

CSE Global

3Q2026 Interim Business Update

12 November 2026

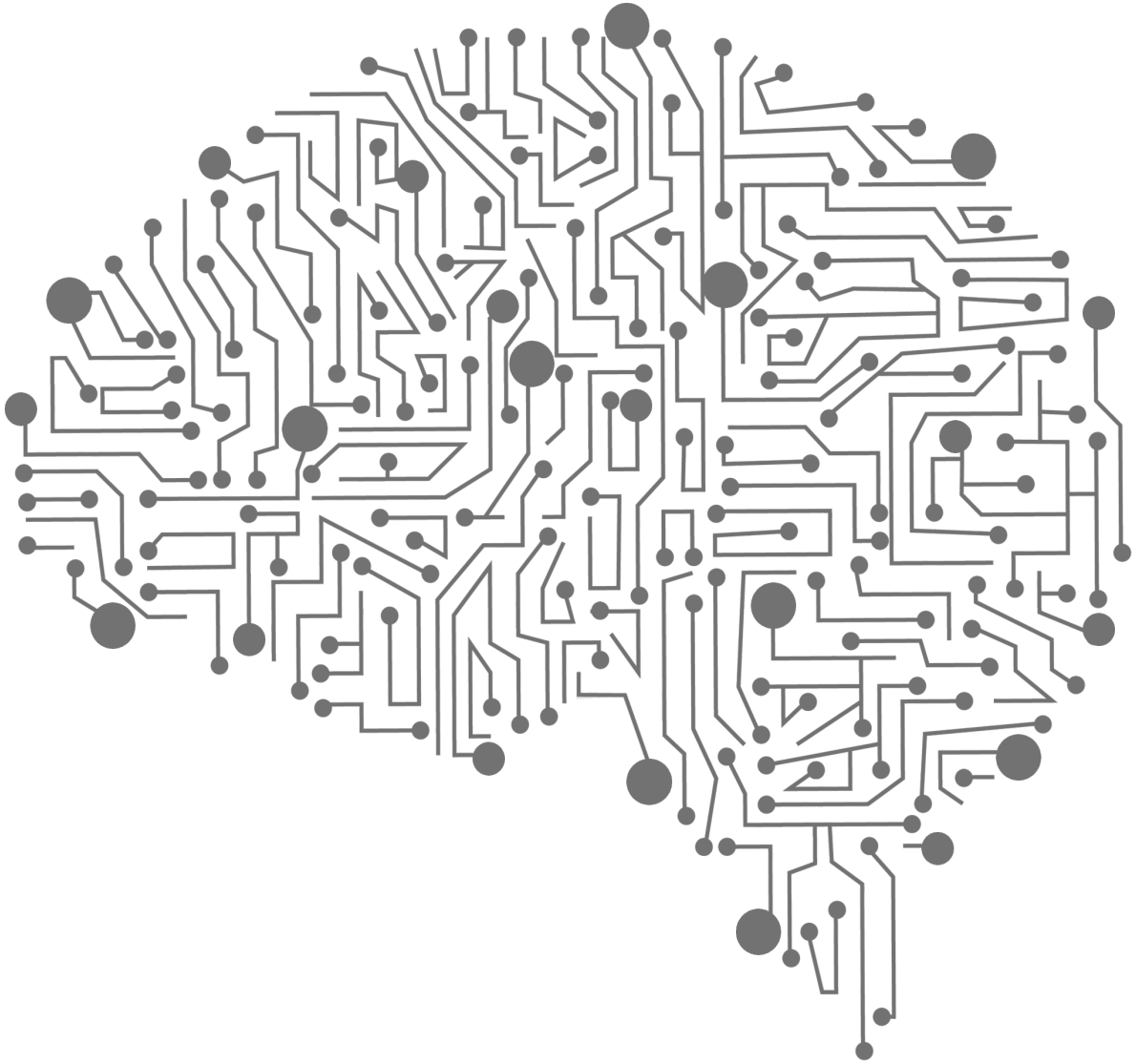
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1. Key Highlights
2. Business Performance
3. Key Strategies



Key Highlights

Strong project execution translating order wins into revenue growth

3Q2026 PERFORMANCE

S$323.2m

3Q2026 revenue

+25.4% year on year

Strong revenue growth driven by AWS data centre projects in the Americas.

S$434.9m

3Q2026 order intake

+197.7% year on year

Notable contracts secured includes two contracts in the USA worth S$254.8 million for the design and manufacture of power distribution centres; and the integration of complex electrical and control systems and equipment for Cheyenne Power Hub project and the LNG market

S$728.5m

Order book as at 30 September 2026

+55.8% year on year

Strong order book growth supported by new project awards, mainly from the Electrification business segment in the USA.

Execution strength and order momentum

QUARTERLY AND NINE-MONTH PERFORMANCE

	3Q2026	3Q2025	Change	9M2026	9M2025	Change
Revenue (S$m)	323.2	257.7	+25.4%	884.6	698.6	+26.6%
Order intake (S$m)	434.9	146.1	+197.7%	905.1	512.8	+76.5%
Order book (S$m)	728.5	467.5	+55.8%	728.5	467.5	+55.8%

