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Appendix 1

RESTORING STRENGTH AMID VOLATILITY

Annual General Meeting 2026

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FINANCIAL SUMMARY

Easings of
Covid-19

Uncertainties

Recovery

S\$'Million	FY22	FY23	FY24	FY25	FY26
Revenue	268.7	264.6	305.3	337.8	400.4
Gross Profit	24.8	5.8	14.4	35.4	38.6
<i>Gross Profit Margin</i>	<i>9.2%</i>	<i>2.2%</i>	<i>4.7%</i>	<i>10.5%</i>	<i>9.6%</i>
Other Costs (Net of Other Income)	(24.2)	(31.0)	(31.4)	(34.0)	(35.5)
Operating (Loss)/Profit Before Tax	0.6	(25.2)	(17.0)	1.4	3.1
Exceptional Items:					
(i) Allowance for Doubtful Debts	(2.1)	(0.9)	(0.6)	-	-
(ii) Government Assistances	3.9	0.6	-	-	-
(iii) Revaluation Gain/(Loss) of 2TPC	5.2	-	(1.1)	(0.5)	(0.4)
(iv) Exchange Loss	(1.1)	(1.9)	(1.7)	1.7	0.6
	5.9	(2.2)	(3.4)	1.2	0.2
(Loss)/Profit Before Tax	6.5	(27.4)	(20.4)	2.6	3.3
EBITDA	32.4	2.9	9.2	31.4	32.3

FY2023 - FY2024

- Russia-Ukraine War, Middle East War
- Elevated Material and Energy Prices
- High Interest Rate Environment

FY2025 – FY2026

- Recovery years with a turnaround
FY2025 Net Profit of \$2.6 Mil, followed
by FY2026 Net Profit of \$3.3 Mil
- Revenue Increased by 18% y-o-y
- Gross Profit improved by 9% y-o-y
- Operating Profit doubled to \$3.1 Mil
- Earnings before Interests, Tax,
Depreciation and Amortisation
("EBITDA") stable at > \$30 Mil



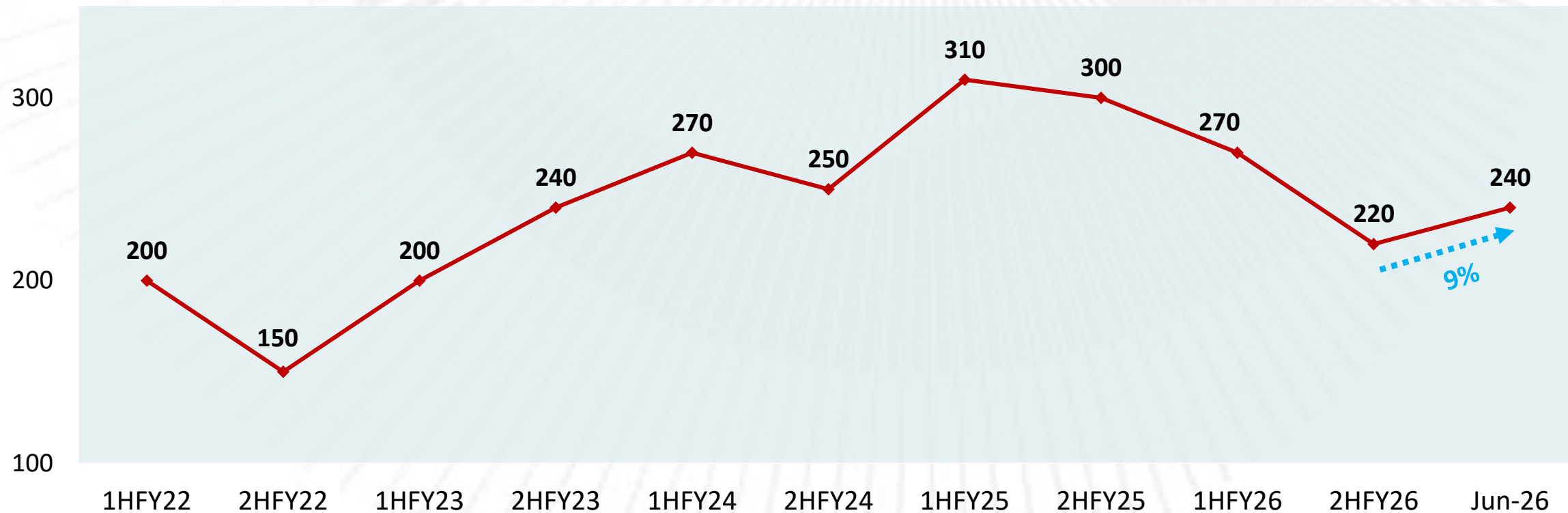
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CSC ORDER BOOK

