels.

#### Materiality

As in all our audits, we exercised our professional judgement in determining our materiality, which was also affected by our perception of the financial information needs of the users of the financial statements, being the magnitude of misstatement in the financial statements that makes it probable for a reasonably knowledgeable person to change or be influenced in his economic decision.

#### Scope of audit

For the audit of the current financial year's financial statements, we identified 2 significant components which required a full scope audit of their financial information and 1 component which required a specific scope audit, either because of their size or/and their risk characteristics.

Out of the 3 components, 2 significant components were audited by us and 1 significant scope component was audited by other Mazars office as component auditors under our instructions. We determined the component materiality and our level of involvement in their audit necessary for us, in our professional judgement, to obtain sufficient appropriate audit evidence as a basis for our opinion on the Group's financial statements as a whole.

TO THE MEMBERS OF ADDVALUE TECHNOLOGIES LTD

#### REPORT ON THE AUDIT OF FINANCIAL STATEMENTS (CONTINUED)

#### Area of focus

We focused our resources and effort on areas which were assessed to have higher risks of material misstatement, including areas which involve significant judgements and estimates to be made by directors.

**Key Audit Matters** 

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current year. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Matter Audit response

#### Impairment assessment of development expenditure

Refer to Note 3.2 for the relevant key sources of estimation uncertainty and Note 15 (Intangible Assets) for the disclosures relating to the impairment assessment.

The Group develops and manufactures a range of terminals operating on major satellite networks for land, maritime, aeronautical applications and space resilient technologies. As at 31 March 2020, the carrying value of development expenditure amounted to US\$9,095,278 (2019: US\$9,230,039), which represented 47% (2019: 67%) of the Group's total assets.

In accordance with SFRS(I) 1-36 *Impairment of Assets*, an entity assesses at the end of each reporting period whether there is any indication of the development expenditure may be impaired. If any such indication exists, the management shall estimate the recoverable amount of the asset.

Irrespective of whether there is any indication of impairment, an entity shall also test the development expenditure not yet available for use for impairment annually by comparing its carrying amount with its recoverable amount.

For the purpose of impairment assessment, development expenditure has been allocated to the Group's cash-generating units ("**CGUs**") as follows:

- Internet-of-things ("IoT");
- Satellite communication ("Satcom");
- Software-defined radio ("SDR"); and
- Space resilient technologies

Management assessed discounted cash flow derived from the most recent financial budgets approved by Board of Directors and estimated the probable future economic benefits from identified CGUs that are expected to be generated by the development expenditure developed by the Group.

The estimate of the recoverable amounts of the CGUs in which development expenditure attributable to, are determined based on value in use calculations. Discounted cash flow projections used in the calculation are based on approved financial budgets, discount rate and growth rates in revenue and cost of sales, for which the judgements applied and estimates used are subjected to significant judgement and estimates of the management.

Our audit procedures includes, but are not limited to, the following:

- Assessed the reasonableness of key assumptions used by management based on our knowledge of the business;
- Assessed independence and competence of management's expert for impairment assessment of intangible assets;
- Involvement of in-house valuation expert on the assessment of value in use model;
- Performed sensitivity analysis on the key assumptions where we adjusted the discount rates, sales forecast, and growth rates in revenue and cost of sales for those key assumptions that are most sensitive to the valuation models; and
- Tested source data to supporting evidence on a sample basis, such as historical performance, management's expectations of market developments, approved budgets and considered the reasonableness of these budgets.

We also considered the appropriateness of the disclosures in respect of value in use calculations presented in the financial statements.

TO THE MEMBERS OF ADDVALUE TECHNOLOGIES LTD

#### REPORT ON THE AUDIT OF FINANCIAL STATEMENTS (CONTINUED)

*Key Audit Matters (Continued)* 

Matter Audit response

#### **Going concern**

Refer to Note 3.1 for the critical judgement made in applying the Group's accounting policies for disclosures relating to the going concern.

The Group generated net profit of US\$1,831,394 (2019: losses of US\$4,106,747) and net operating cash outflows of US\$924,518 (2019: US\$922,684) during the financial year ended 31 March 2020 and reported a net current liabilities position of US\$453,294 (2019: US\$2,823,250) and cash and bank balances of US\$60,119 (2019: US\$136,781) as of 31 March 2020. These conditions indicate the existence of a material uncertainty which may cast significant doubt over the Group's ability to continue as a going concern.

Notwithstanding the above conditions, management assessed and concluded that there is no material uncertainty relating to the Group's ability to continue as a going concern on the following premises:

- The Group successfully raised an aggregate of approximately S\$4.6 million (US\$3.3 million) from fund raising exercises. A fund raising exercise on 5 August 2020 was concluded through a placement exercise for the allotment and issuance of 107,373,400 new ordinary shares of the Company (the "Placement Shares" and each, a "Placement Share") in the capital of the Company at a placement price of S\$0.02394 per Placement Share for approximately S\$2.6 million (US\$1.9 million). On the same date, the Company successfully issued convertible loan notes in the aggregate principal amount of approximately S\$2.0 million (US\$1.4 million) convertible into 83,542,189 new ordinary shares in the capital of the Company (the "Conversion Shares" and each, a "Conversion Share") at the conversion price of \$\$0.02394 per Conversion Share. Out of the \$\$4.6 million (US\$3.3 million), S\$1.4 million (US\$1.0 million) was received by cash and S\$3.2 million (US\$2.3 million) was by offsetting liabilities as at 31 March 2020;
- One of the shareholder investors agreed to provide an extension of repayment for Convertible Loan Notes 2 (Note 28) to 30 September 2021;
- The Group would be able to generate sufficient operating cash flows;

Our audit procedures include, but are not limited to, the following:

- Obtained an understanding of and evaluated the feasibility of the management's bases to support the Group's going concern assumption;
- Performed an analysis of the cash flow projections prepared by management, which included our evaluation of the reliability and relevance of the underlying data used to prepare the forecast and the appropriateness of the assumptions used; and
- Considered facts and information that became available subsequent to management's assessment up till the date of this report, including the receipts of incoming funds.

We also considered the appropriateness of the disclosures made in the financial statements in respect to the management's assessment of the appropriateness of the use of going concern assumption in their preparation of the Group's financial statements.

TO THE MEMBERS OF ADDVALUE TECHNOLOGIES LTD

#### REPORT ON THE AUDIT OF FINANCIAL STATEMENTS (CONTINUED)

**Key Audit Matters (Continued)** 

Matter Audit response

#### Going concern (Continued)

Refer to Note 3.1 for the critical judgement made in applying the Group's accounting policies for disclosures relating to the going concern.

Notwithstanding the above conditions, management assessed and concluded that there is no material uncertainty relating to the Group's ability to continue as a going concern on the following premises: (continued)

- The Group would be able to fulfil its obligations towards its creditors, including the aforementioned shareholder investor, as and when such obligations fall due; and
- The Group would be able to obtain continued financial support from at least one of its individual lenders.

The assessment of the appropriateness of the Group's going concern assumption requires significant management judgement and estimates, including the management's projections of the future cash flows of the Group.

#### Revenue recognition of licensing income

Refer to Note 2.4 and Note 4 to the financial statements

The Group recognised licensing income of US\$6 million during the financial year. The intellectual properties licensed to the customer pertain to certain internal technology developed by the Group for the customer's specific usage on a project. The intellectual properties were licensed for an indefinite period for a total consideration of US\$6 million. The customer has the option to settle the consideration either by way of cash or issuance of shares of the customer to the Group. Subsequent to the financial year end, the customer had opted to settle the consideration by way of issuance of shares. A trust deed was executed to allocate 2,000,000 shares to the Group. As of the date of this report, the shares are yet to issued.

The transaction has a material impact on revenue recognised during the year. Accordingly, we have identified this as a key audit matter.

Our audit procedures include, but are not limited to, the following:

- Obtained an understanding of the Group's process in assessing and applying SFRS(I) 15 Revenue from Contract with Customers to licensing income;
- Assessed the appropriateness of the accounting policy applied by management, in consideration of factors including the Group's business model and the contract entered into between the Group and its customer;
- Circularisation to verify existence of trade receivable as of the financial year end;
- Reviewed licensing agreement and relevant supporting documents; and
- Reviewed the appropriateness and sufficiency of the corresponding disclosures made in the financial statements.

TO THE MEMBERS OF ADDVALUE TECHNOLOGIES LTD

#### REPORT ON THE AUDIT OF FINANCIAL STATEMENTS (CONTINUED)

#### Other information

Management is responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and the independent auditors' report thereon, which we obtained prior to the date of this report.

Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Directors for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act and SFRS(I)s, and for devising and maintaining a system of internal accounting controls sufficient to provide reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Group's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

TO THE MEMBERS OF ADDVALUE TECHNOLOGIES LTD

#### REPORT ON THE AUDIT OF FINANCIAL STATEMENTS (CONTINUED)

Auditors' Responsibilities for the Audit of the Financial Statements (Continued)

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the current financial year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

TO THE MEMBERS OF ADDVALUE TECHNOLOGIES LTD

#### REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

In our opinion, the accounting and other records required by the Act to be kept by the Company and by those subsidiaries incorporated in Singapore of which we are the auditors have been properly kept in accordance with the provisions of the Act.

The engagement partner on the audit resulting in this independent auditors' report is Tan Chee Tyan.

#### **MAZARS LLP**

Public Accountants and Chartered Accountants

Singapore 1 September 2020

# CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For The Financial Year Ended 31 March 2020

	Note	2020	2019
		US\$	US\$
Revenue	4	9,626,600	4,016,789
Cost of sales		(2,463,728)	(2,147,027)
Gross profit		7,162,872	1,869,762
Other operating income	5	449,877	185,402
Selling and distribution expenses		(444,271)	(641,037)
Administrative expenses		(2,174,511)	(2,366,499)
Other operating expenses	6	(2,054,470)	(2,431,051)
Finance expenses	7	(1,130,788)	(805,579)
Profit/(Loss) before income tax	8	1,808,709	(4,189,002)
Income tax credit	9	22,685	82,255
Profit/(Loss) for the year		1,831,394	(4,106,747)
Other comprehensive income/(loss)  Items that may be reclassified subsequently to profit or loss  Exchange differences arising from translation of foreign operations, representing			
other comprehensive income/(loss) for the year, net of tax		18,176	(15,022)
Total comprehensive income/(loss) for the year, net of tax		1,849,570	(4,121,769)
Earnings/(Loss) per share attributable to equity holders of the Group (cents)			
Basic and diluted	10	0.10	(0.23)

## STATEMENTS OF FINANCIAL POSITION

As At 31 March 2020

	Note	Group		Company	
		2020	2019	2020	2019
	1	US\$	US\$	US\$	US\$
ASSETS					
Non-current assets					
Property, plant and equipment	12	1,110,469	327,643	-	-
Subsidiaries	13	-	-	19,549,001	12,406,144
Associate	14	-	_	-	_
Intangible assets	15	9,125,035	9,408,581		
		10,235,504	9,736,224	19,549,001	12,406,144
Current assets					
Inventories	16	2,320,976	2,767,327	-	_
Trade receivables	17	6,414,013	646,312	-	_
Other receivables, deposits and prepayments	18	318,583	524,838	930	930
Other investment	19	14,945	14,945	14,945	14,945
Contract assets	20	168,979	-	-	_
Due from subsidiaries (non-trade)	21	-	-	3,415,190	7,740,283
Cash and bank balances	22	60,119	136,781	3,607	2,976
		9,297,615	4,090,203	3,434,672	7,759,134
TOTAL ASSETS		19,533,119	13,826,427	22,983,673	20,165,278
LIABILITIES					
Current liabilities					
Trade payables (third parties)	23	943,362	1,594,559	_	_
Other payables and accruals	24	2,837,617	1,855,160	607,240	236,297
Provisions	25	108,686	170,158	74,837	114,929
Borrowings	26	5,051,040	3,047,336	3,696,526	1,423,589
Lease liabilities	29	193,848	_	_	_
Contract liabilities	30	616,356	246,240	-	_
Due to subsidiaries (non-trade)	21	-	_	616,639	708,027
		9,750,909	6,913,453	4,995,242	2,482,842
Non-current liabilities					
Borrowings	26	38,914	89,122	_	_
Lease liabilities	29	305,695	-	_	_
Deferred tax liabilities	31	1,545,798	1,568,483	_	_
		1,890,407	1,657,605	_	_
TOTAL LIABILITIES		11,641,316	8,571,058	4,995,242	2,482,842
NET ASSETS		7,891,803	5,255,369	17,988,431	17,682,436
EQUITY		7,00.,000	3/233/333	. 7 / 5 5 6 / 1.5 1	. , , , , , , , , , , , , , , , , , , ,
Capital and reserves attributable to equity					
holders of the Company					
Share capital	32	74,407,184	74,407,184	74,407,184	74,407,184
Capital reserve	33	2,353,691	1,566,827	1,606,809	819,945
Statutory reserve	34	7,813	7,813	-,000,005	015,545
Foreign currency translation reserve	35	21,149	2,973	_	_
Accumulated losses	33	(68,898,034)	(70,729,428)	(58,025,562)	(57,544,693)
TOTAL EQUITY		7,891,803	5,255,369	17,988,431	17,682,436

The accompanying notes form an integral part of and should be read in conjunction with these financial statements.

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For The Financial Year Ended 31 March 2020

	Share capital	Capital reserve	Statutory reserve	Foreign currency translation reserve	Accumulated losses	Total equity
	US\$	US\$	US\$	US\$	US\$	US\$
Balance at 1 April 2018	72,505,617	1,566,827	7,813	17,995	(66,622,681)	7,475,571
Loss for the year	_	-	_	_	(4,106,747)	(4,106,747)
Other comprehensive income, net of tax	-	_	_	(15,022)	_	(15,022)
Total comprehensive loss for the year	-	-	-	(15,022)	(4,106,747)	(4,121,769)
Contribution by and distribution to owners Issuance of new shares: - Pursuant to placements issue, net of						
expenses (Note 32)	1,901,567	_	_	_	_	1,901,567
Balance at 31 March 2019	74,407,184	1,566,827	7,813	2,973	(70,729,428)	5,255,369
Profit for the year Other comprehensive income, net of	-	-	-	-	1,831,394	1,831,394
tax	_	_	_	18,176		18,176
Total comprehensive income for the year	-	-	-	18,176	1,831,394	1,849,570
Contribution by and distribution to owners						
Equity portion of outstanding Conversion Shares (Note 28)	-	786,864	-	_		786,864
Balance at 31 March 2020	74,407,184	2,353,691	7,813	21,149	(68,898,034)	7,891,803

## CONSOLIDATED STATEMENT OF CASH FLOWS

For The Financial Year Ended 31 March 2020

	Note	2020 US\$	2019 US\$
Operating activities			
Profit/(Loss) before income tax		1,808,709	(4,189,002)
Adjustments for:			
Amortisation of intangible assets	15	448,837	360,142
Bad debts written off		16,545	3,678
Depreciation of property, plant and equipment	12	404,713	319,332
Fair value gain arising from financial assets at fair value through profit or loss Interest expense	5	1,024,260	(13,481) 654,937
Interest expense	5	(80)	(456)
Impairment loss on development expenditure	15	519,189	465,000
Inventories written off	16	286,415	246,830
Loss allowance for receivables (trade)		-	198,522
Loss allowance for receivables (non-trade)			339,975
Property, plant and equipment written off (Provisions utilisation)/Provisions	25	2,708 (61,472)	- 1,639
Unrealised foreign exchange loss	25	(304,350)	6,060
Total operating cash flows before movements in working capital		4,145,474	(1,606,824)
Changes in working capital:			
Inventories		159,936	239,446
Contract assets		(168,979)	-
Trade and other receivables		(5,577,991)	(88,173)
Contract liabilities		370,116	3,194
Trade and other payables		146,846	524,783
Cash used in operations		(924,598)	(927,574)
Interest income received Income tax refund		80	456 4,434
Net cash used in operating activities		(924,518)	(922,684)
		(32 1,3 10)	(322,00 1)
Investing activities Purchase of property, plant and equipment	12	(524,780)	(48,264)
Additions in intangible assets	A	(1,950,012)	(2,735,906)
Proceeds from government grants		1,265,532	1,057,396
Net cash used in investing activities		(1,209,260)	(1,726,774)
Financing activities			
Net proceeds from placement shares	32	-	1,901,567
Net proceeds from convertible loan notes	28	2,546,000	-
Proceeds from borrowings Repayment of borrowings		3,482,740 (3,355,967)	3,578,652 (2,572,971)
Repayment of lease liabilities		(164,796)	(2,372,971)
Interest paid		(450,861)	(376,299)
Withdrawal of pledged fixed deposit			39,655
Net cash generated from financing activities		2,057,116	2,570,604
Net decrease in cash and cash equivalents		(76,662)	(78,854)
Cash and cash equivalents at beginning of the financial year		136,781	215,635
Cash and cash equivalents at end of the financial year	22	60,119	136,781

The accompanying notes form an integral part of and should be read in conjunction with these financial statements.

## CONSOLIDATED STATEMENT OF CASH FLOWS

For The Financial Year Ended 31 March 2020

#### Reconciliation of liabilities arising from financing activities:

				Non-	cash moven	nents	
	1 April 2019	Financing cash inflow/ (outflow)	Interest expenses	Equity portion of convertible loan notes	Additions	Foreign exchange movement	31 March 2020
	US\$	US\$	US\$	US\$	US\$	US\$	US\$
Liabilities							
Loans	1,712,869	126,773	-	-	-	(46,214)	1,793,428
Convertible loan notes	1,423,589	2,326,809	610,680	(786,864)	_	(277,688)	3,296,526
Lease liabilities	-	(164,796)	19,052	-	643,910	1,377	499,543
					Non-cash i	movements	
			1 April 2018	Financing cash inflow/ (outflow)	Interest expenses	Foreign exchange movement	31 March 2019
			US\$	US\$	US\$	US\$	US\$
Liabilities							
Loans and finance lease o	bligations		716,923	1,005,681	_	(9,735)	1,712,869
Convertible loan notes			1,114,134	(92,491)	356,551	45,395	1,423,589

#### Note A

For the purpose of the consolidated statement of cash flows, the Group's additions to intangible assets during the financial year comprised:

	2020	2019
	US\$	US\$
Additions of intangible assets during the financial year (Note 15)	1,950,012	2,735,906
Less: Grants received for intangible assets	(1,265,532)	(1,057,396)
Net Cash payment	684,480	1,678,510

For The Financial Year Ended 31 March 2020

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

#### 1. GENERAL

Addvalue Technologies Ltd (the "Company") (Registration Number 199603037H) is a limited liability company incorporated and domiciled in Singapore and listed on the Main Board of the Singapore Exchange Securities Trading Limited ("SGX-ST"). The registered office and principal place of business of the Company is located at 202 Bedok South Avenue 1 #01-11 Singapore 469332.

The principal activity of the Company is that of investment holding.

The principal activities of its subsidiaries are disclosed in Note 13 to the financial statements.

