



# ARA LOGOS Logistics Trust

Non Deal Roadshow Presentation 19 June 2020



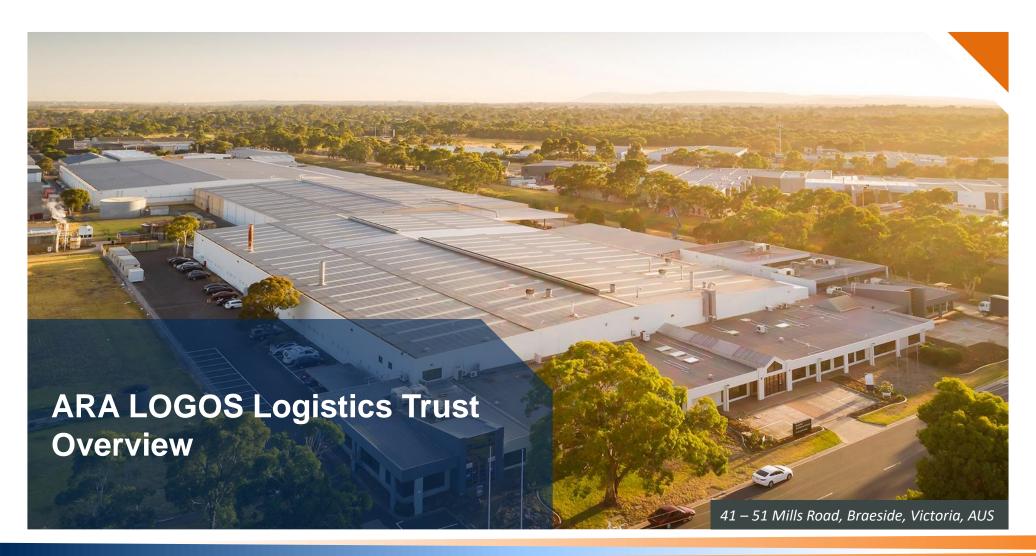


## **Agenda**



- 1 ARA LOGOS Logistics Trust Overview
  - 2 1Q 2020 Key Highlights
    - 3 COVID-19 Update
  - 4 Portfolio Update
  - Market Outlook Singapore & Australia





## **ARA LOGOS Logistics Trust**

#### Who We Are



ARA LOGOS Logistics Trust, "ALOG", (previously Cache Logistics Trust (1)) is a leading Asian logistics REIT with a S\$1.26 billion<sup>(2)</sup> portfolio across Singapore and Australia.

Listed on the SGX, ALOG invests in quality income-producing real estate used for logistics purposes and real estate-related assets in APAC.

#### Sponsored by:

- ARA One of Asia's leading APAC real assets fund manager with a global reach; and
- LOGOS a leading owner, developer and manager of logistics property across APAC

#### **Portfolio Statistics**

- 27 Properties across Singapore and Australia
- 9.0 mil sf GFA
- S\$1.26 bil in property value
- WALE of 2.9 years by NLA

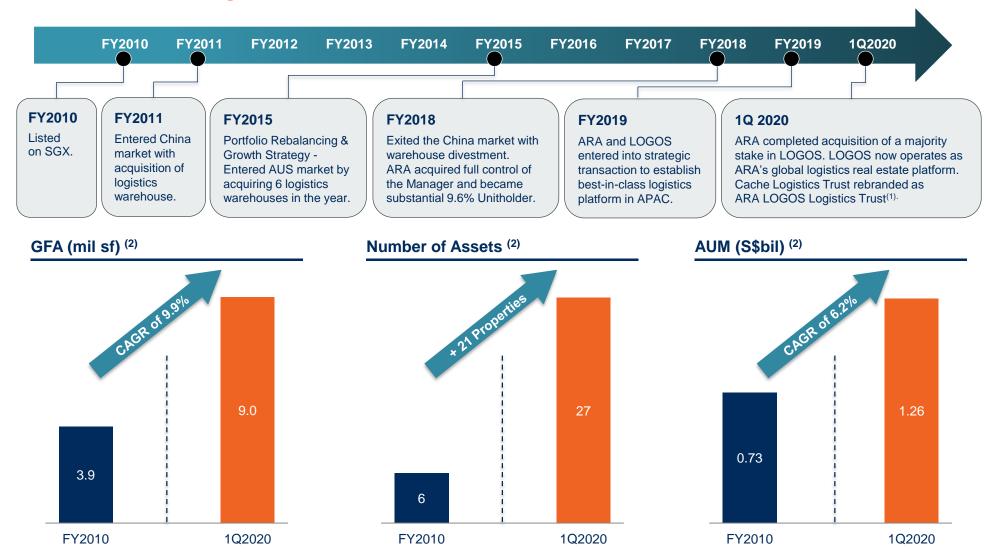
Singapore 10



## **Our Track Record Since Listing**



## Towards a Stronger and More Resilient Portfolio



Name change effective 28 April 2020.