S\$'Million

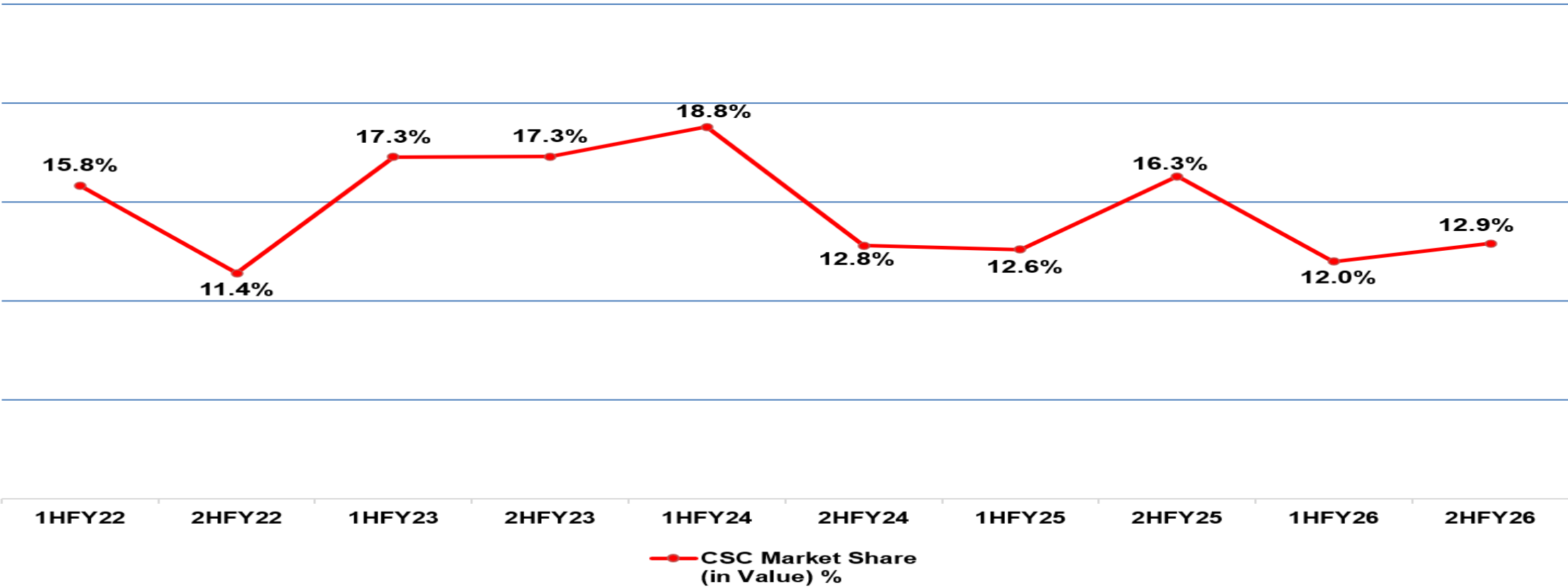


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CSC MARKET SHARE IN SINGAPORE



S\$'Million	FY2023	FY2024	FY2025	FY2026
Contracts Awarded	310	245	320	278



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MAJOR FOUNDATION PROJECTS SECURED

Industrial

- Astra Zeneca BioPharmaceutical Facility
- Sunview Logistics & Container Hub
- Changi Airport Group's (CAG) new private terminal
- Collins Aerospace Manufacturing Facility
- Wuxi STA Pharmaceutical Facility

Institutional

- High Commission of India
- Bethesda Community Church
- Pasir Laba Camp & Kranji Camp
- DSTA at Lim Chu Kang
- Singapore American School

Residential

- Lucerne Grand
- River Modern
- Vela Bay
- Narra Residences
- Faber Residence
- HDB projects at Sembawang Drive, Chai Chee Street, Geylang, Simei Road and Admiralty

Commercial

- Porsche Experience Centre
- Redevelopment of Tanjong Katong Complex

Infrastructure

- Multi Storey Bus Depot at Simpang

SINGAPORE CONSTRUCTION DEMAND

❖ BCA projects construction demand to remain steady in 2026 (FY2027)

	(Value of Contracts Awarded, S\$ billion)					
Sectors	Calendar Year					
	2022 ¹	2023 ¹	2024 ²	2025 ² <i>p</i>	2026 ² <i>f</i>	2027 – 2030 ² <i>f</i>
Residential	9.2	13.3	15.3	15.7	11.2 – 12.3	
Commercial	1.7	3.6	5.4	2.2	6.1 – 6.7	
Industrial	4.4	4.6	5.0	7.1	4.6 – 5.4	
Institutional & Others	4.3	5.5	11.8	16.1	13.5 – 15.3	
Civil Engineering Work	10.2	7.2	7.1	9.3	11.6 – 13.4	
Total	29.8	34.2	44.6	50.5	47.0 – 53.0	39.0 – 46.0

p: Preliminary *f*: Forecast

¹ Department of Statistics Singapore, <https://tablebuilder.singstat.gov.sg/table/TS/M400221>

² BCA Media Release: Steady Construction Demand in 2026 as Singapore Steps Up Support for Built Environment Firms Through Collaboration and Innovation, 22 January 2026, <https://www1.bca.gov.sg/about-us/news-and-publications/media-releases/2026/01/22/steady-construction-demand-in-2026-as-singapore-steps-up-support-for-built-environment-firms-through-collaboration-and-innovation>

UPCOMING FOUNDATION PROJECTS

❖ Major Foundation Projects worth approx. \$1.5 Billion in FY2027

	Projects	Est. Foundation Value (S\$'Mil)
Projects expected to start in 1HFY27		
1)	Industrial Projects	247
2)	Infrastructure Projects	121
3)	Institutional Projects	102
4)	Public Residential (HDB) & Private Residential	245
5)	Commercial Projects	138
Subtotal		853
Projects expected to start in 2HFY27		
1)	Infrastructure Projects	493
2)	Institutional Projects	112
3)	Public Residential (HDB) & Private Residential	21
Subtotal		626
TOTAL for FY2027		1,479



Thank You



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