

## LIST OF DIRECTORSHIPS OF TANG KIN FEI

	Name of Company	Company Registration Number	Nature of Appointment	Date of Appointment
<b><u>Listed entities in Singapore Exchange</u></b>				
1	Sembcorp Industries Ltd (Incorporated in Singapore)	199802418D	Director	01.05.2005
<b><u>Incorporated in the People's Republic of China</u></b>				
2	Shenzhen Chiwan Sembawang Engineering Company Limited	105834	Chairman/ Director	18.12.2001 31.07.1998
3	Penglai Jutai Offshore Engineering Heavy Industry Co. Ltd	004896	Vice Chairman/ Director	30.11.2004
<b><u>Other Appointments</u></b>				
4	Kwong Wai Shiu Hospital	-	Director  Vice Chairman & Trustee  Chairman Member – Development Committee	07.06.2009  06.03.2011  27.06.2013 06.03.2011
5	Ngee Ann Polytechnic Council	-	Chairman  Chairman – Administration Committee  Chairman – Investment Committee	01.07.2011  01.04.2012  01.04.2012
6	Climate Change Network	-	Member	01.01.2011
7	Singapore Chinese Chamber of Commerce & Industry	-	Council Member  Life Member SCCC Foundation	15.03.2011  27.05.2011
8	National Research Foundation	-  -	Member  Member - Academic and Industry Group, Executive Committee	01.04.2017  06.05.2013

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	Name of Company	Company Registration Number	Nature of Appointment	Date of Appointment
9	Defence Science & Technology Agency Board	-	Member	15.03.2014
10	Nanyang Technological University	200604393R	Chairman - College Advisory Board	01.01.2015