<sup>(2)</sup> As at 31 March 2020.

## **Strong Sponsorship**

## Positioning ALOG for the Next Stage of Growth





Leading APAC Real Assets Fund Manager

Strong Global Partner and Investor Network



# LOGOS

Providing Asset, Investment and Development Expertise

Access to LOGOS'
Strong APAC
Network and
Pipeline
Opportunities to
Drive Future Growth

#### **ARA Overview**



## Leading APAC Real Assets Fund Manager with Global Reach



#### 2002

Founded in 2002 with a strong APAC focus



#### Global network, local expertise

Headquartered in Singapore with 9 offices worldwide, footprint in >100 cities in 28 countries



#### **Investor-operator model**

Vertically-integrated investment, asset and property management to add value to every stage of the asset life cycle



#### **Robust ESG**

An integral part of the business, with strong CG practices to meet fiduciary needs of institutional investors



#### S\$88 billion<sup>1</sup>

Gross Assets Managed by ARA Group and its Associates



#### Strong track record

REITs and Private Real Estate Funds Real Estate Management Services



#### **Experienced management**

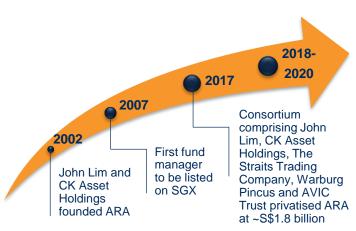
>25 years of experience on average



#### **Diversified platform**

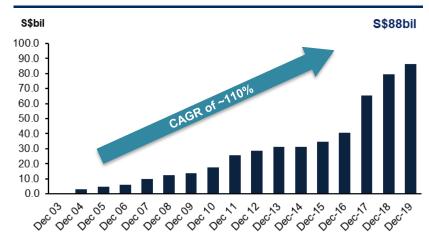
Wide spectrum of real assets fund products across various geographies and sectors

## Consistent, disciplined business expansion and launch of new products....



Expanding global reach with Japan, Europe and US desks and establishing logistics, infrastructure, real estate credit and real estate fintech platforms

#### with robust track record



## **LOGOS Overview**



## Leading Logistics Developer and Real Estate Specialist in APAC

LOGISTICS TRUST

#### **Strong Regional Presence**

#### India GLA: 0.4mil sam AUM: US\$0.2bil Assets: 3 China GLA: 1.9mil sqm AUM: US\$1.3bil Assets: 19 South East Asia GLA: 1.6mil sqm AUM: US\$2.4bil Assets: 20 Australia and **New Zealand** GLA: 2.1mil sqm AUM: US\$3.0bil Assets: 46

#### **Vertically Integrated Platform with a Wide Offering**



- >US\$1.5bil transacted in industrial and commercial real estate across the Group in last 12 months
- Proven track record with access to off market deal flow
- >US\$1.5bil of development commencements in last 12 months
- **6mil sqm** of logistics real estate owned and under development in LOGOS ventures
- >3mil sqm of space leased to clients including Toll, DHL, Linfox, Alibaba, **REC** and Kerry Logistics
- Strong regional relationships with key logistic and warehouse occupiers
- >US\$7.0bil completed AUM in existing ventures
- Trusted manager with high quality institutional partners
- Value add delivered via strategic acquisitions and active asset management
- 18%-35% p.a. delivered IRR on A\$1.8bil+ divestments of portfolios in Australia and China

#### **Summary of Key Capital Partners**



































ZALORA















**Key Tenant Customers** 

## **LOGOS – Executive Shareholders**



Experienced Management Team with an Extensive Track Record







# John Marsh Managing Director & Co-CEO

- Co-founded LOGOS in 2010
- Over 25 years experience in real estate and funds management, delivering >2.5m sqm of logistics real estate
- Led Australand's NSW and QLD commercial development division for 5 yrs
- Built Goodman to be Australia's leading business place developer with >120 employees and development of 1m sqm pa
- Established joint ventures for Goodman across both development and fund management in Australia, New Zealand and Asia with clients including Toll, DHL and Linfox

