## Unaudited Full Year Financial Statement And Dividend Announcement for the Year Ended 31 December 2017

PART I- INFORMATION REQUIRED FOR ANNOUNCEMENTS OF QUARTERLY (Q1, Q2 \& Q3), HALF-YEAR AND FULL YEAR RESULTS
1 (a) Consolidated Statement of Comprehensive Income

## Revenue

Fair value gains (net) of investment properties
Other income
Changes in inventories of finished goods
Cost of properties sold/consumables used
Staff costs
Depreciation
Finance costs
Other expenses
Share of results of a jointly-controlled entity, net of tax

## Profit before tax

Income tax expense

## Profit for the year

Other comprehensive loss:
Items that may be reclassified subsequently to profit or loss:
Exchange differences on translation of foreign operations
Available-for-sale investments
Other comprehensive loss for the year, net of tax
Total comprehensive income for the year

Profit attributable to :
Owners of the Company
Non-controlling interests

Total comprehensive income attributable to :
Owners of the Company
Non-controlling interests

| Group |  |  |
| :---: | :---: | :---: |
| 31/12/2017 | 31/12/2016 | Change |
| \$'000 | \$'000 | \% |
| 89,774 | 81,274 | 10 |
| 20,530 | 1,840 | NM |
| 653 | 719 | (9) |
| 38 | 22 | 73 |
| $(9,492)$ | $(6,948)$ | 37 |
| $(26,941)$ | $(24,293)$ | 11 |
| $(5,579)$ | $(5,557)$ |  |
| $(7,105)$ | $(5,989)$ | 19 |
| $(27,785)$ | $(29,063)$ | (4) |
| 205 | 27,996 | (99) |
| 34,298 | 40,001 | (14) |
| $(10,405)$ | $(3,206)$ | 225 |
| 23,893 | 36,795 | (35) |
| $(1,263)$ | $(3,647)$ | (65) |
| 238 | 21 | NM |
| $(1,025)$ | $(3,626)$ | (72) |
| 22,868 | 33,169 | (31) |
| 23,893 | 37,075 | (36) |
| -* | (280) | NM |
| 23,893 | 36,795 | (35) |
| 22,868 | 33,449 | (32) |
| -* | (280) | NM |
| 22,868 | 33,169 | (31) |

Notes to Consolidated Statement of Comprehensive Income:

Profit before tax is arrived at after (charging)/crediting:

Amortisation of other assets
Amortisation of fair value adjustment on advances to a jointly-controlled entity
Allowance of doubtful trade receivables, net
Allowance of doubtful non-trade receivables, net
Property, plant and equipment written off
Gain on disposal of property, plant and equipment
Income from available-for-sale investments
Gain on disposal of available-for-sale investments
Gain on disposal of intangible assets
Loss on disposal of a subsidiary
Provision for diminution in value on investment in a jointly-controlled entity
Interest income
Net foreign exchange loss
(Under)/over provision of prior years' tax

| Group |  |  |
| :---: | :---: | :---: |
| $\mathbf{3 1 / 1 2 / 2 0 1 7}$ | $31 / 12 / 2016$ | Change |
| $\mathbf{\$}^{\prime} \mathbf{0 0 0}$ | $\$^{\prime} 000$ | $\%$ |
| $\mathbf{( 1 1 2 )}$ | $(112)$ | - |
| - | 276 | $(100)$ |
| - | $(76)$ | $(100)$ |
| - | $(2,906)$ | $(100)$ |
| $\mathbf{( 5 2 1 )}$ | $(450)$ | 16 |
| $\mathbf{1 8}$ | 130 | $(86)$ |
| $\mathbf{4 7}$ | 45 | 4 |
| $\mathbf{1 6}$ | 13 | 23 |
| $\mathbf{1 5}$ | - | NM |
| $\mathbf{( 4 7 )}$ | - | NM |
| $\mathbf{( 2 , 1 3 9 )}$ | - | NM |
| $\mathbf{2 0}$ | 9 | 122 |
| $(\mathbf{7 0 4 )}$ | $(840)$ | $(16)$ |
| $\mathbf{( 1 , 7 5 1 )}$ | 301 | $(682)$ |

NM : Not meaningful

* Amount less than $\$ 1,000$


## AMARA HOLDINGS LIMITED

Unaudited Full Year Financial Statement And Dividend Announcement for the Year Ended 31 December 2017

1 (b) (i) Statements of Financial Position


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## AMARA HOLDINGS LIMITED

## Unaudited Full Year Financial Statement And Dividend Announcement for the Year Ended 31 December 2017

(b) (ii) Aggregate amount of group's borrowings and debt securities.