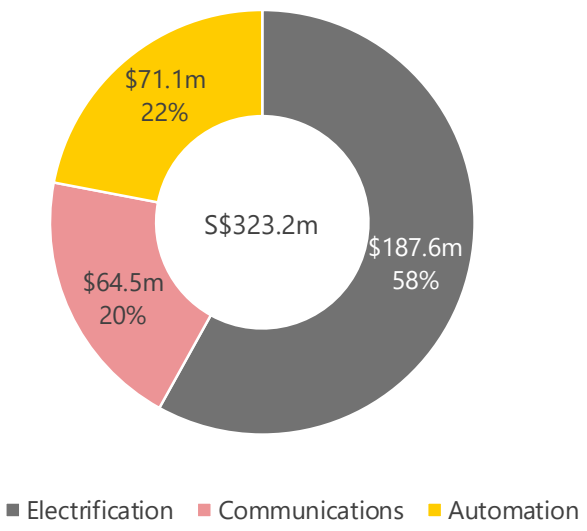
Business Performance

Electrification and Communications drive 3Q2026 growth

3Q2026 · SEGMENT PERFORMANCE

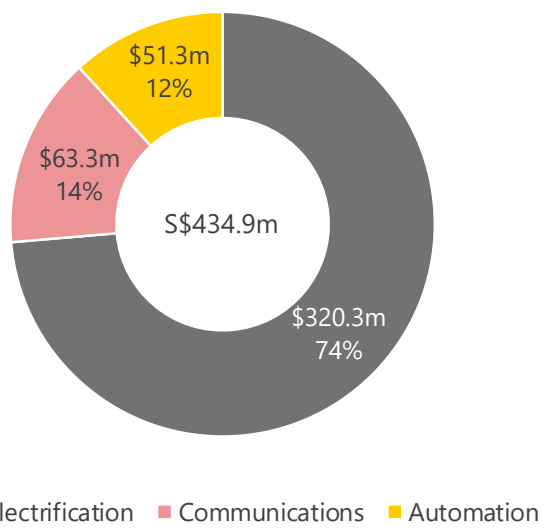
REVENUE BY SEGMENT CHART

(S$ million)



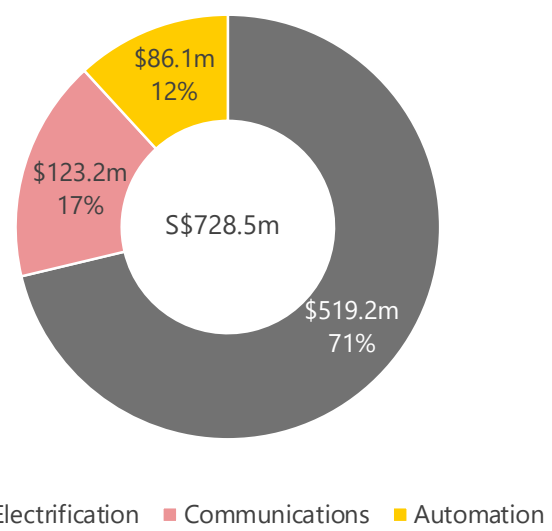
ORDER INTAKE BY SEGMENT CHART

(S$ million)



ORDER BOOK BY SEGMENT CHART

(S$ million)

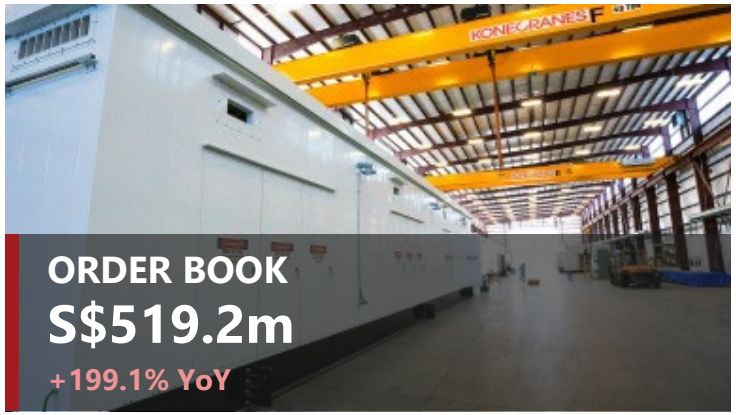


Electrification continues to see strong demand across sectors

3Q2026 PERFORMANCE

Higher data centre project activity in the Americas led revenue growth







KEY DEVELOPMENTS DURING THE QUARTER

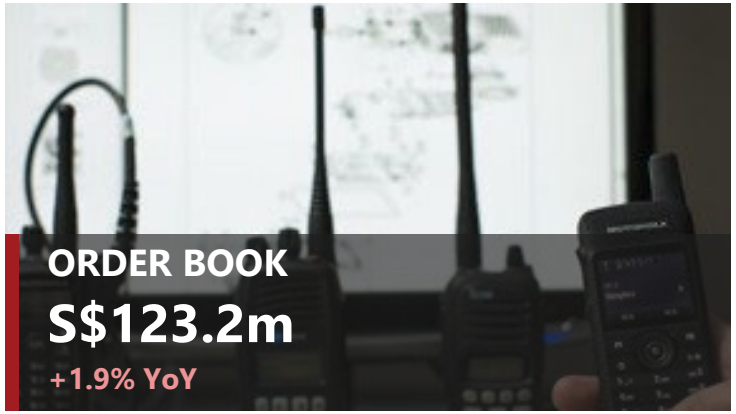
- Focus on data centres, power infrastructure and LNG markets
- Explore capacity expansion
- Champion facility commenced operations in June 2026
- Reduced exposure to renewables and municipal markets

Communications momentum supported by demand for secured communications

3Q2026 PERFORMANCE

Revenue growth was driven by stronger contributions and order flows in Australia and New Zealand







KEY DEVELOPMENTS DURING THE QUARTER

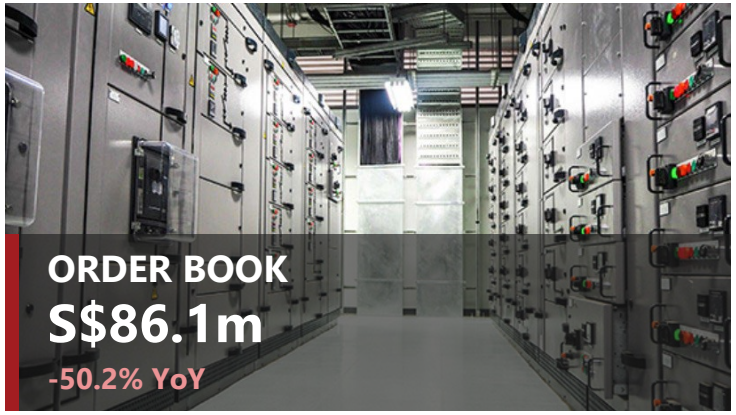
- Acquired SEI Wireless Solutions to expand US presence
- Pursue US growth, data centre customers and critical communications solutions

Repositioning Automation in line with market demand

3Q2026 PERFORMANCE

Revenue was stable, while lower Americas greenfield activity reduced order intake and order book







KEY DEVELOPMENTS DURING THE QUARTER

- Prioritise US profitability and facility consolidation
- Focus on our traditional business in the oil and gas sector
- Explore opportunities in cybersecurity and AI technology

