

LIST OF DIRECTORSHIPS OF NEIL MCGREGOR

As at 3 April 2017

	Name of Company	Company Registration Number	Nature of Appointment	Date of Appointment
<u>Listed entities in Singapore Exchange</u>				
1	Sembcorp Industries Ltd (Incorporated in Singapore)	199802418D	Director	01.05.2014
<u>Non-listed entities - Incorporated in Singapore</u>				
2	Sembcorp Utilities Pte Ltd	197300648H	Chairman/ Director	01.04.2017
3	Sembcorp Environment Pte. Ltd.	199503447R	Chairman/ Director	01.04.2017
4	Sembcorp Gas Pte Ltd	199704333H	Chairman/ Director	01.04.2017
5	Sembcorp Cogen Pte Ltd	199707556E	Chairman/ Director	01.04.2017
6	Sembcorp Renewables Pte. Ltd.	201435086C	Director	01.04.2017
7	Sembcorp Development Ltd.	197600209C	Chairman/ Director	01.04.2017
8	Singapore-Sichuan Investment Holdings Pte. Ltd.	200902142K	Director	01.04.2017
9	Sembcorp Properties Pte. Ltd.	199507721N	Chairman/ Director	01.04.2017
<u>Incorporated in United Kingdom</u>				
10	Sembcorp Utilities (UK) Limited	4636301	Chairman/ Director	01.04.2017
<u>Incorporated in India</u>				
11	Thermal Powertech Corporation India Limited	57031	Director	01.04.2017
12	Sembcorp Gayatri Power Limited	U40102AP2008PL C059628	Director	01.04.2017
13	Sembcorp Green Infra Limited	U45400DL2008PL C213287	Chairman/ Director	01.04.2017

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<u>External Appointments</u>				
14	Certis CISCO Security Pte. Ltd.	200410167W	Director	15.08.2014
15	Energy Studies Institute – National University of Singapore	200604346E	Member	01.11.2007