Amount repayable in one year or less, or on demand

| $31 / 12 / 2017$ |  |
| :---: | :---: |
| \$'000 |  |
| Secured | Unsecured |
| 66,858 | Nil |


| $31 / 12 / 2016$ |  |
| :---: | :---: |
| $\$^{\prime} 000$ |  |
| Secured | Unsecured |
| 60,953 | Nil |

## Amount repayable after one year

| $31 / 12 / 2017$ |  |
| :---: | :---: |
| \$'000 |  |
| Secured | Unsecured |
| 259,424 | Nil |


| $31 / 12 / 2016$ |  |
| :---: | :---: |
| \$'000 |  |
| Secured | Unsecured |
| 250,449 | Nil |

## Details of any collateral

The borrowings are secured by the followings:
(a) first legal mortgages on certain subsidiaries' property, plant and equipment and investment and development properties;
(b) an assignment in escrow of interest in a subsidiary's lease and rental proceeds from its investment properties and a fixed and floating charge over its assets;
(c) an assignment of certain subsidiaries' interest in sale and purchase agreements, tenancy agreements, insurance policies, building contracts, performance bonds and all monies standing to the credit in a subsidiary's project account in respect of development properties; and
(d) corporate guarantee given by the Company and debenture over certain subsidiaries' hotels.

## AMARA HOLDINGS LIMITED

## Unaudited Full Year Financial Statement And Dividend Announcement for the Year Ended 31 December 2017

## 1 ( c ) Consolidated Statement of Cash Flows

|  | Notes | Group |  |
| :---: | :---: | :---: | :---: |
|  |  | 31/12/2017 | 31/12/2016 |
|  |  | \$'000 | \$'000 |
| Operating activities |  |  |  |
| Profit before income tax |  | 34,298 | 40,001 |
| Adjustments for: |  |  |  |
| Fair value gains (net) of investment properties |  | $(20,530)$ | $(1,840)$ |
| Amortisation of fair value adjustment on advances to a jointly-controlled entity |  | - | (276) |
| Amortisation of other assets |  | 112 | 112 |
| Depreciation of property, plant and equipment |  | 5,579 | 5,557 |
| Property, plant and equipment written off |  | 521 | 450 |
| Gain on disposal of property, plant and equipment |  | (18) | (130) |
| Income from available-for-sale investments |  | (47) | (45) |
| Gain on disposal of available-for-sale investments |  | (16) | (13) |
| Fair value loss on available-for-sale investments |  | - | 62 |
| Gain on disposal of intangible assets |  | (15) | - |
| Provision for diminution in value on investment in a jointly-controlled entity |  | 2,139 | - |
| Interest income |  | (20) | (9) |
| Interest expense |  | 7,105 | 5,989 |
| Loss on disposal of a subsidiary |  | 47 | - |
| Share of results of a jointly-controlled entity, net of tax |  | (205) | $(27,996)$ |
| Exchange difference |  | 408 | 651 |
| Operating cash flows before movements in working capital |  | 29,358 | 22,513 |
| Inventories |  | (38) | (22) |
| Trade and other receivables |  | (390) | 39,453 |
| Trade and other payables |  | (496) | 3,907 |
| Development properties |  | $(24,623)$ | $(34,073)$ |
| Cash generated from operations |  | 3,811 | 31,778 |
| Income tax paid |  | $(3,196)$ | $(3,814)$ |
| Net cash from operating activities |  | 615 | 27,964 |
| Investing activities |  |  |  |
| Proceeds from sale of available-for-sale investments |  | 44 | 23 |
| Purchase of available-for-sale investments |  | (7) | (5) |
| Proceeds from disposal of intangible assets |  | 67 | - |
| Purchase of intangible assets |  | - | (32) |
| Payments for property, plant and equipment | A | $(19,787)$ | $(26,217)$ |
| Proceeds from disposal of property, plant and equipment |  | 30 | 181 |
| Additional costs incurred on investment properties |  | $(4,072)$ | $(10,782)$ |
| Repayment from a third party |  | 132 | 144 |
| Income received from quoted equity investments |  | 47 | 45 |
| Interest received |  | 20 | 9 |
| Dividend received from a jointly-controlled entity |  | 25,960 | - |
| Net cash from/(used in) investing activities |  | 2,434 | $(36,634)$ |
| Financing activities |  |  |  |
| Interest paid |  | $(7,105)$ | $(5,989)$ |
| Purchase of treasury shares |  | (83) | - |
| Payment of dividends on ordinary shares |  | $(17,249)$ | $(5,751)$ |
| Repayment of finance lease liabilities |  | (152) | (166) |
| Proceeds from bank borrowings | B | 141,430 | 117,100 |
| Repayment of bank borrowings | B | $(126,942)$ | $(93,950)$ |
| Net cash (used in)/generated from financing activities |  | $(10,101)$ | 11,244 |
| Net (decrease)/increase in cash and cash equivalents |  | $(7,052)$ | 2,574 |
| Cash and cash equivalents at beginning of year |  | 16,024 | 13,455 |
| Effect of foreign exchange rate charges on the balance of cash held in foreign currencies |  | 11 | (5) |
| Cash and cash equivalents at end of year |  | 8,983 | 16,024 |

