

UNAUDITED RESULTS FOR FOURTH QUARTER AND FULL YEAR ENDED 31 MARCH 2019

1(a) An income statement and statement of comprehensive income, or a statement of comprehensive income (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year.

CONSOLIDATED INCOME STATEMENT

For the fourth quarter and full year ended 31 March 2019 (in \$ million)

	GROUP					
	4th Q	uarter	Full Year			
	2018-19	2017-18	2018-19	2017-18		
Revenue	471.5	423.5	1,828.0	1,724.6		
Expenditure						
Staff costs	(233.5)	(206.4)	(874.0)	(833.3)		
Cost of raw materials	(65.5)	(63.6)	(267.4)	(252.5)		
Licence fees	(22.6)	(20.6)	(89.4)	(84.2)		
Depreciation and amortisation charges	(23.9)	(21.0)	(84.9)	(78.5)		
Company premise and utilities expenses	(29.0)	(25.1)	(113.2)	(103.5)		
Other costs	(46.2)	(40.7)	(152.1)	(146.2)		
	(420.7)	(377.4)	(1,581.0)	(1,498.2)		
Operating profit	50.8	46.1	247.0	226.4		
Interest on borrowings	(0.1)	(0.2)	(0.8)	(0.8)		
Interest income	1.3	0.9	4.1	4.1		
Share of results of associates/joint ventures, net of tax	8.9	24.0	58.9	71.2		
Other non-operating (loss)/income, net	(0.8)	8.9	(1.5)	20.7		
Profit before tax	60.1	79.7	307.7	321.6		
Income tax expense	(8.3)	(10.9)	(51.5)	(56.1)		
Profit for the period/year	51.8	68.8	256.2	265.5		
Profit attributable to:						
Owners of the Company	49.9	65.4	248.4	261.5		
Non-controlling interests	1.9	3.4	7.8	4.0		
<u> </u>	51.8	68.8	256.2	265.5		
Underlying net profit ⁽¹⁾	48.7	51.5	241.4	236.1		
EBITDA (\$'M) ⁽²⁾	82.4	79.5	383.8	364.5		
Return on Equity (%) ⁽³⁾	3.1	4.1	15.1	16.2		

1. Underlying net profit refers to net profit attributable to owners of the Company excluding the following one-off items:

	4 ^{ti}	^h Quarter	Full Year		
	2018-19	2017-18	2018-19	2017-18	
(i) Gain on disposal of assets held for sale, net of tax	_	2.3	_	9.3	
(ii) Write-back of earn-out consideration	_	_	11.6	4.5	
(iii) Impairment loss on investment in associates	_	_	(11.6)	_	
(iv) Share of DFASS SATS Pte Ltd profits from the disposal					
of business to KrisShop Pte Ltd, net of tax	1.2	-	7.0	-	
(v) Surplus arising from finalisation of valuation	-	11.6	_	11.6	

2. EBITDA refers to earnings (including Share of results of associates/joint ventures) before interest, tax, depreciation and amortisation; and excluding one-off items.

3. Return on equity is profit attributable to owners of the Company expressed as a percentage of the average equity holders' funds for the respective periods (non annualised).

Notes - Profit for the period is arrived at after crediting/(charging) the following items (in \$ million):

	GROUP						
	4 th Qu	ıarter	Full `	Year			
	2018-19	2017-18	2018-19	2017-18			
Foreign exchange (loss)/gain, net	(0.7)	(4.7)	3.5	(7.6)			
(Allowance)/write-back for doubtful debts	(0.1)	0.2	(0.3)	0.2			
Write-off for stock obsolescence, net	(0.1)	(0.1)	(0.2)	(0.1)			
Gain on disposal of assets held for sale	_	8.5	_	15.5			
Write-back of earn-out consideration	_	_	11.6	4.5			
Impairment loss on investment in associates	_	_	(11.6)	_			
(Loss)/gain on disposal of property, plant and equipment	(0.8)	0.2	(0.5)	0.4			
Capital gain tax on disposal of assets held for sale	_	(4.7)	-	(4.7)			
Over provision of taxation in respect of prior years	2.1	1.3	4.7	1.2			

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME For the fourth quarter and full year ended 31 March 2019 (in \$ million)

	GROUP					
-	4 th Qu	arter	Full	Year		
	2018-19	2017-18	2018-19	2017-18		
Profit for the period/year	51.8	68.8	256.2	265.5		
Other comprehensive income						
Items that will not be reclassified to profit or loss:		(2, 2)	(2.1)	(2.2)		
Actuarial loss on defined benefit plan	(0.4)	(0.8)	(0.4)	(0.9)		
Items that are or may be reclassified subsequently to profit or loss:						
Net fair value changes on available-for-sale assets	0.1	(0.2)	0.1	(0.2)		
Foreign currency translation differences	(2.5)	(7.9)	(7.9)	(34.3)		
Reclassification of foreign currency translation to profit						
or loss	-	1.4		1.8		
-	(2.4)	(6.7)	(7.8)	(32.7)		
Other comprehensive income for the						
period/year, net of tax	(2.8)	(7.5)	(8.2)	(33.6)		
Total comprehensive income for the period/year	49.0	61.3	248.0	231.9		
Total comprehensive income attributable to:						
Owners of the Company	47.4	54.3	241.0	227.2		
Non-controlling interests	1.6	7.0	7.0	4.7		
Total comprehensive income for the period/year	49.0	61.3	248.0	231.9		

1(b)(i) A statement of financial position (for the issuer and group), together with a comparative statement as at the end of the immediately preceding financial year.

STATEMENTS OF FINANCIAL POSITION As at 31 March 2019 (in \$ million)