Outlook/Strategy

Outlook/Strategy

OPPORTUNITIES

1. **US LNG and power infrastructure**
   CP2 LNG and Cheyenne Power Hub wins worth US$200m (Sept 2026)
2. **Hyperscale data-centre build-out**
   AWS programme ~US$1.5b over five years; Champion ramping to full utilisation
3. **Critical communications**
   US footprint expanded with SEI Wireless and Internet Connections (Jun/Jul 2026); 9M2026 Communications order intake +3.7%
4. **Healthy tender pipeline**
   S$728.5m order book, included major US wins announced since 30 June

NEAR-TERM RISKS

1. **Moderating FY2026 earnings growth**
   Investment in the new Champion production facility
2. **Legacy project wind-down**
   Costs from winding down water and wastewater projects
3. **Greenfield project margins**
   Lower margins on certain large greenfield Electrification projects
4. **Macro and supply-chain headwinds**
   Macroeconomic and geopolitical uncertainty; inflationary pressures affecting cost

PRIORITIES

1. **Scale to meet structural demand**
   Including through strategic acquisitions, particularly in data centre and power infrastructure
2. **Grow communications business**
   Organically and inorganically through strategic acquisitions, especially in government and data centre sectors
3. **Improve Automation profitability**
   Consolidate US facilities; complete legacy project clean-up
4. **Deliver sustainable returns**
   Dividend guidance – min. 50% of consolidated net profit attributable to equity holders of the Company

Investment Merits

Proven execution	**90%** repeat customers, with relationships spanning >30 years
Structural growth	**Diversified demand** across sectors including data centres, power & utilities, energy, mining, public safety and transport
Visible revenue	**S$728.5m** order book, with ~80% recurring revenue from Flow Business
Scalable platform	**Global footprint** across 14 countries through strategic acquisitions; expanded US capacity
Shareholder returns	**Strong dividend track record**, backed by consistent profitability (FY2025: 2.60 S¢ per share)

Q&A

Thank You

WEBSITE

cse-global.com

INVESTOR RELATIONS

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SGX STOCK CODE

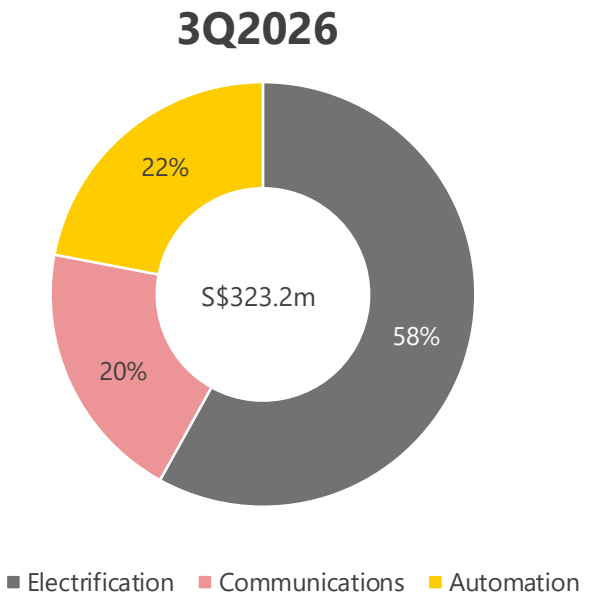
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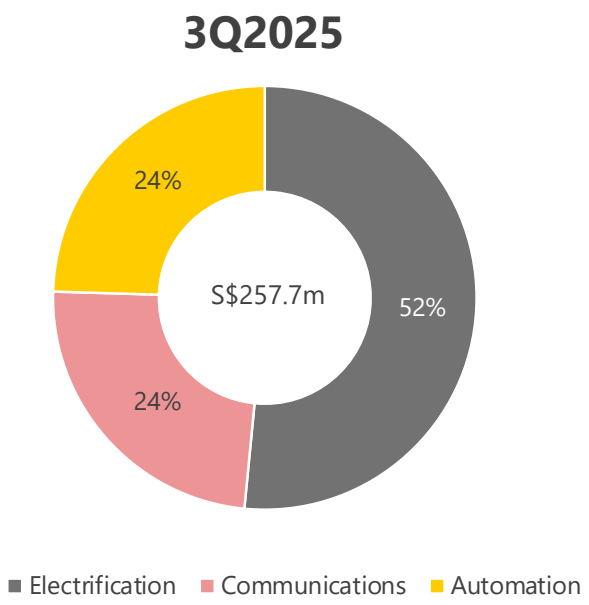


Appendix

3Q2026: Revenue Breakdown By Business Segment

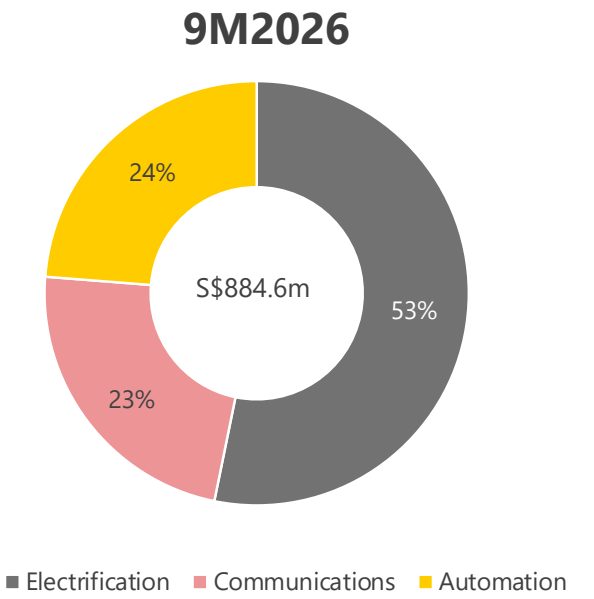
S$ million	3Q2026	3Q2025	YoY %
Electrification	187.6	132.8	41.2%
Communications	64.5	61.7	4.5%
Automation	71.1	63.2	12.4%
Total	**323.2**	**257.7**	**25.4%**