Note to Consolidated Statement of Cash Flows
Cash and cash equivalents at end of year comprise the following:

Cash at bank and on hand
Fixed deposits

| Group |  |
| ---: | ---: |
| $\mathbf{3 1 / 1 2 / 2 0 1 7}$ | $31 / 12 / 2016$ |
| $\mathbf{\$ \prime} 000$ | $\${ }^{\prime} 000$ |
| $\mathbf{7 , 2 4 4}$ | 15,417 |
| $\mathbf{1 , 7 3 9}$ | 607 |
| $\mathbf{8 , 9 8 3}$ | 16,024 |

## Notes to Consolidated Statement of Cash Flows:

A During the financial year, the Group acquired property, plant and equipment with an aggregate cost of $\$ 19,929,000(2016$ : $\$ 26,470,000)$ of which $\$ 142,000$ (2016: $\$ 253,000$ ) was financed by means of finance lease. Cash payment of $\$ 19,787,000(2016: \$ 26,217,000)$ was made to purchase property, plant and equipment.

B Net decrease was mainly due to higher repayment of certain facilities.

## AMARA HOLDINGS LIMITED

## Unaudited Full Year Financial Statement And Dividend Announcement for the Year Ended 31 December 2017

 together with a comparative statement for the corresponding period of the immediately preceding financial year.

## Statement of Changes in Equity - Group

## Balance at 1 January 2016

Total comprehensive income for the year Profit for the year
Other comprehensive los
Total

| Share capital | Treasury shares | Asset revaluation reserve | Foreign currency translation reserve | Fair value reserve | Retained earnings | Total reserves | Equity attributable to owners of the Company | Noncontrolling Interests | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| 125,646 | (913) | 9,773 | 6,736 | 93 | 205,031 | 221,633 | 346,366 | (131) | 346,235 |
| - | - | - | - | - | 37,075 | 37,075 | 37,075 | (280) | 36,795 |
| - | - | - | $(3,647)$ | 21 | - | $(3,626)$ | $(3,626)$ | - | $(3,626)$ |
| - | - | - | $(3,647)$ | 21 | 37,075 | 33,449 | 33,449 | (280) | 33,169 |

Transaction with owners, recognised directly in equity Dividends

## Balance at 31 December 2016

Total comprehensive income for the yea
Profit for the year
Other comprehensive loss

## Total

| - | - | - | - | 23,893 | 23,893 | 23,893 | - | 23,893 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| - | - | - | $(1,263)$ | 238 | - | $(1,025)$ | $(1,025)$ | - |
| - | - | - | $(1,263)$ | 238 | 23,893 | 22,868 | 22,868 | - |

Transaction with owners, recognised directly in equity
Effect of disposal of non-controlling interest in a subsidiary
Purchase of treasury shares
Dividends
Total
Balance at 31 December 2017

| - | - | - | - | - | - | 47 | 47 |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| - | $(83)$ | - | - | - | - | - | $(83)$ | - |
| - | - | - | - | - | $(17,249)$ | $(17,249)$ | $(17,249)$ | - |
| - | $(83)$ | - | - | - | $(17,249)$ | $(17,249)$ | $(17,332)$ | 47 |
| 125,646 | $(996)$ | 9,773 | 1,826 | 352 | 242,999 | 254,950 | 379,600 | $(364)$ |