As at 31 March 2019 (in \$ millio) (NC	GROUP			COMPANY	
	31.3.2019	31.3.2018	1.4.2017	31.3.2019	31.3.2018	1.4.2017
Equity attributable to owners of the Company						
Share capital	367.9	367.9	367.9	367.9	367.9	367.9
Treasury shares	(43.0)	(32.8)	(30.3)	(43.0)	(32.8)	(30.3)
Share-based compensation reserve	10.1	15.0	12.6	10.1	15.0	12.6
Statutory reserve	10.9	9.2	8.3	_	_	_
Foreign currency translation reserve	(150.7)	(143.4)	(111.1)	_	_	_
Revenue reserve	1,473.1	1,431.0	1,362.0	1,208.3	1,159.6	1,133.3
Other reserves*	(19.0)	(12.8)	(5.9)	(20.1)	(13.8)	(10.6)
	1,649.3	1,634.1	1,603.5	1,523.2	1,495.9	1,472.9
Non-controlling interests	167.8	132.5	87.7	_	_	_
Total equity	1,817.1	1,766.6	1,691.2	1,523.2	1,495.9	1,472.9
Non-current assets						
Property, plant and equipment	579.2	560.1	538.7	33.8	27.9	15.9
Investment properties	7.6	8.9	10.4	206.8	229.5	252.8
Intangible assets	350.5	157.5	157.9	3.6	4.2	3.3
Investment in subsidiaries	-	-	-	718.1	536.5	536.2
Investment in associates	621.5	604.1	590.1	337.4	320.7	305.9
Investment in joint ventures	102.4	244.7	80.7	12.0	165.0	12.0
Long-term investments	20.7	20.0	25.3	_	_	-
Loan to subsidiaries	-	_	-	299.4	312.4	328.8
Deferred tax assets	12.0	10.7	11.6	_	_	_
Other non-current assets	4.3	7.3	8.2		_	_
	1,698.2	1,613.3	1,422.9	1,611.1	1,596.2	1,454.9
Current assets						
Trade and other receivables	300.9	298.5	271.2	108.7	79.8	61.8
Prepayments and deposits	19.3	16.2	17.4	2.4	2.3	2.0
Amounts due from associates/joint ventures	5.3	4.6	6.7	3.7	2.5	3.8
Loan to subsidiaries		4.0	-	0.2	0.2	0.9
Inventories	24.3	22.5	21.9	0.4	0.2	0.2
Cash and short-term deposits	349.9	373.3	505.8	176.5	211.6	300.7
Assets of disposal groups classified	0 1010	010.0	000.0	110.0	21110	00011
as held for sale	10.5	19.9	33.5	7.6	7.6	29.0
	710.2	735.0	856.5	299.5	304.2	398.4
Current liabilities						
Trade and other payables	322.6	331.7	316.1	204.7	203.2	229.7
Amounts due to associates/joint						
ventures	9.3	3.5	4.9	-	-	-
Income tax payable	57.3	57.3	58.6	13.1	12.6	14.7
Term loans	_	9.8	10.0	38.5	58.0	-
Finance leases	0.1	0.3	0.4	_	_	_
Liabilities of disposal groups classified as held for sale			5.1			
as held for sale	389.3	402.6	395.1	256.3	273.8	244.4
Net current assets	320.9	332.4	461.4	43.2	30.4	154.0
Non-current liabilities			_			
Deferred tax liabilities	87.6	61.6	55.4	26.5	26.2	25.8
Term loan	95.4	96.0	97.5	95.4	96.0	97.5
Finance leases	0.2	0.3	0.7	-	_	_
Other payables	<u>18.8</u> 202.0	<u>21.2</u> 179.1	<u> </u>	<u>9.2</u> 131.1	8.5 130.7	<u> </u>
Net acceto						
Net assets	1,817.1	1,766.6	1,691.2	1,523.2	1,495.9	1,472.9

* Other Reserves consist of Gain/(Loss) on Reissuance of Treasury Shares, Capital Reserve and Fair Value Reserve.

1(b)(ii) Aggregate amount of group's borrowings and debt securities

(In \$ million)

Amount repayable in one year or less, or on demand

As at 3 ²	1.03.2019	As at 3 ²	1.03.2018
Secured	Unsecured	Secured	Unsecured
_	0.1	-	10.1

Amount repayable after one year

As at 31	.03.2019	As at 31	.03.2018
Secured	Unsecured	Secured	Unsecured
_	95.6	-	96.3

Details of any collateral

NIL.

1(c) A statement of cash flows (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year

CONSOLIDATED STATEMENT OF CASH FLOWS For the fourth quarter and full year ended 31 March 2019 (in \$ million)

	GROUP		GR	OUP
		uarter		Year
	2018-19	2017-18	2018-19	2017-18
Cash flows from operating activities	00.4	70 7	007 7	004.0
Profit before tax	60.1	79.7	307.7	321.6
Adjustments for:				
Interest income, net	(1.2)	(0.7)	(3.3)	(3.3)
Depreciation and amortisation charges	23.9	21.0	84.9	78.5
Unrealised foreign exchange loss/(gain)	0.7	4.7	(1.6)	7.6
Share of results of associates/joint ventures, net of tax	(8.9)	(24.0)	(58.9)	(71.2)
Loss/(gain) on disposal of property, plant and equipment	0.8	(0.2)	0.5	(0.4)
Gain on disposal of assets held for sale	-	(8.5)	-	(15.5)
Write-back of earn-out consideration	-	-	(11.6)	(4.5)
Impairment loss on investment in associates Share-based payment expense	_ 1.6	_ 3.1	11.6 6.7	_ 10.6
Other non-cash items	0.2	(0.4)	0.7	(0.3)
Operating cash flows before working capital changes	77.2	74.7	336.4	323.1
Operating cash nows before working capital changes	11.2	74.7	550.4	525.1
Changes in working capital:				
Decrease/(increase) in receivables	39.9	13.3	19.2	(24.3)
(Increase)/decrease in prepayments and deposits	(0.9)	3.1	(2.4)	1.2
Decrease/(increase) in inventories	1.1	2.6	(1.9)	(0.6)
(Decrease)/increase in payables	(5.1)	14.0	(12.1)	(1.9)
Decrease in amounts due from associates/joint ventures, net	7.9	4.4	5.1	0.8
Cash generated from operations	120.1	112.1	344.3	298.3
Interest paid to third parties	0.1	(0.9)	(0.5)	(1.5)
Income taxes paid	(9.3)	(12.1)	(48.1)	(51.3)
Net cash from operating activities	110.9	99.1	295.7	245.5
Cash flows from investing activities				
Capital expenditure	(22.0)	(27.6)	(87.6)	(99.2)
Dividends from associates/joint ventures	(22.0)	1.9	39.1	25.2
Net cash flow arising from reclassification				_0
of joint venture to subsidiary	13.0	-	13.0	-
Proceeds from disposal of assets held for sale	_	0.9	-	34.8
Proceeds from disposal of property, plant and equipment	0.2	0.2	1.2	0.9
Investment in associates/joint ventures	(1.7)	(120.3)	(25.1)	(151.1)
Acquisition of non-controlling interest in a subsidiary	(16.1)	-	(16.1)	_
Decrease in long-term investments	-	-	-	3.9
Interest received from deposits	0.8	0.6	3.1	3.3
Net cash used in investing activities	(25.8)	(144.3)	(72.4)	(182.2)
Cash flows from financing activities				
Repayment of term loans	_	-	(9.8)	-
Repayment of finance leases and related charges	_	(0.1)	(0.3)	(0.6)
Proceeds from borrowings	_	-	0.1	-
Proceeds from exercise of share options	-	0.2	1.0	4.4
Dividends paid	_	-	(200.9)	(190.3)
Purchase of treasury shares	-	(17.8)	(29.0)	(17.8)
Capital contribution from non-controlling interest	0.5	8.8	3.7	8.8
Dividends paid to non-controlling interest	(7.3)	(1.1)	(9.7)	(1.3)
Net cash used in financing activities	(6.7)	(10.0)	(244.9)	(196.8)
Net increase/(decrease) in cash and cash equivalents	78.4	(55.2)	(21.6)	(133.5)
Effect of exchange rate changes	0.8	1.9	(1.8)	(1.6)
Cash and cash equivalents at beginning of financial period/year ⁽¹⁾	270.7	426.6	373.3	508.4
Cash and cash equivalents at end of financial period/year	349.9	373.3	349.9	373.3

