


HAI LECK HOLDINGS LIMITED

(Company Registration No. : 199804461D)

FINANCIAL STATEMENTS AND DIVIDEND ANNOUNCEMENT
FOR FULL YEAR AND FOURTH QUARTER ENDED 30 JUNE 2016
PART I - INFORMATION REQUIRED FOR QUARTERLY (Q1, Q2, Q3), HALF-YEAR AND FULL YEAR ANNOUNCEMENTS

- 1(a) An income statement and statement of comprehensive income, or a statement of comprehensive income, for the group, together with a comparative statement for the corresponding period of the immediately preceding financial year

	Group			Group		
	4Q16 \$'000	4Q15 \$'000	Change %	FY16 \$'000	FY15 \$'000	Change %
Revenue	34,322	35,088	(2.2)	104,116	119,378	(12.8)
Less:						
Cost of sales	(18,859)	(15,548)	21.3	(53,043)	(58,486)	(9.3)
Other income	553	182	203.8	2,559	1,704	50.2
Distribution and selling expenses	(175)	(99)	76.8	(575)	(406)	41.6
Administrative expenses	(7,031)	(14,147)	(50.3)	(32,821)	(46,160)	(28.9)
Other operating expenses	(1,557)	(1,400)	11.2	(6,108)	(5,628)	8.5
Interest expense	(3)	(3)	-	(11)	(8)	37.5
Share of results of joint venture	738	159	364.2	1,043	1,482	(29.6)
Profit before taxation	7,988	4,232	88.8	15,160	11,876	27.7
Taxation	(895)	182	n.m.	(2,405)	(1,065)	125.8
Profit for the period	7,093	4,414	60.7	12,755	10,811	18.0
Attributable to:						
Equity holders of the Company	7,093	4,414	60.7	12,755	10,811	18.0
Net profit included the following:						
	4Q16 \$'000	4Q15 \$'000		FY16 \$'000	FY15 \$'000	
Interest income	89	83		197	179	
Interest expense	(3)	(3)		(11)	(8)	
Foreign exchange loss, net	(50)	(33)		(186)	(46)	
Gain on disposal of property, plant and equipment	35	66		449	527	
Amortisation of intangible assets	(15)	(8)		(61)	(35)	
Depreciation of property, plant and equipment	(1,542)	(1,347)		(6,047)	(5,548)	
Allowance for doubtful debts	(68)	(1,976)		(68)	(1,976)	
Write back of allowance for doubtful debts	510	-		1,480	-	
Gain on disposal of a subsidiary	423	-		423	-	
Consolidated statement of comprehensive income						
	4Q16 \$'000	4Q15 \$'000		FY16 \$'000	FY15 \$'000	
Profit for the period	7,093	4,414		12,755	10,811	
Other comprehensive income:						
<u>Items that may be reclassified to profit and loss</u>						
Foreign currency translation	301	(403)		91	201	
Total comprehensive income for the period	7,394	4,011		12,846	11,012	
Total comprehensive income attributable to:						
Equity holders of the Company	7,394	4,011		12,846	11,012	

Note:

4Q15: The 4th quarter ended 30 June 2015

4Q16: The 4th quarter ended 30 June 2016

FY15: Full year ended 30 June 2015

FY16: Full year ended 30 June 2016

n.m. denotes not meaningful

EPC: engineering, procurement and construction

1(b)(i) A statement of financial position (for the issuer and the group), together with a comparative statement as at the end of the immediately preceding financial year