## AMARA HOLDINGS LIMITED

Unaudited Full Year Financial Statement And Dividend Announcement for the Year Ended 31 December 2017

## Statement of Changes in Equity - Company

## Balance at 1 January 2016

Total comprehensive income for the yea
Profit for the year
Other comprehensive income

## Total

| Share capital | Treasury shares | Accumulated losses | Fair value reserve | Other reserve | Total reserves | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| 125,646 | (913) | $(42,060)$ | (1) | 926 | $(41,135)$ | 83,598 |
| - | - | 17,109 | - | - | 17,109 | 17,109 |
| - | - | - | 7 | - | 7 | 7 |
| - | - | 17,109 | 7 | - | 17,116 | 17,116 |

Transaction with owners, recognised directly in equity Dividends

## Balance at 31 December 2016

Total comprehensive income for the yea
Profit for the year
Other comprehensive income

## Total

| - | - | 29,124 | - | - | 29,124 | 29,124 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| - | - | - | 29 | - | 29 | 29 |
| - | - | 29,124 | 29 | - | 29,153 | 29,153 |


| - | $(83)$ | - | - | - | - | $(83)$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| - | - | $(17,249)$ | - | - | $(17,249)$ | $(17,249)$ |
| - | $(83)$ | $(17,249)$ | - | - | $(17,249)$ | $(17,332)$ |
| 125,646 | $(996)$ | $(18,827)$ | 35 | 926 | $(17,866)$ | 106,784 |

## AMARA HOLDINGS LIMITED

Unaudited Full Year Financial Statement And Dividend Announcement for the Year Ended 31 December 2017
1 (d) (ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State also the number of shares that may be issued on conversion of all the outstanding convertibles, as well as the number of shares held as treasury shares, if any, against the total number of issued shares excluding treasury shares of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.

There were no changes in the share capital since the end of the previous period reported on.

Balance at 1 January and 31 December 2017

| Number of <br> shares |  | Amount |
| :---: | :---: | :---: |
|  |  | $\$ 000$ |
| 576,936 |  | 125,646 |

As at 31 December 2017, the number of ordinary shares in issue was $576,936,000$ of which $1,967,800$ were held by the Company as treasury shares (31 December 2016: 576,936,000 ordinary shares of which 1,800,400 were held as treasury shares).
There was no conversion of shares during the financial year.
1 (d) (iii) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

|  | $\mathbf{3 1 / 1 2 / 2 0 1 7}$ | $31 / 12 / 2016$ |
| :--- | ---: | ---: |
| Total issued ordinary shares (including treasury shares) | $576,936,000$ | $576,936,000$ |
| Less: Treasury shares | $(1,967,800)$ | $(1,800,400)$ |
| Total issued ordinary shares (excluding treasury shares) | $\mathbf{5 7 4 , 9 6 8 , 2 0 0}$ | $575,135,600$ |

1 (d) (iv) A statement showing all sales, transfers, disposal, cancellation and/or use of treasury shares as at the end of the current financial period reported on.
During the financial year, the Company purchased 167,400 treasury shares (2016: Nil).

|  | Number of <br> shares | Treasury <br> shares (\$) |
| :--- | ---: | ---: |
| Balance at 1 January 2017 | $1,800,400$ | 913,000 |
| Purchase of treasury shares | 167,400 | 83,000 |
| Balance at 31 December 2017 | $\mathbf{1 , 9 6 7 , 8 0 0}$ | 996,000 |

Whether the figures have been audited or reviewed and in accordance with which auditing standard or practice.
The figures have not been audited or reviewed by the Company's auditors.

Where the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of a matter).
Not applicable.
4 Whether the same acconting policies and methods of computations as in the issuer's most recently audited annual financial statements have been applied.

The Group has applied the same accounting policies and methods of computation in the preparation of the financial statements for the current period as compared with the audited financial statements for the year ended 31 December 2016 except for the adoption of certain Financial Reporting Standard ("FRS") and Interpretation ("INT FRS") that are mandatory for the financial year beginning on or after 1 January 2017.