⁽¹⁾ Cash and cash equivalents comprised cash held under assets held for sale was Nil as at 31 December 2018 and 31 December 2017, and Nil as at 31 March 2019 and 31 March 2018, and \$2.6 million as at 31 March 2017.

1(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year.

STATEMENTS OF CHANGES IN EQUITY For the financial year ended 31 March 2019 (in \$ million)

	Attributable to owners of the Company											
GROUP	Share Capital	Treasury Shares	Share-Based Compensation Reserve	Statutory Reserve*	Foreign Currency Translation Reserve	Revenue Reserve	Capital Reserve	Loss on Reissuance of Treasury Shares	Fair Value Reserve	Total	Non- controlling Interests	Total Equity
Balance at 1 April 2018	367.9	(32.8)	15.0	9.2	(143.4)	1,431.0	1.1	(13.8)	(0.1)	1,634.1	132.5	1,766.6
Profit for the year Other comprehensive income for the year Total comprehensive income for the year	_ _ _	_ _ _		- - -	_ (7.3) (7.3)	248.4 (0.2) 248.2			- 0.1 0.1	248.4 (7.4) 241.0	7.8 (0.8) 7.0	256.2 (8.2) 248.0
Contributions by and distributions to owners					(1.0)	240.2			0.1	241.0	1.0	2-10.0
Share-based payment Share options lapsed Treasury shares reissued pursuant to equity	_	_	6.7 (0.1)	- -	-	_ 0.1		-		6.7 —	-	6.7 -
compensation plans Purchase of treasury shares	-	18.8 (29.0)	(11.5)	-	-	-	-	(6.3)	-	1.0 (29.0)	-	1.0 (29.0)
Dividends, net	_	_	_	_	_	(200.9)	_	_	_	(200.9)	_	(200.9)
Total contributions by and distributions to owners	-	(10.2)	(4.9)	-	-	(200.8)	-	(6.3)	-	(222.2)	-	(222.2)
Others Acquisition of non-controlling interest in a												
subsidiary Recognition of non-controlling interest due to re-	-	-	-	-	-	(3.6)	-	-	-	(3.6)	(12.5)	(16.1)
assessment of investment in GTR entities	-	_	-	-	-	-	-	_	-	-	46.8	46.8
Capital contributions from non-controlling interests	_	_	_	-	_	-	_	-	_	_	3.7	3.7
Dividends paid to non-controlling interests Transfer to statutory reserve	-	-	_	- 1.7	-	_ (1.7)		-	-	_	(9.7) _	(9.7) —
Balance at 31 March 2019	367.9	(43.0)	10.1	10.9	(150.7)	1,473.1	1.1	(20.1)	_	1,649.3	167.8	1,817.1

* Certain countries in which some of the associates are incorporated legally require statutory reserves to be set aside. The laws of the countries restrict the distribution and use of these statutory reserves.

STATEMENTS OF CHANGES IN EQUITY (cont'd) For the financial year ended 31 March 2019 (in \$ million)

	Attributable to owners of the Company											
GROUP	Share Capital	Treasury Shares	Share-Based Compensation Reserve	Statutory Reserve*	Foreign Currency Translation Reserve	Revenue Reserve	Capital Reserve	Loss on Reissuance of Treasury Shares	Fair Value Reserve	Total	Non- controlling Interests	Total Equity
Balance at 1 April 2017	367.9	(30.3)	12.6	8.3	(111.1)	1,362.0	4.6	(10.6)	0.1	1,603.5	87.7	1,691.2
Profit for the year	_	_	_	_	_	261.5	_	_	_	261.5	4.0	265.5
Other comprehensive income for the year	_	-	-	_	(32.3)	(1.8)	_	_	(0.2)	(34.3)	0.7	(33.6)
Total comprehensive income for the year	-	-	-	-	(32.3)	259.7	-	-	(0.2)	227.2	4.7	231.9
Contributions by and distributions to owners												
Share-based payment	-	-	10.6	-	_	_	-	_	-	10.6	-	10.6
Share options lapsed	-	-	(0.5)	-	_	0.5	-	_	-	-	_	-
Treasury shares reissued pursuant to equity compensation plans	_	15.3	(7.7)	_	_	_	_	(3.2)	_	4.4	_	4.4
Purchase of treasury shares	-	(17.8)	_	_	_	_	-	_	-	(17.8)	_	(17.8)
Dividends, net	_	-	_	_	_	(190.3)	_	_	-	(190.3)	_	(190.3)
Total contributions by and distributions to owners	-	(2.5)	2.4	-	-	(189.8)	-	(3.2)	-	(193.1)	_	(193.1)
<u>Others</u>												
Share of other changes in equity of associated companies	-	_	_	_	_	_	(3.5)	_	-	(3.5)	_	(3.5)
Capital contributions from non-controlling interests	_	_	_	_	_	_	_	_	_	_	41.4	41.4
Dividends paid to non-controlling interests	_	_	_	_	-	_	_	_	-	_	(1.3)	(1.3)
Transfer to statutory reserve	-	-	_	0.9	-	(0.9)	-	_	-	-	_	-
Balance at 31 March 2018	367.9	(32.8)	15.0	9.2	(143.4)	1,431.0	1.1	(13.8)	(0.1)	1,634.1	132.5	1,766.6

* Certain countries in which some of the associates are incorporated legally require statutory reserves to be set aside. The laws of the countries restrict the distribution and use of these statutory reserves.