	Group		Company	
	30.6.2016 \$'000	30.6.2015 \$'000	30.6.2016 \$'000	30.6.2015 \$'000
Non-current assets:				
Property, plant and equipment	52,027	54,319	250	328
Investments in subsidiary companies	-	-	34,760	35,757
Loans due from subsidiary companies	-	-	21,861	24,561
Investment in joint venture	5,591	4,525	-	-
Intangible assets	250	225	-	-
Customer retention	-	180	-	-
Other receivables and deposits	150	222	100	100
	<u>58,018</u>	<u>59,471</u>	<u>56,971</u>	<u>60,746</u>
Current assets:				
Inventories	690	2,905	-	-
Trade receivables	35,277	26,171	-	-
Other receivables and deposits	873	1,171	24	21
Prepayments	465	3,035	156	229
Customer retention	971	306	-	-
Loan due from subsidiary companies - current	-	-	-	5,500
Amounts due from subsidiary companies - non-trade	-	-	399	722
Gross amount due from customers for contract work-in-progress	200	1,284	-	-
Fixed deposits pledged	-	588	-	-
Cash and cash equivalents	51,480	55,301	15,207	14,334
	<u>89,956</u>	<u>90,761</u>	<u>15,786</u>	<u>20,806</u>
Current liabilities:				
Trade and other payables	20,799	25,128	1,049	677
Advances from customers	-	417	-	-
Supplier retention	233	392	-	-
Amounts due to subsidiary companies - trade	-	-	115	-
Amounts due to subsidiary companies - non-trade	-	-	71	23
Provision for warranty	2,593	3,262	-	-
Finance lease obligation - current portion	90	79	-	-
Provision for taxation	2,238	1,504	4	107
	<u>25,953</u>	<u>30,782</u>	<u>1,239</u>	<u>807</u>
Net current assets	<u>64,003</u>	<u>59,979</u>	<u>14,547</u>	<u>19,999</u>
Non-current liabilities:				
Deferred taxation	1,415	1,379	16	26
Finance lease obligation, non-current portion	166	255	-	-
	<u>1,581</u>	<u>1,634</u>	<u>16</u>	<u>26</u>
Net assets	<u>120,440</u>	<u>117,816</u>	<u>71,502</u>	<u>80,719</u>
Equity attributed to equity holders of the Company				
Share capital	65,019	65,008	65,019	65,008
Treasury shares	(160)	(160)	(160)	(160)
Capital reserve	1,152	1,155	1,152	1,155
Accumulated profits	54,698	52,173	5,491	14,716
Translation reserve	(269)	(360)	-	-
Total equity	<u>120,440</u>	<u>117,816</u>	<u>71,502</u>	<u>80,719</u>

1(b)(ii) Aggregate amount of the group's borrowings and debt securities

Amount repayable in one year or less, or on demand

Finance lease liabilities

As at 30.6.2016	
\$'000	\$'000
Secured	Unsecured
90	-

As at 30.6.2015	
\$'000	\$'000
Secured	Unsecured
79	-

Amount repayable after one year

Finance lease liabilities

As at 30.6.2016	
\$'000	\$'000
Secured	Unsecured
166	-

As at 30.6.2015	
\$'000	\$'000
Secured	Unsecured
255	-

Details of any collateral

Hire purchase financing for plant and equipment.

1(c) **A statement of cash flows (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year**

