#### ST GROUP FOOD INDUSTRIES HOLDINGS LIMITED

(Incorporated in the Republic of Singapore on 11 January 2018) (Company Registration Number: 201801590R)

# UNAUDITED FINANCIAL STATEMENTS AND DIVIDEND ANNOUNCEMENT FOR THE FINANCIAL YEAR ENDED 30 JUNE ("FY") 2020

This announcement has been prepared by ST Group Food Industries Holdings Limited (the "Company") and its contents have been reviewed by the Company's sponsor, United Overseas Bank Limited (the "Sponsor"), for compliance with Rules 226(2)(b) and 753(2) of the Singapore Exchange Securities Trading Limited ("SGX-ST") Listing Manual Section B: Rules of Catalist.

This announcement has not been examined or approved by the SGX-ST. The SGX-ST assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement.

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Unless otherwise defined, capitalised terms used in this announcement shall have the same meaning ascribed to them in the offer document of ST Group Food Industries Holdings Limited dated 26 June 2019 (the "Offer Document").

#### **Background**

ST Group Food Industries Holdings Limited (the "Company", and together with its subsidiaries, "ST Group" or the "Group") was incorporated in the Republic of Singapore on 11 January 2018 and was listed on the Catalist Board of the SGX-ST ("Catalist") on 3 July 2019. ST Group was formed pursuant to a restructuring exercise (the "Restructuring Exercise") undertaken as part of its corporate reorganisation, which involved the rationalisation of its corporate and shareholding structure for the purposes of the Company's listing on Catalist. Please refer to the Company's Offer Document for further details on the Restructuring Exercise.

Founded in 2011, ST Group holds the exclusive franchise and licence rights to six internationally popular food and beverage ("F&B") brands, namely, "PappaRich", "NeNe Chicken", "Gong Cha", "Hokkaido Baked Cheese Tart", "IPPUDO" and "iDarts", in various territories. It has also developed two of its own brand concepts, "PAFU" and "KURIMU". ST Group launched "PAFU" and "KURIMU" in December 2017 and July 2019, respectively. ST Group had also recently made headway into England, United Kingdom through the launch of its first "Gong Cha" outlet at City Tower, Manchester, England in June 2019.

ST Group operates in the key geographical markets of Australia, New Zealand, Malaysia and United Kingdom through four main business segments - F&B retail sales under the various brands through outlets owned and operated by the Group, the sub-franchising and sub-licensing of brands to sub-franchisees and sub-licensees, the sale of F&B ingredients and other supplies to its franchise network through its Central Kitchen, and receipt of machine income from electronic dart machines installed at sub-franchised "iDarts" outlets.

As at 30 June 2020, ST Group has a network of 116 outlets comprising 44 Group-owned outlets and 72 outlets owned and operated by its sub-franchisees and sub-licensees across its key geographical markets.

# Number of outlets by brands (as at the end of the financial year)

| _                          | F     | Y2020                           |       | FY2019                          |  |  |
|----------------------------|-------|---------------------------------|-------|---------------------------------|--|--|
|                            | Owned | Sub-franchised/<br>sub-licensed | Owned | Sub-franchised/<br>sub-licensed |  |  |
| PappaRich                  |       |                                 |       |                                 |  |  |
| - Australia                | 7     | 22                              | 6     | 24                              |  |  |
| - New Zealand              | -     | 5                               | -     | 3                               |  |  |
| NeNe Chicken               |       |                                 |       |                                 |  |  |
| - Australia                | 2     | 16                              | 2     | 16                              |  |  |
| - Malaysia                 | 4     | 6                               | 5     | 3                               |  |  |
| Gong Cha                   |       |                                 |       |                                 |  |  |
| - New Zealand              | 10    | 7                               | 8     | 3                               |  |  |
| - United Kingdom           | 2     | -                               | 1     | -                               |  |  |
| Hokkaido Baked Cheese Tart |       |                                 |       |                                 |  |  |
| - Australia                | 8     | 7                               | 10    | 7                               |  |  |
| - New Zealand              | -     | -                               | 1     | -                               |  |  |
| iDarts                     |       |                                 |       |                                 |  |  |
| - Australia                | -     | 5                               | -     | 5                               |  |  |
| PAFU                       |       |                                 |       |                                 |  |  |
| - Australia                | 6     | 4                               | 6     | 4                               |  |  |
| IPPUDO                     |       |                                 |       |                                 |  |  |
| - Australia                | 2     | -                               | 2     | -                               |  |  |
| - New Zealand              | 1     | -                               | -     | -                               |  |  |
| KURIMU                     |       |                                 |       |                                 |  |  |
| - Australia                | 2     | -                               | -     | -                               |  |  |
| Total                      | 44    | 72                              | 41    | 65                              |  |  |

# PART 1 - INFORMATION REQUIRED FOR ANNOUNCEMENT OF FULL YEAR RESULTS

1(a)(i) An income statement and statement of comprehensive income, or a statement of comprehensive income, for the group, together with a comparative statement for the corresponding period of the immediately preceding financial year.

|  | FY2020<br>(AUD)      | FY2019<br>(AUD)        | Increase/<br>(Decrease) |
|--|----------------------|------------------------|-------------------------|
|  | (Unaudited)          | (Audited)              | %                       |
| Revenue  | 44,010,177           | 52,144,689             | (15.6)                  |
| Other income   | 4,459,217            | 1,457,871              | NM                      |
| Expenses   |                      |                        |                         |
| Changes in inventories   | 762,797              | 442,652                | 72.3                    |
| Purchases of inventories   | (13,507,376)         | (14,181,939)           | (4.8)                   |
| Franchise restaurants and stores related establishment costs   | (875,066)            | (2,353,868)            | (62.8)                  |
| Rental expenses  | (521,449)            | (5,459,454)            | (90.4)                  |
| Staff costs  | (17,207,216)         | (16,328,477)           | 5.4                     |
| Depreciation expense   |                      |                        |                         |
| - Property, plant and equipment  | (2,817,554)          | (2,365,052)            | 19.1                    |
| - Right-of-use assets  | (4,877,602)          | -                      | NM                      |
| Amortisation expense   | (333,483)            | (255,632)              | 30.5                    |
| Finance costs  |                      |                        |                         |
| - Lease liabilities  | (1,507,537)          | -                      | NM                      |
| - Borrowings and others  | (112,140)            | (206,738)              | (45.8)                  |
| IPO expenses   | (392,126)            | (2,919,397)            | (86.6)                  |
| Impairment losses on financial assets  | (154,388)            | -                      | NM                      |
| Other expenses   | (6,063,220)          | (5,674,293)            | 6.9                     |
| Profit before tax  | 863,034              | 4,300,362              | (79.9)                  |
| Tax expense  | (627,546)            | (1,313,668)            | (52.2)                  |
| Profit for the year  | 235,488              | 2,986,694              | (92.1)                  |
| Other comprehensive income   |                      |                        |                         |
| Item that is or may be reclassified subsequently to profit or loss:  | :                    |                        |                         |
| - Currency translation differences arising from consolidation  | 45,609               | 14,667                 | NM                      |
| Item that will not be reclassified subsequently to profit or loss:   |                      |                        |                         |
| <ul> <li>Financial assets at fair value through other comprehensive<br/>income ("FVOCI") - Fair value loss - equity instruments</li> </ul> | (63,888)             | -                      | NM                      |
| Other comprehensive (loss)/income for the year, net of tax   | (18,279)             | 14,667                 | NM                      |
| Total comprehensive income for the year  | 217,209              | 3,001,361              | (92.8)                  |
| D. Call and A. A. Line   |                      |                        |                         |
| Profit/(loss) attributable to:   | 0.40.050             | 4 050 070              | (50.0)                  |
| Equity holders of the Company  | 848,858              | 1,953,979              | (56.6)                  |
| Non-controlling interests  | (613,370)            | 1,032,715              | NM                      |
| Profit for the year  | 235,488              | 2,986,694              | (92.1)                  |
|  |                      |                        |                         |
| Total comprehensive income/(loss) attributable to:   |                      |                        |                         |
| Total comprehensive income/(loss) attributable to:<br>Equity holders of the Company  | 862,523              | 1,968,646              | (56.2)                  |
| . , ,  | 862,523<br>(645,314) | 1,968,646<br>1,032,715 | (56.2)<br>NM            |