STATEMENTS OF CHANGES IN EQUITY (cont'd) For the financial year ended 31 March 2019 (in \$ million)

COMPANY	Share Capital	Treasury Shares	Share-Based Compensation Reserve	Revenue Reserve	Loss on Reissuance of Treasury Shares	Total Equity
Balance at 1 April 2018	367.9	(32.8)	15.0	1,159.6	(13.8)	1,495.9
Profit for the year	_	_	_	249.5	_	249.5
Total comprehensive income for the year	_	_	_	249.5	-	249.5
Contributions by and distributions to owners						
Share-based payment	-	-	6.7	-	-	6.7
Share options lapsed Treasury shares reissued pursuant to equity	_	-	(0.1)	0.1	-	-
compensation plans	-	18.8	(11.5)	-	(6.3)	1.0
Purchase of treasury shares	-	(29.0)	-	-	-	(29.0)
Dividends, net	_	-	-	(200.9)	-	(200.9)
Total contributions by and distributions to owners	_	(10.2)	(4.9)	(200.8)	(6.3)	(222.2)
Balance at 31 March 2019	367.9	(43.0)	10.1	1,208.3	(20.1)	1,523.2
Balance at 1 April 2017	367.9	(30.3)	12.6	1,133.3	(10.6)	1,472.9
Profit for the year	_	_	_	216.1	_	216.1
Total comprehensive income for the year	_	_	_	216.1	_	216.1
Contributions by and distributions to owners						
Share-based payment	-	-	10.6	-	-	10.6
Share options lapsed Treasury shares reissued pursuant to equity	_	-	(0.5)	0.5	-	-
compensation plans	-	15.3	(7.7)	-	(3.2)	4.4
Purchase of treasury shares	-	(17.8)	-	-	-	(17.8)
Dividends, net	-	-	_	(190.3)	_	(190.3)
Total contributions by and distributions to owners	_	(2.5)	2.4	(189.8)	(3.2)	(193.1)
Balance at 31 March 2018	367.9	(32.8)	15.0	1,159.6	(13.8)	1,495.9

1(d)(ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State the number of shares that may be issued on conversion of all the outstanding convertibles if any, against the total number of issued share excluding treasury shares and subsidiary holdings of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year. State also the number of shares held as treasury shares and the number of subsidiary holdings, if any, and the percentage of the aggregate number of shares outstanding in a class that is listed as at the end of the current financial period reported on and as at the end of the current financial period of the immediately preceding financial period reported on and as at the end of the current financial period reported on and as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.

SHARE CAPITAL AND OPTIONS ON SHARES IN THE COMPANY

(i) <u>Employee Share Option Plan</u>

During the financial year 2018-19, 536,600 options were exercised under the SATS Employee Share Option Plan.

As at 31 March 2019, there was no outstanding share option (31 March 2018: 752,500).

The movement of share options of the Company during the financial year 2018-19 was as follows:

Date of grant	Balance at 1.4.2018	Forfeited/ Lapsed	Exercised	Balance at 31.3.2019	Exercise price	Expired date
01.07.2008	752,500	(215,900)	(536,600)	_	\$1.92	30.06.2018
-	752,500	(215,900)	(536,600)	_		

(ii) <u>Restricted Share Plan ("RSP") and Performance Share Plan ("PSP")</u>

Management employees may qualify for two share-based incentive plans, the RSP and PSP, which were approved by the shareholders of the Company on 19 July 2005. Both share plans which expired on July 2015 were subsequently approved during the 41st Annual General Meeting held on 23 July 2014 for further extension of 10 years to July 2025.

For grants in FY2015-16 to FY2018-19

The RSP award is subject to the achievement of the pre-determined target over a one-year period and has an equal vesting over a three-year period. The number of restricted shares awarded is based on individual and corporate performance and the final number of restricted shares could range between 0% and 120% of the initial grant of the restricted shares. PSP has a performance period of three years. The number of performance shares awarded is based on individual and corporate performance and the final performance shares awarded could range between 0% and 150% of the initial grant, subject to achievement of the pre-determined targets.

SHARE CAPITAL AND OPTIONS ON SHARES IN THE COMPANY (cont'd)

(ii) <u>Restricted Share Plan ("RSP") and Performance Share Plan ("PSP") (cont'd)</u>

As at 31 March 2019, the number of shares outstanding under the Company's RSP and PSP were 1,498,000 and 3,629,000 (31 March 2018: 2,916,700 and 4,775,000) respectively.

The details of the shares awarded under RSP and PSP are as follows:

RSP

	Number of Restricted Shares					
Date of grant	Balance at 1.4.2018 / Date of grant	Vested	Forfeited	Adjustments [#]	Balance at 31.3.2019	
03.08.2015	495,000	(490,600)	(4,400)	-	-	
01.08.2016	1,045,200	(517,800)	(32,200)	_	495,200	
01.08.2017	1,376,500	(542,600)	(102,400)	271,300	1,002,800	
	2,916,700	(1,551,000)	(139,000)	271,300	1,498,000	

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[#] Adjustments due to performance factor at the end of the performance period upon meeting the stated performance target.

PSP

Number of Performance Shares Balance at 1.4.2018/ Balance at Adjustments[#] Date of grant Date of grant Vested Forfeited 31.3.2019 02.11.2015 1,570,000 (2,355,000)785,000 _ _ 01.08.2016 (136,000)1,583,000 1,447,000 01.08.2017 1,622,000 (185,000) 1,437,000 14.12.2018 745,000 745,000 _ _ 5,520,000 (2,355,000)(321,000)785,000 3,629,000

[#] Adjustments due to performance factor at the end of the performance period upon meeting the stated performance targets.

(iii) Number of shares held as treasury shares and the number of subsidiary holdings, if any, and the percentage of the aggregate number of treasury shares and subsidiary holdings held against the total number of shares outstanding are as follows:

Group and Company	As at 31 March 2019	As at 31 March 2018
Number of treasury shares Number of subsidiary holdings	9,697,355 –	8,210,455 -
Aggregate number of treasury shares and subsidiary holdings	9,697,355	8,210,455
Total number of shares outstanding*	1,114,358,920	1,115,845,820
Percentage of the aggregate number of treasury shares and subsidiary holdings held against the total number of shares outstanding	0.9%	0.7%

^{*}Total number of issued shares excluding treasury shares and subsidiary holdings.

1(d)(iii) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

As at 31 March 2019	As at 31 March 2018
1,114,358,920	1,115,845,820

1(d)(iv) A statement showing all sales, transfer, cancellation and/or use of treasury shares as at the end of the current financial period reported on.

Group and Company Treasury Shares	Number o	f Shares	\$ million		
	2018-19 2017-18		2018-19	2017-18	
Balance at 1 April	8,210,455	9,547,355	32.8	30.3	
Purchases during the year Issuance of treasury shares pursuant	5,929,500	3,470,000	29.0	17.8	
to equity compensation plans	(4,442,600)	(4,806,900)	(18.8)	(15.3)	
Balance at 31 March	9,697,355	8,210,455	43.0	32.8	

1(d)(v) A statement showing all sales, transfer, cancellation and/or use of subsidiary holdings as at the end of the current financial period reported on.