If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.
The adoption of FRS and INT FRS as highlighted in item 4 has no significant impact on the financial statements.

Earnings per ordinary share of the group for the current financial period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends.
(i) Based on the weighted average number of ordinary shares on
issue
(ii) On fully diluted basis
(ii) On a fully diluted basis

| Group |  |
| :---: | :---: |
| $\mathbf{3 1 / 1 2 / 2 0 1 7}$ | $31 / 12 / 2016$ |
| $\frac{\text { Cents }}{4.16}$ | $\frac{\text { Cents }}{6.44}$ |
| $\mathbf{4 . 1 6}$ | 6.44 |

Net asset value (for the issuer and group) per ordinary share based on the total number of issued shares excluding treasury shares of the issuer at the end of the :
(a) current financial period reported on; and
(b) immediately preceding financial year

Net asset value per ordinary share based on issued share capital at the end of the year

| Group |  |
| :---: | :---: |
| $\mathbf{3 1 / 1 2 / 2 0 1 7}$ | $31 / 12 / 2016$ |
| $\frac{\text { Cents }}{\mathbf{6 6 . 0 2}}$ | $\frac{\text { Cents }}{65.04}$ |
|  |  |


| Company |  |
| :---: | :---: |
| $\mathbf{3 1 / 1 2 / 2 0 1 7}$ | $31 / 12 / 2016$ |
| $\frac{\text { Cents }}{\mathbf{1 8 . 5 7}}$ | $\frac{\text { Cents }}{16.51}$ |
|  |  |

## AMARA HOLDINGS LIMITED

## Unaudited Full Year Financial Statement And Dividend Announcement for the Year Ended 31 December 2017

A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:
(a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
(b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on

## Financial year 2017 ("FY 2017") vs Financial Year 2016 ("FY 2016")

Group revenue for FY 2017 increased by $10 \%$ to $\$ 89.8$ million, from $\$ 81.3$ million in FY 2016. This was mainly due to higher revenue in Hotel Investment and Management segment and Property Investment and Development segment

Cost of properties sold/consumables used for FY 2017 increased by $37 \%$ to $\$ 9.5$ million, from $\$ 6.9$ million in FY 2016. The increase was mainly due to progressive recognition of development costs from Property Investment and Development segment.
Staff costs for FY 2017 increased by $11 \%$ to $\$ 26.9$ million, from $\$ 24.3$ million in FY 2016. This was mainly due to an increase in start-up costs of a new hotel.
Higher loan draw down due to ongoing development in construction and start-up costs of a new hotel resulted in finance costs for FY 2017 to increase by $19 \%$ to $\$ 7.1$ million, from $\$ 6$ million in FY 2016.

Share of results of a jointly-controlled entity, net of tax in FY 2016 was from a completed development project.
The Group recorded tax expense of $\mathbf{S} \$ 10.4$ million on profit before tax of $\mathbf{S} \$ 34.3$ million in FY 2017 , which included provision of deferred tax of $\mathbf{S} \$ 6.6$ million.

Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

No prospect statement was made.

A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months

Singapore economy grew 3.5\% year-on-year in 2017, more than double the initial forecast, while private property prices grew $1.0 \%$ in 2017 in contrast to price declines in previous years. Office rents are expected to stabilise due to positive economic growth.

Hotels in Singapore and Bangkok are expected to benefit from the growing tourism on the back of positive global economic outlook. Tourist arrivals to Singapore grew by $6.2 \%$ to 17.4 million and tourism receipts by $3.9 \%$ to $\mathrm{S} \$ 26.8$ billion in 2017 , record highs for the second time in 2 years, while international and domestic visitors to Bangkok grew $10.9 \%$ in 2017. The Group's Amara Signature Shanghai Hotel opened in January 2018 and is expected to be fully operational in second half of 2018.