NM: Not meaningful

# 1(a)(ii) Notes to statements of comprehensive income

# The Group's net profit was arrived at after crediting / (charging) the following:

| FY2020<br>(AUD)            | FY2019<br>(AUD)   | Increase/<br>(Decrease)  |
|----------------------------|---|--|
| (Unaudited)                | (Audited)   | 70   |
| (314,518)                  | (255,632)   | 23.0   |
| (2,817,554)<br>(4,877,602) | (2,365,052)   | 19.1<br>NM   |
| -                          | 73,266  | NM   |
| (81,891)                   | 42,345  | NM   |
| 232,813                    | -   | NM   |
| 3,171,843                  | -   | NM   |
| (154,388)                  | -   | NM   |
|                            |   |  |
| 41,701<br>61,724           | -<br>54,341   | NM<br>13.6   |
| (11,506)                   | -   | NM   |
| (553,607)                  | (184,898)   | NM   |
| 725,907                    | 891,088   | (18.5)   |
| (836,667)                  | (882,290)   | (5.2)  |
| (52,127)<br>(5,292)        | (69,997)<br>218,889   | (25.5)<br>NM   |
|                            | (AUD) (Unaudited) (314,518) (2,817,554) (4,877,602) (81,891) 232,813 3,171,843 (154,388) 41,701 61,724 (11,506) (553,607) 725,907 (836,667) | (AUD) (Unaudited) (314,518) (255,632) (2,817,554) (4,877,602) (4,877,602) (81,891) (232,813 (232,813 (154,388) (154,388) (154,388) (11,506) (11,506) (553,607) (184,898) (836,667) (882,290) (52,127) (69,997) |

NM: Not meaningful

1(b)(i) A statement of financial position (for the issuer and group), together with a comparative statement as at the end of the immediately preceding financial year.

|  | Gro                            | oup                            | Company                        |                                |  |
|--|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--|
|  | As at<br>30 June 2020<br>(AUD) | As at<br>30 June 2019<br>(AUD) | As at<br>30 June 2020<br>(AUD) | As at<br>30 June 2019<br>(AUD) |  |
|  | (Unaudited)                    | (Audited)                      | (Unaudited)                    | (Audited)                      |  |
| ASSETS                                       |                                |                                |                                |                                |  |
| Non-current assets                           |                                |                                |                                |                                |  |
| Property, plant and equipment                | 12,519,020                     | 13,717,296                     | -                              | -                              |  |
| Right-of-use assets                          | 22,838,366                     | -                              | -                              | -                              |  |
| Intangible assets                            | 3,202,803                      | 3,541,376                      | -                              | -                              |  |
| Investment in subsidiaries                   | -                              | -                              | 38,363,505                     | 40,195,930                     |  |
| Financial assets at FVOCI                    | -                              | 88,120                         | -                              | -                              |  |
| Deferred tax asset                           | 3,294,635                      | 2,418,675                      | 410,937                        | 545,832                        |  |
| Fixed deposits Trade and other receivables   | 2,044,373<br>1,453,168         | 1,856,293<br>508,878           | -                              | -                              |  |
| Total non-current assets                     | 45,352,365                     | 22,130,638                     | 38,774,442                     | 40,741,762                     |  |
| Total non-current assets                     | +0,002,000                     | 22,130,030                     | 30,114,442                     | 40,741,702                     |  |
| Current assets                               |                                |                                |                                |                                |  |
| Contract assets                              | 65,115                         | 155,148                        | -                              | -                              |  |
| Inventories                                  | 2,627,692                      | 1,886,739                      | -                              | -                              |  |
| Trade and other receivables                  | 4,703,056                      | 5,873,150                      | 9,686,626                      | 6,591,266                      |  |
| Fixed deposits                               | 1,611,834                      | 4 407 070                      | 1,579,964                      | -                              |  |
| Cash and bank balances Total current assets  | 6,845,754                      | 4,197,272                      | 2,156,259                      | 561,134                        |  |
| Total current assets                         | 15,853,451                     | 12,112,309                     | 13,422,849                     | 7,152,400                      |  |
| Total assets                                 | 61,205,816                     | 34,242,947                     | 52,197,291                     | 47,894,162                     |  |
| EQUITY AND LIABILITIES                       |                                |                                |                                |                                |  |
| Equity                                       |                                |                                |                                |                                |  |
| Share capital                                | 57,200,620                     | 47,490,345                     | 57,200,620                     | 47,490,345                     |  |
| Treasury shares                              | (899,238)                      | -                              | (899,238)                      | -                              |  |
| Other reserves                               | (39,509,084)                   | (39,522,749)                   | -                              | -                              |  |
| Retained earnings                            | 3,128,294                      | 4,585,647                      | (4,343,998)                    | (1,265,983)                    |  |
| Equity attributable to equity holders of     | 10 020 502                     | 10 550 040                     | E4 0E7 204                     | 46 004 060                     |  |
| the Company, total Non-controlling interests | 19,920,592<br>1,866,669        | 12,553,243<br>2,914,641        | 51,957,384                     | 46,224,362                     |  |
| Total equity                                 | 21,787,261                     | 15,467,884                     | 51,957,384                     | 46,224,362                     |  |
| Total equity                                 | 21,707,201                     | 13,407,004                     | 31,337,30 <del>1</del>         | +0,22+,302                     |  |
| Non-current liabilities                      |                                |                                |                                |                                |  |
| Borrowings                                   | 335,095                        | 1,771,022                      | -                              | -                              |  |
| Lease liabilities                            | 22,296,848                     | -                              | -                              | -                              |  |
| Trade and other payables                     | -                              | 1,745,790                      | -                              | -                              |  |
| Contract liabilities                         | 831,799                        | 1,158,776                      | -                              |                                |  |
| Total non-current liabilities                | 23,463,742                     | 4,675,588                      | -                              | -                              |  |
| Current liabilities                          |                                |                                |                                |                                |  |
| Trade and other payables                     | 6,465,207                      | 9,885,628                      | 239,907                        | 1,669,800                      |  |
| Contract liabilities                         | 535,355                        | 621,513                        | -                              |                                |  |
| Borrowings                                   | 1,074,914                      | 1,201,153                      | -                              | -                              |  |
| Lease liabilities                            | 5,828,258                      | -                              | -                              | -                              |  |
| Tax payable                                  | 2,051,079                      | 2,391,181                      | -                              | -                              |  |
| Total current liabilities                    | 15,954,813                     | 14,099,475                     | 239,907                        | 1,669,800                      |  |
| Total liabilities                            | 39,418,555                     | 18,775,063                     | 239,907                        | 1,669,800                      |  |
| Total equity and liabilities                 | 61,205,816                     | 34,242,947                     | 52,197,291                     | 47,894,162                     |  |

1(b)(ii) In relation to the aggregate amount of group's borrowings and debt securities, specify the following as at the end of the current financial period reported on with comparative figures as at the end of the immediately preceding financial year

## Amount repayable in one year or less, or on demand

|   | As at 30 J<br>(AL |           | As at 30 J<br>(Al |           |
|---|-------------------|-----------|-------------------|-----------|
|   | Secured           | Unsecured | Secured           | Unsecured |
| Borrowings  | 1,011,754         | 63,160    | 1,201,153         | -         |
| Equipment finance<br>lease classified as<br>lease liabilities | 414,726           | -         | -                 | -         |

## Amount repayable after one year

|   | As at 30 J<br>(AL |           |           | June 2019<br>JD) |
|---|-------------------|-----------|-----------|------------------|
|   | Secured           | Unsecured | Secured   | Unsecured        |
| Borrowings  | 335,095           | -         | 1,771,022 | -                |
| Equipment finance lease classified as lease liabilities | 426,318           |           | •         | -                |

# **Details of any collateral**

As at the balance sheet date, the Group's borrowings were secured by way of:

- (i) general security over all assets of certain subsidiaries;
- (ii) security over inventories;
- (iii) legal charge on fixed deposit;
- (iv) corporate guarantees and guarantees provided by certain directors; and
- (v) security over the renovation, fitting-out of the Group's outlets, equipment and motor vehicles under finance leases.