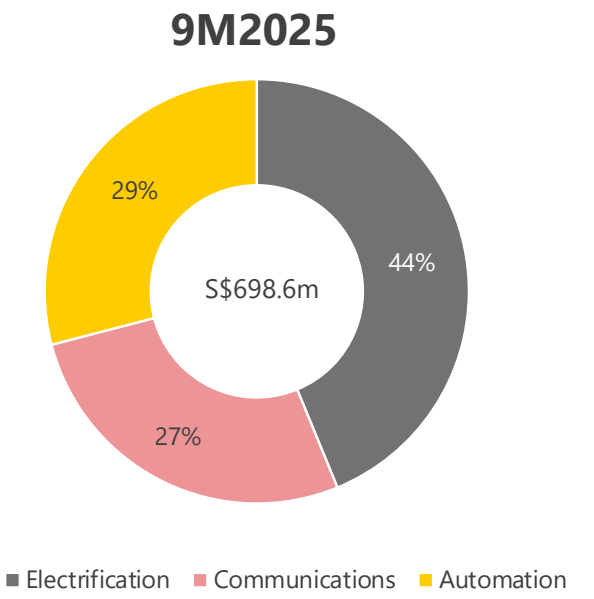




9M2026: Revenue Breakdown By Business Segment

S$ million	9M2026	9M2025	YoY %
Electrification	470.7	305.9	53.8%
Communications	203.8	189.7	7.4%
Automation	210.1	202.9	3.5%
Total	**884.6**	**698.6**	**26.6%**