# Trent Iliffe Managing Director & Co-CEO

- Co-founded LOGOS in 2010
- Over 30 years of experience in real estate and funds management
- Completed >A\$3b of transactions
- National transaction leader at Colliers International (7 years consecutively)
- Established JLL's China industrial platform in 2006, growing to >65 employees
- Established LaSalle Investment
   Management's China logistics platform
   in 2008, transacting on 260,000sqm of
   projects at >25% p.a. IRR

# Stephen Hawkins Managing Director, SEA

- Founded LOGOS' South East Asia business in 2016
- Over 30 years' experience in real estate and funds management
- Completed >S\$2.6b of transactions
- Established Ascendas-MGM Funds
   Management and pioneered the listing of
   Ascendas REIT, Singapore's first
   industrial S-REIT
- Led Macquarie Goodman Asia's expansion into Hong Kong and Japan
- Oversaw the establishment of a funds management platform at Boustead Projects (Singapore)

## **ARA's Diverse Suite of Products**

## LOGOS as ARA's Logistics Real Estate Platform





- (1) Selected products from ARA.
- (2) Selected products of ARA Associate Companies.

## **Vision & Strategy**



Provide High Quality, Best-in-Class Logistics Real Estate



#### **OUR MISSION:**





## 1Q 2020 Snapshot

# ARALOGOS LOGISTICS TRUST

#### Resilience; Beneficiary of Rising Demand in the Logistics Sector

#### **Improved Operating Performance**

1Q 2020 Gross Revenue

**S\$28.8 mil** 

1Q 2020 NPI

**S\$22.0 mil** 

Distributable Income

**S\$13.4 mil** 

Distribution Retained

**S\$2.5** mil

(approx. 20% of Distributable Income)

Distribution to Unitholders

**S\$10.9 mil** 

DPU to Unitholders

0.997 cents

#### **Prudent Capital Management**

Aggregate Leverage

40.8%

All-in Financing Cost

3.63%

**NAV** (1)

S\$0.56 per unit

Interest Coverage Ratio (2)

3.7 times

Total Debt (3)

S\$510.1 mil

Average Debt to Maturity

3.8 years

#### **Strong Portfolio Performance**

Strong Portfolio Occupancy

97.1% committed

Singapore – 97.2%

Australia - 96.9%

WALE (by NLA)

2.9 years

Significant Leases Secured

~ 1.1 mil sf in 1Q 2020

**Tenants** 

73 of whom >60% are High Quality MNCs

Serving Well-Supported Logistics Sectors

#### Notes

<sup>1)</sup> Based on 1,088,684,835 Units. NAV Per Unit is computed based on the net assets attributable to Unitholders.

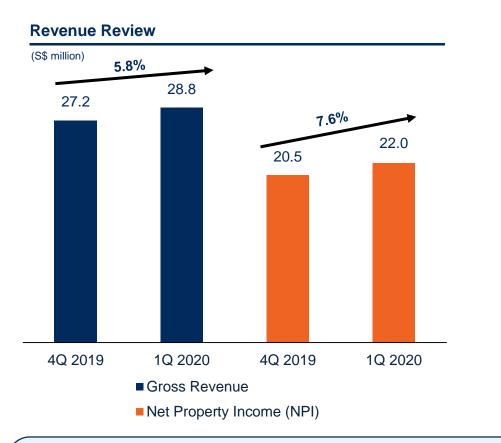
<sup>2)</sup> ICR is computed based on trailing 12-month period ending on 31 Mar 2020. Includes margin and amortisation of capitalised upfront fee, excluding non-recurring finance expenses, upfront fees written-off and FRS 116 adjustments.