# 1(c) A statement of cash flows (for the group), together with a comparative statement, for the corresponding period of the immediately preceding financial year.

|   | FY2020      | FY2019      |
|---|-------------|-------------|
|   | (AUD)       | (AUD)       |
|   | (Unaudited) | (Audited)   |
|   | (Onaudited) | (Auditeu)   |
| Cash flows from operating activities                          |             |             |
| Profit before tax   | 863,034     | 4,300,362   |
| Tolk before tax   | 000,004     | 4,000,002   |
| Adjustments for:-   |             |             |
| Depreciation  |             |             |
| - Property, plant and equipment                               | 2,817,554   | 2,365,052   |
| - Right-of-use assets   | 4,877,602   | 2,303,032   |
| Amortisation  | 333,483     | 255,632     |
| Gain on termination of leases                                 | (232,813)   | 200,002     |
| Fair value gain on re-measurement of pre-existing interest in | (232,013)   | -           |
| a subsidiary  | _           | (73,266)    |
| Impairment losses on financial assets                         | 154,388     | (73,200)    |
| Interest income   | (103,425)   | (54,341)    |
| Interest income Interest expenses                             | 1,619,677   | 206,738     |
| Loss on deconsolidation of subsidiaries                       | 11,506      | 200,730     |
| Loss on disposal of property, plant and equipment             | 2,799       | -<br>76     |
|   | 3,769       | 70          |
| Loss on disposal of right-of-use assets                       |             | 104 000     |
| Property, plant and equipment written off                     | 553,607     | 184,898     |
| Unrealised foreign exchange loss                              | 40.004.404  | 22,219      |
| Operating cash flow before working capital changes            | 10,901,181  | 7,207,370   |
| Inventories   | (741,154)   | (426,378)   |
| Receivables and contract assets                               | 946,343     | (1,770,685) |
| Payables and contract liabilities                             | (2,628,752) | 2,674,091   |
| Currency translation adjustments                              | 49,635      | (84,870)    |
| Currency translation adjustments                              | 45,000      | (04,070)    |
| Cash generated from operations                                | 8,527,253   | 7,599,528   |
| Income tax paid   | (1,321,665) | (1,849,424) |
| Net cash generated from operating activities                  | 7,205,588   | 5,750,104   |
|   |             |             |
| Cash flows from investing activities                          |             |             |
| Acquisition of subsidiaries, net of cash acquired             | -           | (199,470)   |
| Proceeds from disposal of property, plant and equipment       | 22,647      | 200         |
| Purchases of property, plant and equipment                    | (3,553,130) | (5,051,934) |
| Purchases of intangibles assets                               | -           | (886,010)   |
| Repayment from related parties                                | -           | 22,722      |
| Proceeds from disposal of financial assets at FVOCI           | -           | 30,000      |
| Proceeds from disposal of right-of-use assets                 | 10,000      | -           |
| Interest received   | 61,724      | 54,341      |
| Net cash used in investing activities                         | (3,458,759) | (6,030,151) |
| HOL CASH USEN III HIVESHING ACHVILIES                         | (3,730,733) | (0,030,131) |

# 1(c) A statement of cash flows (for the group), together with a comparative statement, for the corresponding period of the immediately preceding financial year.(continued)

|  | FY2020               | FY2019          |
|--|----------------------|-----------------|
|  | (AUD)                | (AUD)           |
|  | (Unaudited)          | (Audited)       |
| Cash flow from financing activities                          |                      |                 |
| Lease incentives received                                    | 522,743              | -               |
| Proceeds from borrowings                                     | 206,305              | 1,046,809       |
| Repayment of borrowings                                      | (450,675)            | (890,831)       |
| Repayment of lease liabilities                               | (4,405,638)          | -               |
| Advances from non-controlling interests/ third parties       | 234,392              | 745,206         |
| Repayment to related parties/ non-controlling interests      | (969,925)            | (1,872,932)     |
| Dividends paid to shareholders                               | (1,222,771)          | (1,015,823)     |
| Dividends paid to non-controlling interests                  | (325,000)            | (410,000)       |
| Interest paid  | (1,619,677)          | (206,738)       |
| Increase in fixed deposits pledged                           | (269,168)            | (844,673)       |
| Capital contributions from non-controlling interests         | , ,                  | ,               |
| in subsidiaries  | 83                   | 241,970         |
| Proceeds from issuance of ordinary shares                    | 9,710,275            | -               |
| Purchases of treasury shares                                 | (899,238)            | -               |
| Net cash generated from/(used in) financing activities       | 511,706              | (3,207,012)     |
| Net increase/(decrease) in cash and cash equivalents         | 4,258,535            | (3,487,059)     |
| Cash and cash equivalents at beginning of the financial year | 3,959,268            | 7,428,815       |
| Effect of currency translation on cash and cash equivalents  | 10,092               | 17,512          |
| Cash and cash equivalents at end of the financial year       | 8,227,895            | 3,959,268       |
| For purpose of presenting the Group's statements of cash     | flows the cash and c | ash equivalents |
| comprise the following:-                                     | , 500 and 6          |                 |
| Cash and bank balances                                       | 6,845,754            | 4,197,272       |
| Fixed deposits   | 3,656,207            | 1,856,293       |
| Less : Bank overdraft  | (197,823)            | (238,004)       |
|  | 10,304,138           | 5,815,561       |
| Less: Term deposits (pledged)                                | (2,076,243)          | (1,856,293)     |
| Cash and cash equivalents                                    | 8,227,895            | 3,959,268       |

1(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year.

| Group  | Share capital<br>(AUD) | Treasury shares<br>(AUD) | Other reserves<br>(AUD) | Retained<br>earnings<br>(AUD) | Equity attributable<br>to equity holders<br>of the Company<br>(AUD) | Non-controlling<br>interests<br>(AUD) | Total equity<br>(AUD) |
|--|------------------------|--------------------------|-------------------------|-------------------------------|---|---------------------------------------|-----------------------|
| At 30 June 2019  | 47,490,345             | _                        | (39,522,749)            | 4,585,647                     | 12,553,243  | 2,914,641                             | 15,467,884            |
| Effect of SFRS(I) 16 adoption  | -                      | -                        | -                       | (1,083,440)                   | (1,083,440)   | (159,378)                             | (1,242,818)           |
| At 1 July 2019   | 47,490,345             | -                        | (39,522,749)            | 3,502,207                     | 11,469,803  | 2,755,263                             | 14,225,066            |
| Profit/(Loss) for the year   | -                      | -                        | -                       | 848,858                       | 848,858   | (613,370)                             | 235,488               |
| Other comprehensive gain/(loss)  |                        |                          |                         |                               |   |                                       |                       |
| Currency translation differences on consolidation Fair value loss on financial asset | -                      | -                        | 45,609                  | -                             | 45,609  | -                                     | 45,609                |
| through other comprehensive income   | -                      | -                        | (31,944)                | -                             | (31,944)  | (31,944)                              | (63,888)              |
| Other comprehensive gain/(loss) for the financial year, net of tax                   | -                      | -                        | 13,665                  | -                             | 13,665  | (31,944)                              | (18,279)              |
| Total comprehensive income/(loss) for the year                                       | -                      | -                        | 13,665                  | 848,858                       | 862,523   | (645,314)                             | 217,209               |
| Transactions with owners recognised directly in equity                               |                        |                          |                         |                               |   |                                       |                       |
| Issuance of ordinary shares  | 9,710,275              | -                        | -                       | -                             | 9,710,275   | -                                     | 9,710,275             |
| Purchases of treasury shares   | -                      | (899,238)                | -                       | -                             | (899,238)   | -                                     | (899,238)             |
| Dividends  | -                      | -                        | -                       | (1,222,771)                   | (1,222,771)   | (325,000)                             | (1,547,771)           |
| Capital contribution from non-<br>controlling interests in subsidiaries              | -                      | -                        | -                       | -                             | -   | 83                                    | 83                    |
| Deconsolidation of subsidiary  | -                      | -                        | -                       | -                             | -   | 81,637                                | 81,637                |
| At 30 June 2020  | 57,200,620             | (899,238)                | (39,509,084)            | 3,128,294                     | 19,920,592  | 1,866,669                             | 21,787,261            |