The financial statements of the Group and the statement of financial position of the Company for the financial year ended 31 March 2020 were authorised for issue by the Board of Directors on 1 September 2020.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### 2.1 Basis of preparation

The financial statements of the Group and the statement of financial position of the Company have been drawn up in accordance with the provisions of the Singapore Companies Act, Chapter 50 (the "Act") and Singapore Financial Reporting Standards (International) ("SFRS(I)s") including related Interpretations of SFRS(I) ("SFRS(I) INT") and are prepared on the historical cost basis, except as disclosed in the accounting policies below.

The individual financial statements of each Group entity are measured and presented in the currency of the primary economic environment in which the entity operates (its functional currency). The financial statements of the Group and the statement of financial position of the Company are presented in United States dollar ("US\$") which is also the functional currency of the Company.

In the current year, the Group has adopted all the new and revised SFRS(I)s and SFRS(I) INT that are relevant to its operations and effective for annual periods beginning on or after 1 January 2019. Other than SFRS(I) 16 Leases, the adoption of these new or revised SFRS(I)s and SFRS(I) INT did not result in changes to the Group's and Company's accounting policies, and has no material effect on the current or prior year's financial statement and is not expected to have a material effect on future periods. The effects of adopting SFRS(I) 16 is disclosed in Note 43.

SFRS(I) and SFRS(I) INT issued but not yet effective

At the date of authorisation of these statements, the following SFRS(I) and SFRS(I) INT that are relevant to the Group were issued but not yet effective:

SFRS (I)	Title	Effective date (annual periods beginning on or after)
SFRS(I) 1-1,	Amendments to SFRS(I) 1-1 and SFRS(I) 1-8: Definition of Material	
SFRS(I) 1-8		1 January 2020
SFRS(I) 3	Amendments to SFRS(I) 3: Definition of a Business	1 January 2020
SFRS(I) 9,		
SFRS(I) 1-39,	Amendments to SFRS(I) 9, SFRS(I) 1-39 and SFRS(I) 7: Interest Rate	
SFRS(I) 7	Benchmark Reform	1 January 2020
SFRS(I) 16	Amendment to SFRS(I) 16: Covid-19 - Related Rent Concessions	1 June 2020
SFRS(I) 1-1	Amendments to SFRS(I) 1-1: Classification of Liabilities as Current or	
	Non-current	1 January 2023
SFRS(I) 3	Amendments to SFRS(I) 3: Reference to the Conceptual Framework	1 January 2022
SFRS(I) 1-16	Amendments to SFRS(I) 1-16: Property, Plant and Equipment -	
	Proceeds before Intended Use	1 January 2022

For The Financial Year Ended 31 March 2020

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.1 Basis of preparation (Continued)

SFRS(I) and SFRS(I) INT issued but not yet effective (Continued)

SFRS (I)	Title	Effective date (annual periods beginning on or after)
SFRS(I) 1-37	Amendments to SFRS(I) 1-37: Onerous Contracts - Cost of Fulfilling a	
	Contract	1 January 2022
SFRS(I) 10,	Amendments to SFRS(I) 10 and SFRS(I) 1-28: Sale or Contribution of	
SFRS(I) 1-28	Assets between an Investor and its Associate or Joint Venture	To be determined
Various	Annual Improvements to SFRS(I)s 2018-2020	1 January 2022
Various	Amendments to References to the Conceptual Framework in SFRS(I Standards	)
	Amendments to illustrative examples, implementation guidance	
	and SFRS(I) practice statements	1 January 2020

Consequential amendments were also made to various standards as a result of these new/revised standards.

The Group does not intend to early adopt any of the above new/revised standards, interpretations and amendments to the existing standards. Other than the following standards, management anticipates that the adoption of the aforementioned revised/new standards will not have a material impact on the financial statements of the Group and Company in the period of their initial adoption.

#### 2.2 Basis of consolidation

The financial statements of the Group comprise the financial statements of the Company and its subsidiaries. Subsidiaries are entities (including structured entities) (i) over which the Group has power and the Group is (ii) able to use such power to (iii) affect its exposure, or rights, to variable returns from then through its involvement with them.

The Group reassesses whether it controls the subsidiaries if facts and circumstance indicate that there are changes to the one or more of the three elements of control.

When the Group has less than a majority of the voting rights of an investee, it still has power over the investee when the voting rights are sufficient, after considering all relevant facts and circumstances, to give it the practical ability to direct the relevant activities of the investee unilaterally. The Group considers, among others, the extent of its voting rights relative to the size and dispersion of holdings of the other vote holders, currently exercisable substantive potential voting rights held by all parties, rights arising from contractual arrangements and voting patterns at previous shareholders' meetings.

Subsidiaries are consolidated from the date on which control is transferred to the Group up to the effective date on which control ceases, as appropriate.

Intra-group assets and liabilities, equity, income, expenses and cashflows relating to intragroup transactions are eliminated on consolidation.

The financial statements of the subsidiaries used in the preparation of the financial statements are prepared for the same reporting date as that of the Company. Where necessary, accounting policies of subsidiaries have been changed to ensure consistency with the policies adopted by the Group.

Non-controlling interests are identified separately from the Group's equity therein. On an acquisition-by-acquisition basis, non-controlling interests may be initially measured either at fair value or at their proportionate share of the fair value of the acquiree's identifiable net assets. Subsequent to acquisition, the carrying amount of non-controlling interests is the amount of those interests at initial recognition plus the non-controlling interests' share of subsequent changes in equity. Losses in the subsidiary are attributed to non-controlling interests even if this results in the non-controlling interests having a deficit balance.

For The Financial Year Ended 31 March 2020

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.2 Basis of consolidation (Continued)

Changes in the Group's interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions. Any differences between the amount by which the non-controlling interests are adjusted to reflect the changes in the relative interests in the subsidiary and the fair value of the consideration paid or received is recognised directly in equity and attributed to the owners of the Company.

When the Group loses control over a subsidiary, the profit or loss on disposal is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets (including goodwill), and liabilities of the subsidiary and any non-controlling interests. Amounts previously recognised in other comprehensive income in relation to the subsidiary are accounted for (i.e. reclassified to profit or loss or transferred directly to accumulated profits) in the same manner as would be required if the relevant assets or liabilities were disposed of. The fair value of any investments retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under SFRS(I) 9 Financial Instruments or, when applicable, the cost on initial recognition of an investment in an associate or jointly controlled entity.

Investments in subsidiaries are carried at cost less any impairment loss that has been recognised in profit or loss in the Company's separate financial statements.

#### 2.3 Business combinations

#### Business combinations from 1 January 2017

The acquisition of subsidiaries is accounted for using the acquisition method. The cost of the acquisition is measured at the aggregate of the fair values, at the date of exchange, of assets given, liabilities incurred or assumed, and equity instruments issued by the Group in exchange for control of the acquiree. For each business combination, the Group determines whether to measure the non-controlling interests in the acquiree at fair value or at proportionate share in the recognised amounts of the acquiree's identifiable net assets. Acquisition-related costs are recognised in profit or loss as incurred and included in administrative expenses.

The acquiree's identifiable assets, liabilities and contingent liabilities that meet the conditions for recognition under SFRS(I) 3 *Business Combinations* are recognised at their fair values at the acquisition date, except for non-current assets (or disposal groups) that are classified as held for sale in accordance with SFRS(I) 5 *Non-Current Assets Held for Sale and Discontinued Operations*, which are recognised and measured at the lower of cost and fair value less costs to sell.

The Group recognises any contingent consideration to be transferred for the acquiree at the fair value on the acquisition date. Contingent consideration classified as equity is not remeasured and its subsequent settlement shall be accounted for within equity. Contingent consideration classified as an asset or liability that is a financial instrument and within the scope of SFRS(I) 9 Financial Instruments, is measured at fair value with the changes in fair value recognised in the statement of profit or loss in accordance with SFRS(I) 9. Other contingent consideration that is not within the scope of SFRS(I) 9 is measured at fair value at each reporting date with changes in fair value recognised in profit or loss.

Where a business combination is achieved in stages, the Group's previously held interests in the acquired entity are remeasured to fair value at the acquisition date (i.e. the date the Group attains control) and the resulting gain or loss, if any, is recognised in profit or loss. Amounts arising from interests in the acquiree prior to the acquisition date that have previously been recognised in other comprehensive income are reclassified to profit or loss, where such treatment would be appropriate if that interest were disposed of.

For The Financial Year Ended 31 March 2020

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.3 Business combinations (Continued)

Business combinations from 1 January 2017 (Continued)

The acquiree's identifiable assets, liabilities and contingent liabilities that meet the conditions for recognition under SFRS(I) 3 are recognised at their fair value at the acquisition date, except that:

- deferred tax assets or liabilities and liabilities or assets related to employee benefit arrangements are recognised
  and measured in accordance with SFRS(I) 1-12 Income Taxes and SFRS(I) 1-19 Employee Benefits respectively;
- liabilities or equity instruments related to the replacement by the Group of an acquiree's share-based payment awards are measured in accordance with SFRS(I) 2 *Share-based Payment*; and
- assets (or disposal groups) that are classified as held for sale in accordance with SFRS(I) 5 Non-current Assets Held for Sale and Discontinued Operations are measured in accordance with that Standard.

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the combination occurs, the Group reports provisional amounts for the items for which the accounting is incomplete. Those provisional amounts are adjusted during the measurement period (see below), or additional assets or liabilities are recognised, to reflect new information obtained about facts and circumstances that existed as of the acquisition date that, if known, would have affected the amounts recognised as of that date.

The measurement period is the period from the date of acquisition to the date the Group obtains complete information about facts and circumstances that existed as of the acquisition date, and is subject to a maximum of one year.

Goodwill arising on acquisition is recognised as an asset at the acquisition date and is initially measured at cost, being the excess of the sum of the consideration transferred, the amount of any non-controlling interest in the acquiree and the fair value of the acquirer previously held equity interest (if any) in the entity over net acquisition-date fair value amounts of the identifiable assets acquired and the liabilities assumed.

If, after reassessment, the Group's interest in the net fair value of the acquiree's identifiable net assets exceeds the sum of the consideration transferred, the amount of any non-controlling interest in the acquiree and the fair value of the acquirer's previously held equity interest in the acquiree (if any), the excess is recognised immediately in profit or loss as a bargain purchase gain.

For the purpose of impairment testing, goodwill is allocated to each of the Group's cash-generating units expected to benefit from the synergies of the combination. Cash-generating units to which goodwill has been allocated are tested for impairment annually, or more frequently when there is an indication that the unit may be impaired. If the recoverable amount of the cash-generating unit is less than the carrying amount of the unit (including the goodwill), the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro-rata on the basis of the carrying amount of each asset in the unit. An impairment loss recognised for goodwill is not reversed in a subsequent period.

The attributable amount of goodwill is included in the determination of gain or loss on disposal of the subsidiary or jointly controlled entity.

For The Financial Year Ended 31 March 2020

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.3 Business combinations (Continued)

Business combinations before 1 January 2017

As part of transition to SFRS(I), the Group elected not to restate those business combinations that occurred before the date of transition to SFRS(I), i.e. 1 January 2017. Goodwill arising from acquisitions before 1 January 2017 has been carried forward from the previous FRS framework as at the date of transition.

In comparison to the above-mentioned requirements under SFRS(I), the following differences applied:

Business combinations were accounted for by applying the purchase method. Transaction costs directly attributable to the acquisition formed part of the acquisition costs. The non-controlling interest (formerly known as minority interest) was measured at the proportionate share of the acquiree's identifiable net assets.

Business combinations achieved in stages were accounted for as step acquisitions. Adjustments to those fair values relating to previously held interests were treated as a revaluation and recognised in equity.

When the Group acquired a business, embedded derivatives separated from the host contract by the acquiree were not reassessed on acquisition unless the business combination resulted in a change in the terms of the contract that significantly modified the cash flows that would otherwise be required under the contract.

Contingent consideration was recognised if, and only if, the Group had a present obligation, the economic outflow was probable and a reliable estimate was determinable. Subsequent measurements to the contingent consideration affected goodwill.

#### 2.4 Revenue recognition

Revenue from contracts with its customers is recognised when or as the Group satisfies a performance obligation by transferring a promised goods or service generated in the ordinary course of the Group's activities to its customer, at a transaction price that reflects the consideration the Group expects to be entitled in exchange for the goods or service and that is allocated to that performance obligation. The goods or service is transferred when or as the customer obtains control of the goods or service.

#### Sale of goods

The Group sells a range of tele-communication and satellite communication equipment to its customers. Revenue is recognised at a point in time when control of the goods is transferred to the end customers (i.e. when the goods are delivered in accordance with the applicable incoterms or/and terms and conditions and significant risks and rewards of ownership of the goods have been transferred to the customer). A corresponding receivable is recognised for the consideration that is unconditional when only the passage of time is required before the payment is due.

The transaction price is allocated to each performance obligation in the contract on the basis of the relative standalone selling prices of the promised goods.

#### Contract design revenue

The Group enters into contracts with customers for design and customisation of terminal system and feasibility study on integration of systems design. Revenue from the contract design revenue is recognised over time, using the output method to measure progress towards complete satisfaction of the service, as the customer simultaneously receives and consumes the benefits provided by the Group. In the application of the output method, the Group has used appraisals of results achieved method. Accordingly, in view of the nature of the contract design revenue, management considers that this output method is most appropriate in measuring the progress towards complete satisfaction of these performance obligations under SFRS(I)15.

For The Financial Year Ended 31 March 2020

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.4 Revenue recognition (Continued)

The transaction price is allocated to each performance obligation in the contract on the basis of the relative standalone selling prices of the promised services.

#### Design service income

Design service relates to testing services on products sold and firmware upgrade to customers. Revenue is recognised at a point in time when the services are completed. A corresponding receivable is recognised for the consideration that is unconditional when only the passage of time is required before the payment is due.

The transaction price is allocated to each performance obligation in the contract on the basis of the relative standalone selling prices of the promised services.

#### Licensing income

The Group grants right-of-use (on a non-exclusive, perpetual and global basis) of the Group's in-house developed intellectual properties ("IPs") to customers in facilitating the customer to integrate the IPs into its own telecommunication products to be developed and manufactured in conjunction with its space-based global managed network. Revenue is recognised at a point in time when a right to use the Group's intellectual properties is granted. A corresponding receivable is recognised for the consideration that is unconditional when only the passage of time is required before the payment is due.

The transaction price is allocated to each performance obligation in the contract on the basis of the relative standalone selling prices of the promised services.

#### Warranty obligations

The Group provides a two-year assurance-type warranty for the sale of goods. These warranties are accounted for under SFRS(I) 1-37 *Provisions, Contingent Liabilities and Contingent Assets* ("SFRS(I) 1-37") (see Note 25).

#### Financing components

The Group does not extend credit terms beyond one year and does not expect, at contract inception, that the period between when the Group transfers a promised goods or service to a customer and when the customer pays for that goods or service to be beyond one year. Accordingly, the Group does not adjust the promised amount of consideration for the effects of a significant financing components.

#### 2.5 Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale. Borrowing costs on general borrowings are capitalised by applying a capitalisation rate to construction or development expenditures that are financed by general borrowings. Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

For The Financial Year Ended 31 March 2020

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.6 Retirement benefits costs

Payments to defined contribution retirement benefit plans are charged as an expense as they fall due. Payments made to state-managed retirement benefit schemes, such as the Singapore Central Provident Fund, are dealt with as payments to defined contribution plans where the Group's obligations under the plans are equivalent to those arising in a defined contribution retirement benefit plan.

The Group participates in the national pension schemes as defined by the laws of People's Republic of China ("**PRC**"). Subsidiaries incorporated in the PRC are required to provide staff pension benefits to their employees under existing PRC legislation. These subsidiaries are required to contribute a certain percentage of their payroll costs to the pension scheme to fund the benefits. The pension funds are managed by government agencies, which are responsible for paying pensions to the retired employees. Contributions under the pension scheme are charged to the profit or loss as they become payable in accordance with the rules of the pension scheme.

#### 2.7 Employee leave entitlement

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the end of the financial year.

#### 2.8 Income tax

Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit as reported profit or loss because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are not taxable or tax deductible. The Group's liability for current tax is calculated using tax rates (and tax laws) that have been enacted or substantively enacted in countries where the Company and subsidiaries operate by the end of the financial year.

Deferred tax is recognised on the differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit, and are accounted for using the balance sheet liability method. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

Deferred tax liabilities are recognised on taxable temporary differences arising on investments in subsidiaries and associates, and interests in joint ventures, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

A deferred income tax asset is recognised to the extent that it is probable that future taxable profit will be available against which the deductible temporary differences and tax losses can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each financial year and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset realised based on the tax rates (and tax laws) that have been enacted or substantively enacted by the end of the financial year and based on the tax consequence that will follow from the manner in which the Group expects, at the end of the financial year, to recover or settle the carrying amounts of its assets and liabilities except for the investment properties where investment properties measured at fair value are presented to be recovered entirely through sale.

For The Financial Year Ended 31 March 2020

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.8 Income tax (Continued)

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Group intends to settle its current tax assets and liabilities on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

Current and deferred tax are recognised as an expense or income in profit or loss, except when they relate to items credited or debited directly to equity, in which case the tax is also recognised directly in equity, or where they arise from the initial accounting for a business combination. In the case of a business combination, the tax effect is taken into account in calculating goodwill or determining the excess of the acquirer's interest in the net fair value of the acquiree's identifiable assets, liabilities and contingent liabilities over cost.

Revenue, expenses and assets are recognised net of the amount of sales tax except:

- when the sales tax that is incurred on purchases is not recoverable from the tax authorities, in which case the sales tax is recognised as part of cost of acquisition of the asset or as part of the expense item as applicable; and
- receivables and payables that are stated with the amount of sales tax included.

The Group's sales of goods in the PRC are subjected to Value-added Tax ("**VAT**") at the applicable tax rate of 16% for PRC domestic sales. Input tax on purchases can be deducted from output VAT. The net amount of VAT recoverable from, or payable to, the taxation authority is included as part of "other receivables" or "other payables" in the statement of financial position. The Group's export sales are not subject to VAT.

#### 2.9 Foreign currency transactions and translation

Foreign currency transactions are translated into the individual entities' respective functional currencies at the exchange rates prevailing on the date of the transaction. At the end of each financial year, monetary items denominated in foreign currencies are retranslated at the rates prevailing as of the end of the financial year. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on retranslation of monetary items are included in profit or loss for the year. Exchange differences arising on the retranslation of non-monetary items carried at fair value are included in profit or loss for the year except for differences arising on the retranslation of non-monetary items in respect of which gains and losses are recognised directly in equity. For such non-monetary items, any exchange component of that gain or loss is also recognised directly in equity through other comprehensive income.

Exchange differences relating to assets under construction for future productive use, are included in the cost of those assets where they are regarded as an adjustment to interest costs on foreign currency borrowings.