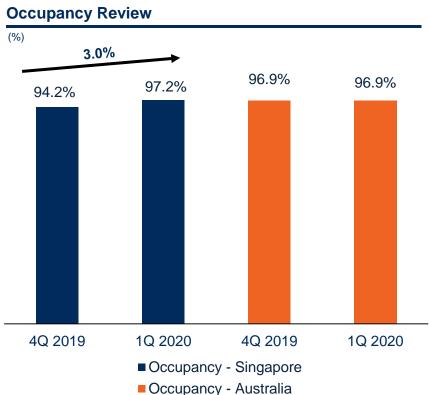
Excludes unamortised transaction costs

#### 1Q 2020 vs 4Q 2019 Performance

#### Improved Overall Performance





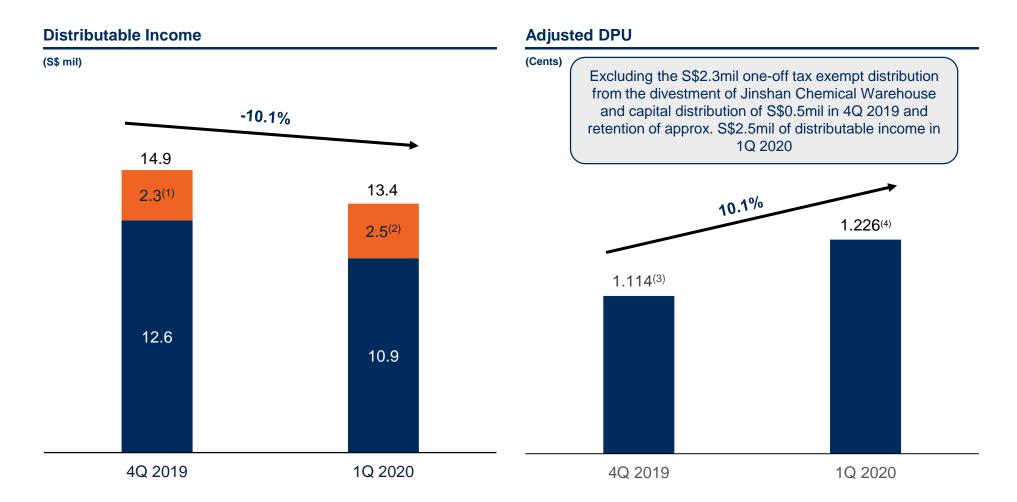


- Stronger performance recorded in 1Q 2020 as compared to 4Q 2019.
- Higher Gross Revenue and NPI of 5.8% and 7.6%, underpinned by:
  - i. higher occupancy level; and
  - ii. commencement of new leases at several properties.

## **Distribution – 1Q 2020 vs 4Q 2019**



## Higher Operating Performance in 1Q 2020 vs 4Q 2019



One-off tax exempt distribution in 4Q 2019 from the divestment of Jinshan Chemical Warehouse.

<sup>(2)</sup> Distributable income retained in 1Q 2020.

For the purpose of a like-for-like comparison, excludes the one-off distribution item (refer to note (1) above) and a capital distribution of 0.050 cents in 4Q 2019.

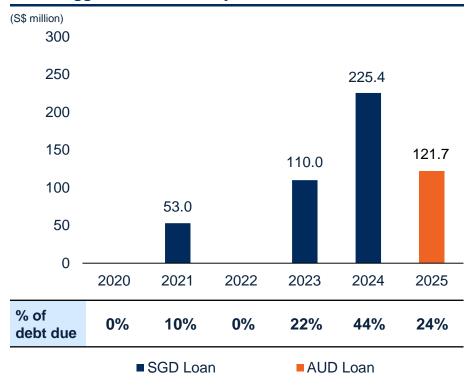
<sup>(3)</sup> For the purpose of a like-for-like comparison, includes the S\$2.5 mil retained distributable income (refer to note (2) above). Based on the issued unit base of 1,088,684,835.

## **Prudent Capital Management**





#### **Well-Staggered Debt Maturity Profile**



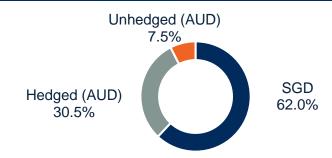
- Well-Manageable Debt Maturity Profile. No further refinancing required until 2021.
- Weighted Average Debt Maturity was 3.8 years as at 31 Mar 2020.
- Sound Financial Covenants.

#### **Interest Rate Hedging**



- 69.6% of total debt hedged.
- 86.8% of SGD debt and 28.6% of onshore AUD borrowings are hedged with an average term of 3.1 years.

#### **Forex Hedging**



 92.5% of distributable income is hedged or derived in SGD to reduce the impact of adverse exchange rate fluctuation.