1(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalization issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year. (continued)

| Group   | Share capital<br>(AUD) | Other reserves<br>(AUD) | Retained<br>earnings<br>(AUD) | Equity attributable to<br>equity holders of the<br>Company<br>(AUD) | Non-controlling<br>interests<br>(AUD) | Total equity<br>(AUD) |
|---|------------------------|-------------------------|-------------------------------|---|---------------------------------------|-----------------------|
| At 1 July 2018  | 6,700,941              | (219,043)               | 3,641,668                     | 10,123,566  | 2,062,330                             | 12,185,896            |
| Profit for the year   | -                      | -                       | 1,953,979                     | 1,953,979   | 1,032,715                             | 2,986,694             |
| Other comprehensive income  |                        |                         |                               |   |                                       |                       |
| Currency translation differences on consolidation   | -                      | 14,667                  |                               | 14,667  | -                                     | 14,667                |
| Other comprehensive income for the financial year, net of tax   |                        | 14,667                  |                               | 14,667  | -                                     | 14,667                |
| Total comprehensive income for the year   | -                      | 14,667                  | 1,953,979                     | 1,968,646   | 1,032,715                             | 3,001,361             |
| Transactions with owners recognised directly in equity  |                        |                         |                               |   |                                       |                       |
| Issuance of ordinary shares Issuance of non-redeemable convertible  | 10,693                 | -                       | -                             | 10,693  | -                                     | 10,693                |
| preference shares Issuance of ordinary shares pursuant to the call  | 486,800                | -                       | -                             | 486,800   | -                                     | 486,800               |
| option Issuance of ordinary shares pursuant to the  | 381,901                | (380,230)               | -                             | 1,671   | (12,484)                              | (10,813)              |
| conversion of non-redeemable convertible preference shares  | 7,176,221              | -                       | -                             | 7,176,221   | -                                     | 7,176,221             |
| Conversion of non-redeemable convertible preference shares Issuance of ordinary shares pursuant to the        | (7,176,221)            | -                       | -                             | (7,176,221)   | -                                     | (7,176,221)           |
| Restructuring Exercise  | 39,911,967             | -                       | -                             | 39,911,967  | -                                     | 39,911,967            |
| Capital contribution from non-controlling interests in subsidiaries Adjustments pursuant to the Restructuring | -                      | -                       | -                             | -   | 242,080                               | 242,080               |
| Exercise  | (1,957)                | (38,938,143)            | -                             | (38,940,100)  | -                                     | (38,940,100)          |
| Dividends   | -                      | -                       | (1,010,000)                   | (1,010,000)   | (410,000)                             | (1,420,000)           |
| As at 30 June 2019  | 47,490,345             | (39,522,749)            | 4,585,647                     | 12,553,243  | 2,914,641                             | 15,467,884            |

1(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalization issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year. (continued)

| Company  | Share<br>capital<br>(AUD) | Treasury<br>Shares<br>(AUD) | Retained<br>Earnings<br>(AUD) | Total<br>Equity<br>(AUD) |
|--|---------------------------|-----------------------------|-------------------------------|--------------------------|
| At 1 July 2019   | 47,490,345                | -                           | (1,265,983)                   | 46,224,362               |
| Loss and total comprehensive loss for the financial year   | -                         | -                           | (1,855,244)                   | (1,855,244)              |
| Issuance of ordinary shares  | 9,710,275                 | -                           | -                             | 9,710,275                |
| Purchases of treasury shares   | -                         | (899,238)                   | -                             | (899,238)                |
| Dividends  | -                         | -                           | (1,222,771)                   | (1,222,771)              |
| At 30 June 2020  | 57,200,620                | (899,238)                   | (4,343,998)                   | 51,957,384               |
| At 1 July 2018   | 6,698,984                 | -                           | 7,624                         | 6,706,608                |
| Profit and total comprehensive income for the financial year   | -                         | -                           | (1,273,607)                   | (1,273,607)              |
| Issuance of ordinary shares  | 10,693                    | -                           | -                             | 10,693                   |
| Issuance of non-redeemable convertible preference shares   | 486,800                   | -                           | -                             | 486,800                  |
| Issuance of ordinary shares pursuant to the call option  | 381,901                   | -                           | -                             | 381,901                  |
| Issuance of ordinary shares pursuant to the conversion of non-redeemable convertible preference shares | 7,176,221                 | -                           | -                             | 7,176,221                |
| Conversion of non-redeemable convertible preference shares   | (7,176,221)               | -                           | -                             | (7,176,221)              |
| Issuance of ordinary shares pursuant to the Restructuring Exercise                                     | 39,911,967                | -                           | -                             | 39,911,967               |
| At 30 June 2019  | 47,490,345                | -                           | (1,265,983)                   | 46,224,362               |

1(d)(ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State the number of shares that may be issued on conversion of all the outstanding convertibles, if any, against the total number of issued shares excluding treasury shares and subsidiary holdings of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year. State also the number of shares held as treasury shares and the number of subsidiary holdings, if any, and the percentage of the aggregate number of treasury shares and subsidiary holdings held against the total number of shares outstanding in a class that is listed as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.

| 3 a a a y a   | Number of<br>Shares  | Issued and paid-<br>up share capital<br>(AUD)              |
|---|--|--|
| Ordinary Shares   |  |  |
| As at 1 July 2019 Issuance of Shares As at 30 June 2020   | 209,000,000<br>37,000,000<br>246,000,000                       | 47,490,345<br>9,710,275<br>57,200,622                      |
| As at 1 July 2018 Issuance of Shares  | 1,000,000<br>1,080,000<br>2,080,000                            | 9,563<br>10,693<br>20,256                                  |
| Sub-division of Shares Exercise of NNC Malaysia Call Options and TGR Call Option Conversion of Preference Shares <sup>(1)</sup> Acquisition of Brand Holding Companies Issued and paid-up capital immediately after the Restructuring Exercise <sup>(2)</sup> | 10,483,200<br>373,791<br>9,836,174<br>39,516,800<br>60,209,965 | 20,256<br>381,901<br>7,176,221<br>39,911,967<br>47,490,345 |
| Issued and paid-up capital immediately after the Share Split As at 30 June 2019   | 209,000,000<br>209,000,000                                     | 47,490,345<br>47,490,345                                   |
| Preference Shares   |  |  |
| As at 1 July 2018 Issuance of Preference Shares to Pre-IPO Investors  | 6,755,737<br>481,980<br>7,237,717                              | 6,689,421<br>486,800<br>7,176,221                          |
| Conversion of Preference Shares <sup>(1)</sup> As at 30 June 2019 and 30 June 2020  | (7,237,717)  | (7,176,221)  |

A total of 30,077,000 Placement Shares and 6,923,000 Cornerstone Shares were issued and allotted on 1 July 2019 in connection with the IPO. As at 30 June 2020, the share capital of the Company comprised 246,000,000 Shares.

The number of shares held as treasury shares as at 30 June 2020 was 3,296,500 treasury shares. The percentage of the aggregate number of treasury shares held against the total number of shares outstanding that was listed as at 30 June 2020 is 1.4%. The Company did not have any subsidiary holdings as at 30 June 2020.

The Company did not have any treasury shares or subsidiary holdings as at 30 June 2019.

#### Notes:

- (1) The Company had an aggregate of 7,237,717 Preference Shares, each convertible into 1.359017 Shares. All Preference Shares were converted into Shares on 10 June 2019. There were no outstanding convertibles as at 30 June 2020 and 30 June 2019 respectively.
- (2) Please refer to the Offer Document for further details on the Restructuring Exercise.

1(d)(iii) To show the total number of issued shares excluding treasury shares as at the end of current financial period and as at the end of the immediately preceding year.

At 30 June 2020 At 30 June 2019

Total number of issued shares excluding treasury shares and subsidiary holdings 242,703,500 209,000,000

1(d)(iv) A statement showing all sales, transfers, cancellation and /or use of treasury share as at the end of the current financial period reported on.

Not applicable.

1(d)(v) A statement showing all sales, transfers, cancellation and /or use of subsidiary holdings as at the end of the current financial period reported on.

Not applicable.

2. Whether the figures have been audited or reviewed and in accordance with which auditing standard or practice.

The figures have not been audited or reviewed by the auditors of the Company.

3. Where the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of matter).

Not applicable.

- 3A. Where the latest financial statements are subject to an adverse opinion, qualified opinion or disclaimer of opinion:
  - (a) Updates on the efforts taken to resolve each outstanding audit issue.
  - (b) Confirmation from the Board that the impact of all outstanding audit issues on the financial statements have been adequately disclosed.

This is not required for any audit issue that is a material uncertainty relating to going concern.

Not applicable. The latest audited financial statements of the Company and the Group for the financial year ended 30 June 2019 are not subject to any adverse opinion, qualified opinion or disclaimer of opinion.

4. Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied.

Except as disclosed in item 5 below, the Group has applied the same accounting policies and methods of computation in the financial statements for the current financial year reported on, which are consistent with the audited financial statements for the financial year ended 30 June 2019.

5. If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.

During FY2020, the Group adopted SFRS(I) 16 Leases which took effect for the accounting period beginning on or after 1 January 2019.

Under SFRS(I) 16 Leases, for the lessee, almost all leases (except for leases less than 12 months and lease of low-value asset) will be brought onto the Statement of Financial Position by recognising a right-of-use asset and a corresponding liability. For the lessor, the accounting remains largely unchanged.

