

RESPONSES TO QUESTIONS RECEIVED FROM SHAREHOLDER ON ANNUAL REPORT 2025

Nam Lee Pressed Metal Industries Limited (the “**Company**”, together with its subsidiaries, the “**Group**”) wishes to provide the following information in response to the questions received from shareholder in respect of the Annual Report FY2025:

Question 1

The segment results margin for Mild Steel and Stainless Steel for 2H 2025 is around 45% and it is significantly higher than 1H 2025 (24%). Could the management share more insights behind this rise of margin and whether moving forwards, whether this level of margin is sustainable and if not, what range would be more sustainable?

Company’s response:

Based on the 2H2025 announcement, the segment results margin for Mild Steel and Stainless Steel is approximately 42%. The information requested is commercially sensitive, and given that we operate in a highly competitive industry, we are not able to disclose detailed segment-level information, the specific drivers behind the margin movements, or any forward-looking margin forecasts, as these are subject to uncontrollable market factors.

Nonetheless, the Company remains committed to operational efficiency, disciplined cost management, and value driven strategies. Our priority is to continue delivering sustainable long-term performance for our shareholders.

Question 2

The segment results margin for Aluminium for 2H 2025 is around 7% and it is lower than 2H 2024 (15%). Could the management share more insights behind the difference of margin and whether moving forwards, will the margins benefit from any economies of scale should revenue be higher?

Company’s response:

The Aluminium segment’s result margin for 2H2025, which is approximately 7% compared to 15% in 2H2024, reflects the impact of contract delivery timing within certain business units under the Aluminium segment. Several projects are currently at earlier stages of execution, and as a result, margin recognition has been lower during this period.

Management expects margins to improve as these projects progress and reach significant milestones.

Question 3

With regards to the Cladding System for North South Corridor Project, which segment does this fall under? Could the management share more insights behind the bidding of this project and its current progress (whether it is on track)? Is the revenue recognition method by stages of completion? How much of revenue has been recognized as of 30 Sept 2025?

Company’s response:

The North South Corridor Project falls under our Aluminium segment. We are currently carrying out preparatory works for the project, including design development and project planning. Progress remains on track, and we are working closely with our client’s project team to ensure smooth execution.

Revenue for this project will be recognised over time in accordance with applicable accounting standards. The amount recognised in the current financial year is not material.

Question 4

The revenue for both Steel and UPVC segment is slightly lower in 2H 2025 compared to 1H 2025. Could the management share more insights behind this and whether this would be a concern moving forwards?

Company's response:

The revenue for both the Steel and UPVC segments was slightly lower in 2H2025 compared to 1H2025. This is mainly due to the timing of contract deliveries.

To the best of Management's knowledge, this timing related effect does not reflect any underlying concern.

Question 5

Any estimations of revenue % breakdown from new built HDB Projects vs upgrading of existing HDB Projects?

Company's response:

Management has not prepared an estimation of the revenue percentage breakdown between new-build HDB projects and upgrading works for existing HDB estates. Nonetheless, management remains focused on the efficient execution and timely delivery of all projects.

Question 6

The company has seen 2 events happened after the financial period. Namely the removal of a director as well as a director being interviewed by CPIB (which has been cleared). Has the company's current business operations or confidence by its customers been affected by any of the events?

Company's response:

The two events have not had any direct impact on the Company's business operations and day to day activities continue to run smoothly under the supervision of the Senior Management team.

Management also does not observe any indication that customer confidence has been affected by these events. We remain fully committed to maintaining strong relationships with our clients and ensuring the continued stability and reliability of our operations.

By Order of the Board
NAM LEE PRESSED METAL INDUSTRIES LIMITED

Yong Han Keong, Eric
Managing Director
23 January 2026