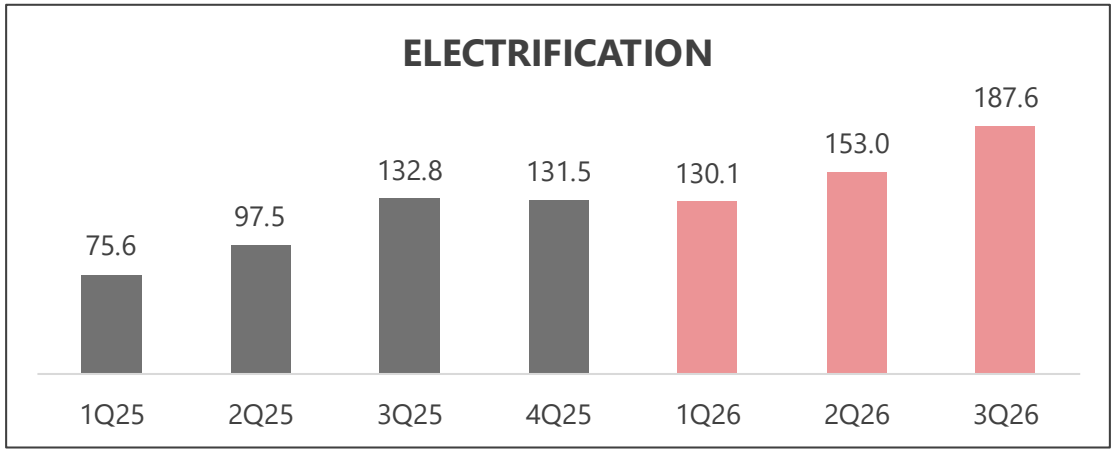


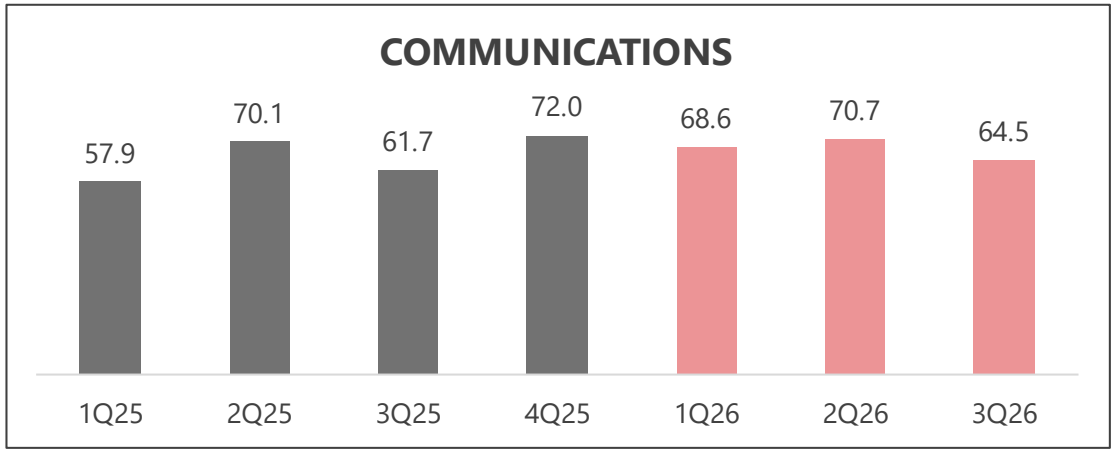


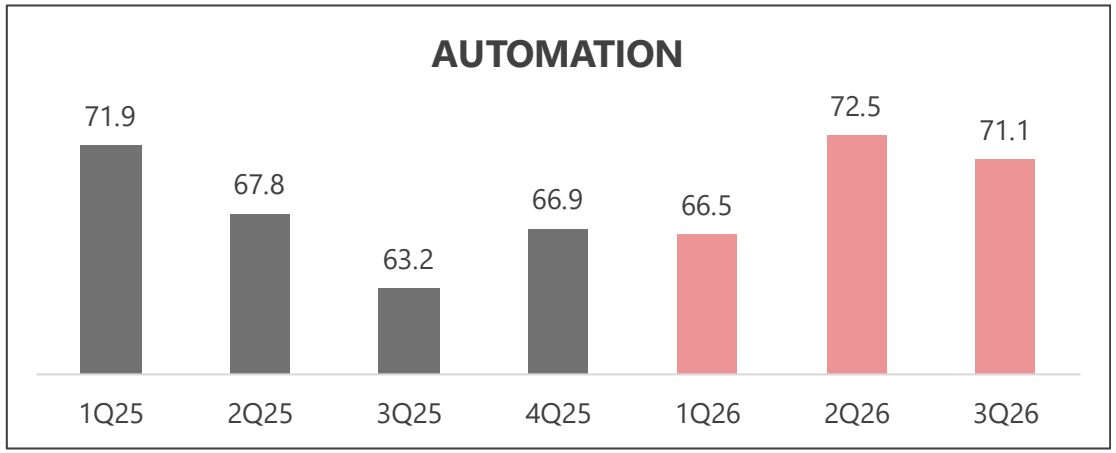
Quarterly Revenue Trends

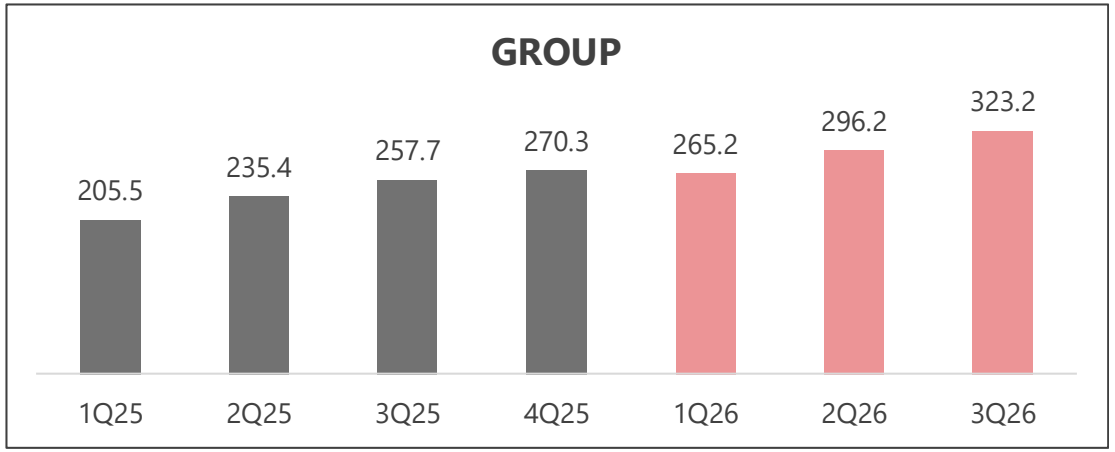
By Business, Q-o-Q

(S$ million)





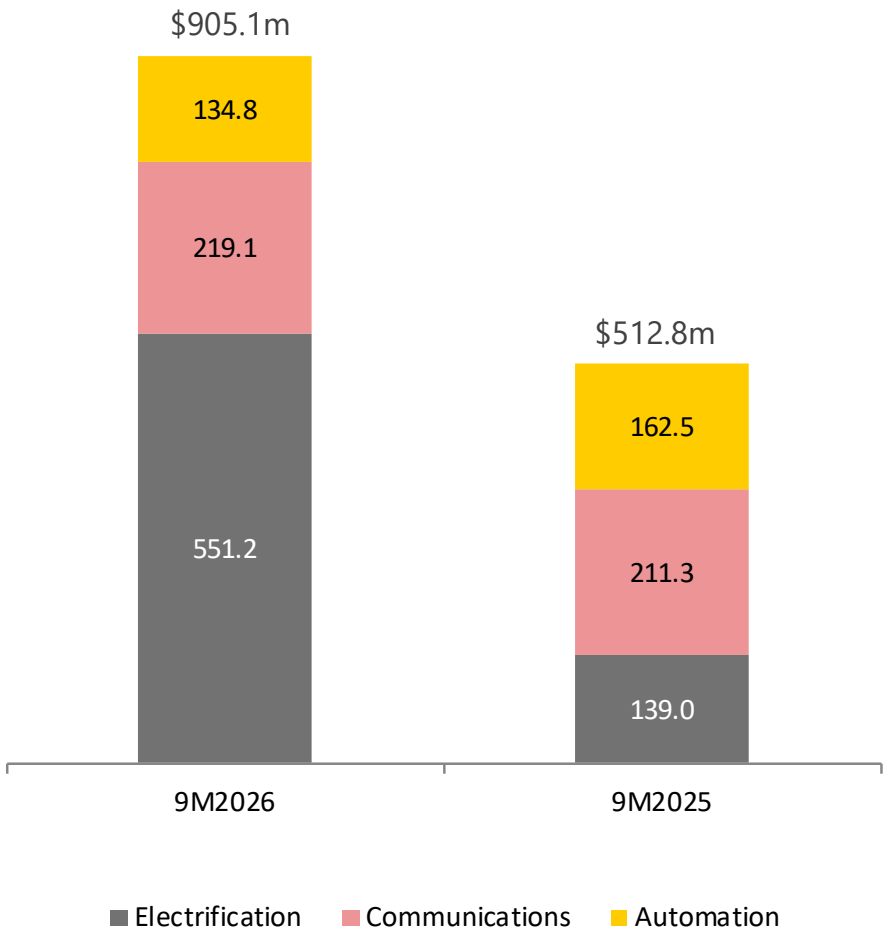




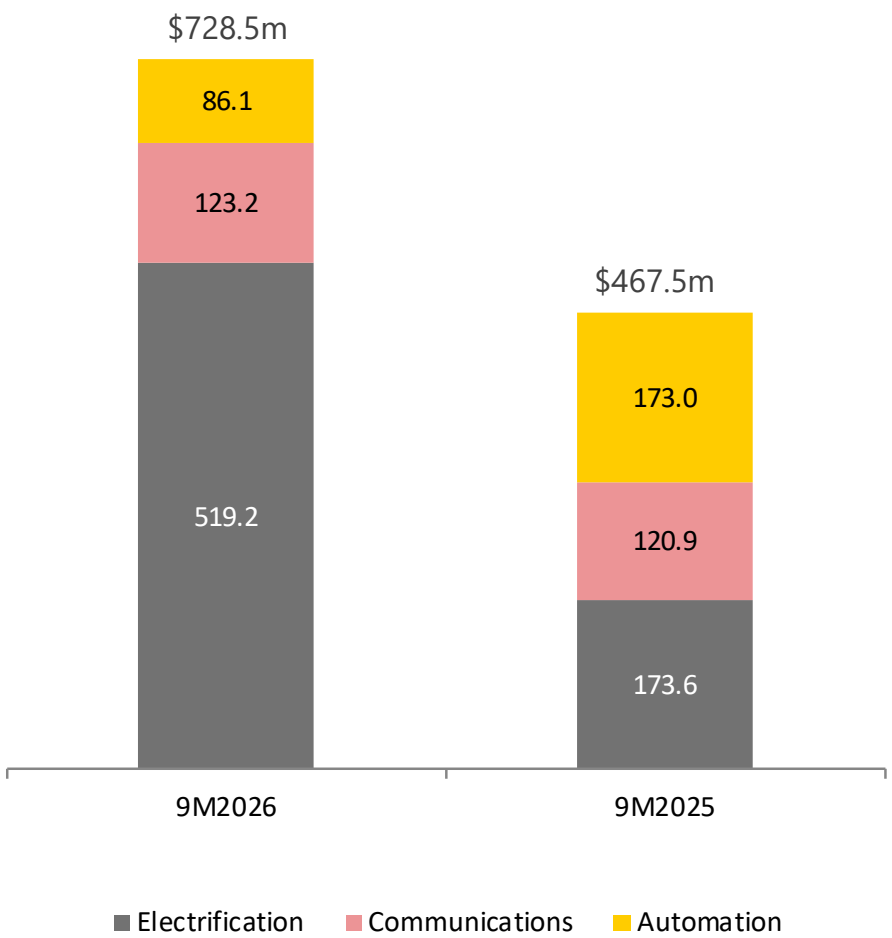
Note: The Group transferred the Field Services division to the Automation segment as part of an internal reorganisation in 2Q2026. Accordingly, the segment information for 1Q2026 and comparative periods have been re-presented to reflect the revised segment composition. This change has no impact on the Group's consolidated financial performance.