## **Portfolio Rebalancing & Growth Strategy**

ARALOGOS
LOGISTICS TRUST

Successful Capital Recycling Efforts

#### **DIVESTMENTS**

Strategically divested and re-invested a total of S\$ 126.8 mil into good quality assets with credit-worthy tenants, sustainable earnings and longer WALE









Jinshan Chemical Warehouse, China

#### **ACQUISITIONS**



41 – 45 Hydrive Close, Dandenong South, VIC, AUS



3 Sanitarium Drive, Berkeley Vale, NSW, AUS



182 – 198 Maidstone Street, Altona, VIC, AUS







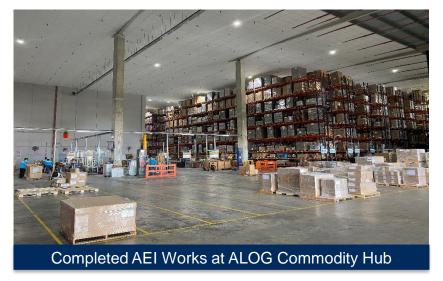
Increased Portfolio Size by 67.7% since IPO with quality
/ sustainable properties

## **Asset Enhancement Initiatives**



## Maintaining Competitiveness and High Quality Portfolio

- Upgraded sprinkler systems for over 600,000 sq.ft. of lettable area to meet modern logistics warehouse requirements, enhancing safety features and leasability of properties.
- Achieved higher rentals by converting ambient warehouse to air-con space to suit tenants' operational needs.
- Progressively replacing normal light fittings with energy-saving LED fixtures, projected to save approximately 228,000 kWh per annum.
- Customised several warehouse units to meet specific major tenant requirements including upgrading of power and lightings to improve overall occupancy and extend sustainable income for longer-term.





## **ESG** Initiatives

Reducing ALOG's Carbon Footprint



# ESG Project Completed June 2019

- Partnered with Sembcorp to install solar panels across building rooftops of three of ALOG's warehouses
  - ALOG Commodity Hub
  - Pandan Logistics Hub
  - ALOG Changi DistriCentre 1
- Capacity of new facilities able to reach 8.0 MW at peak.







## COVID-19 Outbreak



## Management's Commitment and Proactive Engagement



To ensure the health, safety and public welfare of our tenants, their workforce and visitors



Proactively engaging those tenants experiencing challenges and quickly extend assistance where appropriate to secure best outcome for all stakeholders



Collaborating with respective government bodies of Singapore and Australia to swiftly implement assistance and relief measures provided under the respective legislations to affected tenants



Proactively managing tenant relations in the best interest of all stakeholders; monitoring and adapting where necessary



Focusing on sustainability and protecting the ALOG franchise by way of prudent management of the portfolio and capital structure to safeguard the long-term interests of Unitholders

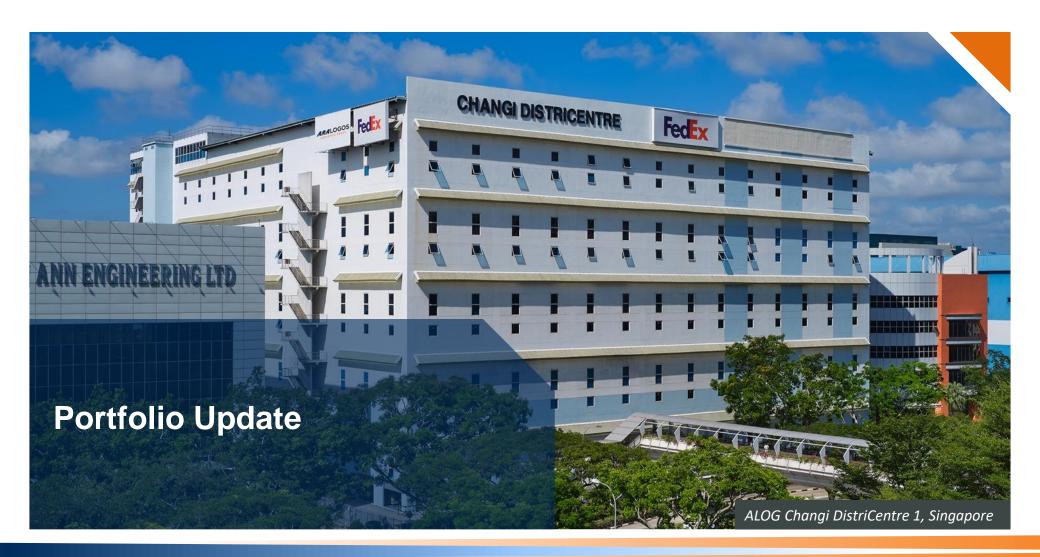
## Portfolio Update (COVID-19)