Nil.

2 Whether the figures have been audited, or reviewed and in accordance with which standard.

The figures have not been audited nor reviewed.

3 Where the figures have been audited or reviewed, the auditor's report (including any qualifications or emphasis of matter).

Not applicable.

4 Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied.

The Group has applied the same accounting policies and methods of computation in the preparation of the financial statements for the current reporting period compared with those of the audited financial statements for the financial year ended 31 March 2018 except as detailed in paragraph 5 below.

5 If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.

In December 2017, the Accounting Standards Council (ASC) issued the Singapore Financial Reporting Standards (International) (SFRS(I)). SFRS(I) comprises standards and interpretations that are equivalent to International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB). The new financial reporting framework, SFRS(I), is mandatory for Singapore-incorporated companies with equity instruments traded in a public market in Singapore for annual periods beginning on or after 1 January 2018.

The Group has applied the same accounting policies and methods of computation in the financial statements for the current reporting period as that of the audited financial statements for the financial year ended 31 March 2018, except for the adoption of new/revised SFRS(I) framework applicable for the financial period beginning 1 January 2018. In addition to the adoption of the new framework, the Group also concurrently applied the following new SFRS(I)s, amendments to and interpretations of SFRS(I) effective from the same date:

- SFRS(I) 9 Financial Instruments;
- SFRS(I) 15 Revenue from Contracts with Customers and Amendments to SFRS(I) 15 Clarifications to SFRS(I) 15;
- SFRS(I) INT 22 Foreign Currency Transactions and Advance Consideration;
- Amendments to SFRS(I) 1 Deletion of short-term exemptions for first-time adopters;
- Amendments to SFRS(I) 1-28 Measuring an Associate or Joint Venture at Fair Value;
- Amendments to SFRS(I) 1-40 Transfers of Investment Property;
- Amendments to SFRS(I) 2 Classification and Measurement of Share-based Payment Transactions; and
- Amendments to SFRS(I) 4 Applying SFRS(I) 9 Financial Instruments with SFRS(I) 4 Insurance Contracts

The adoption of the above standards did not have any significant impact on the financial statements.

In January 2018, the Group invested in 50% equity interest in Ground Team Red Holdings Sdn Bhd ("GTRH"), and through GTRH, an effective interest of 49% in Ground Team Red Sdn Bhd ("GTR"), both being Malaysian-incorporated companies.

Subsequent to the investments, the Group had consulted the Malaysia Aviation Commission ("the Commission") on foreign ownership and accounting restriction (if any) in Malaysia. Pending clarification from Malaysia Aviation Commission ("the Commission"), the Group has treated both companies as joint ventures and has equity-accounted their results.

On 17 December 2018, the Commission has clarified that the Commission does not restrict the accounting treatment that the Company adopts for compliance with the applicable accounting standards. The Group has re-assessed the accounting treatment of both entities in accordance to *SFRS (I) 10, Consolidated Financial Statements,* and has determined that it will be consolidating the two entities, GTRH and GTR, as its subsidiaries with effect from 1 January 2019.

6 Earnings per ordinary share of the group for the current financial period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends.

	GROUP				
	4 th Quarter		Full	Year	
	2018-19	2017-18	2018-19	2017-18	
Earnings per share based on net profit attributable to owners of the Company (cents):					
(i) Basic *	4.5	5.9	22.3	23.4	
(ii) Diluted **	4.5	5.8	22.2	23.2	

* Based on weighted average number of fully paid shares in issue.

* Based on weighted average number of fully paid shares in issue after adjusting for dilution of shares under the various employee share plans.

7 Net asset value (for the issuer and group) per ordinary share based on issued share capital of the issuer at the end of the (a) current financial period reported on and (b) immediately preceding financial year.

	GROUP		COM	PANY
	As at 31.3.2019	As at 31.3.2018	As at 31.3.2019	As at 31.3.2018
Net asset value per ordinary share (cents)	148.0	146.4	136.7	134.1

A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:- (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

GROUP FINANCIAL PERFORMANCE

Fourth Quarter FY2018-19

Group revenue increased \$48 million or 11.3% in the fourth guarter to \$471.5 million, with growth in both Food Solutions and Gateway Services. Revenue from Food Solutions rose \$17.1 million or 7.5% to \$245.4 million with growth registered in all core catering subsidiaries. Gateway Services' revenue increased \$30.6 million or 15.7% to \$225.3 million with increased contributions from cruise terminal operations at Marina Bay Cruise Centre Singapore as well as consolidation of Ground Team Red Holdings Sdn Bhd ("GTRH") and Ground Team Red Sdn Bhd ("GTR")(collectively known as "GTR entities") effective from January 2019. The consolidation of GTR entities accounted for 44.3% of the total growth.

Group expenditure in the fourth quarter was \$420.7 million, \$43.3 million or 11.5% higher compared to the corresponding quarter last year. The increase in costs was largely driven by volume and revenue growth, and partly contributed by the consolidation of the GTR entities. As a result, staff costs increased \$27.1 million mainly due to volume growth, consolidation of GTR entities and lower employment credit. The increase in raw materials costs by \$1.9 million and licence fees by \$2 million were in line with the increased meal volume and revenue respectively. Depreciation and amortisation increased \$2.9 million mainly from the amortisation of intangible assets and depreciation from the consolidation of GTR entities. Company premises and utilities expenses increased \$3.9 million partly due to higher consumptions and rates. Other costs increased \$5.5 million with higher IT expenses, fuel costs, hiring and maintenance of ground support equipment and vehicle as well as professional fees on new projects undertaken during the year. Excluding the consolidation of GTR entities, the Group expenditure would have recorded a lower increase of \$24 million or 6.4%.

Operating profit for the Group improved by \$4.7 million or 10.2% to \$50.8 million, from the same quarter last year.

Share of results from associates/joint ventures decreased \$15.1 million or 62.9% to \$8.9 million, compared to the same period last year due to lower contributions from the associates/joint ventures of both Gateway Services and Food Solutions. Included in the share of results was a write-back of \$1.2 million tax provision in relation to the non-taxable gain of \$5.8 million recognised in 3Q FY1819 in DFASS SATS Pte Ltd ("DSPL") for the disposal of business to KrisShop Pte Ltd (previously known as Singapore Airport Duty-Free Emporium (Private) Limited)("KSPL") as explained in the last quarter.

Group net profit attributable to owners of the Company declined \$15.5 million or 23.7% to \$49.9 million. Excluding the one-off write-back of \$1.2 million tax provision in DSPL as explained above, the underlying net profit of \$48.7 million was \$2.8 million or 5.4% lower year-on-year.