On adoption of SFRS(I) 16, the Group recognised lease liabilities in relation to leases which had previously been classified as "Operating Leases" under IAS 17 Leases. These liabilities were measured at the present value of the remaining lease payments, discounted using the Group's incremental borrowing rate as at 1 July 2019. Right-of-use assets are recognised on transition as if the standard had been applied since the lease commencement date, but discounted using the lessee's incremental borrowing rate at the date of initial application.

The nature of expenses related to the leases will correspondingly change. Operating rental expenses previously recognised in the Consolidated Statement of Comprehensive Income will be replaced with depreciation charge for right-of-use asset and finance cost for lease liabilities.

6. Earnings per ordinary share of the group for the current financial period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends.

|   | FY2020      | FY2019 <sup>(1)</sup> |
|---|-------------|-----------------------|
|   | Unaudited   | Audited               |
| Profit attributable to owners of the Company (AUD)      | 848,858     | 1,953,979             |
| Weighted average number of ordinary shares in issue (2) | 244,486,021 | 246,000,000           |
| Basic and diluted earnings per share (AUD cents)        | 0.3         | 0.8                   |

#### Note:

- (1) For comparative purposes, the earnings per share for FY2019 have been computed based on the profit attributable to owners of the Company and the enlarged share capital of 246,000,000 Shares, assuming that the Restructuring Exercise and the issuance of 30,077,000 Placement Shares and 6,923,000 Cornerstone Shares pursuant to the IPO had been completed at the beginning of FY2019.
- (2) Between 22 November 2019 and 1 April 2020, the Company conducted multiple share buyback exercises amounting to 3,296,500 Shares in total. This share buybacks have been factored in arriving at the weighted average number of ordinary shares in issue for FY2020.

7. Net asset value (for the issuer and group) per ordinary share based on issued share capital excluding treasury shares of the issuer at the end of the (a) Current financial period reported on; and (b) Immediately preceding financial year.

|   | Gro                                   | up                                  | Comp                                  | any                                 |
|---|---------------------------------------|-------------------------------------|---------------------------------------|-------------------------------------|
|   | As at<br>30 June<br>2020<br>Unaudited | As at<br>30 June<br>2019<br>Audited | As at<br>30 June<br>2020<br>Unaudited | As at<br>30 June<br>2019<br>Audited |
| Net asset value (" <b>NAV</b> ")<br>(AUD)<br>Number of ordinary<br>shares excluding | 19,920,592                            | 12,553,243                          | 51,957,384                            | 46,224,362                          |
| treasury shares <sup>(1)</sup>  | 242,703,500                           | 246,000,000                         | 242,703,500                           | 246,000,000                         |
| NAV per ordinary share (AUD cents)  | 8.2                                   | 5.1                                 | 21.4                                  | 18.8                                |

#### Note:

- (1) For comparative purposes, the NAV per share for FY2019 has been computed based on the enlarged share capital of 246,000,000 Shares, assuming that the Restructuring Exercise and the issuance of 30,077,000 Placement Shares and 6,923,000 Cornerstone Shares pursuant to the IPO had been completed as at the end of FY2019.
- 8. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following: -
  - (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
  - (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

#### **REVIEW OF THE GROUP'S PERFORMANCE**

#### Revenue

Revenue decreased by A\$8.1 million or 15.6%, from A\$52.1 million in FY2019 to A\$44.0 million in FY2020 mainly due to the adverse impact of COVID-19 pandemic. The contributions from the respective major revenue segments were as follow: -

- (i) revenue from F&B retail sales decreased by A\$1.9 million or 5.6% from A\$35.0 million in FY2019 to A\$33.1 million in FY2020 as the COVID-19 pandemic affected the Group-owned outlets operations in the second half of FY2020. The total number of Group-owned outlets increased by 3, from 41 as at the end of FY2019 to 44 as at the end of FY2020, which had partially mitigated the adverse impact of COVID-19 pandemic;
- (ii) revenue from supply chain sales (comprising the sale of F&B ingredients and other supplies to our sub-franchisees and sub-licensees) decreased by A\$3.4 million or 35.7% from A\$9.5 million in FY2019 to A\$6.1 million in FY2020 as COVID-19 had affected the businesses of our sub-franchisees and sub-licensees notwithstanding the increase of sub-franchised and sub-licensed outlets by 7, from 65 as at the end of FY2019 to 72 as at the end of FY2020; and
- (iii) franchise revenue decreased by A\$2.7 million or 37.7% from A\$7.1 million in FY2019 to A\$4.4 million in FY2020 due mainly to a A\$2.4 million decrease in project income attributable to the lower level of activity relating to the renovation and fitting-out of new outlets for sub-franchisees and sub-licensees.

The Group operates 2 "Gong Cha" outlets in England, United Kingdom and has opened the first "IPPUDO" outlet in New Zealand in FY2020 during which time it saw an increase in percentage of revenue contributed by outlets outside of Australia, especially in New Zealand and United Kingdom from 16.2% in FY2019 to 25.0% in FY2020.

#### Other Income

Other income increased by A\$3.0 million from A\$1.5 million in FY2019 to A\$4.5 million in FY2020 due mainly to various grant income received amounting to A\$3.2 million mainly due to the COVID-19 pandemic. The Group had recorded a decrease of A\$0.2 million in supplier rebate income in FY2020, due to the general decrease in sales from both Group-owned outlets and franchised outlets.

#### Changes in inventories

Changes in inventories amounted to an increase of A\$0.8 million in FY2020, as compared to an increase of A\$0.4 million in FY2019. The fluctuations in the balance of our inventories are mainly due to timing of purchases and consumption of inventories.

#### Purchases of inventories

Purchases of inventories decreased by A\$0.7 million or 4.8%, from A\$14.2 million in FY2019 to A\$13.5 million in FY2020, due to the overall decrease in our aggregate revenue from F&B retail sales and supply chain sales as mentioned above.

#### Franchise restaurants and stores related establishment costs

Franchise restaurants and stores related establishment costs decreased by A\$1.5 million or 62.8% from A\$2.4 million to A\$0.9 million, in line with the decrease in project income in FY2020.

#### Rental on operating leases

The Group adopted SFRS(I) 16 for FY2020, which mainly contributed to the A\$4.9 million decrease of rental on operating leases in FY2020. Rental obligations to landlord under long term lease are now being recorded as right-of-use asset and lease liability in the balance sheet, and depreciated over the lease term.

#### Staff costs

Staff costs increased by A\$0.9 million or 5.4% from A\$16.3 million in FY2019 to A\$17.2 million in FY2020, due mainly to an increase in salaries as a result of an increase in the number of employees to cater to our business expansion.

In FY2020, the Group received a total of A\$3.0 million staff costs-related grant income, which has been recorded as Other Income. The net staff costs after deducting grant income was A\$14.3 million, which represented a 12.8% decrease in FY2020 compared to FY2019.

#### Depreciation expense

Depreciation expense comprised A\$4.9 million depreciation on right-of-use assets, due to the adoption of SFRS(I) 16, and A\$2.8 million depreciation on property, plant and equipment.

The depreciation on property, plant and equipment increased by A\$0.4 million from A\$2.4 million in FY2019 to A\$2.8 million in FY2020, due mainly to addition of new equipment, furniture and fittings for new outlets opened by our Group during the year and full year depreciation of outlets opened in FY2019.

#### Amortisation expense

Amortisation expense increased by 30.5% from A\$0.26 million in FY2019 to A\$0.33 million in FY2020. This was due mainly to the amortisation of initial franchise fees in relation to the Gong Cha (England) Master Franchise Agreement and franchise rights granted to IPPUDO New Zealand during the year.

#### Finance costs

Finance costs increased by A\$1.4 million mainly due to the adoption of SFRS(I) 16 in FY2020. The finance costs on long term leases recognised under the new accounting standard amounted to A\$1.4 million in FY2020.

#### IPO expenses

IPO expenses of A\$0.4 million were incurred in FY2020 is in connection with the listing of the Company on the Catalist on 3 July 2019.

#### Other expenses

Other expenses increased by A\$0.4 million or 6.9% from A\$5.7 million to A\$6.1 million due mainly to one-off items such as property, plant and equipment written off of A\$0.6 million due to store closure.

## Profit before tax

Due to the reasons above, profit before tax decreased by A\$3.4 million, from A\$4.3 million in FY2019 to A\$0.9 million in FY2020.

#### Tax expense

Tax expenses decreased by A\$0.7 million, from A\$1.3 million in FY2019 to A\$0.6 million in FY2020 due to the decrease in profit before tax.