For the purpose of presenting consolidated financial statements, the assets and liabilities of the Group's foreign operations (including comparatives) are expressed in United States dollars using exchange rates prevailing at the end of the financial year. Income and expense items (including comparatives) are translated at the average exchange rates for the period, unless exchange rates fluctuated significantly during that period, in which case the exchange rates at the dates of the transactions are used. Exchange differences arising, if any, are classified as equity and transferred to the Group's translation reserve. Such translation differences are recognised in profit or loss in the period in which the foreign operation is disposed off.

For The Financial Year Ended 31 March 2020

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.9 Foreign currency transactions and translation (Continued)

On consolidation, exchange differences arising from the translation of the net investment in foreign entities (including monetary items that, in substance, form part of the net investment in foreign entities), and of borrowings and other currency instruments designated as hedges of such investments, are taken to the foreign currency translation reserve.

Goodwill and fair value adjustments arising on the acquisition of a foreign operation are treated as assets and liabilities of the foreign operation and translated at the closing rate.

#### 2.10 Property, plant and equipment

Buildings held for use in the production or supply of goods or services, or for administrative purposes, are shown at cost less any subsequent accumulated depreciation, and where applicable, accumulated impairment losses.

Plant and equipment are stated at cost less accumulated depreciation and any accumulated impairment losses. The cost of plant and equipment includes its purchase price and any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Dismantlement, removal or restoration costs are included as part of the cost of plant and equipment if the obligation for dismantlement, removal or restoration is incurred as a consequence of acquiring or using the plant and equipment.

Subsequent expenditure relating to property, plant and equipment is added to the carrying amount of the asset only when it is probable that future economic benefits associated with the item will flow to the entity and the cost of the item can be measured reliably. All other repair and maintenance expenses are recognised in profit or loss when incurred.

Depreciation is charged so as to write off the cost of assets over their estimated useful lives, using the straight-line method, on the following bases:

Useful lives (Years)
3
5
3 - 10
2 - 5
3
6

For right-of-use assets for which ownership of the underlying asset is not transferred to the Group by the end of the lease term, depreciation is charged over the lease term, using the straight-line method. The lease periods are disclosed in Note 29.

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

The estimated useful lives, residual values and depreciation methods are reviewed, and adjusted as appropriate, at the end of each financial year.

The gain or loss, being the difference between the sales proceeds and the carrying amount of the asset, arising on disposal or retirement of an item of property, plant and equipment is recognised in profit or loss. Any amount in the revaluation reserve relating to that asset is transferred to accumulated profits directly.

Fully depreciated property, plant and equipment are retained in the financial statements until they are no longer in use.

For The Financial Year Ended 31 March 2020

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.11 Intangible assets

#### Acquired intangible assets

Acquired intangible assets are measured initially at cost. Subsequent to initial recognition, the intangible assets are reported at cost less accumulated amortisation and accumulated impairment losses.

Acquired intangible assets have either finite or indefinite useful life.

Intangible assets with finite useful life are amortised over its useful life, using its straight-line method.

The amortisation charge is recognised in profit or loss and is assessed for impairment when there is an indication that the intangible asset may be impaired. The estimated amortisation period and amortisation methods are reviewed, and adjusted as appropriate, at the end of each financial year.

Intangible assets with indefinite useful life are not amortised, but tested for impairment annually, and whenever there is an indication that the intangible asset may be impaired. The infinite useful life of an intangible asset is reviewed at the end of each financial year and where events and circumstances do not continue to support the indefinite useful life assessment for that asset, a change from indefinite to finite useful life is accounted for as a change in accounting estimate and adjusted prospectively.

The intangible asset is derecognised upon disposal or when no future economic benefits are expected from its use or disposal, with any gain or loss arising from the derecognition of an intangible asset, being the difference between the net disposal proceeds and the carrying amount of the asset, recognised in profit or loss.

#### Internally generated intangible assets

Expenditure from the research phase of an internal project to create an intangible asset is expensed in profit or loss when it is incurred. Where the research phase cannot be distinguished from the development phase of an internal project, the Group treats the expenditure on that project as if it were incurred in the research phase only.

An internally-generated intangible asset arising from development (or from the development phase of an internal project) is recognised, if, any only if, all the following have been demonstrated:

- the technical feasibility of completing the intangible asset so that it will be available for use or sale;
- the intention to complete the intangible asset and use or sell it;
- the ability to use or sell the intangible asset;
- how the intangible asset will generate probable future economic benefits;
- the availability of adequate technical, financial and other resources to complete the development and to use or sell the intangible assets; and
- the ability to measure reliably the expenditure attributable to the intangible asset during its development.

The amount initially recognised for internally-generated intangible assets is the sum of the expenditure incurred from the date when the intangible asset first meets the recognition criteria listed above. Where no internally-generated intangible asset can be recognised, development expenditure is charged to profit or loss in the period in which it is incurred.

Subsequent to initial recognition, internally-generated intangible assets are reported at cost less accumulated amortisation and accumulated impairment losses, on the same basis as intangible assets acquired separately.

For The Financial Year Ended 31 March 2020

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.11 Intangible assets (Continued)

Internally generated intangible assets (Continued)

The amortisation charge is recognised in profit or loss and is assessed for impairment when there is an indication that the intangible asset may be impaired. The estimated amortisation period and amortisation methods are reviewed, and adjusted as appropriate, at the end of each financial year.

#### (i) Development expenditure

Internally generated development expenditure are stated at cost less accumulated amortisation and impairment loss. Amortisation is charged to the profit or loss on the straight-line basis over the estimated useful life of 10 years.

#### (ii) Patents

Separately acquired patents are stated at cost less accumulated amortisation and impairment loss. Amortisation is charged to the profit or loss on the straight-line basis over the estimated useful life of 7 years.

#### (iii) Computer software

Separately acquired computer software is stated at cost less accumulated amortisation and impairment loss. Amortisation is charged to the profit or loss on the straight-line basis over the estimated useful life of 5 years.

#### 2.12 Investments in associates

An associate is an entity over which the Group has significant influence, being the power to participate in the financial and operating policy decisions of the entity but is not of control or of joint control of those policies, and generally accompanying a shareholding of 20% or more of the voting power.

On acquisition of the associate, any excess of the cost of the investment over the Group's share of the net fair value of the associate identifiable assets and liabilities is accounted as goodwill and is included in the carrying amount of the investment. Any excess of the Group's share of the net fair value of the associate identifiable assets and liabilities over the cost of the investment is included as income in the determination of the Group's share of the associate's profit or loss in the reporting period in which the investment is acquired. Investments in associates are carried at cost less any impairment loss that has been recognised in profit or loss in the Company's separate financial statements.

The results and assets and liabilities of an associate are incorporated in these financial statements using the equity method of accounting, except when the investment is classified as held for sale, in which case it is accounted for under SFRS(I) 5 from the date on which the investee become an associate. Under the equity method, investments in associates are carried at cost as adjusted for post-acquisition changes in the Group's share of the net assets of the associate, less any impairment loss of individual investments. The Group's share of losses in an associate in excess of the Group's interest in that associate (which includes any long-term interests that, in substance, form part of the Group's net investment in the associate) are not recognised, unless the Group has incurred legal or constructive obligations or made payments on behalf of the associate. Distributions received from the associate reduce the carrying amount of the investment. Any goodwill arising on the acquisition of the Group's interest in an associate is accounted for in accordance with the Group's accounting policy for goodwill arising on such acquisitions (see above).

For The Financial Year Ended 31 March 2020

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.12 Investments in associates (Continued)

Unrealised profits and losses are eliminated to the extent of the Group's interest in the associate. Unrealised losses are also eliminated in the same way as unrealised gains, but only to the extent that there is no impairment.

The Company has accounted for its investments in associates at cost in its separate financial statements.

#### 2.13 Impairment of tangible and intangible assets excluding goodwill

The Group reviews the carrying amounts of its tangible and intangible assets as at each reporting date to assess for any indication of impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Irrespective of whether there is any indication of impairment, the Group also tests its intangible assets with indefinite useful lives and intangible assets not yet available for use for impairment annually by comparing their respective carrying amounts with their corresponding recoverable amounts.

The recoverable amount of an asset or cash-generating unit is the higher of its fair value less costs to sell and its value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

An impairment loss for the amount by which the asset's carrying amount exceeds the recoverable amount is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the asset (cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

#### 2.14 Financial instruments

The Group recognises a financial asset or a financial liability in its statement of financial position when, and only when, the Group becomes party to the contractual provisions of the instrument.

#### Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial instrument and allocating the interest income or expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts or payments (including all fees on points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial instrument, or where appropriate, a shorter period, to the net carrying amount of the financial instrument. Income and expense are recognised on an effective interest basis for debt instruments other than those financial instruments at fair value through profit or loss.

#### Interest income

Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable.

For The Financial Year Ended 31 March 2020

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.14 Financial instruments (Continued)

#### **Financial assets**

#### Initial recognition and measurement

All financial assets are recognised on trade date – the date on which the Group commits to purchase or sell the asset. With the exception of trade receivables that do not contain a significant financing component or for which the Group applies a practical expedient, all financial assets are initially measured at fair value, plus transaction costs, except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value. Such trade receivables that do not contain a significant financing component or for which the Group applies a practical expedient are measured at transaction price as defined in SFRS(I) 15 in Note 2.4.

Financial assets are classified as subsequently measured at amortised cost, fair value through other comprehensive income ("FVTOCI") and fair value through profit or loss ("FVTPL"). The classification at initial recognition depends on the Group's business model for managing the financial assets and the contractual cash flow characteristics of the financial asset.

The Group's business model refers to how the Group manages its financial assets in order to generate cash flows which determines whether cash flows will result from collecting contractual cash flows, selling financial assets or both.

The Group determines whether the asset's contractual cash flows are solely payments of principal and interest ("SPPI") on the principal amount outstanding to determine the classification of the financial assets.

#### Financial assets at amortised cost

A financial asset is subsequently measured at amortised cost if the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Subsequent to initial recognition, the financial asset at amortised cost are measured using the effective interest method and is subject to impairment. Gains or losses are recognised in profit or loss when the asset is derecognised, modified or impaired.

#### Financial assets held at FVTOCI

A financial asset that is an investment in debt instrument is subsequently measured at FVTOCI if the financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling the financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. Gains or losses are recognised in other comprehensive income, except for impairment gains or losses, foreign exchange gains or losses and interest which are recognised in profit or loss.

At initial recognition, the Group may make an irrevocable election to classify its investment in equity instruments, for which the equity instrument is neither held for trading nor contingent consideration recognised by an acquirer in a business combination to which SFRS(I) 3, as subsequently measured at FVTOCI so as to present subsequent changes in fair value in other comprehensive income. The election is made on an investment-by-investment basis.

Upon derecognition, other than the aforementioned equity instruments for which their subsequent cumulative fair value changes would be transferred to accumulated profits, the cumulative fair value changes recognised in other comprehensive income is recycled to profit or loss.

For The Financial Year Ended 31 March 2020

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.14 Financial instruments (Continued)

#### Financial assets (Continued)

#### Financial assets held at FVTOCI (Continued)

Dividends from equity instruments are recognised in profit or loss only when the Group's right to receive payment of the dividend is established, it is probable that the economic benefits associated with the dividend will flow to the Group and the amount of the dividend can be measured reliably.

#### Financial assets at FVTPL

A financial asset is subsequently measured at FVTPL if the financial asset is a financial asset held for trading, is not measured at amortised cost or at FVTOCI, or is irrevocably elected at initial recognition to be designated FVTPL if, by designating the financial asset as FVTPL, eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise from measuring assets or liabilities or recognising the gains and losses on them on different bases.

Gains or losses are recognised in profit or loss.

#### Impairment of financial assets

The Group recognises a loss allowance for expected credit losses ("**ECL**") on financial assets measured at amortised cost and debt instruments measured at FVTOCI. At each reporting date, the Group assesses whether the credit risk on a financial asset has increased significantly since initial recognition by assessing the change in the risk of a default occurring over the expected life of the financial instrument. Where the financial asset is determined to have low credit risk at the reporting date, the Group assumes that the credit risk on a financial assets has not increased significantly since initial recognition.

The Group uses reasonable and supportable forward-looking information that is available without undue cost or effort as well as past due information when determining whether credit risk has increased significantly since initial recognition.

Where the credit risk on that financial instrument has increased significantly since initial recognition, the Group measures the loss allowance for a financial instrument at an amount equal to the lifetime ECL. Where the credit risk on that financial instrument has not increased significantly since initial recognition, the Group measures the loss allowance for that financial instrument at an amount equal to 12-month ECL.

The Group uses a practical expedient to recognise the ECL for trade receivables and contract assets, which is to measure the loss allowance at an amount equal to lifetime ECL using an allowance matrix derived based on historical credit loss experience adjusted for current conditions and forecasts of future economic conditions.

The amount of ECL or reversal thereof that is required to adjust the loss allowance at the reporting date to the amount that is required to be recognised is recognised in profit or loss.

While they are not financial assets, contract assets arising from the Group's contracts with customers under SFRS(I) 15 are assessed for impairment in accordance with SFRS(I) 9, similar to that of trade receivables.

The Group directly reduces the gross carrying amount of a financial asset when the entity has no reasonable expectations of recovering a financial asset in its entirety or a portion thereof.

For details on the Group's accounting policy for its impairment of financial assets, refer to Note 40.

For The Financial Year Ended 31 March 2020

# 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# 2.14 Financial instruments (Continued)

#### Financial assets (Continued)

# **Derecognition of financial assets**

The Group derecognises a financial asset only when the contractual rights to the cash flows from the financial asset expire, or it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Group neither transfers nor retains substantially all the risks and rewards of ownership of the financial asset and continues to control the transferred asset, the Group recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds receivables.

### Financial liabilities and equity instruments

# Classification as debt or equity

Financial liabilities and equity instruments issued by Group are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

# **Equity instruments**

An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities. Equity instruments are recorded at the proceeds received, net of direct issue costs.

# Ordinary share capital

Ordinary share capital is classified as equity. Incremental costs directly attributable to the issue of ordinary shares and share options are recognised as a deduction from equity.

### Convertible loan notes

Convertible loan notes are treated as compound instruments, consisting of a liability component and an equity component. The component parts of compound instruments are classified separately as financial liabilities and equity in accordance with the substance of the contractual arrangement.

The liability component of bonds is recognised initially at the fair value of a similar non-convertible liability. The carrying amount of the equity component is then determined by deducting the fair value of the liability component from the fair value of the compound financial instrument as a whole.

Any directly attributable transaction costs are allocated to the liability and equity portion in proportion to their initial carrying amounts.

Subsequent to the initial measurement, the liability component of the bonds is measured at amortised cost using the effective interest method until its extinguishment upon conversion, redemption or at the maturity date. The equity component remains as equity, net of income tax effects, but may be transferred within equity.

For The Financial Year Ended 31 March 2020

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# 2.14 Financial instruments (Continued)

# Financial liabilities and equity instruments (Continued)

<u>Financial liabilities</u>

### Initial recognition and measurement

All financial liabilities are recognised on trade date – the date on which the Group commits to purchase or sell the asset. All financial liabilities are initially measured at fair value, minus transaction costs, except for those financial liabilities classified as at fair value through profit or loss, which are initially measured at fair value.

Financial liabilities are classified as either financial liabilities at fair value through profit or loss or other financial liabilities.

Financial liabilities are classified as at fair value through profit or loss if the financial liability is either held for trading or it is designated as such upon initial recognition. Financial liabilities classified as at fair value through profit or loss comprise derivatives that are not designated or do not qualify for hedge accounting.

#### Other financial liabilities

# Trade and other payables

Trade and other payables are initially measured at fair value, net of transaction costs, and are subsequently measured at amortised cost, where applicable, using the effective interest method, with interest expense recognised on an effective yield basis. A gain or loss is recognised in profit or loss when the liability is derecognised and through the amortisation process.

# Borrowings

Interest-bearing bank loans are initially measured at fair value, and are subsequently measured at amortised cost, using the effective interest method. Any difference between the proceeds (net of transaction costs) and the settlement or redemption of borrowings is recognised over the term of the borrowings in accordance with the Group's accounting policy for borrowing costs (see Note 2.5 above). A gain or loss is recognised in profit or loss when the liability is derecognised and through the amortisation process.

### Financial guarantee contracts

The Company has issued corporate guarantees to banks for banking facilities granted by them to certain subsidiaries and these guarantees qualify as financial guarantees because the Company is required to reimburse the banks if these subsidiaries breach any repayment terms.

Financial guarantee contract liabilities are measured initially at their fair values plus transaction costs and subsequently at the higher of the amount of the loss allowance and the amount initially recognised less cumulative amortisation in accordance with SFRS(I) 15 Revenue from Contracts with Customers or FRS 18 Revenue previously.

# **Derecognition of financial liabilities**

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or they expire.

For The Financial Year Ended 31 March 2020

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.15 Inventories

Inventories are stated at the lower of cost and net realisable value. Raw materials comprise purchase costs accounted for on a weighted average basis. Work-in-progress and finished goods comprise cost of direct materials, direct labour and an attributable proportion of manufacturing overheads based on normal operating capacity. These costs are assigned on a first-in first-out basis.

When necessary, allowance is provided for damage, obsolete and slow-moving items to adjust the carrying value of inventories to the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and estimated costs necessary to make the sale.

### 2.16 Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and other short-term highly liquid investments which are readily convertible to known amounts of cash and are subject to insignificant risk of changes in value.

#### 2.17 Leases

The Group applied SFRS(I) 16 using the modified retrospective approach and therefore the comparative information has not been restated. Accordingly, the comparative information was prepared and disclosures made in accordance with the requirements of SFRS(I) 1-17 *Leases* and SFRS(I) INT 4 *Determining whether an Arrangement contains a lease*.

The Group as a lessee from 1 January 2019

These accounting policies are applied on and after the initial application date of SFRS(I) 16 (i.e. 1 January 2019).

At inception of a contract, the Group assessed whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Where a contract contains more than one lease component, the Group allocates the consideration in the contract to each lease component on the basis of the relative standalone price of the lease component. Where the contract contains non-lease components, the Group applied the practical expedient to not to separate non-lease components from lease components, and instead account for each lease component and any associated non-lease components as a single lease component.

The Group recognises a right-of-use asset and lease liability at the lease commencement date for all lease arrangement for which the Group is the lessee, except for leases which have lease term of 12 months or less and leases of low value assets for which the Group applied the recognition exemption allowed under SFRS(I) 16. For these leases, the Group recognises the lease payment as an operating expense on a straight-line basis over the term of the lease.

The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, less any lease incentives received, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located.

For The Financial Year Ended 31 March 2020

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# 2.17 Leases (Continued)

The Group as a lessee from 1 January 2019 (Continued)

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term. When the lease transfers ownership of the underlying asset to the Group by the end of the lease term or the cost of the right-of-use asset reflects that the Group will exercise a purchase option, the right-of-use asset will be depreciated over the useful life of the underlying asset, which is determined on the same basis as those of property, plant and equipment. The right-of-use asset is also reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability, where applicable.

Right-of-use assets are presented within "property, plant and equipment".

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the lessee's incremental borrowing rate.

