



19 November 2021

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"CLI is not a new CapitaLand, but one with a sharpened focus and an exciting future."

Lee Chee Koon Group CEO CapitaLand Investment (CLI)



Asia's leading listed global REIM



Structured for Focused Growth. And Sustainable Returns.

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SynergisticFund ManagementgrowthLodging ManagementdriversCapital Recycling

Development partnership and assets pipeline via CapitaLand Ecosystem

Strong focus on Sustainability, Technology and Innovation Long-standing Diversified RE Expertise.

Full stack investment and operating capabilities across multiple real estate asset classes: • Retail

- Office
- New Economy
- Lodging
- Integrated
 Developments

Global Footprint with Deep Roots in Asia.

- >80% of RE AUM in Asia
- Strong boots on the ground across core markets of Singapore, China and India
- Growing international portfolio across Australia, Japan, Europe and USA

Focused Execution of Our Strategy



- Support organic and inorganic growth of REITs & BTs and private funds (S\$84.3B FUM)
- Focused investment vehicles and strategies to optimise growth
- Expand product lines and investor capital base to grow FM FRE/FUM and improve profit margins



- Long stay lodging specialist
- Expanding into longer stay lodging products (E.g. Serviced residences, PBSA, Private rental sector etc)
- Asset-light strategy via management and franchise contracts (currently >80% of the 129K-unit portfolio)



 Proactive Asset Management
 Disciplined Portfolio Reconstitution Generating Portfolio and Valuation Gains



- Value creation of RE investments through proactive asset management, supported by best-in-class operating platforms
- Target attractive investment returns above carrying value (Avg 13.5% YTD Sep 2021)
- ~S\$9.8B of on balance sheet pipeline that can be converted into FUM





Fund Management Platform

As at 30 Sep 2021

	Cap/taLand Integrated Commercial Trust	A Member of CapitaLand Investment	ASCOTT RESIDENCE TRUST A Member of CapitaLand Investment	Cap/taLand China Trust	A Member of CapitaLand Investment	Cap/taLand Malaysia Trust
Geographical Presence	Europe, Singapore	Australia, Europe, Singapore, USA	Global	China	India	Malaysia
FUM (S\$'B)	22.5	17.4	7.3	4.7	2.9	1.3
Sponsor's Stake	23%	18%	39%	25%	22%	38%
Market Cap	S\$13.2B	S\$12.6B	S\$3.0B	S\$1.9B	S\$1.6B	MYR1.3B
No. of Properties	24	210	89	16	39	5
Gearing ¹	40.9%	37.4%	35.3%	36.4%	35%	35.6%
Sponsor's Stake in Listed Funds S\$7.4B in Marke						7.4B in Market Value



REITs and Business Trusts Continue to Pursue Growth With Focused Mandates

- ~S\$1B¹ of acquisitions made in 3Q 2021; S\$3.1B¹ total investments in YTD 2021
- Growing exposure in new geographies/sub-sectors, and enhancing portfolio balance
- New economy FUM reached 25% (S\$20.8B)

Ascendas Reit's proposed acquisition of 11 last mile logistics properties in Kansas City, United States, for S\$207.8M

Complements Ascendas Reit's business park portfolio in the USA and expands its global network in logistics assets and clientele. CLCT's maiden foray into China's logistics sector with proposed acquisition of a portfolio of four prime logistics properties across Shanghai, Chengdu, Kunshan and Wuhan for S\$350.7M

This is CLCT's second major move into new economy assets since acquiring a portfolio of five business parks in 2020. ART's acquisition of two PBSA in Texas and Illinois, USA in Sep and Nov 2021 respectively for total purchase consideration of US\$153.3M (S\$206.2M)

ART has now a total of four student accommodation assets and expects to continue allocating to longer-stay lodging products to increase income stability. a-iTrust completed the acquisition of land for development of its maiden data centre (DC) campus in Navi Mumbai, India for INR 1.3B/S\$23.8M³ in Oct

Site to be developed in phases into fully-fitted DC campus comprising two buildings with total sanctioned load of 90MW.

Phase 1, with a total estimated investment of INR 12B/S\$216.6M³, is expected to be completed by 3Q 2024.





Footnotes

Slide 5: Focused Execution of Our Strategy

1. Includes assets divested/transferred by CapitaLand and CapitaLand REITs/Business Trusts/Unlisted Funds. Based on agreed property value (100% basis) or sales consideration.

Slide 6: Fund Management Platform

1. As at 30 Jun 2021

Slide 7: REITs and Business Trusts Continue to Pursue Growth With Focused Mandates

- 1. Values based on agreed property value (100% basis) or purchase/investment consideration
- 2. Based on exchange rate of S\$1 to INR55.0



Thank You

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