Consolidated Statement of Cash Flows	Group		Group	
	4Q16 \$'000	4Q15 \$'000	FY16 \$'000	FY15 \$'000
Cash flows from operating activities:				
Profit before taxation	7,988	4,232	15,160	11,876
Adjustments for:				
Depreciation of property, plant and equipment	1,542	1,347	6,047	5,548
Amortisation of intangible assets	15	8	61	35
Gain on disposal of property, plant and equipment	(35)	(66)	(449)	(527)
Share of results of joint venture	(738)	(159)	(1,043)	(1,482)
Gain on disposal of a subsidiary	(423)	-	(423)	-
Write back for allowance in doubtful trade receivables	(1,480)	(18)	(1,480)	(18)
Allowance in doubtful trade receivables	68	1,209	68	1,209
Write back for foreseeable loss	-	-	-	(1,400)
Write back for provision of warranty	131	270	(669)	270
Interest income	(89)	(83)	(197)	(179)
Interest expense	3	3	11	8
Unrealised exchange (gain)/loss	(19)	158	68	69
Operating cash flows before working capital changes	6,963	6,901	17,154	15,409
<i>(Increase)/Decrease in:</i>				
Customer retention, trade and other receivables and prepayments	(15,324)	(5,539)	(5,239)	9,845
Inventories	(69)	(2,396)	2,215	(840)
Gross amount due from/(to) customers for contract work-in-progress, net	175	(1,284)	1,084	(1,284)
<i>Increase/(Decrease) in:</i>				
Trade and other payables and advances from customers	3,120	9,467	(4,905)	3,629
Cash generated from operations	(5,135)	7,149	10,309	26,759
Tax paid	(45)	(201)	(1,635)	(2,980)
Net cash flows generated from operating activities	(5,180)	6,948	8,674	23,779
Cash flows from investing activities:				
Interest received	89	83	197	179
Purchase of property, plant and equipment	(884)	(2,700)	(3,793)	(11,325)
Purchase of intangible assets	1	-	(86)	-
Proceeds from disposal of property, plant and equipment	40	246	487	527
Proceeds from disposal of a subsidiary	423	-	423	-
Net cash flows used in investing activities	(331)	(2,371)	(2,772)	(10,619)
Cash flows from financing activities:				
Net proceeds from issue of new shares	8	1	8	2,169
Repayment of finance lease obligations	(20)	(25)	(78)	(59)
Decrease/ (Increase) in fixed deposits pledged	-	(222)	588	(222)
Dividend paid	(10,230)	(4,091)	(10,230)	(16,366)
Interest paid	(3)	(3)	(11)	(8)
Net cash flows (used in)/generated from financing activities	(10,245)	(4,340)	(9,723)	(14,486)
Net increase/(decrease) in cash and cash equivalents	(15,756)	237	(3,821)	(1,326)
Cash and cash equivalents at beginning of period	67,236	55,064	55,301	56,627
Cash and cash equivalents at end of period	51,480	55,301	51,480	55,301

1(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year

Statements of changes in equity

For period ended 30 June 2016

Group	Share capital \$'000	Treasury shares \$'000	Capital reserve \$'000	Accumulated profits \$'000	Translation reserve \$'000	Total equity \$'000
At 1 July 2014	62,785	(160)	1,209	57,728	(561)	121,001
Profit net of tax	-	-	-	10,811	-	10,811
Other comprehensive income for the period	-	-	-	-	201	201
Total comprehensive income for the period	-	-	-	10,811	201	11,012
Issuance of ordinary shares	2,223	-	(54)	-	-	2,169
Dividend on ordinary shares	-	-	-	(16,366)	-	(16,366)
Balance at 30 June 2015	65,008	(160)	1,155	52,173	(360)	117,816
At 1 July 2015	65,008	(160)	1,155	52,173	(360)	117,816
Profit net of tax	-	-	-	12,755	-	12,755
Other comprehensive income for the period	-	-	-	-	91	91
Total comprehensive income for the period	-	-	-	12,755	91	12,846
Issuance of ordinary shares	11	-	(3)	-	-	8
Dividend on ordinary shares	-	-	-	(10,230)	-	(10,230)
Balance at 30 June 2016	65,019	(160)	1,152	54,698	(269)	120,440
Company	Share capital \$'000	Treasury shares \$'000	Capital reserve \$'000	Accumulated profits \$'000	Total \$'000	
At 1 July 2014	62,785	(160)	1,209	20,176	84,010	
Total comprehensive income for the period	-	-	-	10,906	10,906	
Issuance of ordinary shares	2,223	-	(54)	-	2,169	
Dividend on ordinary shares	-	-	-	(16,366)	(16,366)	
Balance at 30 June 2015	65,008	(160)	1,155	14,716	80,719	
At 1 July 2015	65,008	(160)	1,155	14,716	80,719	
Total comprehensive income for the period	-	-	-	1,005	1,005	
Issuance of ordinary shares	11	-	(3)	-	8	
Dividend on ordinary shares	-	-	-	(10,230)	(10,230)	
Balance at 30 June 2016	65,019	(160)	1,152	5,491	71,502	

1(d)(ii) Details of any changes in the company's share capital arising from right issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of previous period reported on. State also the number of shares that may be issued on conversion of all the outstanding convertibles, as well as the number of shares held as treasury shares, if any, against the total number of issued shares excluding treasury shares of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year

Share consolidation

During the quarter ended 30 September 2015, the Company undertook a share consolidation of every two (2) existing shares in the share capital of the Company into one (1) consolidated shares, which was approved by the shareholders at the Extraordinary General Meeting of the Company held on 19 October 2015 (the "Share Consolidation"). Following the completion of the Share Consolidation, which became effective on 25 November 2015, the total number of issued shares of the Company excluding treasury shares was 204,578,897 after disregarding any fractions of a consolidated share arising from the Share Consolidation.