The Group generally uses the incremental borrowing rate as the discount rate. To determine the incremental borrowing rate, the Group obtains a reference rate and makes certain adjustments to reflect the terms of the lease and the asset leased.

The lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments less any lease incentive receivable,
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date,
- amounts expected to be payable under a residual value guarantee,
- the exercise price under a purchase option that the Group is reasonably certain to exercise, and
- payments of penalties for terminating the lease if the Group is reasonably certain to terminate early and lease payments for an optional renewal period if the Group is reasonably certain to exercise an extension option.

The lease liability is measured at amortised cost using the effective interest method. The Group remeasures the lease liability when there is a change in the lease term due to a change in assessment of whether it will exercise a termination or extension or purchase option or due to a change in future lease payment resulting from a change in an index or a rate used to determine those payment.

Where there is a remeasurement of the lease liability, a corresponding adjustment is made to the right-of-use asset or in profit or loss where there is a further reduction in the measurement of the lease liability and the carrying amount of the right-of-use asset is reduced to zero.

At the lease commencement date, the Group assess and classify each lease as either a finance lease or operating lease.

For The Financial Year Ended 31 March 2020

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# 2.17 Leases (Continued)

The Group as a lessee from 1 January 2019 (Continued)

#### Finance Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards incidental to ownership of the leased assets to the lessee. All other leases are classified as operating leases.

Assets held under finance leases are recognised as assets of the Group at their fair value at the inception of the lease or, if lower, at the present value of the minimum lease payments. The corresponding liability to the lessor is recognised as a finance lease obligation. Lease payments are apportioned between finance charges and reduction of the lease obligation so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged directly to profit or loss, unless they are directly attributable to the acquisition, construction of production of qualifying assets, in which case they are capitalised in accordance with the Group's general policy on borrowing costs (Note 2.5).

### **Operating Leases**

Rentals payable under operating leases are charged to profit or loss on a straight-line basis over the term of the relevant lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed. Contingent rentals arising under operating leases are recognised as an expense in the period in which they are incurred.

In the event that lease incentives are received to enter into operating leases, such incentives are recognised as a liability. The aggregate benefit of incentives is recognised as a reduction of rental expense on a straight-line basis, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

# The Group as a lessor

Where a contract contains more than one lease and/or non-lease component, the Group allocates the consideration in the contract to each lease component on the basis of the relative standalone price of the lease component.

At the lease commencement date, the Group assess and classify each lease as either an operating lease or a finance lease. Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards incidental to ownership of the leased assets to the lessee. All other leases are classified as operating leases.

# **Operating Leases**

Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease unless another systematic basis is more representative of the time pattern in which use benefit derived from the leased asset is diminished. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight-line basis over the lease term.

### 2.18 Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of a past event, it is probable that the Group will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

For The Financial Year Ended 31 March 2020

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.18 Provisions (Continued)

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the financial year, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows, which is discounted using a pre-tax discount rate.

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, the receivable is recognised as an asset if it is virtually certain that reimbursement will be received, and the amount of the receivable can be measured reliably.

Changes in the estimated timing or amount of the expenditure or discount rate are recognised in profit or loss as they arise.

# **Warranty provisions**

Provisions for warranty related costs are recognised when the product is sold or services provided. Initial recognition is based on historical experience. The initial estimate of warranty related costs is revised annually.

### 2.19 Government grants

Government grants are recognised when there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. Where the grant relates to an expense, the grant is recognised as income in profit or loss on a systematic basis over the periods in which the related costs, for which the grants are intended to compensate, is expensed. Where the grant relates to an asset, the grant is deducted against the carrying amount of the asset.

# 2.20 Contingencies

A contingent liability is:

- (i) a possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group; or
- (ii) a present obligation that arises from past events but is not recognised because:
  - (a) it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation; or
  - (b) the amount of the obligation cannot be measured with sufficient reliability.

A contingent asset is a possible asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group.

Contingencies are not recognised on the statement of financial position of the Group, except for contingent liabilities assumed in a business combination that are present obligations and which the fair value can be reliably determined.

# 2.21 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the group of executive directors and the chief executive officer who makes strategic decisions.

For The Financial Year Ended 31 March 2020

# 3. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

The Group made judgements, estimates and assumptions about the carrying amounts of assets and liabilities that were not readily apparent from other sources in the application of the Group's accounting policies. Estimates and judgements are continually evaluated and are based on historical experience and other factors that are considered to be reasonable under the circumstances. Actual results may differ from the estimates.

# 3.1 Critical judgements made in applying the Group's accounting policies

# **Determination of functional currency**

The Group translates foreign currency items into the respective functional currencies of the Company and its subsidiaries. In determining the functional currencies of the respective entities, judgement is used by the Group to determine the currency of the primary economic environment in which the respective entities operate. Consideration factors include the currency that mainly influences sales prices of goods and services and the currency of the country whose competitive forces and regulations mainly determines the sales prices of its goods and services.

### Revenue recognition

During the financial year, the Group recognised revenue in relation to licensing fees to a customer where the customer is given the right to use certain proprietary information relating to the Group's intangible asset. In their assessment of the appropriateness of the accounting of this transaction, management considered various factors, including the contractual arrangement, the nature of the transaction and the probability of receipt of its entitled consideration.

### Capitalisation of development expenditure

The Group follows the guidance of SFRS(I) 1-38 *Intangible Assets* in determining the amount and nature of development expenditure to be capitalised as development costs. This determination requires significant judgement. The Group assesses, among other factors, if the product or process is technically feasible and if the Group has sufficient technical, financial and other resources to use or market the product or process. In addition, the Group also applies its judgement to assess the probability of expected future economic benefits that are attributable to the use of this capitalised development expenditure that will flow to the Group.

### Going concern

The Group generated net profit of US\$1,831,394 (2019: net loss of US\$4,106,747) and net operating cash outflows of US\$924,518 (2019: US\$922,684) during the financial year ended 31 March 2020 and reported a net current liabilities position of US\$453,294 (2019: US\$2,823,250) and cash and bank balances of US\$60,119 (2019: US\$136,781) as of 31 March 2020. These conditions indicate the existence of a material uncertainty which may cast significant doubt over the Group's ability to continue as a going concern.

Notwithstanding the above conditions, management assessed and concluded that there is no material uncertainty relating to the Group's ability to continue as a going concern on the following premises:

- The Group successfully raised an aggregate of approximately \$\$4.6 million (US\$3.3 million) from fund raising exercises (the "Fund Raising Exercise"). A fund raising exercise on 5 August 2020 was concluded through a placement exercise for the allotment and issue of 107,373,400 new ordinary shares of the Company (the "Placement Shares" and each, a "Placement Share") in the capital of the Company at a placement price of \$\$0.02394 per Placement Share for approximately \$\$2.6 million (US\$1.9 million). On the same date, the Company successfully issued convertible loan notes in the aggregate principal amount of approximately \$\$2.0 million (US\$1.4 million) convertible into 83,542,189 new ordinary shares in the capital of the Company (the "Conversion Shares" and each, a "Conversion Share") at the conversion price of \$\$0.02394 per Conversion Share. Out of the \$\$4.6 million (US\$3.3 million), \$\$1.4 million (US\$1.0 million) was received by cash and \$\$3.2 million (US\$2.3 million) was by offsetting liabilities as at 31 March 2020.
- One of the shareholder investors agreed to provide an extension of repayment for Convertible Loan Notes 2 (Note 28) to 30 September 2021.
- The Group would be able to generate sufficient operating cash flows;
- The Group would be able to fulfil its obligations towards its creditors, including the aforementioned shareholder investor, as and when such obligations fall due; and
- The Group would be able to obtain continued financial support from at least one of its individual lenders.

For The Financial Year Ended 31 March 2020

### 3. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (CONTINUED)

# 3.2 Key sources of estimation uncertainty

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

### Impairment assessment of development expenditure

The Group determines whether there is any indication development expenditure may be impaired at least on an annual basis. Irrespective of whether there is any indication of impairment, the Group also performed impairment assessment annually for development expenditure not yet available for use by comparing its carrying value with its recoverable amount. This requires an estimation of the probable future economic benefits that are expected to be generated by the commercial exploitation of products, applications and processes that are developed by the Group. The discounted cash flows are derived from the budget approved by the management and do not include restructuring activities that the Group is not yet committed to or significant future investments that will enhance the asset's performance of the cash generating unit being tested. The recoverable amount is most sensitive to sales quantities forecasted for the existing and new products in 2019 and the growth rate used for extrapolation purposes.

In preparing the budgets, management also assumed competitive but stable market conditions and continued acceptability of products sold except that the management expects certain products to phase out in next few years.

The Group has carried out a review of products' life cycle and determined that certain products have reached saturation point and will be phased out in next few years. As a result, the Group has made an impairment loss of US\$519,189 (2019: US\$465,000) in respect of its development expenditure as at 31 March 2020. The carrying value of the Group's development expenditure as at 31 March 2020 is US\$9,095,278 (2019: US\$9,230,039). Further details of the key assumptions applied in the impairment assessment of development expenditure are disclosed in Note 15.

### Measurement of ECL of trade receivables

The Group assesses its trade receivables on an individual basis for any expected credit loss by considering all reasonable and supportable information, such as past events, current conditions and forecasts of future economic conditions of each debtor. The expected loss allowance on the Group's trade receivables as at 31 March 2020 is US\$198,522 (2019: US\$198,522) (Note 40).

### Impairment of investments in subsidiaries

At the end of each financial year, an assessment is made on whether there are indicators that the Group's and the Company's investments are impaired. Where necessary, the Group's and Company's assessments are based on the estimation of the value in use of the assets defined in SFRS(I) 1-36 *Impairment of Assets* by forecasting the expected future cash flows for a period of up to 5 years, using a suitable discount rate in order to calculate the present value of those cash flows. The Company's carrying amount of investments in subsidiaries as at 31 March 2020 was US\$19,549,001 (2019: US\$12,406,144) (Note 13).

### Inventory valuation method

Inventory is valued at the lower of cost and net realisable value. Management reviews the Group's inventory levels in order to identify slow-moving and obsolete inventory and identifies items of inventory which have a market price, being the selling price quoted from the market of similar items, that is lower than its carrying amount. Management then estimates the amount of inventory loss as an allowance on inventory. Changes in demand levels, technological developments and pricing competition could affect the saleability and values of the inventory which could then consequentially impact the Group's results, cash flows and financial position. The carrying amount of the Group's inventories as at 31 March 2020 was US\$2,320,976 (2019: US\$2,767,327) (Note 16).

For The Financial Year Ended 31 March 2020

# 3. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (CONTINUED)

# 3.2 Key sources of estimation uncertainty (Continued)

# Useful lives of development expenditure

The cost of development expenditure is amortised on a straight-line basis over their respective estimated useful lives. Management estimates the useful lives to be 10 years. Changes in the expected useful lives or the expected pattern of consumption of future economic benefits embodied in the asset is accounted for by changing the amortisation period or method, as appropriate, and are treated as changes in accounting estimates. Therefore, future amortisation charges could be revised. The carrying amount of the Group's development expenditure included as intangible assets as at 31 March 2020 was US\$9,095,278 (2019: US\$9,230,039) (Note 15).

# Depreciation of property, plant and equipment

The Group depreciates the property, plant and equipment over their estimated useful lives after taking into account of their estimated residual values. The estimated useful life reflects management's estimate of the period that the Group intends to derive future economic benefits from the use of the Group's property, plant and equipment. The residual value reflects management's estimated amount that the Group would currently obtain from the disposal of the asset, after deducting the estimated costs of disposal, as if the asset was already of the age and in the condition expected at the end of its useful life. Changes in the expected level of usage and technological developments could affect the economics, useful lives and the residual values of these assets which could then consequentially impact future depreciation charges. The carrying amount of the Group's property, plant and equipment at 31 March 2020 was US\$1,110,469 (2019: US\$327,643) (Note 12).

### 4. REVENUE

	Gro	oup
	2020	2019
	US\$	US\$
Sale of finished products and components	2,699,358	3,309,679
Contract design revenue	752,000	636,023
Design service income	175,242	71,087
Licensing income	6,000,000	_
	9,626,600	4,016,789

Transaction price allocated to the remaining unsatisfied or partially satisfied performance obligations on 31 March 2020 and expected to be realised in the following financial years:

	2020	2019
	US\$	US\$
Within one year	1,648,000	2,851,597
After one year within five years	493,000	376,200
	2,141,000	3,227,797

For The Financial Year Ended 31 March 2020

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The disaggregation of revenue from contracts with customers is as follows:

REVENUE (CONTINUED)

					)					
_	Sale of finished	inished								
	products and	ts and	<b>Contract design</b>	design						
	components	nents	revenue	ne	Design service income	ce income	Licensing income	income	Total	al
	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019
	\$SN	\$SN	NS\$	\$SN	\$SN	\$SN	\$SN	\$SN	\$SN	NS\$
Geographical markets <sup>(a)</sup>										
EMEA	89,917	553,271	I	I	I	9,720	1	I	89,917	562,991
North America	708,403	534,859	752,000	260,900	1	8,365	6,000,000	ı	7,460,403	1,104,124
Asia Pacific	1,901,038	2,221,549	I	75,123	175,242	53,005	1	ı	2,076,280	2,349,674
"	2,699,358	3,309,679	752,000	636,023	175,242	71,087	6,000,000	I	9,626,600	4,016,789
Timing of revenue recognition										
Goods transferred at a										
point in time	2,699,358	3,309,679	ı	ı	I	I	I	I	2,699,358	3,309,679
Services transferred at a										
point in time	I	I	I	I	175,242	71,087	000'000'9	ı	6,175,242	71,087
Services transferred										
overtime	1	ı	752,000	636,023	I	I	I	ı	752,000	636,023
	2,699,358	3,309,679	752,000	636,023	175,242	71,087	6,000,000	1	9,626,600	4,016,789

The disaggregation is based on the region of customers from which revenue was generated.

For The Financial Year Ended 31 March 2020

# 5. OTHER OPERATING INCOME

	Gro	up
	2020 US\$	2019 US\$
Government grants received	31,841	122,757
Fair value gain arising from financial assets held at FVTPL	-	13,481
Foreign exchange gain, net	413,149	_
Interest income	80	456
Others	4,807	48,708
	449,877	185,402

### 6. OTHER OPERATING EXPENSES

	Gro	oup
	2020	2019
	US\$	US\$
Amortisation of intangible assets (Note 15)	448,837	360,142
Bad debts written off	16,545	3,678
Bank charges	10,474	9,124
Depreciation of property, plant and equipment (Note 12)	404,713	319,332
Foreign exchange loss, net	_	84,501
Impairment loss of development expenditure (Note 15)	519,189	465,000
Inventories written off (Note 16)	286,415	246,830
Laboratory usage	130,214	150,215
Loss allowance for receivables (trade) (Note 40)	_	198,522
Loss allowance for receivables (non-trade) (Note 40)	_	339,975
Property, plant and equipment written off	2,708	_
Repairs and maintenance	95,952	102,036
Telecommunications	21,885	33,699
Transportations	4,178	4,997
Travelling	57,580	18,479
Utilities	24,689	15,647
Others	31,091	78,874
	2,054,470	2,431,051

# 7. FINANCE EXPENSES

	Gro	oup
	2020 US\$	2019 US\$
Interest on bills payable	65,607	25,808
Interest on convertible loan	610,680	356,551
Interest on loans	242,433	260,096
Interest on late payment	86,488	12,331
Interest on lease obligations	19,052	151
Loan facilities fees	106,528	150,642
	1,130,788	805,579

For The Financial Year Ended 31 March 2020

# 8. PROFIT/(LOSS) BEFORE INCOME TAX

The following charges were included in the determination of profit/(loss) before income tax:

		Gro	ир
	Note	2020 US\$	2019 US\$
Audit fees		68,650	65,774
Directors' remuneration of the Group			
- Remuneration and contribution to defined contribution plan	36	446,048	357,270
- Directors' fees	11	74,837	114,929
Employee benefits expense*	11	1,703,063	1,996,062
Inventories recognised as an expense in cost of sales	16	1,636,988	1,825,105
Operating lease expenses		214,577	397,056

<sup>\*</sup> This includes the amount shown as directors' remuneration.

### 9. INCOME TAX CREDIT

	Gro	oup
	2020	2019
	US\$	US\$
Current tax expense:		
- Over-provision in prior financial years	_	(4,434)
Deferred tax expense:		
- Origination and reversal of temporary differences	(22,685)	165,666
- Over-provision in prior financial years	_	(243,487)
	(22,685)	(77,821)
Income tax credit	(22,685)	(82,255)

Reconciliation of effective tax rate is as follows:

	Gro	oup
	2020 US\$	2019 US\$
Profit/(Loss) before income tax	1,808,709	(4,189,002)
Tax at the applicable tax rate of 17%	307,481	(712,130)
Tax effects of:		
- Different tax rates in other countries	(130)	(46,158)
- Expenses not deductible for tax purposes	54,560	317,125
- Income not subject to tax	(44,704)	(33,764)
- Deferred tax assets not recognised	13,283	640,593
- Utilisation of deferred tax assets previously not recognised	(353,175)	-
- Over provision in prior financial years	-	(247,921)
Income tax credit	(22,685)	(82,255)

For The Financial Year Ended 31 March 2020

#### 9. INCOME TAX CREDIT (CONTINUED)

The Group has unutilised tax losses and accelerated tax depreciation of approximately US\$55,467,000 and US\$1,543,000 (2019: US\$57,675,000 and US\$1,342,000) respectively which can be carried forward indefinitely and used to offset against future taxable income subject to meeting certain statutory requirements. Unutilised tax losses and accelerated tax depreciation were not recognised as deferred tax assets due to uncertainty of its recoverability.

The reconciliation of effective tax rate is prepared by aggregating separate reconciliations for each national jurisdiction.

The Company and Singapore subsidiaries

The Company and Singapore subsidiaries are subject to an applicable tax rate of 17%.

**Hong Kong** 

The subsidiary is subject to an applicable tax rate of 16.5%.

### People's Republic of China ("PRC")

Pursuant to the Enterprise Income Tax Law of the PRC (the "EIT" Law) which was promulgated by the National People's Congress on 16 March 2007 (effective from 1 January 2008), resident and non-resident enterprises deriving income from the PRC are subject to Enterprise Income Tax ("EIT"). Under the EIT Law, EIT applies to all enterprises, including (Foreign Investment Enterprises ("FIEs") and domestic enterprises. The general applicable EIT tax rate in the PRC is 25%. Under the EIT Law, dividends received by foreign investors from their investment in Chinese enterprises in respect of profits earned since 1 January 2008 are subject to withholding tax at a rate of 10% unless reduced by a treaty. Pursuant to a tax arrangement between the PRC and Singapore, the investment holding companies established in Singapore are subject to a reduced withholding tax rate of 5% on dividends they received from their PRC subsidiary.

The PRC subsidiary is subject to an applicable tax rate of 25% and withholding tax of 5% respectively.