## Dividend

(a) Current Financial Period Reported On

Any dividend recommended for the current financial year reported on? Yes

| Name of Dividend | Final |
| :--- | :--- |
| Dividend Type | Cash |
| Dividend Amount per Share (in cents) | 1 cent per ordinary share |
| Tax rate | Tax exempt |

(b) Corresponding Period of the Immediately Preceding Financial Year

| Name of Dividend | Final | Special |
| :--- | :--- | :--- |
| Dividend Type | Cash | Cash |
| Dividend Amount per Share (in cents) | 1 cent per ordinary share | 2 cents per ordinary share |
| Tax rate | Tax exempt | Tax exempt |
| Date payable | Will be announced at a later date |  |

(d) Books closure date

Notice of books closure for determining shareholders entitlement of the proposed dividend will be announced at a later date

## AMARA HOLDINGS LIMITED

Unaudited Full Year Financial Statement And Dividend Announcement for the Year Ended 31 December 2017

12 If no dividend has been declared/recommended, a statement to that effect.
Not applicable
If the Group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.

There is no general mandate from shareholders for IPTs.
Negative confirmation pursuant to Rule 705(5).
Not applicable
CONFIRMATION OF PROCUREMENT OF UNDERTAKINGS FROM ALL DIRECTORS AND EXECUTIVE OFFICERS
The Company has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7.7) under Rule 720(1).

## PART II - ADDITIONAL INFORMATION REQUIRED FOR FULL YEAR ANNOUNCEMENT

(This part is not applicable to Q1, Q2, Q3 or Half Year Results)
Segmented revenue and results for business or geographical segments (of the group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding year.

For management purposes, the Group is organised into business segments based on their products and services and the Group has three reportable operating segments as follows

- Hotel investment and management
- Property investment and development
- Specialty restaurants and food services

Unallocated costs represent corporate expenses. Segment assets consist primarily of property, plant and equipment, inventories, receivables, other assets and operating cash, and exclude mainly investments and deferred income tax assets. Segment liabilities comprise operating liabilities and exclude items such as taxation and bank borrowings. Capital expenditure comprises additions to property, plant and equipment and investment property.

|  | Hotel <br> Investment and Management \$'000 | Property Investment and Development $\$ \mathbf{1} 000$ | Specialty <br> Restaurants and Food Services \$'000 | Others \$'000 | Group \$'000 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Year ended 31 December 2017 |  |  |  |  |  |
| Segment revenue |  |  |  |  |  |
| Sales to external customers | 68,304 | 19,646 | 1,821 | 3 | 89,774 |
| Intersegment sales / income | 3,542 | 213 | - | 29,510 | 33,265 |
|  | 71,846 | 19,859 | 1,821 | 29,513 | 123,039 |
| Elimination |  |  |  |  | $(33,265)$ |
|  |  |  |  |  | 89,774 |
| Segment profit | 15,628 | 25,813 | 306 | 64 | 41,811 |
| Depreciation and amortisation | 5,625 | - | 66 | - | 5,691 |
| Share of results of a jointly-controlled entity | - | 205 | - | - | 205 |
| Other significant non-cash expenses | 521 | 6 | - | - | 527 |
| Segment assets | 267,267 | 482,559 | 454 | 192 | 750,472 |
| Unallocated assets |  |  |  |  | 1,898 |
| Total assets |  |  |  |  | 752,370 |
| Segment assets include |  |  |  |  |  |
| Investment in a jointly-controlled entity | - | 1,978 | - | - | 1,978 |
| Additions to |  |  |  |  |  |
| - Investment properties | - | 4,072 | - | - | 4,072 |
| - Property, plant and equipment | 19,925 | - | 4 | - | 19,929 |
| Segment liabilities | $(18,523)$ | $(11,716)$ | (409) | (253) | $(30,901)$ |
| Unallocated liabilities |  |  |  |  | $(342,233)$ |
| Total liabilities |  |  |  |  | $(373,134)$ |

## AMARA HOLDINGS LIMITED

Unaudited Full Year Financial Statement And Dividend Announcement for the Year Ended 31 December 2017