2012 Warrants

On 7 January 2013, the Company had allotted and issued the Warrants ("2012 Warrants") pursuant to the Warrants Issue. The 81,114,750 2012 Warrants were listed and quoted on the Official List of SGX-ST on 9 January 2013. The new shares arising from the exercise of the Warrants will be listed and quoted on the Official List of SGX-ST.

Further to the completion of the above Share Consolidation, the Company has made the following adjustments to the 2012 Warrants on the same date:

- a. on the basis that two (2) 2012 Warrants will be consolidated into one (1) Consolidated 2012 Warrant.
- b. the existing exercise price of each Consolidated 2012 Warrant will be adjusted from S\$0.13 to S\$0.26.
- c. each Consolidated 2012 Warrant shall carry the right to receive one (1) Consolidated Share.

Since 1 July 2015, 30,500 2012 Consolidated Warrants were exercised to acquire 30,500 new shares.

As of 30 June 2016, 1,275,625 Consolidated 2012 Warrants are outstanding.

2013 Warrants

On 14 May 2014, the Company had allotted and issued the Warrants ("2013 Warrants") pursuant to the Warrants Issue. The 200,990,250 2013 Warrants were listed and quoted on the Official List of SGX-ST on 16 May 2014. The new shares arising from the exercise of the Warrants will be listed and quoted on the Official List of SGX-ST.

Since 1 July 2015, no 2013 Warrants were exercised to acquire new shares.

Further to the completion of the above Share Consolidation, the Company has made the following adjustments to the 2013 Warrants on the same date:

- a. on the basis that two (2) 2013 Warrants will be consolidated into one (1) Consolidated 2013 Warrant.
- b. the existing exercise price of each 2013 Consolidated Warrant will be adjusted from S\$0.33 to S\$0.66.
- c. each Consolidated 2013 Warrant shall carry the right to receive one (1) Consolidated Share.

As of 30 June 2016, 97,396,852 Consolidated 2013 Warrants are outstanding.

In view of the above, the changes in the Company's share capital are as follows:-

Issued and paid up capital

As at beginning of financial year
 Share issued pursuant to the exercise of Warrants
 Share consolidation
 At 30 June

Treasury shares

As at beginning of financial year
 Share consolidation
 At 30 June

Total shares excluding treasury shares as at end of period

FY16		FY15	
No of shares	\$'000	No of shares	\$'000
409,797,859	65,008	402,645,500	62,785
30,500	11	7,152,359	2,223
(204,898,962)	-	-	-
204,929,397	65,019	409,797,859	65,008
<hr/>			
640,000	160	640,000	160
(320,000)	-	-	-
320,000	160	640,000	160
<hr/>			
204,609,397	64,859	409,157,859	64,848

1(d)(iii) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year

As at 30 June 2016, the total number of issued ordinary shares (excluding treasury shares) was 204,609,397 (30 June 2015: 409,157,859).

1(d)(iv) A statement showing all sales, transfers, disposal, cancellation and/or use of treasury shares as at the end of the current financial period reported on

Not applicable.

2 Whether the figures have been audited or reviewed and in accordance with which auditing standard or practice

The figures have not been audited nor reviewed.

3 Where the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of matter)

Not applicable.

4 Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied

The Group has adopted the same accounting policies and methods of computation in the financial statements for the current financial period as those applied for the most recent audited financial statements for the year ended 30 June 2015.