# 10. EARNINGS/(LOSS) PER SHARE

Basic and diluted loss per share is calculated by dividing the income/(loss) for the year attributable to equity holders of the Group by the weighted average number of ordinary shares outstanding during the financial year. The following tables reflect the earnings/(loss) and share data used in the computation of basic and diluted earnings/(loss) per share for the financial years ended 31 March:

	2020	2019
Earnings/(Loss) for the purpose of calculating basic and diluted earnings/(loss) per share (income/(loss)) for the year attributable to the Company) (US\$) Weighted average number of ordinary shares for the purpose of calculating basic	1,831,394	(4,106,747)
and diluted earnings/(loss) per share	1,870,441,084	1,804,687,659
Basic and diluted earnings/(loss) per share (cents)	0.10	(0.23)

For The Financial Year Ended 31 March 2020

# 10. EARNINGS/(LOSS) PER SHARE (CONTINUED)

The basic and diluted earnings/(loss) per share is the same as the instruments were potentially anti-dilutive.

There were no potential dilutive ordinary shares of convertible loan notes. Therefore, no shares were assumed to have been issued on the deemed exercise of the Company's outstanding convertible loan notes during the year ended 31 March 2020. Accordingly, the diluted earnings/(loss) per share for financial year ended 31 March 2020 and 2019 was the same as the basic earnings/(loss) per share.

The weighted average number of ordinary shares for financial year ended 31 March 2019 was computed based on the issue and allotment of 100,000,000 new shares pursuant to placements issue on 27 November 2018.

### 11. EMPLOYEE BENEFITS EXPENSE

	Gro	up
	2020	2019
	US\$	US\$
Employee benefits expense (including directors):		
- Salaries, bonuses and others	2,710,857	3,389,340
- Contribution to defined contribution plans	255,508	373,466
	2,966,365	3,762,806
Directors' fees	74,837	114,929
	3,041,202	3,877,735
Charged to consolidated statement of profit or loss and other comprehensive		
income	1,703,063	1,996,062
Capitalised in development expenditure	1,338,139	1,881,673
	3,041,202	3,877,735

# **ANNUAL REPORT 2020**

# FINANCIAL STATEMEN

For The Financial Year Ended 31 March 2020

			Furniture, fittings				
	Leasehold building	Laboratory equipment	and office equipment	Computers and software	Toolings	Renovations	Total
	\$SN	\$SN	\$SN	\$SN	NS\$	\$SN	\$SN
Group							
Cost							
At 1 April 2018	ı	770,965	203,186	916,808	975,152	395,316	3,261,427
Additions	1	40,693	ı	6,571	1,000	1	48,264
At 31 March 2019	ı	811,658	203,186	923,379	976,152	395,316	3,309,691
Recognition of right-of-use assets on initial							
application of SFRS(I) 16 (Note 29)	637,185	I	28,282	1	I	I	665,467
Additions	I	163,314	69,486	81,336	I	210,644	524,780
Write-off	ı	(10,320)	(178,625)	ı	1	(390,126)	(579,071)
At 31 March 2020	637,185	964,652	122,329	1,004,715	976,152	215,834	3,920,867
Accumulated depreciation							
At 1 April 2018	ı	588,441	165,318	781,620	839,288	288,049	2,662,716
Depreciation charge for the financial year	ı	87,902	29,326	64,006	72,806	65,292	319,332
At 31 March 2019	I	676,343	194,644	845,626	912,094	353,341	2,982,048
Depreciation charge for the financial year	132,905	93,529	11,684	39,901	58,390	68,304	404,713
Write-off	1	(10,320)	(178,006)	1	1	(388,037)	(576,363)
At 31 March 2020	132,905	759,552	28,322	885,527	970,484	33,608	2,810,398
Carrying amount							
At 31 March 2020	504,280	205,100	94,007	119,188	2,668	182,226	1,110,469
At 31 March 2019	1	135,315	8,542	77,753	64,058	41,975	327,643

In the previous financial year, laboratory equipment and computers and software of the Group with carrying amount of US\$29,040 were acquired under finance lease arrangements.

For The Financial Year Ended 31 March 2020

# 13. SUBSIDIARIES

	Company		
	2020	2019	
	US\$	US\$	
Unquoted equity shares, at cost			
At beginning of financial year	56,037,284	56,037,284	
Additions	7,142,857		
	63,180,141	56,037,284	
Less: Impairment losses	(43,631,140)	(43,631,140)	
At end of financial year	19,549,001	12,406,144	

During the financial year, Addvalue Innovation Pte Ltd issued a total of 10,000,000 ordinary shares with a nominal value of S\$1, for a consideration of US\$7,142,857. This was satisfied by capitalising the indebtedness owing by Addvalue Innovation Pte Ltd to the Company.

Details of the subsidiaries are as follows:

Name of subsidiaries	Principal activities	Country of incorporation and place of business	interest h	e of equity eld by the oup
			2020 %	2019 <u>%</u>
Held by the Company Addvalue Communications Pte Ltd <sup>(1) (#)</sup>	Design, development and distribution of tele-communication equipment and related products	Singapore	100	100
Addvalue Innovation Pte Ltd <sup>(1)</sup>	Design, development and distribution of tele-communication equipment and related products	Singapore	100	100
Zhongxin Chuangzhi Holding Pte. Ltd. <sup>(1)</sup>	Investment holding	Singapore	100	100
Addvalue Global Limited <sup>(2)</sup>	Business development, sale and marketing of satellite communication equipment	Hong Kong	100	100
Held by Zhongxin Chuangzh Zhongxin Chuangzhi (Beijing) Technology Ltd., Co. <sup>(2)</sup>	Business development, sale and marketing	People's Republic of China	100	100
Held by Addvalue Innovatio Addvalue Solutions Pte. Ltd. <sup>(1)</sup>	n Pte Ltd  Design and supply of communication  products and services	Singapore	100	100

<sup>(1)</sup> Audited by Mazars LLP, Singapore.

<sup>(2)</sup> Audited by Mazars LLP, Singapore for the purpose of expressing an opinion on the consolidated financial statements of the Group.

For The Financial Year Ended 31 March 2020

### 13. SUBSIDIARIES (CONTINUED)

# On 24 March 2014, the Company has entered into a Conditional Sale and Purchase Agreement ("**CSPA**") with an entity incorporated in People's Republic of China, namely 天成恒盛(北京)科技有限公司 (the "**Buyer**"), to dispose of its wholly-owned subsidiary, Addvalue Communications Pte Ltd ("**AVC**") for a total Disposal Consideration of S\$330,000,000 ("**Proposed Disposal**").

The completion of the CSPA is subject to, amongst others, the fulfilment of following conditions precedent:

- a) All relevant approvals, consents and authorization from Chinese Foreign Exchange Control Bureau ("**FECB**"), a government authority of People's Republic of China, having been obtained;
- b) Execution of an escrow agreement to govern the release of AVC's shares to the Buyer;
- c) The payment of an initial deposit by the Buyer into the Company's designated account, amounting to \$\$33 million ("Initial Deposit") and subsequent payments into a Joint Account;
- d) The approval of the shareholders of the Company for the Disposal at the extraordinary general meeting;
- e) Submission of the relevant notification of share transfer to The Accounting and Corporate Regulatory Authority of Singapore ("ACRA") to have the Buyer reflected as the new holder of all the AVC Shares (the "Transfer Notification"); and
- f) Approval from supervisory authority over the Buyer.

As announced by the Company on 7 June 2016, the Buyer has affirmed the key revised terms governing the Proposed Disposal, and amongst others, to revise the total Disposal Consideration to S\$308,000,000 and the directors of the Company are in the process of reviewing the revised terms and conditions of the Proposed Disposal with the Buyer.

On 7 October 2016, the completion of the disposal is still subject to the fulfillment of certain conditions by the Buyer prior to the signing of the Supplemental Agreement. The targeted completion date for the disposal is expected to be further delayed. As at 31 March 2020, the transaction remains uncompleted and the expected completion date of the Disposal remains fluid and cannot be determined with certainty. The Company has terminated the CSPA on 27 August 2020.

#### 14. ASSOCIATE

	Group and	Group and Company		
	2020	2019		
	US\$	US\$		
Equity shares, at cost	137	137		
Impairment losses	(137)	(137)		
Carrying amount	-	_		

For The Financial Year Ended 31 March 2020

# 14. ASSOCIATE (CONTINUED)

Details of the associate are as follows:

Name of associate	Principal activities	Country of incorporation and place of business	intere	e of equity st held Group		vestment ompany
			2020 %	2019 %	2020 US\$	2019 US\$
Addvalue Communications Inc	Ceased	United States				
("AVCI") <sup>(1)</sup>	operations	of America	23	23	137	137

<sup>(1)</sup> Not required to be audited by law in the country of incorporation.

The associate, AVCI has ceased operation since 2009.

# 15. INTANGIBLE ASSETS

	Development		Computer	
	expenditure	<b>Patents</b>	software	Total
	US\$	US\$	US\$	US\$
Group				
Cost				
At 1 April 2018	29,188,598	72,389	1,356,542	30,617,529
Additions	2,735,906	-	-	2,735,906
Government grant	(1,057,396)	_	_	(1,057,396)
At 31 March 2019	30,867,108	72,389	1,356,542	32,296,039
Additions	1,950,012	_	_	1,950,012
Government grant	(1,265,532)			(1,265,532)
At 31 March 2020	31,551,588	72,389	1,356,542	32,980,519
Accumulated amortisation				
At 1 April 2018	11,169,012	44,126	1,081,469	12,294,607
Amortisation charge for the financial year	235,348	_	124,794	360,142
At 31 March 2019	11,404,360	44,126	1,206,263	12,654,749
Amortisation charge for the financial year	300,052		148,785	448,837
At 31 March 2020	11,704,412	44,126	1,355,048	13,103,586
Accumulated impairment				
At 1 April 2018	9,767,709	_	_	9,767,709
Impairment losses	465,000	_	_	465,000
At 31 March 2019	10,232,709	_	_	10,232,709
Impairment losses	519,189		_	519,189
At 31 March 2020	10,751,898	-	-	10,751,898
Carrying amount				
At 31 March 2020	9,095,278	28,263	1,494	9,125,035
At 31 March 2019	9,230,039	28,263	150,279	9,408,581

For The Financial Year Ended 31 March 2020

### 15. INTANGIBLE ASSETS (CONTINUED)

Included in the development expenditure is an amount of US\$5,328,409 (2019: US\$7,616,464) pertaining to development projects not yet available for use.

The Group invests in development activities to build its base of proprietary products, applications and processes. The net carrying value of development expenditure amounting to US\$9,095,278 (2019: US\$9,230,039) represents development costs incurred for the development of various core technological elements in mobile satellite communication terminals and related applications, including radio frequency and antenna design, new embedded firmware and hardware systems, digital communication and baseband processing and application firmware to ensure continual innovation, competitiveness and future proof of terminal design and related applications. The carrying value of development expenditure is expected to be recovered from probable future economic benefits that are expected to be generated from the sales of the wide portfolio of existing products and the commercial exploitation of related applications over the useful mobile satellite service lifetime. The amortisation of development expenditure amounting to US\$300,052 (2019: US\$235,348) was charged to other operating expenses in the consolidated statement of profit or loss and other comprehensive income.

The Group's intellectual property related to its satellite technology ("**IDRS**") with carrying amount of US\$6,638,751 (2019: US\$6,009,401) was utilised as security to a shareholder investor for the issuance of convertible loan notes (Note 28).

The individual development projects of which respectively carrying amounts are more than 10% of the total intangible assets in either 2020 or 2019 are as follows:

	Gro	oup
	2020	2019
	Carrying amount	Carrying amount
	US\$	US\$
Project 1 (In progress)	2,351,121	2,453,343
Project 2 (In progress)	1,332,091	971,391
Project 3 (In progress)	2,440,541	2,431,743

Included in the development expenditure are the capitalisation of the employee benefits expense of US\$1,338,139 for the current financial year (2019: US\$1,881,673) (Note 11).

Development expenditure for Project 3 is net of government grant received during the current financial year amounting to US\$1,265,532 (2019: US\$1,057,396).

For The Financial Year Ended 31 March 2020

# 15. INTANGIBLE ASSETS (CONTINUED)

Impairment losses of development expenditure

During the financial year, for the purpose of impairment testing, development expenditure has been allocated to the Group's cash-generating units ("**CGUs**") as follows:

	Gro	Group		
	2020	2019		
	US\$	US\$		
Satellite communication ("Satcom") (f.k.a. Small vessels unit, merchant and				
commercial vessels unit)	1,756,601	1,969,441		
Internet-of-things (" <b>IoT</b> ") (f.k.a. Land products market unit)	-	463,780		
Software-defined radio ("SDR")	699,926	787,417		
Space resilient technologies	6,638,751	6,009,401		
	9,095,278	9,230,039		

In the previous financial year, pursuant to the Group developing a new product based on the SDR technology for customers, the development costs of Software-defined radio which was previously included as part of Space Resilient Technologies was reclassified as a separate CGU. Small vessels unit CGU and merchant and commercial vessels unit CGU had been combined into one CGU in the previous financial year due to the change in Group's strategy.

The recoverable amounts of the remaining CGUs have been determined based on value in use using cash flow projections based on financial budgets approved by management.

The calculations of value in use for the CGUs are most sensitive to the following assumptions:

	Sato	com	Internet-	of-things	Software-de	efined radio	-	esilient ologies
	2020	2019	2020	2019	2020	2019	2020	2019
Growth rates (1)	-54% to 6%	-21% to 8%	0%	0%	0%	0% to 15%	7% to 18%	0% to 531%
Discount rate (2)	20%	21%	20%	21%	20%	21%	20%	21%
Cash flow projections								
(years)	10	10	10	10	10	10	10	10

<sup>(1)</sup> Annual growth rates used to extrapolate cash flows are based on the past performance and the market development adjusted for the specific circumstances of the CGU and based on management's experience.

The Group has assessed products' life cycle and determined that certain products under small vessels unit and land products market unit (2019: small vessels unit, merchant and commercial vessels unit and land products market unit) have reached saturation point and will be phased out in next few years. As a result, impairment losses amounting to US\$519,189 (2019: US\$465,000) was recognised in "Other operating expenses" (Note 6) for the financial year ended 31 March 2020. The impairment losses are included in the segment result of Asia Pacific region as the development expenditure is located in Singapore.

<sup>(2)</sup> The discount rate applied is based on the weighted average cost of the Group's capital (the "WACC"), adjusted for the specific circumstances of the CGU and based on management's experience, and grossed-up to arrive at the pre-tax rate.

For The Financial Year Ended 31 March 2020

### 15. INTANGIBLE ASSETS (CONTINUED)

Impairment losses of development expenditure

Sensitivity analysis for impairment losses of development expenditure

The Group expects certain products to be competitive and if sales achieved in the forecast year dropped by 15% from the Group's forecasted quantities; with other assumptions remaining constant, the carrying amount of certain developments will show additional impairment losses of the CGUs as follow:

	Gr	oup
	Carrying amount	Impairment loss
	US\$	US\$
2020		
Satellite communication ("Satcom")	1,756,601	-
Software-defined radio ("SDR")	699,926	-
Space resilient technologies	6,638,751	_
2019		
Satellite communication ("Satcom")	1,969,441	-
Internet-of-things ("IoT")	463,780	231,572
Software-defined radio ("SDR")	787,417	653,760
Space resilient technologies	6,009,401	6,009,401

### 16. INVENTORIES

		Group		
	2020	2019		
	US\$	US\$		
Finished goods	633,70	2 1,412,190		
Raw materials	1,678,95	0 1,231,360		
Semi-finished goods	8,32	4 123,777		
	2,320,97	6 2,767,327		

The cost of inventories recognised as an expense and included in "cost of sales" amounted to US\$1,636,988 (2019: US\$1,825,105). Finished goods, raw materials and semi-finished goods of the Group are stated at net realisable value after the write-off of inventories of US\$286,415 (2019: US\$246,830), included in "Other operating expenses" (Note 6).

For The Financial Year Ended 31 March 2020

### 17. TRADE RECEIVABLES

	G	Group		
	2020	2019		
	US\$	US\$		
Trade receivables	6,612,535	844,834		
Less: loss allowance (Note 40)	(198,522	(198,522)		
	6,414,013	646,312		

The Group's trade receivables are non-interest bearing and are generally ranging from 0 to 60 days term. They are recognised at their original invoice amounts which represent their fair values on initial recognition.

Trade receivables include an amount of US\$6 million (2019: Nil) pertaining to a one-off licensing income. The settlement of the consideration will be at the option of the trade debtor, either by way of cash or issuance of shares to the Group. Subsequent to the financial year end, the customer had opted to issue shares to settle the outstanding trade receivable. On 17 August 2020, 2 million shares of the customer had been earmarked to be issued to the Group via a trust deed.

### 18. OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS

	Group		Company	
	2020	2019	2020	2019
	US\$	US\$	US\$	US\$
Deposits	89,014	111,017	110	110
Other receivables	491,339	436,237	-	-
Prepayments	74,868	315,453	820	820
Staff loans and advances	3,337	2,106	-	_
Less: loss allowance (Note 40)	(339,975)	(339,975)	_	
	318,583	524,838	930	930

Staff loans and advances relates to an amount held in trust by an employee of the Group for future operating expenditure amounting to US\$3,337 (2019: US\$2,106).

### 19. OTHER INVESTMENT

	Group	and Company
	2020	2019
	US\$	US\$
Quoted equity investment - at FVTPL	14,94	5 14,945

The quoted equity instrument classified at FVTPL and is denominated in United States dollar. The fair values of this instrument are based on closing quoted market prices on the last market day of the financial year.

For The Financial Year Ended 31 March 2020

### 20. CONTRACT ASSETS

	Group		Company	
	2020	2019	2020	2019
	US\$	US\$	US\$	US\$
Unbilled revenue	168,979	-	-	_

The unbilled revenue relates to the revenue recognised to date but has not been invoiced to the customer as at the financial year end and is transferred to trade receivables at the point when it is invoiced to the customers.

# 21. DUE FROM/TO SUBSIDIARIES (NON-TRADE)

These non-trade balances are unsecured, interest-free and repayable on demand.

### 22. CASH AND BANK BALANCES

	Group		Company		
	2020 20	2020 2019	2020 2019 2020	2020	2019
	US\$	US\$	US\$	US\$	
Cash at bank	54,206	133,971	3,607	2,976	
Cash in hand	5,913	2,810	-	_	
Cash and bank balances	60,119	136,781	3,607	2,976	

Cash at banks earns interest at floating rates based on daily bank deposit rates.

# 23. TRADE PAYABLES (THIRD PARTIES)

	Group		Company	
	2020	2019	2020	2019
	US\$	US\$	US\$	US\$
Trade payables				
- Third parties	943,362	1,594,559	-	_

Trade payables are non-interest bearing and the average credit period on purchases of supplies and services range from 31 to 60 days according to the terms agreed with the suppliers.