9M2026 Order Intake/Book By Business Segments

Order Intake



Order Book

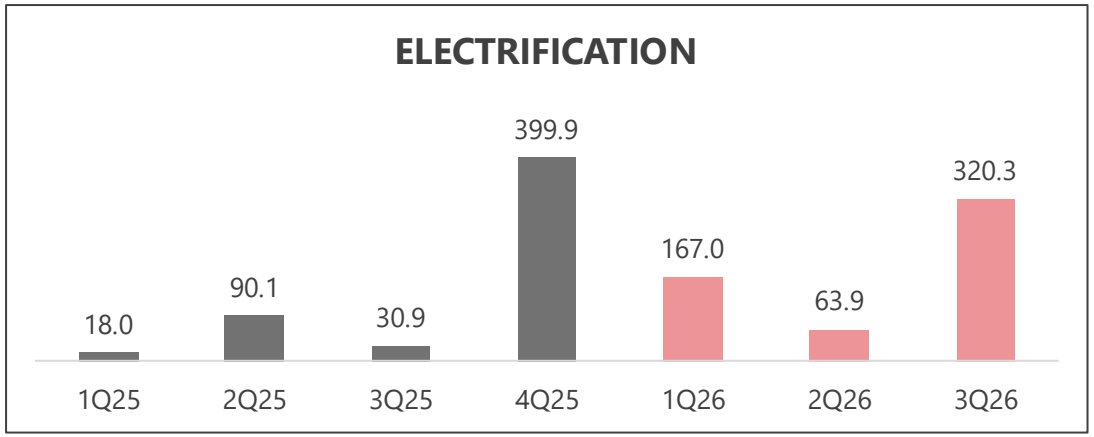


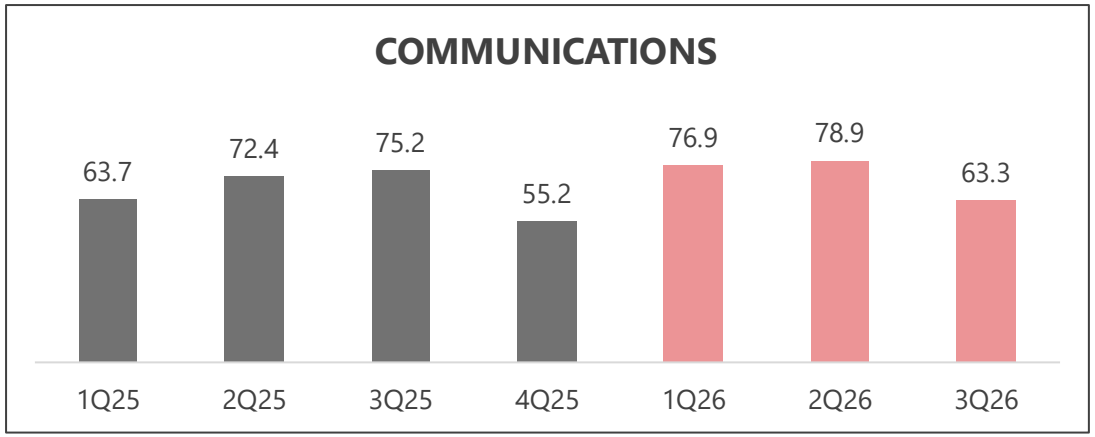
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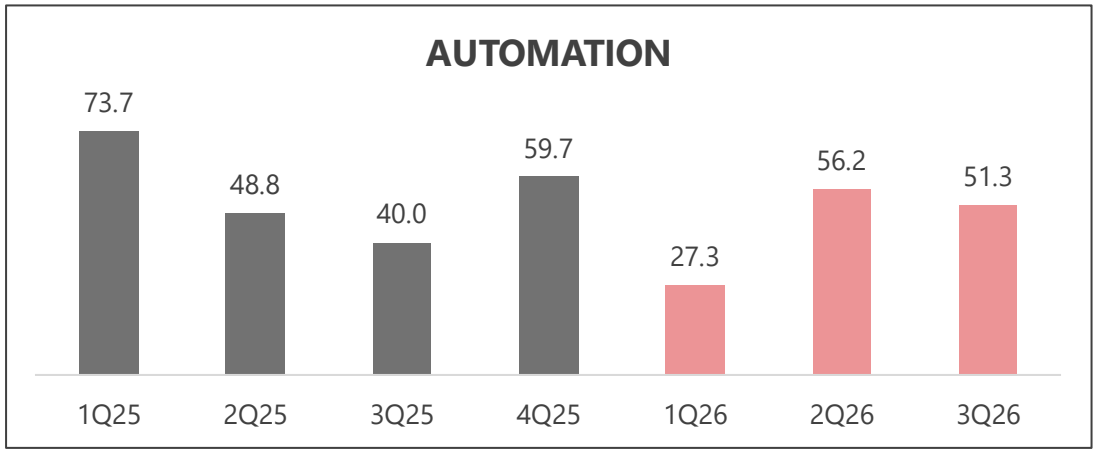
Order Intake