#### Profit for the year

After deducting tax expenses, profit for the year decreased by A\$2.8 million, from A\$3.0 million in FY2019 to A\$0.2 million in FY2020.

#### Profit attributable to equity holders of the Company

Profit attributable to equity holders of the Company decreased by A\$1.2 million or 56.6% from A\$2.0 million in FY2019 to A\$0.8 million in FY2020.

#### **REVIEW OF THE GROUP'S FINANCIAL POSITION**

# Non-current Assets

The Group's non-current assets increased by A\$23.3 million from A\$22.1 million as at 30 June 2019 to A\$45.4 million as at 30 June 2020, mainly attributable to the following:

- (i) an increase in right-of-use assets of A\$22.8 million on adoption of SFRS(I) 16 in FY2020;
- (ii) increase in deferred tax assets of A\$0.9 million, which relates mainly to tax losses and adoption of SFRS(I) 16 in FY2020; and
- (iii) increase in trade and other receivables of A\$0.9 million as the Group recognised A\$0.7 million lease assets on adoption of SFRS(I) 16 in FY2020.

#### **Current Assets**

Current assets increased by A\$3.7 million or 30.9%, from A\$12.1 million as at 30 June 2019 to A\$15.9 million as at 30 June 2020, mainly due to increase in cash and bank balances of A\$2.4 million and increase in fixed deposit placed with a licensed financial institution of A\$1.6 million.

#### Non-current Liabilities

The Group's non-current liabilities increased by A\$18.8 million, from A\$4.7 million as at 30 June 2019 to A\$23.5 million as at 30 June 2020, mainly due to recognition of lease liabilities of A\$22.3 million on adoption of SFRS(I) 16 in FY2020.

#### **Current Liabilities**

The Group's current liabilities increased by A\$1.9 million or 13.2%, from A\$14.1 million as at 30 June 2019 to A\$16.0 million as at 30 June 2020, due mainly to an increase in lease liabilities of A\$5.8 million on adoption of SFRS(I) 16 in FY2020, offset by a decrease in trade and other payables of A\$3.4 million.

The decrease in trade and other payables was mainly attributable to derecognition of lease incentive of A\$0.7 million due to the adoption of SFRS(I) 16 and payment of IPO expenses accrued of A\$1.5 million in FY2019. The lease incentive was related to fit-out incentives and straight-line rent which had been derecognised and formed part of the lease liabilities on the adoption of SRFS(I) 16.

#### Working Capital

The Group's working capital had improved from a negative working capital of A\$2.0 million as at 30 June 2019 to a negative working capital of A\$0.1 million as at 30 June 2020. The improvement in working capital as at 30 June 2020 was due to the increase in inventories, fixed deposits and cash and bank balances as at 30 June 2020, offset by current lease liabilities balances of A\$5.8 million due to the adoption of SFRS(I) 16, which comprised lease payments payable in FY2021.

## **REVIEW OF THE GROUP'S CASH FLOW STATEMENT**

We generated net cash from operating activities before changes in working capital of A\$10.9 million. Net cash used for working capital amounted to A\$2.4 million, due mainly to (i) payment of IPO expenses accrued of A\$1.5 million, (ii) a decrease in trade payables of A\$0.6 million as the Group reduced raw material purchases due to the overall decrease in F&B retail sales and supply chain sales, and (iii) a net decrease of A\$0.4 million in contract liabilities balances due to recognition of project income and franchise fees in FY2020.

Net cash used in investing activities amounted to A\$3.5 million, due mainly to additions to property, plant and equipment of A\$3.6 million as we expanded our operations and increased our number of outlets.

Net cash generated from financing activities amounted to A\$0.5 million, due mainly to gross proceeds from issuance of ordinary shares on IPO of A\$9.7 million, partially offset by (i) repayment of bank borrowings of A\$0.5 million; (ii) repayment of lease liabilities of A\$4.4 million; (iii) interest paid on lease liabilities and bank borrowings of \$1.6 million; (iv) dividends paid to shareholders and non-controlling interests of A\$1.5 million; and (v) purchases of treasury shares of \$0.9 million.

As a result of the above, net cash and cash equivalents increased by A\$4.3 million in FY2020.

9. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

Not applicable. No forecast or prospect statement has been previously disclosed to shareholders.

10. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

The COVID-19 pandemic has adversely affected the operations of the Group in FY2020. However, the Group has evolved over the last few months to mitigate and manage the negative impact caused by the COVID-19 pandemic. With the exception of the State of Victoria, Australia, all other key geographical markets that the Group operates in are in a better position as compared to 30 June 2020. The COVID-19 situation in the State of Victoria, Australia, has also improved significantly over the past few weeks with the number of infection cases coming down.

Various measures such as introducing online orders, bulk buying, delivery and setting up of COVID-19 safe management measures have been put in place to ensure that the Group's outlets continue to operate and generate income under restrictions imposed by the various jurisdictions that the Group operates in. The Group has also explored new income stream, mainly by offering delivery services for our F&B products to regions significantly affected by COVID-19 pandemic where movements are restricted.

The Group is in a strong cash surplus position with relatively low gearing. The Group is cautiously optimistic that it is able to take advantage of favorable leases for potential new outlets once we achieve the new normal state.

As at 17 September 2020, the Group had a network of 121 outlets comprising 44 Group-owned outlets and 77 outlets owned by its sub-franchisees and sub-licensees. The Group managed to open 2 Group-owned outlets and 5 sub-franchised outlets subsequent to the Company's announcement dated 24 June 2020 on new outlets opening. In addition, the Group has signed contracts to open a total 7 Group-owned and sub-franchised/sub-licensed outlets by December 2020.

#### 11. Dividend

(a) Whether an interim (final) ordinary dividend has been declared (recommended)

No.

(b) Any dividend declared (recommended) for the corresponding period of the immediately preceding financial year?

No.

(c) Date payable

Not applicable.

(d) Books closure date

Not applicable.

# 12. If no dividend has been declared/recommended, a statement to the effect and the reason(s) for the decision.

The Company had paid an interim dividend of A\$0.005 per ordinary share on 13 March 2020.

No further dividend has been declared or recommended for FY2020 in light of the need to conserve cash due to the uncertainties caused by the COVID-19 pandemic.

# 13. If the group has obtained a general mandate from shareholders for interested person transactions ("IPT"), the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.

The Group does not have a general mandate from shareholders for recurrent interested person transactions.

# 14. Confirmation that the issuer has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7H) under Rule 720(1)

The Company confirms that all the required undertakings under Rule 720(1) of the Catalist Rules have been obtained from all its directors and executive officers in the format set out in Appendix 7H of the Catalist Rules.

## 15. Use of IPO proceeds

The Company received proceeds from the IPO of approximately S\$6.2 million (the "**Net Proceeds**"). As at the date of this announcement, the Net Proceeds have been utilised as follows:

|  | Allocation of Net<br>Proceeds (as<br>disclosed in the<br>Offer Document)<br>(S\$'000) | Net proceeds utilised as at the date of this announcement (S\$'000) | Balance of Net<br>Proceeds<br>(S\$'000) |
|--|---|---|---|
| Expansion of franchise network and introduction of new brands and concepts   | 4,000   | 2,343   | 1,657                                   |
| Acquisition of new equipment<br>and machinery and<br>expansion of our existing<br>Central Kitchen and<br>corporate office in Australia | 1,000   | -   | 1,000                                   |
| Establishing a new central kitchen and corporate office in Malaysia  | 600   | -   | 600                                     |
| General working capital purposes   | 600   | 387   | 213                                     |
| Total  | 6,200   | 2,730   | 3,470                                   |

# PART 2 – ADDITIONAL INFORMATION REQUIRED FOR FULL YEAR RESULTS ANNOUNCEMENT

16. Segmented revenue and results for operating segments (of the group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding year.