5 If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change

Not applicable

6 Earnings per ordinary share of the group for the current financial period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends

	Group		Group	
	4Q16 \$'000	4Q15 \$'000	FY16 \$'000	FY15 \$'000
Profit attributable to ordinary equity holders of the Company (\$'000)	7,093	4,414	12,755	10,811
(a) Weighted average number of ordinary shares in issue (excluding treasury shares) applicable to basic earnings per share ('000)	204,599	204,578	204,584	203,813
(b) Weighted average number of ordinary shares in issue (excluding treasury shares) applicable to diluted earnings per share ('000)	204,967	205,162	204,992	204,601
Earnings per share -				
Basic (cents)	3.5	2.2	6.2	5.3
Fully diluted (cents)	3.5	2.2	6.2	5.3

Comparative basic and diluted earnings per share have been adjusted to reflect the effect of Share Consolidation during the current financial period.

7 Net asset value (for the issuer and group) per ordinary share based on the total number of issued shares excluding treasury shares of the issuer at the end of the (a) current period reported on and (b) immediately preceding financial year

	Group		Company	
	30.6.2016	30.6.2015	30.6.2016	30.6.2015
Net asset value (\$'000)	120,440	117,816	71,502	80,719
Number of ordinary shares in issue (excluding treasury shares) at end of quarter ('000)	204,609	204,579	204,609	204,579
Net asset value per ordinary share based on the number of shares in issue (excluding treasury shares) at end of period (cents)	58.9	57.6	34.9	39.5

Comparative NTA per share have been adjusted to reflect the effect of Share Consolidation during the current financial period.

8 **A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following: -**

- (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
- (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on

Review of Financial Results

Results for full year and fourth quarter ended 30 June 2016

Revenue

Oil prices remained low and impacted the down-stream in the oil and gas industries negatively. In general, oil majors are reducing their capital expenditure.

Revenue for FY16 fell by 12.8% or \$15.3 million to \$104.1 million compared to \$119.4 million recorded in FY15 due to lower project revenue.

Quarter-on-quarter, revenue decreased by \$0.8 million to \$34.3 million in 4Q16.

Cost of sales

For FY16, cost of sales reduced by 9.3% or \$5.5 million to \$53.0 million as compared to \$58.5 million in FY15. The decrease in cost of sales was mainly due to less usage of materials and manpower in tandem with lower project revenue.

Quarter-on-quarter, cost of sales increased by \$3.3 million to \$18.9 million in 4Q16 as compared to \$15.6 million in 4Q15.

Other income

Other income comprised mainly of interest income, miscellaneous income earned from non-core businesses, safety and performance incentives, and gain on disposal of property, plant and equipment as well as governmental grant, jobs credit grant and special employment credit. The amount of other income for FY16 and 4Q16 was \$2.5 million and \$0.5 million respectively. The increase in FY16 was mainly due to writing back of bad and doubtful debt allowances.

Operating expenses

Operating expenses consist of distribution and selling expenses, administrative expenses and other operating expenses, including depreciation, amortisation and exchange differences.

For FY16, operating expenses decreased by 24.3% or \$12.7 million to \$39.5 million as compared to S\$52.2 million in FY15. The decrease was due to cost control measures implemented and lower revenue.

For 4Q16, operating expenses decreased by 44.4% or \$6.9 million to \$8.7 million as compared to S\$15.6 million in 4Q15. The decrease was due to the above reason.

Share of results of joint venture

Share of results of joint venture for FY16 and 4Q16 are \$1.0 million and \$0.7 million respectively.

Taxation

The effective tax rate in FY16 is 15.9% which is lower than that of the statutory tax rate of 17%.

Profit attributable to equity holders of the Company

The profit attributable to equity holders for FY16 increased by \$1.9 million to \$12.7 million compared to FY15.

Quarter-on-quarter, the profit attributable to equity holders for 4Q16 increased by \$2.7 million to \$7.1 million compared to 4Q15.

Review of Financial Position

Non-current assets

Non-current assets of the Group decreased by 2.4% or \$1.5 million, from \$59.5 million as at 30 June 2015 to \$58.0 million as at 30 June 2016. This decrease is mainly due to depreciation of property, plant and equipment.