## Management's Commitment and Measures Taken

Business as Usual	<ul> <li>ALOG's properties remain open and Management continues to support tenants.</li> <li>Service levels are being maintained given the present circumstances (enhanced by ways described below).</li> <li>Marketing continues for vacant/upcoming space to prospective tenants to maintain ALOG's track record of high portfolio occupancy.</li> </ul>
Minimizing the Potential Spread of Covid-19	<ul> <li>Management continues its attempt to keep tenants, visitors and employees safe.</li> <li>Pro-actively implemented precautionary measures early on:         <ul> <li>Issuing circulars and reminders to tenants on government advisories;</li> <li>Performing regular temperature checks;</li> <li>Recording of travel declarations; and</li> <li>Increasing cleaning and frequently sanitizing high-touch common areas.</li> </ul> </li> </ul>
Singapore – Property Tax Rebate	■ Tenant relief of approximately S\$2.2 mil, being the total 30% property tax rebate, which will be passed on to its Singapore tenants.
Singapore – Covid-19 (Temporary Measures) Act 2020	<ul> <li>Working with affected tenants to swiftly implement a monthly rental deferral plan over the next 6-months commensurate with the impact directly affected by the COVID-19 outbreak.</li> </ul>
Australia – Mandatory Code of Conduct	<ul> <li>Working with affected tenants (those with turnover <a\$50 experiencing="" mil,="">30% revenue loss, and participating in the Australian JobKeeper program) to provide relief measures with due consideration on reduction in the tenant's trade arising from the pandemic.</a\$50></li> </ul>





## **Portfolio Overview:**

## Singapore



#### **Changi North / Loyang**



Pan Asia Logistics Centre 21 Changi North Way



9 Air Market Logistics Centre 22 Loyang Lane

#### **Airport Logistics Park**



5 Schenker Megahub 51 Alps Avenue

#### Tampines LogisPark



DHL Supply Chain ARC 1 Greenwich Drive

# Second link (Tuas checkpoint) Changi International Airport Jurong Port Jurong Pasir Panjang Terminal Sentosa

Johor Causeway Link

Sembawang

**Wharves** 

#### Changi South



6 ALOG Changi DistriCentre 1 5 Changi South Lane



ALOG Changi DistriCentre 2 3 Changi South Street 3

#### Pandan/ Penjuru/ Gul Way



ALOG Commodity Hub 24 Penjuru Road



2 ALOG Cold Centre 2 Fishery Port Road



Pandan Logistics Hub 49 Pandan Road



4 ALOG Gul LogisCentre 15 Gul Way

## **Portfolio Overview:**

## Australia



#### Brisbane, Queensland



51 Musgrave Road, Coopers Plains



203 Viking Drive, Wacol



223 Viking Drive, Wacol

#### **Sydney, New South Wales**



127 Orchard Road, Chester Hill



3 Sanitarium Drive, Berkeley Drive

#### Adelaide, South Australia



404 – 450 Findon Road, Kidman Park



11 – 19 Kellar Street, Berrinba



196 Viking Drive, Wacol

Melbourne

18 16 – 28 Transport Drive, Somerton



Melbourne, Victoria

217 – 225 Boundary Road, Laverton North



20 16 – 24 William Angliss Drive, Laverton North



21 151 – 155 Woodlands Drive, Braeside



41 – 51 Mills Road, Braeside



67 – 93 National Boulevard, Campbellfield



41 – 45 Hydrive Close, Dandenong South



76 – 90 Link Drive, Campbellfield

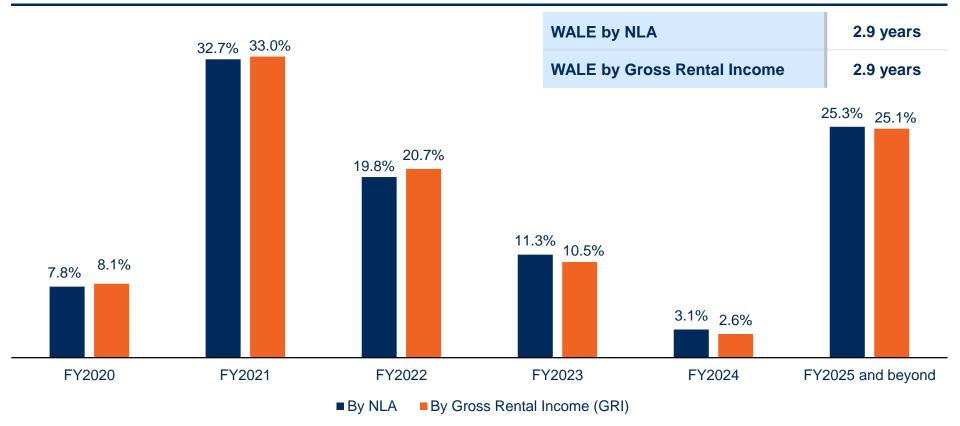


27 182 – 198 Maidstone Street, Altona

## **Portfolio Expiry Profile**



#### **Well-Spread Lease Expiry Profile**



- Less than 8.1% lease expiries remaining for 2020.
- Close to 13% of the portfolio NLA and more than half of 2020's total expiries addressed in 1Q 2020.
- Commenced negotiations with tenants and/or potential tenants to secure early commitments ahead of expiry i.e. at least 6 months in advance.