8

Revenue						
	4Q FY2018-19	%	4Q FY2017-18	%	Growth	
	\$m		\$m		%	
Food Solutions	245.4	52	228.3	54	7.5	
Gateway Services	225.3	48	194.7	46	15.7	
Others	0.8	_	0.5	_	60.0	
	471.5	100	423.5	100	11.3	

Revenue by business segment is summarised below:

Financial Year FY2018-19

<u>Group revenue</u> grew \$103.4 million or 6% to \$1,828 million, contributed by volume growth in both Food Solutions and Gateway Services. Revenue from Food Solutions increased \$41.6 million or 4.4% to \$988.2 million, attributed in part by the \$8.7 million or 3.6% growth in Japan business and \$4.9 million or 140% growth in the non-aviation business in China. Gateway Services revenue improved \$61.3 million or 7.9% to \$837.8 million driven by volume growth in flights handled, improved performance in cruise terminal operations, as well as consolidation of GTR entities which contributed to 20.6% of the Group's growth. Excluding the impact of the deconsolidation of SATS HK Limited ("SHK"), a wholly owned subsidiary which the Group has divested 51% interest to Voltaire Capital Investment Limited in July 2017, the Group's underlying revenue would have increased by \$119 million or 7% while Gateway Services revenue would have reflected a higher growth of \$76.9 million or 10.1%.

<u>Group expenditure</u> in the financial year was \$1,581 million, which was \$82.8 million or 5.5% higher compared to last year, with increases driven mainly by volume and revenue growth as well as the consolidation of GTR entities for the fourth quarter of this financial year. Consequently, staff costs were higher by \$40.7 million partly due to the new T4 operations and reduced employment credits. Cost of raw materials and licence fees increased in line with the revenue by \$14.9 million and \$5.2 million respectively. Depreciation and amortisation was higher by \$6.4 million with new projects and assets. Company premise and utilities expenses increased \$9.7 million from additional space rental and higher utilities rates. Other costs increased \$5.9 million due to higher IT expenses, fuel costs and professional fees related to new projects and investments undertaken during the year, mitigated by foreign exchange gains instead of losses incurred last year as well as grants received.

<u>Operating profit</u> for the Group improved \$20.6 million or 9.1% to reach \$247 million, compared to that of last financial year as the growth in revenue outpaced the higher expenditure.

<u>Share of results from associates/joint ventures</u> was \$58.9 million, a reduction of \$12.3 million or 17.3% year-on-year with lower contributions from Food Solutions division, partly offset by slightly better performance in Gateway Services associates/joint ventures which included the gain of \$7 million from DSPL's disposal of business to KSPL.

Excluding the one-off gain from both years, share of results from associates/joint ventures would have decreased by \$7.7 million.

<u>Group net profit attributable to owners</u> of the Company recorded \$248.4 million, \$13.1 million or 5% lower year-on-year. Excluding the one-off gain from both years, underlying net profit year-to-date was \$241.4 million, \$5.3 million or 2.2% higher year-on-year.

Revenue						
	FY2018-19	%	FY2017-18	%	Growth	
	\$m		\$m		%	
Food Solutions	988.2	54	946.6	55	4.4	
Gateway Services	837.8	46	776.5	45	7.9	
Others	2.0	_	1.5	-	33.3	
	1,828.0	100	1,724.6	100	6.0	

Revenue by business segment is summarised below:

GROUP FINANCIAL POSITION REVIEW

<u>Total equity</u> of the Group increased \$50.5 million to \$1,817.1 million as at 31 March 2019, compared to the amount stated at the end of last financial year. The higher equity was mainly due to profits generated during the year and higher non-controlling interest. The increase was partly offset by dividend payments to shareholders, purchase of treasury shares as well as reduction in share-based compensation reserve with higher loss on re-issuance of treasury shares resulted from re-issuance of treasury shares for vested shares from equity based compensation plans.

The higher non-controlling interest arose primarily from the consolidation of GTR entities, offset by the acquisition of the remaining 40% equity interest in SATS Yihai Kerry Kunshan Food Co., Ltd. ("Kunshan FoodCo").

In January 2019, the Group started consolidation of GTR entities which contributed to higher non-controlling interest of \$46.8 million, total assets of \$236.8 million and total liabilities of \$25.9 million as at 31 March 2019.

SATS Group held 60% equity interest in Kunshan FoodCo, while the remaining 40% equity interest was held by Yihai Kerry Investments Co., Ltd. SATS bought out the remaining 40% equity interest in Kunshan FoodCo on 26 February 2019, increasing the Group's shareholding to 100%.

<u>Non-current assets</u> increased \$84.9 million largely due to higher intangible assets and investment in associates, which was partly offset by lower investment in joint ventures. The consolidation of GTR entities has resulted in goodwill of \$115 million, intangible assets of \$81.1 million and fair value adjustment in property plant and equipment of \$2.6 million. These contributed to the increase in property plant and equipment as well as intangible assets.

Investment in associates increased mainly due to the investment of \$11.4 million in Beijing Aviation Ground Services Co., Ltd increasing the Group's equity stake from 28% to 29%, investment of \$5.3 million for 15% share in KSPL and share of associates' profits during the year, partly offset by the \$11.6 million impairment loss on investment in Brahim's SATS Investment Holdings Sdn. Bhd ("BSH"). The investment in joint ventures declined following the reclassification of investments in GTR entities to investment in subsidiaries, partly offset by the reclassification of DSPL back to investment in joint ventures from assets of disposal groups classified as held for sale following the completion of joint venture transaction of KSPL with Singapore Airlines Limited and DFASS (Singapore) Pte. Ltd.

<u>Current assets</u> of the Group declined \$24.8 million mainly from lower cash and shortterm deposits as well as assets of disposal groups classified as held for sale. Cash and short-term deposits decreased mainly due to payment of dividends, spent on capital expenditure, investments in associates/joint ventures as well as purchase of treasury shares. Assets of disposal groups classified as held for sale decreased due to the reclassification of DSPL back to investment in joint ventures as explained above. The remaining balance in assets held for sale as at 31 March 2019 relates to the 4% stake in Asia Airfreight Terminal Company Limited. The decrease in current assets was partly offset by higher trade and other receivables, prepayment and deposits, receivables from associates/joint ventures and inventories.

<u>Current liabilities</u> dropped \$13.3 million mainly with a write back of \$11.6 million earnout consideration in the relation to the acquisition of BSH in year 2017 in trade and other payables. The decrease in term loans was due to repayment of term loans of \$9.8 million.