Current assets

Current assets decreased by 0.9% or \$0.8 million, from \$90.8 million as at 30 June 2015 to \$90.0 million as at 30 June 2016. This was mainly due to a decrease in cash and cash equivalent as the Company paid \$10.2 million dividends during the year.

Current liabilities

Current liabilities decreased by 15.6% or \$4.8 million, from \$30.8 million as at 30 June 2015 to \$26.0 million as at 30 June 2016, mainly due to a decrease in trade and other payables, resulting from lower cost of sales and operating expenses.

Non-current liabilities

Non-current liabilities decreased by 3.3% due to less deferred taxes were provided.

Utilisation of Warrant Issue Proceeds

2012 Warrants

On 7 January 2013, the Company had allotted and issued 81,114,750 2012 Warrants and raised net proceeds of \$3.9 million for business expansion and working capital.

As at 30 June 2016, the Group has applied S\$0.5 million of the proceeds for business expansion and S\$3.4 million as working capital in accordance with the announcement dated 4 January 2013.

From 7 January 2013 to 30 June 2016, 78,502,500 2012 Warrants and 30,500 2012 Consolidated Warrants were exercised for 78,502,500 new shares and 30,500 new Consolidated Shares. The Company raised net proceeds of about \$10.2 million, which was used to acquire property, plant and equipment for business expansion.

2013 Warrants

On 16 May 2014, the Company had allotted and issued 200,990,250 2013 Warrants and raised net proceeds of \$13,000 for general working capital. The amount was applied in accordance with the announcement dated 9 May 2014.

From 16 May 2014 to 30 June 2016, 6,196,359 2013 Warrants were exercised for 6,196,359 new shares. The Company raised net proceeds of approximately \$2.0 million, which was set aside for investment purposes, business expansion purposes, working capital and/or such other purposes as the Directors may deem fit.

9 Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results

Not applicable

10 A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months

The outlook of oil and gas industry remains uncertain. The Group's results was significantly buffered by non-oil and gas related businesses.

11 Dividend

(a) Current financial period reported on

Any dividend declared for the current financial period reported on?

Nil

(b) Corresponding period of the immediately preceding financial year

Any dividend declared for the corresponding period of the immediately preceding financial year?

Nil

(c) Date payable

Not applicable

(d) Books closure date

Not applicable

12 If no dividend has been declared/recommendeded, a statement to that effect

No dividend has been declared/ recommended

13 If the Group has obtained a general mandate from shareholders for Interested Persons Transactions (“IPT”), the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect

No IPT mandate has been obtained.

14 Confirmation of Undertakings from Directors and Executive Officers pursuant to Rule 720(1) of the Listing Manual

The Company has procured undertakings in the format set out in Appendix 7.7 collectively from all its directors and executive officers under Rule 720(1) of the Listing Manual.

PART II ADDITIONAL INFORMATION REQUIRED FOR FULL YEAR ANNOUNCEMENT

15 Segmented revenue and results for business or geographical segments (of the group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding year

a. By business segments

<u>Revenue by business segment</u>	Project Services		Maintenance Services		Tele-centre Services		Elimination		Group FY16 \$'000	Group FY15 \$'000
	Group FY16 \$'000	Group FY15 \$'000	Group FY16 \$'000	Group FY15 \$'000	Group FY16 \$'000	Group FY15 \$'000	Group FY16 \$'000	Group FY15 \$'000		
<u>Revenue</u>										
External customers	39,914	25,590	52,307	81,132	11,895	12,656	-	-	104,116	119,378
Inter-segment	10,828	16,397	29,671	31,928	-	-	(40,499)	(48,325)	-	-
	<u>50,742</u>	<u>41,987</u>	<u>81,978</u>	<u>113,060</u>	<u>11,895</u>	<u>12,656</u>	<u>(40,499)</u>	<u>(48,325)</u>	<u>104,116</u>	<u>119,378</u>
<u>Results</u>										
Interest income	62	42	100	133	35	4	-	-	197	179
Depreciation and amortisation	2,133	867	3,444	4,257	530	459	-	-	6,107	5,583
Segment profit before tax	3,054	866	8,424	14,507	4,154	4,754	(472)	(8,251)	15,160	11,876
<u>Assets</u>										
Additions to non-current assets	1,255	1,703	1,984	9,101	554	1,177	-	-	3,793	11,981
Segment assets	91,131	65,986	138,361	170,328	14,578	11,000	(96,096)	(97,082)	147,974	150,232
<u>Segment liabilities</u>	37,913	37,448	41,974	47,362	1,117	1,437	(57,123)	(56,714)	23,881	29,533