## **Portfolio Performance**





#### **High Occupancy**

High Committed Portfolio Occupancy Achieved	97.1%
Significant leases secured in 1Q 2020 <sup>(1)</sup>	1,115,800 sq ft

1Q 2020 <sup>(1)</sup>	Area (sq ft)	Leases Secured
Renewal	897,700	218,100
New Lease	218,100	210,100
Total	1,115,800	897,700
Rental Reversion <sup>(2) (3)</sup>	- 0.1% <sup>(4)</sup>	■ Renewals ■ New Leases

Excludes short-term leases.

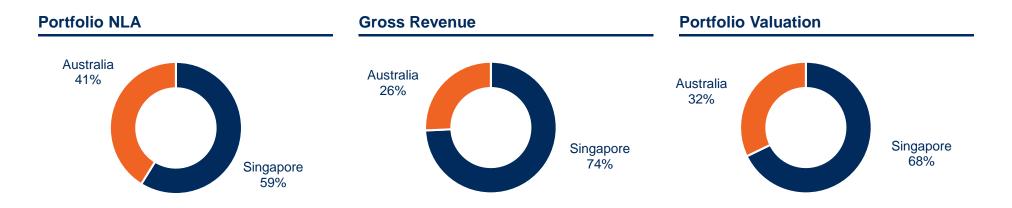
<sup>(2)</sup> Based on the weighted average variance between the average signing rents for new and renewed leases and the average signing rents of preceding leases.

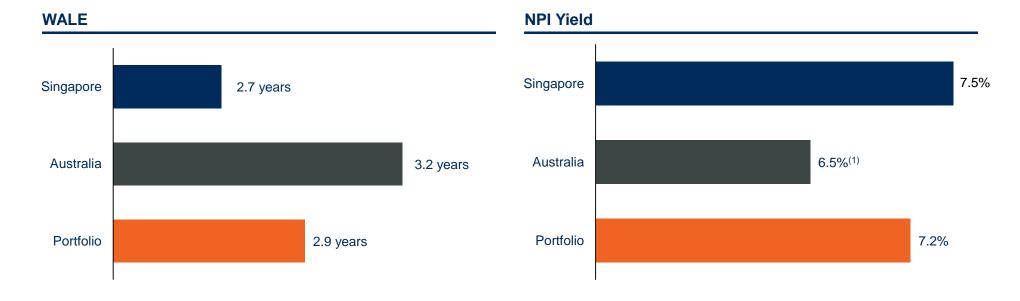
<sup>(3)</sup> Excludes leases with different lease structures (e.g. master lease to multi-tenant), short-term leases and when the leased areas differ significantly.

Based on 897,700 sq ft of relevant leased areas (in line with footnote 3 above) for 1Q 2020.

## **Portfolio Rebalancing & Growth**







## Portfolio Diversification -



## Strongly Supported Portfolio with Quality Tenants

Greater Balance of Multi-Tenanted and Single-User Lease Structures

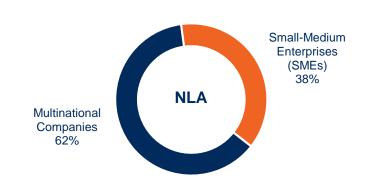
2 Geographical Diversification

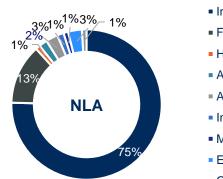




# Credit Quality: Majority of Tenants are Multinational Companies (MNCs)







- Industrial & Consumer Goods
- Food & Cold Storage
- Healthcare
- Aerospace
- Automotive
- Information Technology
- Materials, Engineering, Construction
- E-Commerce
- Others