# a. Business segments

| Sages to external customers         33,089,092         6,107,894         4,426,355         386,836         4         44,010,177           Intersegment sales         -         4,065,005         392,148         -         (4,457,153)         -           Total revenue         33,089,092         10,172,899         4,818,503         386,836         (4,457,153)         44,010,177           Tax expense         (276,534)         29,133         (335,346)         (44,799)         -         (627,546)           Segment profit/(loss)         (229,856)         (619,155)         812,821         271,678         -         235,488           Other significant non-cash expense:           Depreciation of property, plant and equipment and amortisation of intapplies assets         2,468,626         327,017         334,642         20,752         -         3,151,037           Depreciation of right-of-use assets         3,847,421         493,671         505,182         31,328         -         4,877,602           Impairment losses on financial assets         1,268,908         168,091         172,011         10,667         1,619,677           Interest expense         1,268,908         168,091         172,011         10,667         7,835,008         1,517,348   | FY2020  | Food and<br>beverage<br>retails<br>AUD | Supply<br>chain<br>AUD | Franchise<br>AUD | Others<br>AUD | Eliminations<br>AUD | Consolidation<br>Total<br>AUD |
|--|---|--|------------------------|------------------|---------------|---------------------|-------------------------------|
| Intersegment sales   | Segment revenue                                   |  |                        |                  |               |                     |                               |
| Tax expense (276,534) 29,133 (335,346) (44,799) - (627,546) Segment profit/(loss) (229,856) (619,155) 812,821 271,678 - 235,488    Other significant non-cash expense: Depreciation of property, plant and equipment and amortisation of intangible assets 2,468,626 327,017 334,642 20,752 - 3,151,037 Depreciation of right-of-use assets 127,000 27,388 - 505,182 31,328 - 4,877,602 Impairment losses on financial assets 127,000 27,388 - 505,182 31,328 - 154,388 Property, plant and equipment written off 553,607 - 505,607 Interest expense 1,268,908 168,091 172,011 10,667 1619,677 Interest income 103,425 - 103,425 103,4 |   | 33,089,092                             |                        |                  | 386,836       | -                   | 44,010,177                    |
| Tax expense (276,534) 29,133 (335,346) (44,799) - (627,546) Segment profit/(loss) (229,856) (619,155) 812,821 271,678 - 235,488  Other significant non-cash expense: Depreciation of property, plant and equipment and amortisation of intangible assets 2,468,626 327,017 334,642 20,752 - 3,151,037 Depreciation of right-of-use assets 127,000 27,388 - 154,388 - 154,388 Property, plant and equipment written off 553,607 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -   | <del>-</del>                                      | -                                      |                        |                  | -             |                     | -                             |
| Segment profit/(loss)         (229,856)         (619,155)         812,821         271,678         -         235,488           Other significant non-cash expense:           Depreciation of property, plant and equipment and amortisation of intangible assets         2,468,626         327,017         334,642         20,752         -         3,151,037           Depreciation of right-of-use assets         3,847,421         493,671         505,182         31,328         -         4,877,602           Impairment losses on financial assets         127,000         27,388         -         -         -         -         154,388           Property, plant and equipment written off         553,607         -         -         -         -         553,607           Interest expense         1,268,908         168,091         172,011         10,667         1,619,677           Interest income         103,425         -         -         -         -         -         103,425           Segment assets         44,365,939         10,421,606         11,663,141         71,587,871         (78,350,089)         59,688,468           Unallocated assets         -         -         -         -         -         -         -         -         -         -   | Total revenue                                     | 33,089,092                             | 10,172,899             | 4,818,503        | 386,836       | (4,457,153)         | 44,010,177                    |
| Other significant non-cash expense:           Depreciation of property, plant and equipment and amortisation of intangible assets         2,468,626         327,017         334,642         20,752         -         3,151,037           Depreciation of right-of-use assets         3,847,421         493,671         505,182         31,328         -         4,877,602           Impairment losses on financial assets         127,000         27,388         -         -         -         -         154,388           Property, plant and equipment written off         553,607         -         -         -         -         553,607           Interest expense         1,268,908         168,091         172,011         10,667         1,619,677           Interest income         103,425         -         -         -         -         103,425           Segment assets         44,365,939         10,421,606         11,663,141         71,587,871         (78,350,089)         59,688,468           Unallocated assets         -         -         -         -         -         -         -         1,517,348         -         -         -         -         -         -         -         -         -         -         -         -         -         -<  | Tax expense                                       | (276,534)                              | 29,133                 | (335,346)        | (44,799)      | -                   | (627,546)                     |
| Depreciation of property, plant and equipment and amortisation of intangible assets 2,468,626 327,017 334,642 20,752 - 3,151,037 Depreciation of right-of-use assets 3,847,421 493,671 505,182 31,328 - 4,877,602 Impairment losses on financial assets 127,000 27,388 154,388 Property, plant and equipment written off 553,607 553,607 Interest expense 1,268,908 168,091 172,011 10,667 1,619,677 Interest income 103,425 103,425  Segment assets Unallocated assets Total assets 104,365,939 10,421,606 11,663,141 71,587,871 (78,350,089) 59,688,468 Unallocated assets Total assets Include: Additions to: - Property, plant and equipment 3,410,560 136,574 5,996 3,553,130 - Right-of-use assets 44,836,475 4,741,458 9,416,891 11,182,000 (32,228,337) 37,948,487 Unallocated liabilities 44,836,475 4,741,458 9,416,891 11,182,000 (32,228,337) 37,948,487 Unallocated liabilities 14,836,475 4,741,458 9,416,891 11,182,000 (32,228,337) 37,948,487   | Segment profit/(loss)                             | (229,856)                              | (619,155)              | 812,821          | 271,678       | -                   | 235,488                       |
| Depreciation of right-of-use assets         3,847,421         493,671         505,182         31,328         -         4,877,602           Impairment losses on financial assets         127,000         27,388         -         -         -         -         154,388           Property, plant and equipment written off         553,607         -         -         -         -         -         553,607           Interest expense         1,268,908         168,091         172,011         10,667         1,619,677           Interest income         103,425         -         -         -         -         -         103,425           Segment assets         44,365,939         10,421,606         11,663,141         71,587,871         (78,350,089)         59,688,468           Unallocated assets         -         -         -         -         -         1,517,348           Total assets         -   | Depreciation of property, plant and equipment and |  |                        |                  |               |                     |                               |
| Impairment losses on financial assets   127,000   27,388   -   -   -     154,388   Property, plant and equipment written off   553,607   -   -   -     553,607     1,268,908   168,091   172,011   10,667   1,619,677   1,61   |   |  | ,                      | •                |               | -                   | , ,                           |
| Property, plant and equipment written off Interest expense Interest expense Interest income         553,607         -         -         -         -         553,607           Interest expense Interest income         1,268,908         168,091         172,011         10,667         1,619,677           Interest income         103,425         -         -         -         -         103,425           Segment assets         44,365,939         10,421,606         11,663,141         71,587,871         (78,350,089)         59,688,468           Unallocated assets         1,517,348         -         -         -         61,205,816           Segment assets include:         Additions to:-         -         -         -         -         3,553,130           - Property, plant and equipment - Right-of-use assets         4,602,441         -         -         -         -         3,553,130           - Right-of-use assets         44,836,475         4,741,458         9,416,891         11,182,000         (32,228,337)         37,948,487           Unallocated liabilities         44,836,475         4,741,458         9,416,891         11,182,000         (32,228,337)         37,948,487  | •   |  |                        | 505,182          | 31,328        | -                   |                               |
| Interest expense   1,268,908   168,091   172,011   10,667   1,619,677   103,425     -   103,425  |   | ,                                      | 27,388                 | -                | -             | -                   | •                             |
| Interest income  |   |  | -                      | -                | -             | -                   | •                             |
| Segment assets       44,365,939       10,421,606       11,663,141       71,587,871       (78,350,089)       59,688,468         Unallocated assets       1,517,348       1,517,348       61,205,816         Segment assets include:       Additions to:-       -       -       -       -       -       3,553,130         - Right-of-use assets       4,602,441       -       -       -       -       4,602,441         Segment liabilities       44,836,475       4,741,458       9,416,891       11,182,000       (32,228,337)       37,948,487         Unallocated liabilities       1,470,068  | ·   |  | 168,091                | 172,011          | 10,667        |                     | · ·                           |
| Unallocated assets       1,517,348         Total assets       61,205,816         Segment assets include:       Additions to :-         - Property, plant and equipment       3,410,560       136,574       5,996       -       -       -       3,553,130         - Right-of-use assets       4,602,441       -       -       -       -       4,602,441         Segment liabilities       44,836,475       4,741,458       9,416,891       11,182,000       (32,228,337)       37,948,487         Unallocated liabilities       1,470,068   | Interest income _                                 | 103,425                                | -                      | -                | -             | -                   | 103,425                       |
| Total assets  Segment assets include: Additions to : Property, plant and equipment 3,410,560 136,574 5,996 3,553,130 - Right-of-use assets 4,602,441 4,602,441  Segment liabilities 44,836,475 4,741,458 9,416,891 11,182,000 (32,228,337) 37,948,487 Unallocated liabilities 1,470,068  | Segment assets                                    | 44,365,939                             | 10,421,606             | 11,663,141       | 71,587,871    | (78,350,089)        | 59,688,468                    |
| Segment assets include:         Additions to :-       - Property, plant and equipment       3,410,560       136,574       5,996       3,553,130         - Right-of-use assets       4,602,441       4,602,441         Segment liabilities       44,836,475       4,741,458       9,416,891       11,182,000       (32,228,337)       37,948,487         Unallocated liabilities       1,470,068  | Unallocated assets                                |  |                        |                  |               |                     |                               |
| Additions to : Property, plant and equipment - Right-of-use assets  4,602,441  Segment liabilities  44,836,475  4,741,458  9,416,891  11,182,000  (32,228,337)  37,948,487  1,470,068  | Total assets                                      |  |                        |                  |               |                     | 61,205,816                    |
| - Right-of-use assets  | 5   |  |                        |                  |               |                     |                               |
| Segment liabilities 44,836,475 4,741,458 9,416,891 11,182,000 (32,228,337) 37,948,487 Unallocated liabilities 1,470,068  | <ul> <li>Property, plant and equipment</li> </ul> | 3,410,560                              | 136,574                | 5,996            | -             | -                   | 3,553,130                     |
| Unallocated liabilities  | - Right-of-use assets                             | 4,602,441                              | -                      | -                | -             | -                   | 4,602,441                     |
|  | Segment liabilities                               | 44,836,475                             | 4,741,458              | 9,416,891        | 11,182,000    | (32,228,337)        | 37,948,487                    |
| Total liabilities 39,418,555   | Unallocated liabilities                           |  |                        |                  |               |                     | 1,470,068                     |
|  | Total liabilities                                 |  |                        |                  |               |                     | 39,418,555                    |