For The Financial Year Ended 31 March 2020

### 24. OTHER PAYABLES AND ACCRUALS

	Gro	Group		pany
	2020	2019	2020	2019
	US\$	US\$	US\$	US\$
Accrued operating expenses:				
- Employee benefits	1,242,844	926,924	_	-
- Directors' fees (1)	175,560	91,553	175,560	91,553
- Others	219,951	183,537	98,365	38,745
Due to directors (2)	47,595	289,535	_	_
Other payables	1,151,667	363,611	333,315	105,999
	2,837,617	1,855,160	607,240	236,297

- (1) These amounts represent unpaid directors' fees which are unsecured, interest-free and repayable on demand.
- (2) These amounts represent advances from directors which are unsecured, interest-free and repayable on demand.

### 25. PROVISIONS

	Gro	Group		oany
	2020	2019	2020	2019
	US\$	US\$	US\$	US\$
Directors' fees	74,837	114,929	74,837	114,929
Warranty	33,849	55,229	-	
	108,686	170,158	74,837	114,929

Provision for directors' fees represents the amounts proposed for the current financial year and is subject to the shareholders' approval at the forthcoming annual general meeting of the Company.

The subsidiaries of the Company provide a two-year warranty on most products under which faulty products are repaired or replaced. The amount of the provision is based on the sales volume and experience with the level of repairs and returns.

	Directors' fees US\$	Warranty US\$	Total US\$
Group			
<u>2020</u>			
At beginning of financial year	114,929	55,229	170,158
Provision	74,837	12,654	87,491
Utilisation	(114,929)	(34,034)	(148,963)
At end of financial year	74,837	33,849	108,686
2019			
At beginning of financial year	97,967	70,552	168,519
Provision	114,929	_	114,929
Utilisation	(97,967)	(15,323)	(113,290)
At end of financial year	114,929	55,229	170,158

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# 25. PROVISIONS (CONTINUED)

	Directors' fees
	US\$
Company	
<u>2020</u>	
At beginning of financial year	114,929
Provision	74,837
Utilisation	(114,929)
At end of financial year	74,837
2019	
At beginning of financial year	97,967
Provision	114,929
Utilisation	(97,967)
At end of financial year	114,929

# 26. BORROWINGS

	Group		Company	
	2020	2019	2020	2019
	US\$	US\$	US\$	US\$
Due within one year				
Loans (Note 27)	1,754,514	1,623,747	400,000	_
Convertible loan notes (Note 28)	3,296,526	1,423,589	3,296,526	1,423,589
	5,051,040	3,047,336	3,696,526	1,423,589
Due after one year or more				
Loans (Note 27)	38,914	89,122	-	_
	38,914	89,122	-	-
	5,089,954	3,136,458	3,696,526	1,423,589
<u>Total borrowings</u>				
Loans (Note 27)	1,793,428	1,712,869	400,000	_
Convertible loan notes (Note 28)	3,296,526	1,423,589	3,296,526	1,423,589
	5,089,954	3,136,458	3,696,526	1,423,589

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#### 27. LOANS

	Group		Com	pany
	2020	2019	2020	2019
	US\$	US\$	US\$	US\$
Due within one year				
Loan 1 (unsecured)	-	221,580	-	_
Loan 2 (unsecured)	46,415	44,480	-	-
Loan 3 (unsecured)	42,976	224,534	-	-
Loan 4 (unsecured)	982,249	664,740	-	-
Loan 5 (unsecured)	-	221,580	-	_
Loan 6 (unsecured)	-	246,833	-	-
Loan 7 (unsecured)	57,871	_	-	-
Loan 8 (unsecured)	400,000	_	400,000	-
Loan 9 (unsecured)	225,003	_	-	_
	1,754,514	1,623,747	400,000	-
Due after one year or more				
Loan 2 (unsecured)	38,914	89,122	-	_
Total loans	1,793,428	1,712,869	400,000	_

# Loan 1 (unsecured)

Loan 1 was obtained by a subsidiary of the Company from a local company and is denominated in Singapore dollar, bears a total interest of S\$27,000 (approximately US\$20,000) (2019: S\$27,000 or approximately US\$20,000) and is unsecured and repayable on a lump sum payment on maturity date. The loan is jointly and severally guaranteed by certain directors of the Company and a corporate guarantee by the Company.

The loan has been fully repaid during the financial year.

### Loan 2 (unsecured)

Loan 2 was obtained by a subsidiary of the Company from a local bank in 2017 and is denominated in Singapore dollar, bears a fixed interest rate at 6.75% per annum and is unsecured and repayable in 60 monthly instalments. The loan was jointly and severally guaranteed by certain directors of the Company.

#### Loan 3 (unsecured)

Loan 3 was obtained by a subsidiary of the Company from several third-party individuals in prior year and is denominated in Singapore dollar, bears a fixed interest rate at 18% (2019: 16%) per annum and is unsecured and repayable in 12 monthly instalments (2019: on one-time repayment on the maturity date). The loan is guaranteed by the Company.

# Loan 4 (unsecured)

Loan 4 was obtained by a subsidiary of the Company from a third-party individual in prior year and is denominated in Singapore dollar, bears a fixed interest rate at 16% per annum and is unsecured and repayable on a lump sum payment on maturity date. The loan is guaranteed by the Company.

For The Financial Year Ended 31 March 2020

### 27. LOANS (CONTINUED)

#### Loan 5 (unsecured)

Loan 5 was obtained by a subsidiary of the Company from a third-party individual in prior year and is denominated in Singapore dollar, bears a fixed interest rate at 2% per annum and is unsecured and repayable on a lump sum payment on maturity date. The loan is guaranteed by the Company.

The loan has been fully repaid during the financial year.

#### Loan 6 (unsecured)

Loan 6 was obtained by a subsidiary of the Company from receivables factoring institution in prior year and is denominated in Singapore dollar, bears a fixed interest rate at 0.5% to 0.75% per week and is unsecured. The loan is guaranteed by certain directors of the Company.

The loan has been fully repaid during the financial year.

#### Loan 7 (unsecured)

Loan 7 was obtained by a subsidiary of the Company from receivables factoring institution during the financial year and is denominated in Singapore dollar, bears a fixed interest rate at 2.25% per month and is unsecured and repayable in 18 months instalments. The loan is guaranteed by the Company.

# Loan 8 (unsecured)

Loan 8 was obtained by the Company from a third-party individual during the financial year and is denominated in United States dollar, bears a fixed interest rate at 16% per annum and is unsecured and repayable on a lump sum payment on maturity date.

# Loan 9 (unsecured)

Loan 9 was obtained by a subsidiary of the Company from receivables factoring institution during the financial year and is denominated in Singapore dollar, bears a fixed interest rate at 1.75% per month and is unsecured. The loan is guaranteed by the Company.

### 28. CONVERTIBLE LOAN NOTES

	Group ar	Group and Company		
	2020	2019		
	US\$	US\$		
Convertible Loan Notes 1	1,414,642	1,423,589		
Convertible Loan Notes 2	1,881,884	_		
	3,296,526	1,423,589		

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# 28. CONVERTIBLE LOAN NOTES (CONTINUED)

#### Convertible loan notes 1

On 31 May 2017 ("Completion Date"), the Company issued convertible loan notes with principal amount of S\$7.1 million (approximately US\$5.1 million). The loan notes bears a fixed interest rate of 5% per annum on each amount outstanding under convertible loan notes, which is payable on each anniversary of the Completion Date until the loan principal is fully repaid. The loan notes are convertible at the option of the holders into 128,500,000 new ordinary shares in the capital of the Company (the "conversion shares") at a conversion price of S\$0.055 per conversion shares at anytime on or before the maturity date. The Company shall on the maturity date, at the option of the holders, redeem the convertible loan notes from the holders by repaying the outstanding loan principal in full and all interest that remain outstanding or made full redemption of convertible loan notes through conversion shares. On 2 June 2017, the Company allotted and issued 83,500,000 conversion shares. As at 31 March 2020, there is an outstanding convertible loan notes of S\$2.475 million (approximately US\$1.9 million) which remained unconverted.

The interest charged for the financial year ended 31 March 2020 is calculated by applying an effective interest rate of 20.62% per annum to the liability component from the issuance date of the convertible loan notes since they were issued. The convertible loan notes will mature in 31 May 2021.

The proceeds received from the issue of the convertible loan notes have been split between the liability and equity component as follows:

	Note	Group and Company
		US\$
Nominal value of convertible loan notes issued		5,065,984
Equity component (Note 33)		819,945
<u>Liability component</u>		
At 31 May 2018	(a)	1,114,134
Imputed interest charged		356,551
Interest paid		(92,491)
Exchange difference	-	45,395
At 31 March 2019		1,423,589
Imputed interest charged		272,846
Interest paid		(90,041)
Exchange difference	-	(191,752)
At 31 March 2020		1,414,642
Equity component		
At 31 March 2019 and 31 March 2020	(b)	819,945
Proceeds from convertible loan notes (total of (a) and (b))		5,065,984

For The Financial Year Ended 31 March 2020

# 28. CONVERTIBLE LOAN NOTES (CONTINUED)

#### Convertible loan notes 2

On 6 August 2019 ("**Completion Date**"), the Company issued convertible loan notes with principal amount of \$\$3.45 million (approximately US\$2.55 million). The loan notes bears a fixed interest rate of 8% per annum on each amount outstanding under convertible loan notes, which is payable on each anniversary of the Completion Date until the loan principal is fully repaid. The loan notes are convertible at the option of the holders into 150,000,000 new ordinary shares in the capital of the Company (the "**conversion shares**") at a conversion price of \$\$0.023 per conversion shares at anytime on or before the maturity date. The Company shall on the maturity date, at the option of the holders, redeem the convertible loan notes from the holders by repaying the outstanding loan principal in full and all interest that remain outstanding or made full redemption of convertible loan notes through conversion shares. As at 31 March 2020, the convertible loan notes remained unconverted.

The interest charged for the financial year ended 31 March 2020 is calculated by applying an effective interest rate of 30.30% per annum to the liability component from the issuance date of the convertible loan notes since they were issued. The convertible loan notes will mature on 6 August 2021.

The proceeds received from the issue of the convertible loan notes have been split between the liability and equity component as follows:

	Note	Group and Company US\$
Nominal value of convertible loan notes issued		2,546,000
Equity component (Note 33)		786,864
<u>Liability component</u>		
At 6 August 2019	(a)	1,759,136
Imputed interest charged		337,834
Interest paid		(129,150)
Exchange difference		(85,936)
At 31 March 2020		1,881,884
Equity component		
At 31 March 2020	(b)	786,864
Proceeds from convertible loan notes (total of (a) and (b))	-	2,546,000

For The Financial Year Ended 31 March 2020

# 29. THE GROUP AS A LESSEE

The Group leases industrial building and office equipment for three to five years. Previously, these leases were classified as operating leases under SFRS(I) 1-17.

# Recognition exemptions

The Group has lease of office building and office equipment with lease terms of 12 months. For such leases, the Group has elected not to recognise right-of use assets and lease liabilities.

# 29(a) Right-of-use assets

The carrying amount of right-of-use assets by class of underlying asset classified within property, plant and equipment as follows:

	Leasehold buildings US\$	Furniture, fittings and office equipment US\$	Total US\$
Group			
At 1 April 2019	-	_	_
Additions	637,185	28,282	665,467
Depreciation	(132,905)	(2,703)	(135,608)
At 31 March 2020	504,280	25,579	529,859

The total cash outflow for leases during the financial year ended 31 March 2020 is US\$164,796.

### 29(b) Lease liabilities - 2020

	Group
	2020
	US\$
Lease liabilities - non-current	305,695
Lease liabilities - current	193,848
	499,543

The maturity analysis of lease liabilities is disclosed in Note 40.

# 29(c) Amounts recognised in profit or loss

	Group
	2020
	US\$
Interest expense on lease liabilities	19,052
Expense relating to short-term leases	214,577

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### 30. CONTRACT LIABILITIES

Contract liabilities relate to advances received for sales of goods. Revenue for sales of goods is recognised at the point in time although the customer pays for the services at the contract inception date. A contract liability is recognised for the advances received from the customers and is derecognised as and when the performance obligation is satisfied.

Contract liabilities for the financial year ended 31 March 2020 increased due to additional advances received from customers during the financial year.

The Group's revenue recognised in the financial years that was included in the contract liabilities balance at the beginning of the respective financial years is as follows:

	Group	
	2020	2019
	US\$	US\$
Amounts included in contract liabilities at the beginning of the financial year		
- Sales of goods	225,482	164,653

### 31. DEFERRED TAX LIABILITIES

	Gr	Group	
	2020 US\$	2019 US\$	
At beginning of financial year Recognised in the profit or loss	(1,568,483)	(1,646,304)	
- Relates to origination and reversal of temporary differences - Over-provision in prior financial years (Note 9)	22,685	(165,666) 243,487	
At end of financial year	(1,545,798)	(1,568,483)	

The components and movement of deferred tax liabilities during the financial year are as follows:

	Development expenditure US\$
Group	
2020	
At beginning of financial year	(1,568,483)
Recognised in the profit or loss	
- Relates to origination and reversal of temporary differences	22,685
At end of financial year	(1,545,798)
2019	
At beginning of financial year	(1,646,304)
Recognised in the profit or loss	
- Over-provision in prior financial years	243,487
- Relates to origination and reversal of temporary differences	(165,666)
At end of financial year	(1,568,483)_

For The Financial Year Ended 31 March 2020

#### 32. SHARE CAPITAL

	Group and Company			
	2020	)	2019	
	Number of ordinary		Number of ordinary	
	shares	US\$	shares	US\$
Issued and fully paid: At beginning of financial year	1,870,441,084	74,407,184	1,770,441,084	72,505,617
Issuance of Placement Shares Share issue expense	-	· · · -	100,000,000	1,902,290 (723)
At end of financial year	1,870,441,084	74,407,184	1,870,441,084	74,407,184

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company.

On 27 November 2018, pursuant to a placement exercise, the Group and the Company allotted and issued 100,000,000 new ordinary shares of the Group and the Company (the "**Placement Shares**") in the capital of the Group and the Company at a placement price of S\$0.025 per Placement Share. S\$1,500,000 (equivalent to approximately US\$1,144,000) out of the issuance of Placement Share of S\$2,500,000 (equivalent to US\$1,902,290) was converted from exchangeable bonds issued to a third party individual on 3 July 2018.

These newly issued shares rank pari passu with the existing shares.

The Addvalue Technologies Performance Share Plan, approved at an extraordinary general meeting held on 28 July 2017 was put in place to allow the Company to have flexibility and effectiveness in its continuing efforts to reward, retain and motivate employees. No awards or shares under the aforesaid share plan were issued during the financial year.

#### 33. CAPITAL RESERVE

	Group		Company	
	2020 US\$	2019 US\$	2020 US\$	2019 US\$
At beginning of financial year Equity portion of convertible loan notes (Note 28)	1,566,827 786,864	1,566,827 -	819,945 786,864	819,945 -
At end of financial year	2,353,691	1,566,827	1,606,809	819,945
Representing non-distributable reserve (Group and Company):				
Redemption of preference shares out of profits of				
a subsidiary*	746,882	746,882	_	_
Equity portion of convertible loan notes	1,606,809	819,945	1,606,809	819,945

<sup>\*</sup> This amount arose from redemption of preference shares issued by a subsidiary in financial year 2012.

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#### 34. STATUTORY RESERVE

One of the Group's subsidiaries follows PRC GAAP applicable to foreign-owned enterprise in the preparation of its accounting records and statutory financial statements. According to the Articles of Association of the subsidiary, it is required to transfer certain amounts from its profits after tax to statutory reserve. The transfers to the reserve must be made before the distribution of dividends to equity owners. The percentage of appropriation is at the discretion of the directors of the subsidiary. The appropriation is required until the statutory reserve reaches 50% of the registered capital. This statutory reserve is not distributable in the form of cash dividends.

#### 35. FOREIGN CURRENCY TRANSLATION RESERVE

The foreign currency translation reserve comprises foreign exchange differences arising from the translation of the financial statements of foreign operations whose functional currencies are different from the presentation currency of the Group, as well as from the translation of foreign currency loans which form part of the Group's net investments in foreign operations.

#### 36. SIGNIFICANT RELATED PARTY TRANSACTIONS

A related party is defined as follows:

- (a) A person or a close member of that person's family is related to the Group and Company if that person:
  - (i) Has control or joint control over the Company;
  - (ii) Has significant influence over the Company; or
  - (iii) Is a member of the key management personnel of the Group or Company or of a parent of the Company.
- (b) An entity is related to the Group and Company if any of the following conditions applies:
  - (i) The entity and the Company are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others);
  - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member);
  - (iii) Both entities are joint ventures of the same third party;
  - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity;
  - (v) The entity is a post-employment benefit plan for the benefit of employees of either the Company or an entity related to the Company. If the Company is itself such a plan, the sponsoring employers are also related to the Company;
  - (vi) The entity is controlled or jointly controlled by a person identified in (a);
  - (vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity); or
  - (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the reporting entity or to the parent of the reporting entity.

### Key management personnel

Key management personnel are those persons having the authority and responsibility for planning, directing and controlling the activities of the Group and the Company, directly or indirectly, including any director (whether executive or otherwise) of that company.

The effect of the Group's and Company's transactions and arrangements with related parties is reflected in these financial statements. The balances are unsecured, interest-free and repayable on demand unless otherwise stated.

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# 36. SIGNIFICANT RELATED PARTY TRANSACTIONS (CONTINUED)

Key management personnel (Continued)

# Compensation of directors and key management personnel

The remuneration of directors and other members of key management during the financial year was as follows:

	Group	
	2020	2019
	US\$	US\$
Salaries, bonus and others	984,358	804,175
Contribution to defined contribution plans	51,744	47,828
	1,036,102	852,003
Directors' fees	74,837	114,929
Total compensation paid/payable to key management personnel	1,110,939	966,932
Comprised of amount proposed or due to:		
Directors of the Company		
- Directors' fees	74,837	114,929
- Remuneration and contribution to defined contribution plans	446,048	357,270
	520,885	472,199
Other key management personnel	590,054	494,733
	1,110,939	966,932

The remuneration of directors and key management personnel is determined by the Remuneration Committee having regard to the performance of individuals and market trends.

Outstanding balances as at 31 March 2020 owing to the directors of the Company are disclosed in Note 24. There has been no other related party transaction entered into during the financial year.

### 37. CONTINGENT LIABILITIES AND COMMITMENTS

# **Contingent liabilities**

As at 31 March 2020, the Company has given guarantees amounting to US\$1,383,936 (2019: US\$1,325,520) to certain financial institutions in respect of facilities granted to one of the subsidiaries of the Group.

The Company has not recognised any liability in respect of the guarantees given to the financial institutions for the facilities granted to one of the subsidiaries of the Group as the Company's directors have assessed that the possible amount is not material and it is not probable that the subsidiaries will default on repayment.

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# 37. CONTINGENT LIABILITIES AND COMMITMENTS (CONTINUED)

# **Contingent liabilities (Continued)**

As at the end of the financial year, the total amount of loans drawn down and outstanding covered by the guarantees are US\$1,308,099 (2019: US\$1,332,434). Such guarantees are in the form of a financial guarantee as they require the Company to reimburse the respective financial institutions if the subsidiary to which the guarantees were extended fail to make principal or interest repayments when due in accordance with the terms of the borrowings. There has been no default or non-repayment since the utilisation of the facility.