<u>Non-current liabilities</u> of the Group increased \$22.9 million with higher deferred tax liabilities partly offset by lower term loan resulted from foreign currency translation gain on the Japanese Yen loan as well as lower other payables.

GROUP CASH FLOWS REVIEW

<u>Net cash from operating activities</u> for both the current quarter and the full financial year were higher compared to that of the corresponding periods last year. The increases were mainly due to movement in working capital in addition to higher operating profits during the period/year.

<u>Net cash used in investing activities</u> for 4Q FY2018-19 and the financial year were lower cash outflows of \$25.8 million and \$72.4 million respectively. The lower cash outflow compared to last year was mainly due to lower investment in associates/joint ventures. In 4Q FY2018-19, there was a payment of \$16.1 million for the acquisition of remaining 40% equity interest in Kunshan FoodCo as explained earlier. In addition, for the comparative financial year, the proceeds received from the disposal of assets held for sale partly compensated the higher cash outflow.

<u>Net cash used in financing activities</u> were lower at \$6.7 million in 4Q FY2018-19 and higher at \$244.9 million in financial year FY2018-19. The lower cash outflows for 4Q FY2018-19 were mainly due to purchase of treasury share in corresponding period of last financial year partly offset by the higher dividends paid to non-controlling interests in current quarter. The increase for financial year FY2018-19 was attributable largely to dividends paid to shareholders, purchase of treasury shares and repayment of term loans.

9 Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

Not applicable.

10 A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

OUTLOOK

The world economy faces challenges, but demand for aviation services and high quality food in Asia-Pacific continues to grow. Passenger traffic in the region is projected to grow 5%¹ and out-of-home food consumption is forecasted to grow 6%² from 2017 to 2023. SATS has been expanding its network of operations across Asia-Pacific and investing in new capabilities to benefit from this growth.

Starting in Singapore, we have secured a long-term contract with SIA to support them in their transformation plans, by investing in strengthening hub operations with dedicated teams and fully integrated digital ground handling systems. We also continue to invest in new opportunities in Asia-Pacific's major hubs and cities. SATS' recent investments in India and Malaysia are immediately accretive and showing steady growth.

To strengthen our position as Asia-Pacific's leading gateway services and food solutions provider, we are investing in business sustainability initiatives such as solar panels, electric vehicles and new food technologies that will help us to reduce our carbon footprint, manage waste and scale our business efficiently.

¹ https://www.iata.org/about/worldwide/asia_pacific/Pages/Asia-Pacific-20-Year-Forecast.aspx

² Euromonitor Passport Consumer Foodservice Asia Pacific

11 Dividends

(a) Current Financial Period Reported On

Any dividend declared for the current financial period reported on? Yes.

Name of Dividend	Interim	Final
Type of Dividend	Cash	Cash
Dividend Amount per Share	6 cents	13 cents
Tax rate	Tax exempt	Tax exempt
	(one-tier)	(one-tier)

(b) Corresponding Period of the Immediately Preceding Financial Year

Any dividend declared for the corresponding period of the immediately preceding financial year? Yes.

Name of Dividend	Interim	Final
Type of Dividend	Cash	Cash
Dividend Amount per Share	6 cents	12 cents
Tax rate	Tax exempt (one-tier)	Tax exempt (one-tier)

(c) Date Payable

The proposed final dividend, if approved by shareholders on 18 July 2019, will be paid on 8 August 2019.

(d) Closure of books

NOTICE IS HEREBY GIVEN that, subject to the approval of shareholders for the proposed final dividend being obtained at the 46th Annual General Meeting of the Company to be held on 18 July 2019, the Transfer Books and Register of Members of the Company will be closed on 31 July 2019 for the preparation of dividend warrants.

Duly completed and stamped transfers together with all relevant documents of or evidencing title received by the Company's Share Registrar, M & C Services Private Limited, at 112 Robinson Road #05-01, Singapore 068902, up to 5.00 p.m. on 30 July 2019 will be registered to determine shareholders' entitlements to the proposed final dividend. Subject as aforesaid, persons whose securities accounts with The Central Depository (Pte) Limited are credited with ordinary shares of the Company as at 5.00 p.m. on 30 July 2019 will be entitled to the proposed final dividend.

12 If no dividend has been declared/recommended, a statement to that effect and the reason(s) for the decision.

Not applicable.

13 Segmented revenue and results for business or geographical segments (of the group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding year.

13.1 BY BUSINESS (in \$ million)

	Food Solutions	Gateway Services	Others	Total
Financial year ended 31 March 2019				
Revenue (external)	988.2	837.8	2.0	1,828.0
Operating profit/(loss)	152.6	95.0	(0.6)	247.0
Net finance income Share of results of associates/joint	0.5	-	2.8	3.3
ventures, net of tax	12.8	46.1	_	58.9
Write-back of earn-out consideration Impairment loss on investment in	11.6	-	-	11.6
associates (Loss)/gain on disposal of property, plant	(11.6)	-	-	(11.6)
and equipment	(0.3)	0.1	(0.3)	(0.5)
Other non-operating (expenses)/ income	(0.7)	0.1	(0.4)	(1.0)
Profit before tax	164.9	141.3	1.5	307.7
Income tax expense	(31.4)	(17.4)	(2.7)	(51.5)
Profit/(loss) for the year	133.5	123.9	(1.2)	256.2
As at 31 March 2019				
Segment assets Property, plant & equipment	380.6	264.9	89.7	735.2
and investment property	260.1	256.0	70.7	586.8
Associates/joint ventures	268.1	450.0	5.8	723.9
Deferred tax assets	11.9	0.1	_	12.0
Intangible assets	142.1	204.8	3.6	350.5
Total assets	1,062.8	1,175.8	169.8	2,408.4
Current liabilities	151.0	143.2	37.8	332.0
Long-term liabilities	8.1	1.7	104.6	114.4
Tax liabilities	47.0	58.2	39.7	144.9
Total liabilities	206.1	203.1	182.1	591.3
Capital expenditure	28.6	48.1	13.8	90.5
Depreciation and amortisation charges	38.9	37.4	8.6	84.9