| FY2019  | Food and<br>beverage<br>retails<br>AUD | Supply<br>chain<br>AUD | Franchise<br>AUD       | Others<br>AUD          | Eliminations<br>AUD | Consolidation<br>Total<br>AUD         |
|---|--|------------------------|------------------------|------------------------|---------------------|---------------------------------------|
| Segment revenue   | -                                      |                        | -                      | -                      | 7102                | -                                     |
| Sales to external customers Intersegment sales                            | 35,048,950                             | 9,504,595<br>4,394,303 | 7,109,398<br>855.933   | 481,746                | (5,250,236)         | 52,144,689                            |
| Total revenue   | 35,048,950                             | 13,898,898             | 7,965,331              | 481,746                | (5,250,236)         | 52,144,689                            |
|   |  |                        |                        |                        |                     | _                                     |
| Tax expense<br>Segment profit/(loss)                                      | (353,749)<br>688,965                   | (862,000)<br>2,180,069 | (592,557)<br>1,303,500 | 494,638<br>(1,185,840) |                     | (1,313,668)<br>2,986,694              |
| Other significant non-cash expense:                                       |  |                        |                        |                        |                     |                                       |
| Depreciation and amortisation Property, plant and equipment written off   | 1,968,942<br>184,898                   | 328,724<br>-           | 301,168<br>-           | 21,850<br>-            | -<br>-              | 2,620,684<br>184,898                  |
| Segment assets Unallocated assets Total assets                            | 21,340,038                             | 9,148,338              | 10,354,628             | 66,603,702             | (74,376,210)        | 33,070,496<br>1,172,451<br>34,242,947 |
| Segment assets include: Additions to :-                                   |  |                        |                        |                        |                     |                                       |
| <ul><li>Property, plant and equipment</li><li>Intangible assets</li></ul> | 5,101,052<br>1,071,801                 | 80,938<br>-            | 261,994<br>846,463     | -                      | -<br>(86,317)       | 5,443,984<br>1,831,947                |
| Segment liabilities Unallocated liabilities                               | 20,353,850                             | 2,220,841              | 6,386,008              | 12,848,647             | (23,777,608)        | 18,031,738<br>743,325                 |
| Total liabilities   |  |                        |                        |                        |                     | 18,775,063                            |

## b. Geographical segments

Revenue and non-current assets information based on geographical location of customers and assets respectively are as follows:-

|                             | FY2020<br>AUD | FY2019<br>AUD |
|-----------------------------|---------------|---------------|
| Sales to external customers | AOD           | AOD           |
| Australia                   | 33,013,568    | 43,722,938    |
| Malaysia                    | 1,791,110     | 3,271,832     |
| New Zealand                 | 8,031,134     | 5,052,653     |
| United Kingdom              | 1,174,365     | 97,266        |
|                             | 44,010,177    | 52,144,689    |
|                             |               |               |
|                             | FY2020        | FY2019        |
|                             | AUD           | AUD           |
| Non-current assets          |               |               |
| Australia                   | 24,571,386    | 13,235,690    |
| Malaysia                    | 1,820,071     | 1,357,940     |
| New Zealand                 | 9,157,611     | 1,830,967     |
| United Kingdom              | 3,852,303     | 1,019,995     |
|                             | 39,401,371    | 17,444,592    |

Non-current assets information presented above are non-current assets as presented in the Group's statement of financial position excluding deferred assets and financial instrument.

# 17. In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments.

Please refer to paragraph 8 for details.

#### 18. A breakdown of sales

|   | Group         |               |                              |  |
|---|---------------|---------------|------------------------------|--|
| _   | FY2020<br>AUD | FY2019<br>AUD | Increase/<br>(Decrease)<br>% |  |
| Sales reported for first half year  | 29,077,681    | 24,950,612    | 16.5                         |  |
| Operating profit after tax before deducting minority interests reported for first half year         | 2,098,200     | 2,768,102     | (24.2)                       |  |
| Sales reported for second half year   | 14,932,496    | 27,194,077    | (45.1)                       |  |
| Operating (loss)/profit after tax before deducting minority interests reported for second half year | (1,862,712)   | 218,592       | NM                           |  |

The significant decrease in operating profit after tax before deducting minority interests reported for the second half year of FY2020 was due mainly to the impact caused by COVID-19 pandemic.

19. A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year as follows:

|          | Grou      | ıb       |
|----------|-----------|----------|
|          | FY2020    | FY2019   |
|          | AUD       | AUD      |
| Ordinary | 1,222,771 | <u>-</u> |

20. Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704(10) in the format below. If there are no such persons, the issuer must make an appropriate negative statement.

| Name        | Age | Family relationship with any director and/or substantial shareholder                       | Current position and duties, and the year the position was first held   | Details of changes in duties and position held, if any, during the year |
|-------------|-----|--|---|---|
| Tan Tee Ooi | 45  | Spouse of Saw<br>Lee Ping,<br>Executive Director<br>and Chief<br>Administrative<br>Officer | Operations Manager, responsible for overall management and oversight of operations of outlet since the Group was founded in 2011. | Nil   |

#### 21. Compliance with Rule 706A of the Catalist Rules

The Company confirms that it has complied with Rule 706A of the Catalist Rules and has made the following announcements during the financial year ended 30 June 2020:

- (i) Announcement dated 4 September 2019 relating to the incorporations of (a) a wholly-owned subsidiary in Australia known as "Papparich Marketing Pty Ltd" on 16 July 2019 by Papparich Australia Pty Ltd, an indirect subsidiary of the Company, and (b) a subsidiary in England known as "Gong Cha England Outlets 2 Limited" on 22 August 2019 by Gong Cha England Limited, an indirect subsidiary of the Company.
- (ii) Announcement dated 9 September 2019 relating to the acquisition of 5 ordinary shares on 9 September 2019 by its wholly-owned subsidiary, STG Food Industries 5 Pty Ltd in IPR NZ Limited, a subsidiary incorporated in New Zealand.

(iii) Announcement dated 22 June 2020 relating to the incorporations of (a) NN ES Pty Ltd, a wholly-owned subsidiary of the Group in Australia, and (b) Noodle House Chadstone Pty Ltd, a wholly-owned subsidiary of the Group in Australia, on 7 April 2020 respectively, and the dissolutions of (a) JCT Auckland Limited, an indirect wholly-owned subsidiary of the Company incorporated in New Zealand, and (b) NNC Food City Sdn Bhd, a subsidiary of the Company incorporated in Malaysia in which the Group has an effective equity interest of 51%, which were placed under members' voluntary liquidation on 22 June 2020 respectively.

For more details, please refer to the respective announcements.

#### BY ORDER OF THE BOARD

Saw Tatt Ghee Executive Chairman and Chief Executive Officer

25 September 2020