As at the end of the financial year, the Company had also given undertakings to certain subsidiaries to provide continued financial support to these subsidiaries to enable them to operate as going concerns and to meet their obligations as and when they fall due for at least 12 months from the financial year end.

### Non-cancellable operating lease commitments

At the end of the financial year, the Group has various non-cancellable operating lease agreements for office equipment, office premises and other operating facilities. The leases have varying items, escalation clauses and renewable rights. The lease terms do not contain restrictions on the Group's activities concerning dividends, additional debt or further leasing.

The future aggregate minimum lease payable under non-cancellable operating leases contracted for at the financial year end date but not recognised as liabilities are as follows:

	G	Group	
	2020	2019	
	US\$	US\$	
Future minimum lease payments:			
- within one year	9,377	204,157	
- later than one year but not later than five years	_	5,815	
	9,377	209,972	

### 38. SUBSEQUENT EVENT

(a) In the beginning of 2020, the coronavirus disease 2019 ("COVID-19") has spread widely across the globe resulting in several actions taken by different countries to contain the virus. Such actions include, among others, restrictions of people agglomeration and travels. Furthermore, the situation brought severe market volatility and is widely expected to adversely impact the global gross domestic product in 2020. The Group primarily operates in Singapore, and the People's Republic of China ("PRC") with significant sales generated from United States of America, PRC and Singapore. The COVID-19 situation is therefore likely to have an adverse impact on the Group's results in the coming financial year, which could be caused by potential delays in revenue recognition and potentially higher expected credit losses. The extent of any adverse impact will however depend on how long the outbreak lasts and for affected countries to return to normalcy. As the situation is still evolving, the full effect of the outbreak is still uncertain and the Group is therefore unable to provide a quantitative estimate of the potential impact of this outbreak on the Group. The Group is continuously monitoring and evaluating any possible impact on the Group's business and will consider implementation of various measures to mitigate the effects arising from the COVID-19 situation.

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# 38. SUBSEQUENT EVENT (CONTINUED)

- (b) On 5 August 2020, the Group successfully raised an aggregate of approximately \$\$4.6 million (US\$3.3 million) from fund raising exercises (the "Fund Raising Exercise"). A fund raising exercise was concluded through a placement exercise for the allotment and issue of 107,373,400 new ordinary shares of the Company (the "Placement Shares" and each, a "Placement Share") in the capital of the Company at a placement price of \$\$0.02394 per Placement Share for approximately \$\$2.6 million (US\$1.9 million). On the same date, the Company successfully issued convertible loan notes in the aggregate principal amount of approximately \$\$2.0 million (US\$1.4 million) convertible into 83,542,189 new ordinary shares in the capital of the Company (the "Conversion Shares" and each, a "Conversion Share") at the conversion price of \$\$0.02394 per Conversion Share. The Fund Raising Exercise is still pending SGX approval.
- (c) Incorporation of a new wholly owned subsidiary

On 21 July 2020, the Company has incorporated a new wholly owned subsidiary, Addvalue Capital Pte. Ltd. ("**Addvalue Capital**"), in Singapore. With an initial share capital of S\$2.00 comprising two issued and fully paid ordinary shares, the principal activities of Addvalue Capital will be that of an investment holding company.

#### 39. SEGMENT INFORMATION

For management purposes, the Group is organised into business units based on their geographical areas as the Group's risks and rates of return are affected predominantly by geographical areas.

The Group is engaged in a single business of sales of telecommunication equipment and related products and components and provision of related design services. During the reporting years, the Group has three reportable segments, as described below, which are the Group's strategic business units. For each of the strategic business units, the directors review internal management reports on a regular basis. The following summary describes the operations in each of the Group's reportable segments:

- Segment 1: Europe Middle East and Africa ("**EMEA**") included sales made to customers based in Spain, United Kingdom, United Arab Emirates ("**UAE**") and other countries within the region;
- Segment 2: North America included sales made to customers based in United States of America, Canada and other countries within the region;
- Segment 3: Asia Pacific included sales made to customers based in Singapore, Malaysia, Korea, China, Philippines, Australia, and other countries within the region.

Except as indicated above, no operating segments have been aggregated to form the above reportable operating segments.

Management monitors the operating results of its business units separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on operating profit or loss which in certain respects, as explained in the table below, is measured differently from operating profit or loss in the consolidated financial statements. Group's financing (including finance costs) and income taxes are managed on a group basis and are not allocated to operating segments. There is no transfer pricing between operating segments as there is no inter-segment transaction.

Segment profit is used to measure performance as management believes that such information is the most relevant in evaluating the results of certain segments relative to other entities that operate within these industries.

The Group operates from Asia Pacific region. Segment assets and liabilities for other segments (EMEA and North America) mainly includes the balances with the customers or suppliers located in the respective regions. Other segment assets (mainly comprising intangible assets, property, plant and equipment and inventories) and other segment liabilities are presented based on its location, being the Asia Pacific region.

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### 39. SEGMENT INFORMATION (CONTINUED)

The accounting policies of the reportable segments are the same as the Group's accounting policies described in Note 2.21.

	EMEA US\$	North America US\$	Asia Pacific US\$	Consolidated US\$
2020				
Revenue				
Total revenue from external customers	89,917	7,460,403	2,076,280	9,626,600
Gross profit				7,162,872
Unallocated expenses*				(4,673,252)
Other income				449,877
Finance expenses				(1,130,788)
Profit before income tax				1,808,709
Income tax credit				22,685
Profit for the year				1,831,394
Segment assets				
- Segment assets	180,602	6,018,320	13,334,197	19,533,119
Segment liabilities				
- Segment liabilities	372,741	11,748	9,711,029	10,095,518
- Deferred tax liabilities			1,545,798	1,545,798
Total liabilities				11,641,316
Other information				
Capital expenditure				
- Property, plant and equipment	-	-	524,780	524,780
- Intangible assets	-	-	1,950,012	1,950,012
Impairment loss on development expenditure	-	-	519,189	519,189
Depreciation and amortisation**	7,973	661,482	184,095	853,550
2019				
Revenue				
Total revenue from external customers	562,991	1,104,124	2,349,674	4,016,789
Gross profit	262,065	513,955	1,093,742	1,869,762
Unallocated expenses*				(5,438,587)
Other income				185,402
Finance expenses				(805,579)
Loss before income tax				(4,189,002)
Income tax expense				82,255
Loss for the year				(4,106,747)
Segment assets				
- Segment assets	180,602	18,320	13,627,505	13,826,427
Segment liabilities				
- Segment liabilities	409,485	18,168	6,574,922	7,002,575
- Deferred tax liabilities				1,568,483
Total liabilities				8,571,058
Other information				
Capital expenditure				
- Property, plant and equipment	-	-	48,264	48,264
- Intangible assets	-	-	2,735,906	2,735,906
Impairment loss on development expenditure	-	-	465,000	465,000
Depreciation and amortisation**	95,235	186,772	397,467	679,474

<sup>\*</sup> Unallocated expenses mainly represent administrative expenses not directly attributable to revenue generated from customers.

<sup>\*\*</sup> Depreciation and amortisation were allocated based on revenue contribution from each segment.

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### 39. SEGMENT INFORMATION (CONTINUED)

Non-current assets of the Group are located in Singapore. Revenue from external customers are mainly derived from sales of SDR and maritime communication products. Breakdown of the revenue is as follows:

	Gro	Group		
	2020	2019		
	US\$	US\$		
Land communication products	444,418	743,507		
Maritime communication products	816,438	943,052		
IDRS product and service	344,000	170,000		
SDR embedded platform and services	797,488	1,082,109		
Design services	752,000	601,188		
Licensing income	6,000,000	_		
Components and other sales	472,256	476,933		
	9,626,600	4,016,789		

The countries from which the Group derives revenue are mainly as follows:

	Revenue		
	 2020	2019	
	US\$	US\$	
Country of domicile			
- Singapore	795,317	1,248,544	
Foreign countries			
- United States of America	7,457,870	1,096,004	
- Korea	149,383	273,681	
- UAE	25,033	257,750	
- United Kingdom	26,715	98,122	
- China	877,009	437,532	
- Canada	224	95,860	
- Australia	35,613	83,160	
- Malaysia	53,251	185,691	
- Spain	-	11,218	
- Others*	206,185	229,227	
	9,626,600	4,016,789	

<sup>\*</sup> Others comprise France, Indonesia, Thailand and Netherlands etc.

### Major customers

In 2020, revenue of the Group was attributable to a major customer based in United States of America amounted to US\$6,000,000 in relation to licensing income.

In 2019, revenue of the Group was attributable to major customers based in Asia Pacific amounted to US\$2,212,000.

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#### 40. FINANCIAL INSTRUMENTS AND FINANCIAL RISKS

The Group's activities expose it to credit risks, market risks (including foreign currency risks and interest rate risks) and liquidity risks. The Group's overall risk management strategy seeks to minimise adverse effects from the volatility of financial markets on the Group's financial performance.

The Board of Directors is responsible for setting the objectives and underlying principles of financial risk management for the Group. The management then establishes the detailed policies such as authority levels, oversight responsibilities, risk identification and measurement, exposure limits and hedging strategies, in accordance with the objectives and underlying principles approved by the Board of Directors. The Audit Committee provides independent oversight to the effectiveness of the risk management process. It is, and has been throughout the current and previous financial year, the Group's policy that no trading in derivatives for speculative purposes shall be undertaken.

There have been no changes to the Group's exposure to these financial risks or the manner in which it manages and measures the risk. Market risk exposures are measured using sensitivity analysis indicated below.

#### Credit risks

Credit risk refers to the risk that the counterparty will default on its contractual obligations resulting in a loss to the Group. The Group has adopted a policy of only dealing with creditworthy counterparties and obtaining sufficient collateral where appropriate, as a means of mitigating the risk of financial loss from defaults. The Group performs ongoing credit evaluation of its counterparties' financial condition and generally does not require collateral.

The Group's and Company's major classes of financial assets are cash and bank balances, fixed deposit and trade and other receivables. Bank balances are mainly deposits with banks with high credit-ratings assigned by international credit rating agencies and the Group does not expect the impairment loss from bank balances to be material, if any.

To assess and manage its credit risks, the Group categorises the aforementioned financial assets according to their risk of default. The Group defines default to have taken place when internal or/and external information indicates that the financial asset is unlikely to be received, which could include a breach of debt covenant, default of interest due for more than 30 days, but not later than when the financial asset is more than 90 days past due as per SFRS(I) 9's presumption.

Due to the nature of the industry that the Group operates in where repayment periods are generally longer and the industry and Group's customary practise, the Group has rebutted the presumption included in SFRS(I) 9 that there has been a significant increase in credit risk since initial recognition when financial assets are more than 30 days past due. The Group has determined that there has been a significant increase in credit risk since initial recognition when financial assets are more than 90 days past due.

In their assessment, the management considers, amongst other factors, the latest relevant credit ratings from reputable external rating agencies where available and deemed appropriate, historical credit experiences, latest available financial information and latest applicable credit reputation of the debtor.

For The Financial Year Ended 31 March 2020

### 40. FINANCIAL INSTRUMENTS AND FINANCIAL RISKS (CONTINUED)

#### Credit risks (Continued)

The Group's internal credit risk grading categories are as follows:

Category	Description	Basis of recognising ECL
1	Low credit risks Note 1	12-months ECL
2	Non-significant increase in credit risks since initial recognition and financial asset is $\leq 90$ days past due	12-months ECL
	Significant increase in credit risk since initial recognition $^{\text{Note 2}}$ or financial asset is > 90 days past due	Lifetime ECL
4	Evidence indicates that financial asset is credit-impaired Note 3	Difference between financial asset's gross carrying amount and present value of estimated future cash flows discounted at the financial asset's original effective interest rate
5	Evidence indicates that the management has no reasonable expectations of recovering the write off amount $^{\rm Note4}$	Written-off

#### Note 1. Low credit risk

The financial asset is determined to have low credit risk if the financial assets have a low risk of default, the counterparty has a strong capacity to meet its contractual cash flow obligations in the near term and adverse changes in economic and business conditions in the longer term may, but will not necessarily, reduce the ability of the counterparty to fulfil its contractual cash flow obligations. Generally, this is the case when the Group assesses and determines that the debtor has been, is in and is highly likely to be, in the foreseeable future and during the (contractual) term of the financial asset, in a financial position that will allow the debtor to settle the financial asset as and when it falls due.

### Note 2. Significant increase in credit risk

In assessing whether the credit risk of the financial asset has increased significantly since initial recognition, the Group compares the risk of default occurring on the financial asset as of reporting date with the risk of default occurring on the financial asset as of date of initial recognition, and considered reasonable and supportable information, that is available without undue cost or effort, that is indicative of significant increases in credit risk since initial recognition. In assessing the significance of the change in the risk of default, the Group considers both past due (i.e. whether it is more than 90 days past due) and forward looking quantitative and qualitative information. Forward looking information includes the assessment of the latest performance and financial position of the debtor, adjusted for the Group's future outlook of the industry in which the debtor operates based on independently obtained information (e.g. expert reports, analyst's reports etc.) and the most recent news or market talks about the debtor, as applicable. In its assessment, the Group will generally, for example, assess whether the deterioration of the financial performance and/or financial position, adverse change in the economic environment (country and industry in which the debtor operates), deterioration of credit risk of the debtor, etc. is in line with its expectation as of the date of initial recognition of the financial asset. Irrespective of the outcome of the above assessment, the Group presumes that the credit risk on a financial asset has increased significantly since initial recognition when contract payments are >90 days past due, unless the Group has reasonable and supportable information that demonstrates otherwise.

For The Financial Year Ended 31 March 2020

#### 40. FINANCIAL INSTRUMENTS AND FINANCIAL RISKS (CONTINUED)

#### Credit risks (Continued)

Note 3. Credit impaired

In determining whether financial assets are credit-impaired, the Group assesses whether one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred. Evidence that a financial asset is credit impaired includes the following observable data:

- Significant financial difficulty of the debtor;
- Breach of contract, such as a default or being more than 90 days past due;
- It is becoming probable that the debtor will enter bankruptcy or other financial reorganisation; or
- The disappearance of an active market for the financial asset because of financial difficulties.

Note 4. Write off

Generally, the Group writes off, partially or fully, the financial asset when it assesses that there is no realistic prospect of recovery of the amount as evidenced by, for example, the debtor's lack of assets or income sources that could generate sufficient cash flows to repay the amounts subjected to the write-off.

The Group performs ongoing credit evaluation of its counterparties' financial condition and generally does not require collateral.

The Group and Company do not have any significant credit exposure to any single counterparty or any groups of counterparties having similar characteristics.

With reference to Note 27, the Company provides financial guarantees to certain banks in respect of bank facilities granted to one of its subsidiaries. The date when the Group becomes a committed party to the guarantee is considered to be the date of initial recognition for the purpose of assessing the financial asset for impairment. In determining whether there has been a significant risk of a default occurring on the drawn-down facilities, the Group considered the change in the risk that the specified debtor (i.e. the applicable subsidiaries) will default on the contract. The Company assessed that the credit risk relating to the financial guarantees is insignificant to the Company.

As at the end of the financial year, there was no significant concentration of credit risk. The maximum exposure to credit risk is represented by the carrying amount of each financial asset in the statements of financial position.

Trade receivables (Note 17) and contract assets (Note 20)

The Group uses the practical expedient under SFRS(I) 9 where the loss allowance is equal to lifetime ECL.

The contract assets relate mainly to unbilled revenue and have substantially the same risk characteristics as trade receivables for the same type of contracts. Therefore, the Group concluded that the expected credit loss rates for trade receivables are a reasonable approximation of the credit loss rates of the contract assets.

The management estimates the irrecoverable amounts by reference to past events, current conditions and forecasts of future economic conditions of each debtor. The Group will make loss allowances of debts on a case-by-case basis.

Trade receivables and contract assets are written off when there is evidence to indicate that the customer is in severe financial difficulty such as being under liquidation or bankruptcy and there are no reasonable expectations for recovering the outstanding balances.

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### 40. FINANCIAL INSTRUMENTS AND FINANCIAL RISKS (CONTINUED)

### Credit risks (Continued)

Trade receivables (Note 17) and contract assets (Note 20) (Continued)

The age analysis of trade receivables is as follows:

	G	iroup
	2020	2019
	US\$	US\$
Not past due and not impaired	6,200,448	234,069
Past due but not impaired		
- Past due 0 to 3 months	8,263	151,485
- Past due 3 to 6 months	205,302	260,758
	213,565	412,243
Past due and impaired	198,522	198,522
	6,612,535	844,834

The movement in the loss allowance during the financial year and the Group's exposure to credit risk in respect of the trade receivables, other receivables and contract assets is as follows:

	Tra	de receivabl	es	Oth	Other receivables			assets
Internal credit	Category	Category		Category	Category		Category	
risk grading	(i)	4	Total	1	4	Total	(i)	Total
	US\$	US\$	US\$	US\$	US\$	US\$	US\$	US\$
Loss allowance								
Balance at								
1 April 2019	_	198,522	198,522	_	339,975	339,975	_	_
Impairment loss		130,322	130,322		333,373	333,373		
recognised	_	_	_	_	_	_	_	_
Balance at								
31 March 2020		198,522	198,522		339,975	339,975	_	_
Gross carrying								
amount								
At 1 April 2019	646,312	198,522	844,834	209,385	339,975	549,360	_	_
At 31 March 2020		198,522	6,612,535	243,715	339,975	583,690	168,979	168,979
		· ·		,		<del>,</del>		,
Net carrying								
amount								
At 1 April 2019	646,312	-	646,312	209,385	-	209,385	-	_
At 31 March 2020	6,414,013	_	6,414,013	243,715	_	243,715	168,979	168,979

Note (i) For trade receivables and contract assets, the Group uses the practical expedient under SFRS(I) 9 where the loss allowance is equal to lifetime ECL.

For The Financial Year Ended 31 March 2020

#### 40. FINANCIAL INSTRUMENTS AND FINANCIAL RISKS (CONTINUED)

### Credit risks (Continued)

Credit risk concentration profile

The Group determines concentrations of credit risk by monitoring the country and industry sector profile of its trade receivables on an ongoing basis. The credit risk concentration profile of the Group's trade receivables at the end of the reporting period is as follows:

	Gro	Group		
	2020	2019		
	US\$	US\$		
By geographical areas				
- EMEA	2,540	180,602		
- North America	6,124,930	3,375		
- Asia Pacific	286,543	462,335		
	6,414,013	646,312		
By type of revenue				
- Sales of finished products and components	310,428	646,312		
- Contract design revenue	103,585	_		
- Licensing income	6,000,000	_		
	6,414,013	646,312		

#### Market risks

The Group's activities expose it primarily to the financial risks of changes in foreign currency exchange rates and interest rates. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return on risk.