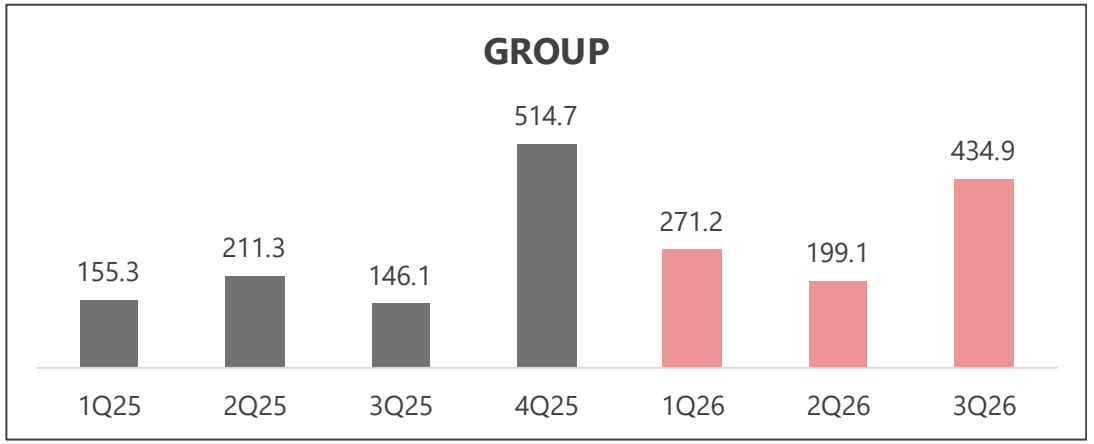
By Business, Q-o-Q

(S$ million)







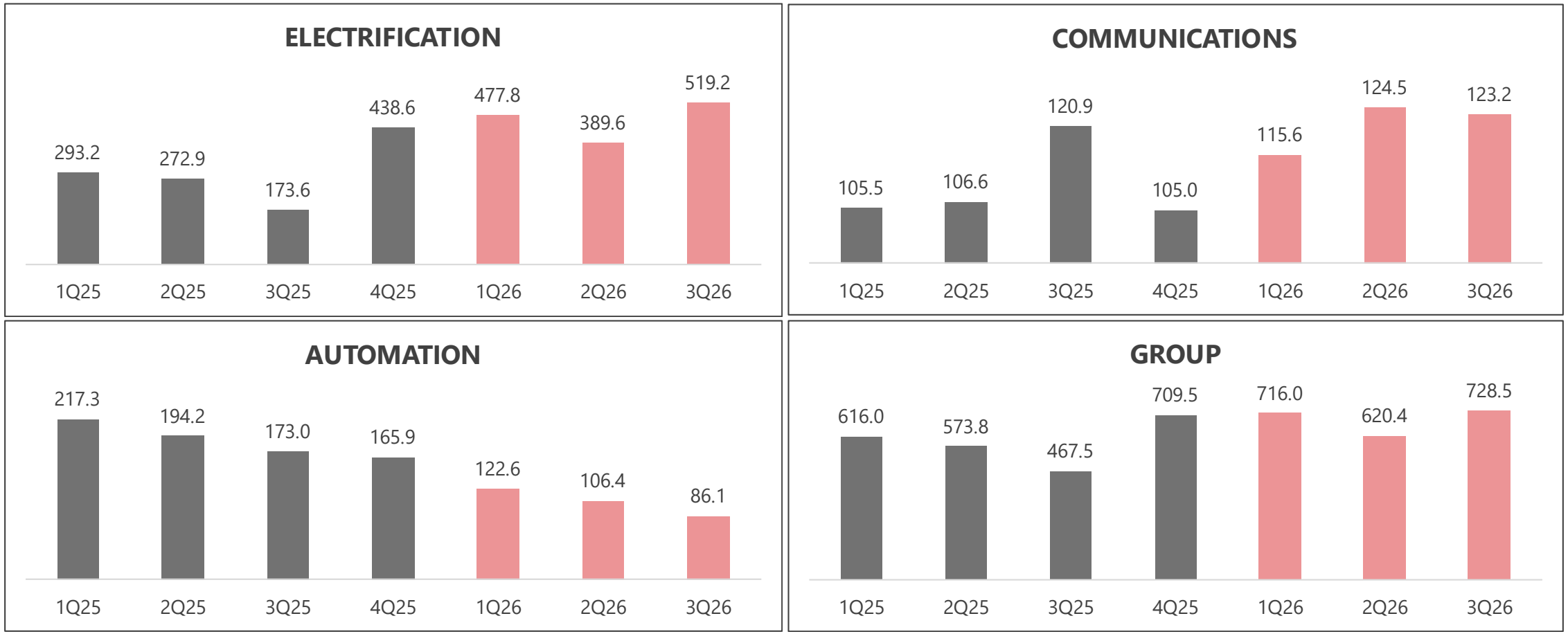


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Order Book

By Business, Q-o-Q

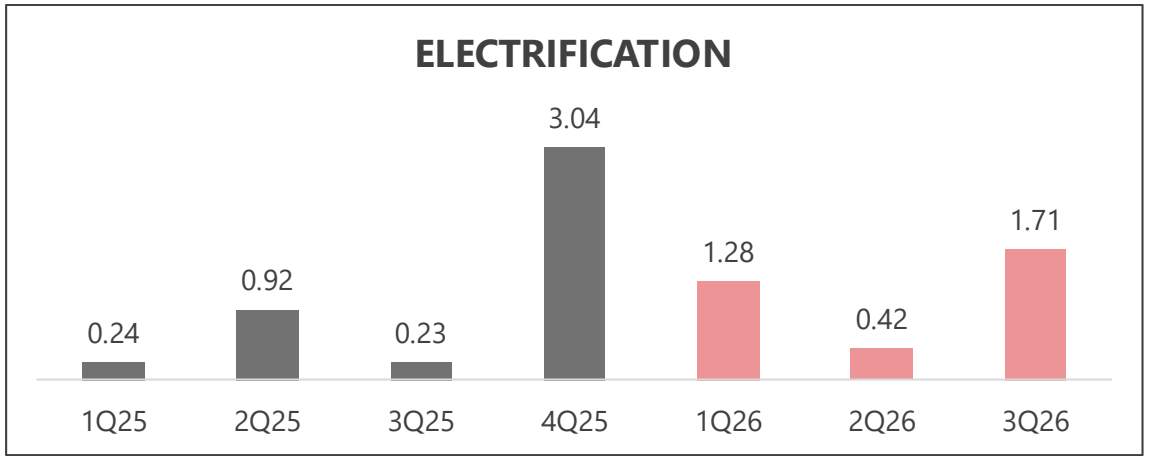
(S$ million)