b) by geographical segments

	Revenue		Non-current assets	
	Group FY16 \$'000	Group FY15 \$'000	Group FY16 \$'000	Group FY15 \$'000
Singapore	<u>104,116</u>	<u>119,378</u>	<u>52,277</u>	<u>54,544</u>

16 In the review of performance, the factors leading to any material changes in the contribution to turnover and earning by business or geographical segments

The eliminations were mainly from oil and gas businesses.

17 A breakdown of sales

	Group		
	Group FY16 \$'000	Group FY15 \$'000	Change %
Sales reported for first half year	46,009	58,061	(20.8)
Operating profit after tax before deducting minority interest for first half year	3,445	4,948	(30.4)
Sales reported for second half year	58,107	61,317	(5.2)
Operating profit after tax before deducting minority interest for second half year	9,310	5,863	58.8

18 A breakdown of the total annual dividend (in dollar value) for the Issuer's latest full year and its previous full year

	Group	
	Group FY16 \$'000	Group FY15 \$'000
Ordinary	10,230	16,366

19 **Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704(13). If there is no such persons, the issuer must make an appropriate negative statements**

Name	Age	Family relationship with any director and/or chief executive officer and/or substantial shareholder	Current position and duties, and the year the position was first held	Details of changes in duties and position held, if any, during the year
Cheng Buck Poh @ Chng Bok Poh	73	Mr Cheng Yao Tong, Ms Cheng Li Hui and Ms Cheng Li Chen are the children of Mr Cheng Buck Poh @ Chng Bok Poh, Executive Chairman and Substantial Shareholder of the Company.	Executive Chairman 1998 Responsible for charting and reviewing corporate directions and strategies for the Group and subsidiaries.	N.A.
Cheng Yao Tong	34	Son of Mr Cheng Buck Poh @ Chng Bok Poh, Executive Chairman and Substantial Shareholder of the Company and Mdm Goo Guik Bing @ Goh Guik Bing, Substantial Shareholder of the Company.	Chief Executive Officer and Executive Director 2012 Responsible for overseeing management and development of the Group's businesses, locally and overseas, and is also responsible for sales and marketing for the Group's businesses.	N.A.
Cheng Li Hui	40	Daughter of Mr Cheng Buck Poh @ Chng Bok Poh, Executive Chairman and Substantial Shareholder of the Company and Mdm Goo Guik Bing @ Goh Guik Bing, Substantial Shareholder of the Company.	Deputy CEO and Executive Director 2012 Assists the Chief Executive Officer in overseeing the daily operations of the Group with regard to its scaffolding, corrosion prevention, insulation and refractory as well as its maintenance businesses locally.	N.A.
Cheng Li Chen	42	Daughter of Mr Cheng Buck Poh @ Chng Bok Poh, Executive Chairman and Substantial Shareholder of the Company and Mdm Goo Guik Bing @ Goh Guik Bing, Substantial Shareholder of the Company	Non-Executive Director 2012 Provide oversight & value added input to strategy and strategic development	N.A.
Cheng Wee Ling	37	Daughter of Mr Cheng Buck Poh @ Chng Bok Poh, Executive Chairman and Substantial Shareholder of the Company and Mdm Goo Guik Bing @ Goh Guik Bing, Substantial Shareholder of the Company	Managing Director of Tele-centre Services Pte. Ltd. ("Tele-centre") 2014 Responsible for overseeing management and development, as well as the daily operations of Tele-centre	Managing Director of Tele-centre

BY THE ORDER OF THE BOARD

Cheng Yao Tong
Chief Executive Officer
26 August 2016