13.1 BY BUSINESS (in \$ million) (cont'd)

	Food Solutions	Gateway Services	Others	Total
Financial year ended 31 March 2018				
Revenue (external)	946.6	776.5	1.5	1,724.6
Operating profit/(loss)	150.0	78.3	(1.9)	226.4
Net finance income Share of results of associates/joint	0.6	-	2.7	3.3
ventures, net of tax	25.5	45.7	-	71.2
Gain on disposal of assets held for sale	10.3	5.2	-	15.5
Write-back of earn-out consideration Gain on disposal of property, plant and	4.5	-	-	4.5
equipment	0.1	0.3	_	0.4
Other non-operating income/(expenses)	0.2	(0.2)	0.3	0.3
Profit before tax	191.2	129.3	1.1	321.6
Income tax expense	(32.8)	(18.2)	(5.1)	(56.1)
Profit/(loss) for the year	158.4	111.1	(4.0)	265.5
As at 31 March 2018				
Segment assets	400.0	276.0	86.3	762.3
Property, plant & equipment	200.0	235.9	64.0	500.0
and investment property Associates/joint ventures	268.8 272.1	235.9 576.5	64.3 0.2	569.0 848.8
Deferred tax assets	10.6	0.1	0.2	10.7
Intangible assets	146.1	7.2	4.2	157.5
Total assets	1,097.6	1,095.7	155.0	2,348.3
	1,007.0	1,000.7	100.0	2,040.0
Current liabilities	172.0	125.4	47.9	345.3
Long-term liabilities	9.8	3.1	104.6	117.5
Tax liabilities	43.8	36.3	38.8	118.9
Total liabilities	225.6	164.8	191.3	581.7
Capital expenditure	29.7	50.8	19.6	100.1
Depreciation and amortisation charges	37.5	33.5	7.5	78.5

13.2 BY GEOGRAPHICAL LOCATION (in \$ million) (cont'd)

	Singapore	Japan	Others	Total
Financial year ended 31 March 2019				
Revenue	1,505.9	248.1	74.0	1,828.0
As at 31 March 2019				
Segment assets	616.7	94.8	23.7	735.2
Property, plant & equipment and investment property	441.7	83.9	61.2	586.8
Associates/joint ventures	64.0	2.6	657.3	723.9
Deferred tax assets	0.2	11.6	0.2	12.0
Intangible assets	135.0	19.8	195.7	350.5
Total assets	1,257.6	212.7	938.1	2,408.4
Capital expenditure	62.0	4.2	24.3	90.5
Financial year ended 31 March 2018				
Revenue	1,423.0	239.4	62.2	1,724.6
As at 31 March 2018				
Segment assets	633.9	105.3	23.1	762.3
Property, plant & equipment	440.0	00.0	04.5	500.0
and investment property	448.9 48.3	88.6 2.4	31.5 798.1	569.0
Associates/joint ventures Deferred tax assets	48.3	2.4 10.3	0.2	848.8 10.7
Intangible assets	135.6	21.4	0.2	157.5
Total assets	1,266.9	228.0	853.4	2,348.3
10101 033013	1,200.9	220.0	000.4	2,040.0
Capital expenditure	73.6	3.8	22.7	100.1

14 In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments.

Please refer to note 8.

15 A breakdown of Group's revenue and profit after tax for the first half year and second half year.

		GROUP			
		2018-19	2017-18 Variance		riance
		\$ million	\$ million %		%
(a)	Revenue reported for first half	892.5	861.3	+	3.6
(b)	Profit after tax before deducting non-controlling interest reported for first half	133.2	128.7	+	3.5
(c)	Revenue reported for second half	935.5	863.3	+	8.4
(d)	Profit after tax before deducting non-controlling interest reported for second half	123.0	136.8	-	10.1

16 A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year.

	2018-19	2017-18	
	\$ million	\$ million	
Ordinary Dividend			
Interim	66.9	67.2	
Final*	144.9	134.0	
Total	211.8	201.2	

* The 2018-19 final dividend was estimated based on number of issued shares excluding treasury shares as at the end of the financial year.

17 Interested Person Transactions

17.1 The interested person transactions entered into during the financial year ended 31 March 2019 are as follows:

Name of interested person	Aggregate value of all interested person transactions during the financial year under review (excluding transactions less than S\$100,000 and transactions conducted under shareholders' mandate pursuant to Rule 920 of the SGX- ST Listing Manual)	Aggregate value of all interested person transactions conducted under the shareholders' mandate pursuant to Rule 920 of the SGX- ST Listing Manual (excluding transactions less than S\$100,000)
	\$'000	\$'000
Transactions for the Sale of Goods and Services		
Singapore Airlines Limited	_	536,057
SIA Engineering Company Limited	-	9,425
KrisShop Pte. Ltd.	—	2,102
ST Aerospace Services Co Pte Ltd	—	496
SMRT Buses Pte. Ltd.	_	153
Scoot TigerAir Pte. Ltd.		184
		548,417
Transactions for the Purchase of Goods and Services		
NCS Communications Engineering Pte Ltd	-	4,325
Singapore Telecommunications Limited	_	3,256
Certis Cisco Consulting Services Pte Ltd	_	771
Certis Cisco Secure Logistics Pte Ltd		156
J J	_	8,508
Other transactions with KrisShop Pte. Ltd. ("KSPL") *		
Subscription in the share capital of KSPL	5,300	_
DFASS SATS Pte Ltd 's disposal of business to KSPL	13,800	_
	19,100	

* The Company refers to the announcement on 23 November 2018 relating to the Shareholders' Agreement between Singapore Airlines Limited, DFASS (Singapore) Pte. Ltd. and the Company dated 30 November 2018. As announced, the Company is entitled to receive earn out payments, which are paid on an annual basis, in consideration for the provision of certain commitments provided by the Company to KrisShop. These aggregate earn out payments are dependent on the sales revenue of KrisShop for that year and subject to a cap of S\$16 million. The cap is subject to renewal by the parties from time to time.

Note: All the transactions set out in the above table were based on records from the Group's Register of Interested Person Transactions for the financial period under review, and include transactions whose durations exceed the financial period under review and/or multiple transactions with the same interested person. The transactions were based on actual or estimated values of the transactions for the entire duration of the relevant transactions in the case of fixed term contracts or annual/periodic values of the transactions in the case of open-ended contracts, taking into account agreed rates.

All the above interested person transactions were done on normal commercial terms.

18 Confirmation that the Issuer has procured undertakings from all its Directors and Executive Officers (in the format set out in Appendix 7.7) under Rule 720(1).

The Company confirms that it has procured undertakings from all its directors and executive officers in the format set out in Appendix 7.7 under Rule 720(1) of the Listing Manual.

19 Report of persons occupying managerial positions who are related to a director, chief executive officer or substantial shareholder.

Pursuant to Rule 704(13) of the Listing Manual of the Singapore Exchange Securities Trading Limited, the Company confirms that, to the best of its knowledge, belief and information, none of the persons occupying managerial positions in the Company or in any of its principal subsidiaries is a relative of a director, the chief executive officer or substantial shareholder of the Company.

BY ORDER OF THE BOARD

Prema d/o K Subramaniam Company Secretary 16 May 2019 Singapore

Singapore Company Registration No: 197201770G