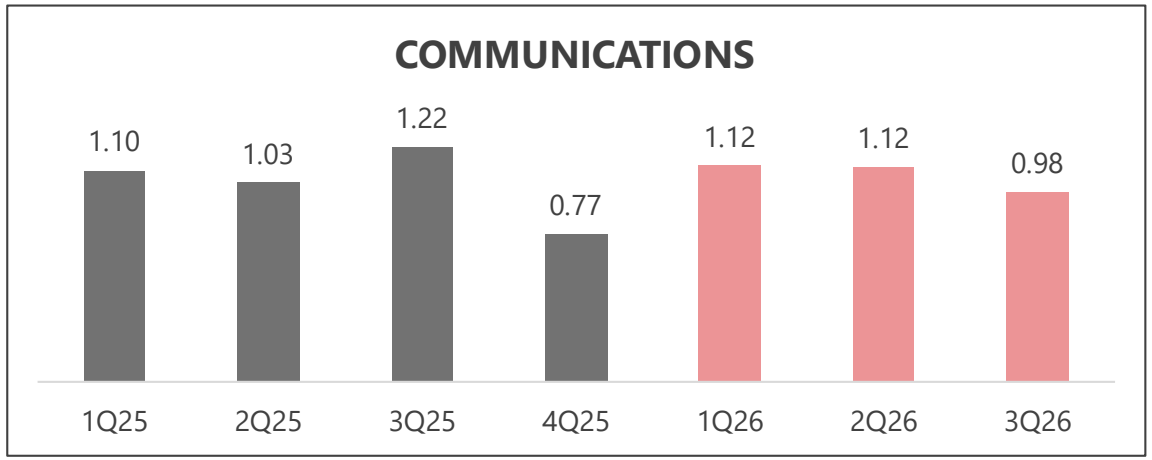


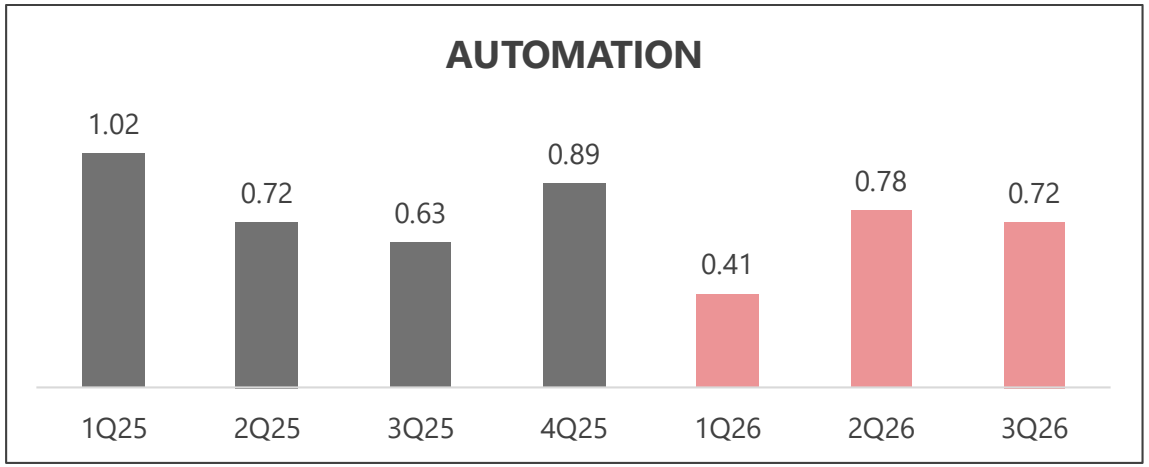
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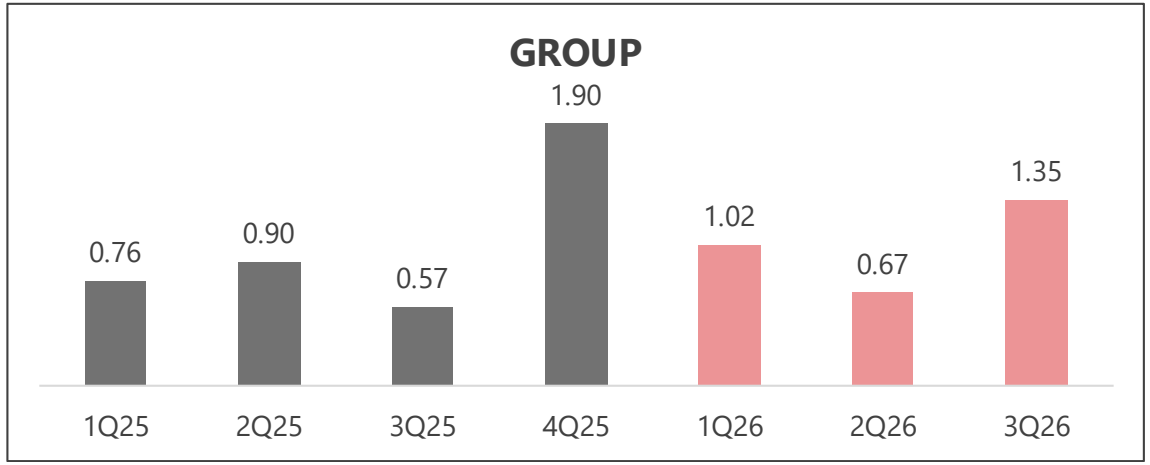
Quarterly Book-to-Bill Trends

By Business, Q-o-Q









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