### Foreign currency risks

The Group is exposed to foreign currency risk on certain income, expenses, monetary assets, mainly cash and cash equivalents, and liabilities that are denominated in currencies other than the functional currencies of the respective entities in the Group. The currencies giving rise to this risk are primarily the Singapore dollar, Euro, Chinese Renminbi, British Sterling Pound and Malaysian Ringgit.

For The Financial Year Ended 31 March 2020

### 40. FINANCIAL INSTRUMENTS AND FINANCIAL RISKS (CONTINUED)

### Market risks (Continued)

Foreign currency risks (Continued)

The carrying amounts of the Group's and of the Company's foreign currency denominated financial assets and financial liabilities as at the end of the financial year are as follows:

	United States dollar US\$	Singapore dollar US\$	Euro US\$	Renminbi US\$	Others* US\$	Total US\$
Group						
2020						
<u>Financial assets</u>						
Trade receivables	6,408,518	-	-	5,495	-	6,414,013
Other receivables and deposits	39,790	187,850	-	16,075	-	243,715
Financial assets at FVTPL	14,945	-	-	-	-	14,945
Contract assets	168,979	-	-	- 27.74.2	-	168,979
Cash and bank balances	7,464	14,942		37,713		60,119
	6,639,696	202,792	_	59,283	-	6,901,771
<u>Financial liabilities</u>						
Trade payables	427,949	455,265	11,679	-	48,469	943,362
Other payables and accruals	359,149	2,251,563	196,604	30,301	-	2,837,617
Borrowings Lease liabilities	400,000	4,689,954 499,543	_	-	-	5,089,954
Lease liabilities						499,543
	1,187,098	7,896,325	208,283	30,301	48,469	9,370,476
Net financial assets/(liabilities)	5,452,598	(7,693,533)	(208,283)	28,982	(48,469)	(2,468,705)
Less: Net financial liabilities denominated in the respective entities' functional currencies	(E 4E2 E00)			(25,000)		(F 499 F06)
	(5,452,598)			(35,908)		(5,488,506)
Foreign currency exposure		(7,693,533)	(208,283)	(6,926)	(48,469)	(7,957,211)
Group 2019 Financial assets Trade receivables Other receivables and deposits Financial assets at FVTPL	495,573 77,525 14,945	145,641 124,158 -	74 - -	5,024 7,702 -	- - -	646,312 209,385 14,945
Cash and bank balances	14,520	94,580	_	27,681	_	136,781
Financial linkilities	602,563	364,379	74	40,407		1,007,423
Financial liabilities Trade payables Other payables and accruals Borrowings	822,633 907,919 -	606,641 835,922 3,136,458	39,179 - -	111,952 111,319 -	14,154 - -	1,594,559 1,855,160 3,136,458
	1,730,552	4,579,021	39,179	223,271	14,154	6,586,177
Net financial liabilities Less: Net financial liabilities/ (assets) denominated in the respective entities' functional currencies	(1,127,989) 1,127,989	(4,214,642)	(39,105)	(182,864)	(14,154)	1,100,308
	1,127,303		<u> </u>			
Foreign currency exposure		(4,214,642)	(39,105)	(210,545)	(14,154)	(4,478,446)

<sup>\*</sup> Others comprise British Sterling Pound and Malaysian Ringgit.

For The Financial Year Ended 31 March 2020

### 40. FINANCIAL INSTRUMENTS AND FINANCIAL RISKS (CONTINUED)

### Market risks (Continued)

Foreign currency risks (Continued)

	United States dollar	Singapore dollar	Renminbi	Total
	US\$	US\$	US\$	US\$
Company				
2020				
<u>Financial assets</u>				
Available-for-sale financial assets	14,945	-	-	14,945
Other receivables and deposits	110	-	-	110
Due from subsidiaries (non-trade)	3,415,190	-	-	3,415,190
Cash and bank balances	_	3,607	_	3,607
	3,430,245	3,607	_	3,433,852
<u>Financial liabilities</u>				
Other payables and accruals	243,199	354,831	9,210	607,240
Borrowings	400,000	3,296,526	_	3,696,526
Due to subsidiaries (non-trade)	616,639	-	_	616,639
	1,259,838	3,651,357	9,210	4,920,405
Net financial assets/(liabilities)	2,170,407	(3,647,750)	(9,210)	(1,486,553)
Less: Net financial liabilities denominated in the				
Company's functional currency	(2,170,407)	_		(2,170,407)
Foreign currency exposure	-	(3,647,750)	(9,210)	(3,656,960)
2019				
<u>Financial assets</u>				
Available-for-sale financial assets	14,945	_	_	14,945
Other receivables and deposits	110	_	_	110
Due from subsidiaries (non-trade)	7,740,283	-	_	7,740,283
Cash and bank balances		2,976	_	2,976
	7,755,338	2,976	_	7,758,314
<u>Financial liabilities</u>				
Other payables and accruals	96,787	130,300	9,210	236,297
Borrowings	_	1,423,589	_	1,423,589
Due to subsidiaries (non-trade)	708,027	_	_	708,027
	804,814	1,553,889	9,210	2,367,913
Net financial assets/(liabilities)	6,950,524	(1,550,913)	(9,210)	5,390,401
Less: Net financial liabilities denominated in the				
Company's functional currency	(6,950,524)	_		(6,950,524)
Foreign currency exposure		(1,550,913)	(9,210)	(1,560,123)

For The Financial Year Ended 31 March 2020

### 40. FINANCIAL INSTRUMENTS AND FINANCIAL RISKS (CONTINUED)

#### Market risks (Continued)

Foreign currency risks (Continued)

Foreign exchange risk sensitivity

The following table details the sensitivity to a 10% (2019: 10%) increase and decrease in the relevant foreign currencies against the functional currency of each Group entity. 10% (2019: 10%) is the sensitivity rate representing management's assessment of the possible change in foreign exchange rates. The sensitivity analysis includes only outstanding foreign currency denominated monetary items and adjusts their translation at the period end for a 10% (2019: 10%) change in foreign currency rates. The sensitivity analysis includes external loans as well as loans to foreign operations within the Group where they give rise to an impact on the Group's profit or loss.

If the relevant foreign currency strengthens by 10% (2019: 10%) against the functional currency of each Group entity, with all other variables held constant, profit or loss for the year and equity will increase/(decrease) by:

	Singapore dollar
	US\$
2020	
Group	
Profit for the year	638,563
Company	
Loss for the year	302,763
2019	
Group	
Loss for the year	349,815
Company	
Loss for the year	128,726

A 10% weakening of functional currency of each Group entity against the above currencies would have had the equal but opposite effect on the above currencies to the amounts shown above.

#### Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

The Group's interest rate risks relate to interest bearing liabilities.

The Group's policy is to maintain an efficient and optimal interest cost structure using a combination of fixed and variable rate debts, and long and short-term borrowings.

Interests on the Group's borrowings (Note 26) are on fixed rates that prevail until the maturity of the instruments. No other financial instrument of the Group is subject to interest rate risks.

For The Financial Year Ended 31 March 2020

#### 40. FINANCIAL INSTRUMENTS AND FINANCIAL RISKS (CONTINUED)

### Liquidity risk

Liquidity risks refer to the risks in which the Group encounters difficulties in meeting its short-term obligations. Liquidity risks are managed by matching the payment and receipt cycle.

The Group manages its liquidity risk by ensuring the availability of funding through committed credit facilities from a bank and financial institutions. In addition, the Group has also sought for investment funds via issuing of shares and convertible loan to finance its cash flow and operations.

The repayment terms of the trade payables are non-interest bearing and generally on 30 to 90 days credit term.

The repayment terms of the loans and lease liabilities are disclosed in Notes 27 and 29 to these financial statements respectively.

The following table shows details of the Group's remaining contractual maturity for its non-derivative financial instruments. The table has been drawn up based on contractual undiscounted cash flows of financial instruments based on the earlier of the contractual date or when the Group is expected to receive or (pay). The table includes both interest and principal cash flows.

	Effective Interest rate %	Carrying amount US\$	Total US\$	One year or less US\$	Two to five years US\$
Group					
<u>2020</u>					
Trade payables	-	943,362	943,362	943,362	-
Other payables and accruals	-	2,837,617	2,837,617	2,837,617	-
Borrowings	6.75 - 30.30	5,089,954	6,195,731	6,154,361	41,370
Lease liabilities	5.25	499,543	499,543	193,848	305,695
		9,370,476	10,476,253	10,129,188	347,065
<u>2019</u>					
Trade payables	-	1,594,559	1,594,559	1,594,559	_
Other payables and accruals	-	1,855,160	1,855,160	1,855,160	-
Borrowings	6.75 - 20.62	3,136,458	3,826,761	3,730,792	95,969
	_	6,586,177	7,276,480	7,180,511	95,969
Company		1			
2020					
Other payables and accruals	-	607,240	607,240	607,240	_
Borrowings	16.00 - 30.30	3,696,526	4,730,620	4,730,620	_
Due to subsidiaries (non-trade)	-	616,639	616,639	616,639	_
	-	4,920,405	5,954,499	5,954,499	_
2019	-				
Other payables and accruals	_	236,297	236,297	236,297	_
Borrowings	20.62	1,423,589	2,035,140	2,035,140	_
Due to subsidiaries (non-trade)	-	708,027	708,027	708,027	
	-	2,367,913	2,979,464	2,979,464	_

For The Financial Year Ended 31 March 2020

### 40. FINANCIAL INSTRUMENTS AND FINANCIAL RISKS (CONTINUED)

### Financial instruments by category

The carrying amount of the different categories of financial instruments as follows:

	Gro	up	Company		
	2020 2019		2020	2019	
	US\$	US\$	US\$	US\$	
Financial assets:					
- At amortised cost	6,886,826	992,478	3,418,907	7,743,369	
- At fair value through profit or loss	14,945	14,945	14,945	14,945	
	6,901,771	1,007,423	3,433,852	7,758,314	
Financial liabilities at amortised cost	9,370,476	6,586,177	4,920,405	2,367,913	

#### 41. FAIR VALUES OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES

The fair values of applicable assets and liabilities are determined and categorised using a fair value hierarchy as follows:

- (a) Level 1 the fair values of assets and liabilities with standard terms and conditions and which trade in active markets that the Group can access at the measurement date are determined with reference to quoted market prices (unadjusted).
- (b) Level 2 in the absence of quoted market prices, the fair values of the assets and liabilities are determined using the other observable, either directly or indirectly, inputs such as quoted prices for similar assets/liabilities in active markets or included within Level 1, quoted prices for identical or similar assets/liabilities in non-active markets.
- (c) Level 3 in the absence of quoted market prices included within Level 1 and observable inputs included within Level 2, the fair values of the remaining assets and liabilities are determined in accordance with generally accepted pricing models.

Fair value measurements that use inputs of different hierarchy levels are categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

		Group and Company			
	Level 1	Level 2	Level 3	Total	
	US\$	US\$	US\$	US\$	
2020					
Recurring fair value measurements					
Financial assets:					
Financial assets at FVTPL <sup>1</sup>	14,945	_	_	14,945	
<u>2019</u>					
Recurring fair value measurements					
Financial assets:					
Financial assets at FVTPL <sup>1</sup>	14,945	_		14,945	

<sup>1</sup> Fair value of financial assets at FVTPL is determined directly by reference to their published market bid price at the financial year end date.

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#### 41. FAIR VALUES OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES (CONTINUED)

### Financial instruments whose carrying amount approximates fair value

The carrying amounts of cash and bank balances, trade and other receivables (excluding prepayments), contract assets, bank borrowings, trade and other payables and amounts due from/(to) subsidiaries approximate their respective fair values due to the relative short-term maturity of these financial instruments. The non-current borrowings which are carried at amortised cost and bear a fixed interest rate. Fair value information is not disclosed as there is a lack of market information of comparable instruments with similar characteristics and risk profile.

### 42. CAPITAL MANAGEMENT POLICIES AND OBJECTIVES

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern while maximising the return to stakeholders through optimisation of debt and equity balance except where decisions are made to exit businesses or close companies.

The capital structure of the Group consists of debts, which includes the borrowings disclosed in Note 26 and equity attributable to owners of the Company, comprising issued capital, retained earnings and reserves as disclosed in Notes 32 to 35 and statements of changes in equity.

The Group's management reviews the capital structure on a regular basis. As part of this review, management considers the cost of capital and the risks associated with each class of capital. Upon review, the Group will balance its overall capital structure through the payment of dividends to shareholders, return capital to shareholders or issue new shares and share buy-backs. The Group's overall strategy remains unchanged from 31 March 2019.

Management monitors capital based on a gearing ratio of less than one. The gearing ratio is calculated as net debt divided by total capital. Net debt is calculated as total borrowings (excluding income tax payable and deferred tax liabilities as shown in the statements of financial position), less cash and bank balances. Total capital is calculated as total equity as shown in the statements of financial position, plus net debt.

	Group		Company	
	2020	2019	2020	2019
	US\$	US\$	US\$	US\$
Total borrowings	5,089,954	3,136,458	3,696,526	1,423,589
Less: Cash and bank balances	(60,119)	(136,781)	(3,607)	(2,976)
Net debt	5,029,835	2,999,677	3,692,919	1,420,613
Total equity	7,891,803	5,255,369	17,988,431	17,682,436
Total capital	12,921,638	8,255,046	21,681,350	19,103,049
Gearing ratio	0.39	0.36	0.17	0.07

The Group is in compliance with externally imposed capital requirements during the financial years ended 31 March 2020 and 2019.

A subsidiary of the Group is required by the local bank to maintain a tangible net worth of not less than S\$1,000,000 at all times.

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### 43. INITIAL APPLICATION OF SFRS(I) 16 LEASES

SFRS(I) 16 introduces significant changes to lessee accounting by removing the distinction between operating and finance lease and requiring a lessee to adopt a single model for lessee accounting. Lessees are required, with the exception of short-term leases and leases of low value assets, to recognise at initial recognition, lease liability and right-of-use asset for a contract which is or contains a lease.

Lessor accounting under SFRS(I) 16 remains unchanged from SFRS(I) 1-17. Therefore, there is no impact to the Group as a lessor.

The details of the accounting policies under SFRS(I) 16 and SFRS(I) 1-17 are disclosed in Note 2.17.

The Group applied SFRS(I) 16 using the modified retrospective approach and recognised the cumulative effect of initial application on 1 April 2019, being the date of initial application of SFRS(I) 16. Accordingly, the comparative information presented were not restated and is presented as previously reported under SFRS(I) 1-17 and its related interpretations.

### Practical expedients applied

The Group applied the following practical expedients when applying SFRS(I) 16 for the first time.

- Not to reassess whether a contract is, or contains, a lease at 1 April 2019 and instead relied on the assessment previously made using SFRS(I) 1-17 *Leases* and SFRS(I) INT 4 *Determining whether an Arrangement contains a Lease*;
- Not to recognise right-of-use assets and lease liabilities of leases for which the lease term ends within 12 months as of 1 April 2019;
- Not to recognised right-of-use assets and lease liabilities for leases for which the underlying asset is of low value; and
- Use of hindsight for contracts which contain an option to extend or terminate a lease.

### Leases classified as operating leases under SFRS(I) 1-17

The Group previously classified its lease of office premises and certain office equipment as operating leases under SFRS(I) 1-17. Under SFRS(I) 16, the Group recognised, for each lease,

- (a) a lease liability at the present value of the remaining lease payments, discounted using the incremental borrowing rate at 1 April 2019; and
- (b) a right-of-use asset at an amount equal to the lease liability, adjusted by the amount of any prepaid lease payments relating to that lease recognised in the consolidated statement of financial position immediately before 1 April 2019.

In the determination of lease liabilities, the Group applied the practical expedient to not separate non-lease components from lease components, and instead account for each lease component and any associated non-lease components as a single lease component.

The Group uses incremental borrowing rates at 1 April 2019 to discount the lease payments at 1 April 2019 when measuring the lease liabilities. The incremental borrowing rate applied by the Group at commencement of date is 5.25%.

The lease liabilities at 1 April 2019 can be reconciled to the operating lease commitment as at 31 March 2019 as follows:

	At 1 April 2019 US\$
Operating lease commitments at 31 March 2019 under FRS 17 as disclosed in the Group's financial statements (Note 29)	209,972
Recognition exemption for leases with 12 months or less of lease term at transition	(209,972)
Lease liabilities at 1 April 2019	

# STATISTICS OF SHAREHOLDINGS

#### **SHARE CAPITAL**

Issued and fully paid-up capital: \$\$97,254,648Total number of shares: 1,870,441,084Class of Shares: OrdinaryTreasury Shares: Nil

Voting Rights (excluding treasury shares) : One Vote Per Share

### **ANALYSIS OF SHAREHOLDINGS**

### Distribution of shareholdings as at 25 August 2020

Size of Shareholdings	No. of Shareholders	%	No. of Shares
1 - 99	21	0.48	1,249
100 - 1,000	273	6.30	236,807
1,001 - 10,000	1,275	29.43	7,599,395
10,001 - 1,000,000	2,596	59.93	376,518,685
1,000,001 and above	167	3.86	1,486,084,948
Total	4,332	100	1,870,441,084

As at 25 August 2020, the percentage of shareholdings held in the hands of the public was 94.60% and Rule 723 of the Listing Manual is complied with.

### 20 largest registered shareholders as at 25 August 2020 as shown in the Registers of Members

No.	Name	No. of Shares	%
1	RAFFLES NOMINEES (PTE) LIMITED	104,435,600	5.58%
2	PHILLIP SECURITIES PTE LTD	78,448,432	4.19%
3	DBS VICKERS SECURITIES (S) PTE LTD	72,179,499	3.86%
4	HSBC (SINGAPORE) NOMINEES PTE LTD	71,889,092	3.84%
5	CREST CAPITAL ASIA PTE LTD	68,699,017	3.67%
6	PAUL CLARK BURKE	63,156,406	3.38%
7	DBS NOMINEES PTE LTD	57,301,765	3.06%
8	CHAN KUM LOK COLIN	39,190,960	2.10%
9	UNITED OVERSEAS BANK NOMINEES P L	36,422,066	1.95%
10	YUEN WAI KHEONG	35,325,300	1.89%
11	GOH POH HENG	33,904,000	1.81%
12	LIM HAN BOON	26,654,080	1.43%
13	TAN KHAI PANG	25,900,360	1.38%
14	POH KAY HENG	25,563,000	1.37%
15	UOB KAY HIAN PTE LTD	25,209,765	1.35%
16	OCBC SECURITIES PRIVATE LTD	24,675,419	1.32%
17	CHONG GIM KOW	24,000,000	1.28%
18	MAYBANK KIM ENG SECURITIES PTE. LTD.	23,731,923	1.27%
19	TAN KHAI TENG	23,281,000	1.24%
20	NG KENG SOON	23,000,000	1.23%
		882,967,684	47.20%







### ADDVALUE TECHNOLOGIES LTD

Company Registration No.199603037H

202 Bedok South Ave 1, #01-11, Singapore 469332 Tel: +65 6509 5700 / Fax: +65 6509 5701

www.addvaluetech.com