|  | Hotel <br> Investment and Management \$'000 | Property Investment and Development $\$ \mathbf{~} 000$ | Specialty Restaurants and Food Services \$'000 | $\begin{array}{r} \text { Others } \\ \$ 000 \end{array}$ | $\begin{array}{r} \text { Group } \\ \$ ' 000 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Year ended 31 December 2016 |  |  |  |  |  |
| Segment revenue |  |  |  |  |  |
| Sales to external customers | 62,119 | 16,788 | 2,363 | 4 | 81,274 |
| Intersegment sales / income | 2,859 | 242 | - | 17,500 | 20,601 |
|  | 64,978 | 17,030 | 2,363 | 17,504 | 101,875 |
| Elimination |  |  |  |  | $(20,601)$ |
|  |  |  |  |  | 81,274 |
| Segment profit | 8,811 | 37,026 | 526 | (5) | 46,358 |
| Depreciation and amortisation | 5,589 | - | 80 | - | 5,669 |
| Share of results of a jointly-controlled entity | - | 27,996 | - | - | 27,996 |
| Other significant non-cash expenses | 3,308 | 76 | 27 | - | 3,411 |
| Segment assets | 260,509 | 463,171 | 542 | 206 | 724,428 |
| Unallocated assets |  |  |  |  | 842 |
| Total assets |  |  |  |  | 725,270 |
| Segment assets include : |  |  |  |  |  |
| Investment in a jointly-controlled entity | - | 29,872 | - | - | 29,872 |
| Additions to |  |  |  |  |  |
| - Investment properties | - | 10,782 | - | - | 10,782 |
| - Property, plant and equipment | 26,463 | - | 7 | - | 26,470 |
| Segment liabilities | $(21,480)$ | $(8,988)$ | (540) | (389) | $(31,397)$ |
| Unallocated liabilities |  |  |  |  | $(320,220)$ |
| Total liabilities |  |  |  |  | $(351,617)$ |

## Segment results

A reconciliation of segment profit to the consolidated profit before tax is as follows :

| Group |  |
| ---: | :---: |
| $\mathbf{3 1 / 1 2 / 2 0 1 7}$ | $31 / 12 / 2016$ |
| $\mathbf{\$ \prime} 000$ | $\${ }^{\prime} 000$ |
| $\mathbf{4 1 , 8 1 1}$ | 46,358 |
| $\mathbf{2 0}$ | 9 |
| $\mathbf{( 7 , 1 0 5 )}$ | $(5,989)$ |
| $\mathbf{( 4 2 8 )}$ | $(377)$ |
| $\mathbf{3 4 , 2 9 8}$ | 40,001 |

## AMARA HOLDINGS LIMITED

Unaudited Full Year Financial Statement And Dividend Announcement for the Year Ended 31 December 2017

## Geographical segments

The Group operates in three main geographical areas, namely Singapore, People's Republic of China ("PRC") and Thailand.
The main areas of operations undertaken by the Group in each country are as follows:

- Singapore - Hotel investment and management, Property investment and development and Specialty restaurants and food services
- PRC - Hotel investment and management
- Thailand - Hotel investment and management

Singapore
PRC
Thailand

| Revenue |  | Non-current Assets |  |
| :---: | :---: | :---: | :---: |
| 31/12/2017 | 31/12/2016 | 31/12/2017 | 31/12/2016 |
| \$'000 | \$'000 | \$'000 | \$'000 |
| 79,633 | 73,433 | 394,851 | 425,244 |
|  |  | 184,603 | 144,357 |
| 10,141 | 7,841 | 49,849 | 50,560 |
| 89,774 | 81,274 | 629,303 | 620,161 |

In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments.

Please refer to item 8 .

## A breakdown of sales.

Revenue reported for first half year
Profit for the year before adjustment of non-controlling interests reported for first half year

Revenue reported for second half year
Profit for the year before adjustment of non-controlling interests reported for second half year

| Group |  |  |
| :---: | :---: | :---: |
| 31/12/2017 | 31/12/2016 | Change |
| \$'000 | \$'000 | \% |
| 39,840 | 38,652 | 3 |
| 3,079 | 31,956 | (90) |
| 49,934 | 42,622 | 17 |
| 20,814 | 4,839 | 330 |

A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year.

## Ordinary

Preference
Total

| Latest Full Year (\$) | Previous Full Year (\$) |
| ---: | ---: |
| $\mathbf{1 7 , 2 4 9 , 0 4 6}$ | $5,751,356$ |
| - | - |
| $\mathbf{1 7 , 2 4 9 , 0 4 6}$ | $5,751,356$ |

Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director, chief executive officer or substantial shareholder of the issuer pursuant to Rule 704 (13) in the format below. If there are no such persons, the issuer must make an appropriate negative statement.