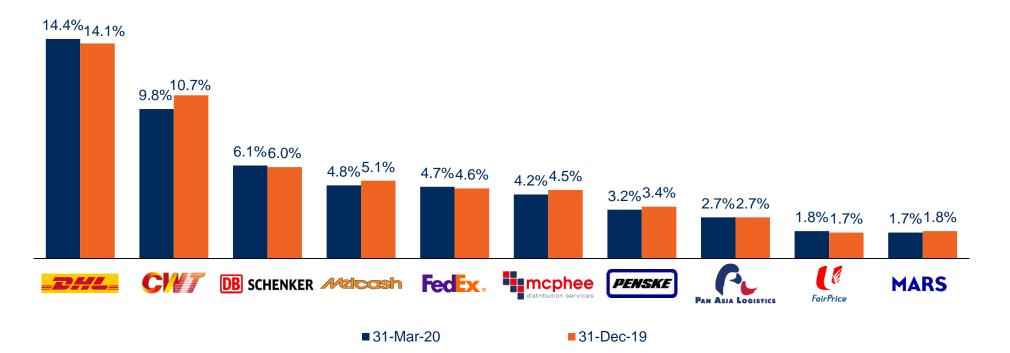
## **Diversified Tenant Base**



## **High Quality Tenants**

- Top 10 tenants make up approximately 53.4% of Gross Rental Income.
- Tenants comprise mainly high quality multinational businesses in the logistics / supply chain and other diverse sectors including FMCG, transportation and construction.

#### Top 10 Tenants by % of Gross Rental Income



## **Case Study**

## **ARA**LOGOS

## Build-to-Suit Logistics Facility for DHL Supply Chain, Singapore



#### **Project Summary:**

- ✓ Build-to-suit integrated logistics warehouse facility completed in July 2015 with a combined investment of over S\$160 million for DHL Supply Chain based on a 10-year lease term plus options to extend until end of land lease.
- ✓ Houses DHL Asia Pacific Innovation Center (APIC) - the reference for future innovative logistics services and solutions in the region

Property Information		
Location	1 Greenwich Drive, Tampines LogisPark, Singapore	
GFA	989,200 square feet	
<b>Asset Overview</b>	Modern ramp-up logistics warehouse with LEED Gold certification and complied with BCA Green Mark certified standard, comprising:	
	3-storey warehouse, including 4-storey ancillary office space ("Block 1")	
	2-storey warehouse ("Block 2")	





## Market Outlook - Singapore and Australia

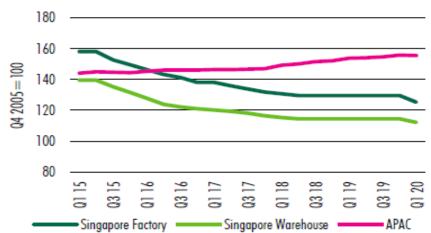


Stable Logistics Market Fundamentals through end-1Q20



- Warehousing in SG was the only segment that saw higher demand in Q1 2020. (1)
- Demand driven by way of increase in inventory, stockpiling and e-commerce services volume.
- Warehouse rents expected to remain flat in 2020, stabilising in 2021-2022 before recovering from 2023 onwards based on limited new supply. (2)

#### Industrial Rental Index (3)



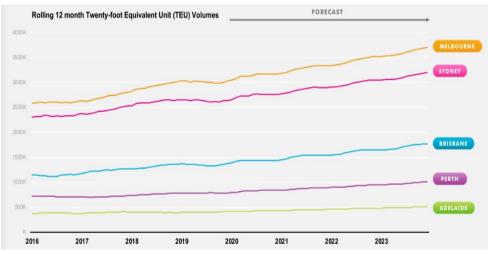
#### Notes:

- (1) JTC Quarterly Market Report, Industrial Properties, Q1 2020
- (2) Colliers, Singapore, Comments on JTC Q1 2020 Industrial Property Data, 23 Apr 2020
- (3) CBRE Research, Singapore MarketView Q1 2020



- Growth in AUS industrial market in Q1 2020 underpinned by a heightened demand in e-commerce.
- Industrial sector expected to continue to perform strongly with investors seeking to increase allocations to industrial and logistics.

#### Higher Forecasted Cargo Capacity to Meet Demand from Online Shopping



Notes:

CBRE Research, 2020 Australia Industrial and Logistics Market Outlook

## **Key Conclusions**



Transformative and Positive Outlook Ahead

1 Transformative Change Ahead with LOGOS as Sponsor

2 Improved Growth Outlook

3 Defensive Portfolio

**Well-Positioned for Sustainable Long-Term Growth** 

## **Contact Information**





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