

Pan-United Corporation Ltd

(Incorporated in the Republic of Singapore)

(Company Registration No. 199106524G)

Proxy Form

IMPORTANT

1. This Proxy Form is not valid for use by CPF or SRS investors and shall be ineffective for all intents and purposes if used or purported to be used by them. .
2. CPF or SRS investors:
 - (a) may vote at the AGM if they are appointed as proxies by their respective CPF Agent Banks or SRS Operators, and should contact their respective CPF Agent Banks or SRS Operators if they have any queries regarding their appointment as proxies; or
 - (b) may appoint the Chairman of the Meeting as proxy to vote on their behalf at the AGM, in which case they should approach their respective CPF Agent Banks or SRS Operators to submit their votes by 5.00 p.m. on 13 April 2026.
3. Please read the notes overleaf which contain instructions on, inter alia, the appointment of a member's proxy(ies).
4. By submitting an instrument appointing a proxy(ies), the member accepts and agrees to the personal data privacy terms set out in the Notice of the AGM dated 6 April 2026.

I/We _____ NRIC/Passport/Co.Reg No. _____

of _____ (Address)

being a member/members of Pan-United Corporation Ltd (Company), hereby appoint:

Name	Address	NRIC/Passport No.	Proportion of Shareholdings (%)
and/or			

or failing him/her or both of the above-named persons, the Chairman of the Annual General Meeting of the Company, as my/our proxy/proxies to attend and to vote for me/us on my/our behalf at the 34th Annual General Meeting of the Company (AGM) to be held at Suntec Singapore Convention & Exhibition Centre, Meeting Room Nicoll 1, Level 3, 1 Raffles Boulevard, Suntec City, Singapore 039593 on Thursday, 23 April 2026 at 10.00 a.m, and at any adjournment thereof. The proxy/proxies is/are to vote on the businesses before the AGM as indicated below.

(Voting will be conducted by poll. Please indicate with an "X" in the appropriate box against each item below how you wish your proxy/proxies to vote. In the absence of specific directions, the proxy/proxies will vote or abstain as he/they may think fit, as he/they will on any other matter arising at the AGM).

Dated this _____ day of _____ 2026.

Shares held in	Number of shares
CDP Register	
Register of Members	

Signature(s) of Member(s)/Common Seal

No.	Resolutions relating to:	For	Against	Abstain
1.	Adoption of the Directors' Statement and Audited Financial Statements 2025.			
2.	Approval of one-tier tax exempt final dividend.			
3.	Re-election of Mr Patrick Ng Bee Soon.			
4.	Re-election of Mr Fong Yue Kwong.			
5.	Approval of directors' fees for the financial year ending 31 December 2026.			
6.	Re-appointment of Deloitte & Touche LLP as the Auditor of the Company for the financial year ending 31 December 2026.			
7.	Authority to directors to allot and issue shares pursuant to Section 161 of the Singapore Companies Act 1967 and Rule 806 of the Listing Manual.			
8.	Approval for the renewal of Share Buyback Mandate.			
9.	Approval of the award of fully paid shares of the Company to the named Non-Executive Directors.			

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Notes

1. If the member has shares entered against his name in the Depository Register (maintained by The Central Depository (Pte) Limited), he should insert that number of shares. If the member has shares registered in his name in the Register of Members (maintained by or on behalf of the Company), he should insert that number of shares. If the member has shares entered against his name in the Depository Register and shares registered in his name in the Register of Members, he should insert the aggregate number of shares. If no number is inserted, this form of proxy will be deemed to relate to all shares held by the member.
2. A member who is not a relevant intermediary is entitled to appoint not more than two proxies to attend, speak and vote at the AGM. Where such member's instrument appointing a proxy(ies) appoints more than one proxy, the proportion of the shareholding concerned to be represented by each proxy shall be specified in the instrument.

A member who is a relevant intermediary is entitled to appoint more than two proxies to attend, speak and vote at the AGM, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member's instrument appointing a proxy(ies) appoints more than two proxies, the number of shares in relation to which each proxy has been appointed shall be specified in the instrument.

"Relevant intermediary" has the meaning ascribed to it in Section 181 of the Companies Act 1967.

A member who wishes to appoint a proxy(ies) must complete the instrument appointing a proxy(ies), before submitting it in the manner set out below.
3. A proxy need not be a member of the Company. A member may choose to appoint the Chairman of the Meeting as his/ her/ its proxy.
4. The instrument appointing a proxy(ies), duly executed, must be submitted to the Company in the following manner:
(a) if submitted by post, be lodged at the office of the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte Ltd, at 1 Harbourfront Avenue, #14-07, Keppel Bay Tower, Singapore 098632; or
(b) if submitted electronically, be submitted via email to the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte Ltd, at srs.proxy@boardroomlimited.com,

in either case not less than 72 hours before the time appointed for the Annual General Meeting.

A member who wishes to submit an instrument of proxy must complete and sign the proxy form, before submitting it by post to the address provided above, or before sending it by email to the email address provided above.
5. Completion and submission of the instrument appointing a proxy(ies) by a member will not prevent him/ her from attending, speaking and voting at the AGM if he/ she so wishes. The appointment of the proxy(ies) for the AGM will be deemed to be revoked if the member attends the AGM in person, and in such event, the Company reserves the right to refuse to admit any person or persons appointed under the relevant instrument appointing a proxy(ies) to the AGM.
6. The instrument appointing a proxy(ies) must be under the hand of the appointor or of his attorney duly authorised in writing. Where the instrument appointing a proxy(ies) is executed by a corporation, it must be executed either under its seal or under the hand of an officer or attorney duly authorised.
7. A corporation which is a member may, in accordance with Section 179 of the Companies Act 1967, authorise by resolution of its directors or other governing body such person as it thinks fit to act as its representative at the AGM.
8. The Company shall be entitled to reject the instrument appointing a proxy(ies) if it is incomplete, improperly completed or illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument appointing a proxy(ies) (including any related attachment). In addition, in the case of shares entered in the Depository Register, the Company may reject any instrument appointing a proxy(ies) lodged or submitted if the member, being the appointor, is not shown to have shares entered against his name in the Depository Register as at 72 hours before the time appointed for holding the Annual General Meeting, as certified by The Central Depository (Pte) Limited to the Company.

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Pan-United Corporation Ltd
c/o Boardroom Corporate & Advisory Services Pte. Ltd.
1 Harbourfront Avenue
#14-07 Keppel Bay Tower
Singapore 098632

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