| Name | Age | Family relationship with any director, chief executive officer and/or substantial shareholder | Current position and duties, and the year the position was first held | Details of changes in duties and position held, if any, during the year |
| :---: | :---: | :---: | :---: | :---: |
| Albert Teo Hock Chuan | 60+ | Brother of Teo Kwee Chuan, Susan Teo Geok Tin, Teo Siew Bee, Teo Peng Chuan, Teo Chew Chuan and Teo Hin Chuan, all substantial shareholders of Amara Holdings Limited ("AHL") <br> Brother-in-law of Lawrence Mok Kwok Wah, director | Chief Executive Officer of AHL (1989) <br> Non-Executive Director of AHL (1970) <br> Executive Director of AHL (1984) <br> Director of majority of the subsidiaries <br> Manages and oversees the Group | Nil |
| Teo Kwee Chuan | 60+ | Brother of Albert Teo Hock Chuan, director and substantial shareholder | Director, Property Division (1980) <br> Director of Thanying Restaurant Singapore Pte Ltd (1988) <br> Director of Julius Estates Pte.Ltd. (1992) <br> Director of Amara Shanghai Pte Ltd (1997) <br> Director of Shanghai Amara Hotel Co., Ltd. (2004) <br> Director of Amara Hospitality (Thailand) Co. Ltd. (2013) <br> Director of Myanmar Central Investment Pte. Ltd. (2014) <br> In charge of technical matters of the Group | Nil |
| Susan Teo Geok Tin | 60+ | Sister of Albert Teo Hock Chuan, director and substantial shareholder | Company Secretary of AHL (1984) <br> Director of AHL (1995) <br> Director/Company Secretary of majority of the subsidiaries <br> In charge of the Group's corporate affairs which include finance, treasury, company secretarial matters, human resource and administration | Nil |

Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director, chief executive officer or substantial shareholder of the issuer pursuant to Rule 704 (13) in the format below. If there are no such persons, the issuer must make an appropriate negative statement.

| Name | Age | Family relationship with any director, chief executive officer and/or substantial shareholder | Current position and duties, and the year the position was first held | Details of changes in duties and position held, if any, during the year |
| :---: | :---: | :---: | :---: | :---: |
| Lawrence Mok Kwok Wah | 60+ | Brother-in-law of Albert Teo Hock Chuan, director and substantial shareholder <br> Spouse of Teo Siew Bee, substantial shareholder | Director of AHL (1995) <br> Director of Amara Hotel Properties Pte Ltd (1997) <br> Director of Amara Hospitality Capital Pte. Ltd (1998) <br> Director of Shanghai Amara Hotel Co., Ltd. (2007) <br> Non-Executive Director | Nil |
| Teo Siew Bee | 50+ | Sister of Albert Teo Hock Chuan, director and substantial shareholder <br> Spouse of Lawrence Mok Kwok Wah, director | Group Quality and Systems Manager (1994) <br> Alternate Director to Teo Peng Chuan in Amara Hotel Properties Pte Ltd (1997) <br> Alternate Director to Albert Teo Hock Chuan in Creative Investments Pte Ltd (1999) <br> Alternate Director to Albert Teo Hock Chuan in TTH Development Pte Ltd (2000) <br> Director of Julius Estates Pte. Ltd. (2004) <br> Director of Shanghai Amara Hotel Co.,Ltd (2005) <br> Director of Myanmar Central Investment Pte. Ltd. (2014) <br> Alternate Director to Albert Teo Hock Chuan in Creslin Pte Ltd (2014) <br> Responsible for the Group's management information system, public relations and quality standards | Nil |

## AMARA HOLDINGS LIMITED

Unaudited Full Year Financial Statement And Dividend Announcement for the Year Ended 31 December 2017

Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director, chief executive officer or substantial shareholder of the issuer pursuant to Rule 704 (13) in the format below. If there are no such persons, the issuer must make an appropriate negative statement.

The following directors of the Company have confirmed that as at 31 December 2017, they do not have any relatives who are holding a managerial position in the Company or any of its principal subsidiaries:-

Foo Ko Hing
Chia Kwok Ping

## BY ORDER OF THE BOARD

Ms Susan Teo Geok Tin / Ms Foo Soon Soo

## Company Secretaries

22 February 2018


[^0]:    Notes to Statements of Financial Position:
    A Net decrease was mainly due to payment for ongoing projects partially offset by draw down of loans.
    B Increase was mainly due to additional development costs incurred for ongoing projects.
    C Decrease was mainly due to dividend received during the financial year.

