



**HIAP SENG INDUSTRIES LTD**  
(Company Registration No. 202200187H)

**UNAUDITED CONDENSED FULL YEAR FINANCIAL STATEMENTS  
FOR THE SECOND HALF AND FULL YEAR ENDED  
31 MARCH 2026**

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**A. Condensed Interim Consolidated Statement of Profit or Loss and Other Comprehensive Income  
For the second half and full financial year ended 31 March 2026**

	Note	Group			Group		
		6 months ended	6 months ended	Changes	12 months ended	12 months ended	Changes
		31/3/2026	31/3/2025		31/03/2026	31/03/2025	
SS'000	SS'000	%	SS'000	SS'000	%		
Revenue	5	13,432	10,238	31.2	24,417	22,862	6.8
Cost of services rendered		(9,636)	(6,429)	49.9	(17,937)	(15,467)	16.0
<b>Gross profit</b>		<b>3,796</b>	<b>3,809</b>	<b>(0.3)</b>	<b>6,480</b>	<b>7,395</b>	<b>(12.4)</b>
Gross profit margin		28.3%	37.2%		26.5%	32.3%	
Other income	7(a)	583	373	56.3	1,125	890	26.4
Other gains/ (losses) – net	7(b)	(96)	656	NM	(30)	2,901	NM
Expenses							
-Administrative expenses		(2,346)	(2,326)	0.9	(3,994)	(4,211)	(5.2)
-Finance costs	7(d)	-	(3)	NM	-	(9)	NM
Share of profit of associated companies		4	10	(63.9)	2	13	(84.6)
<b>Profit before tax</b>		<b>1,941</b>	<b>2,519</b>	<b>(22.9)</b>	<b>3,583</b>	<b>6,979</b>	<b>(48.7)</b>
Income tax (expenses)/ credit	8	(376)	(375)	0.4	(745)	(783)	(4.8)
<b>Net profit after tax</b>		<b>1,565</b>	<b>2,144</b>	<b>(27.0)</b>	<b>2,838</b>	<b>6,196</b>	<b>(54.2)</b>
<b>Other comprehensive income/(loss)</b>							
Items that may be reclassified subsequently to profit or loss:							
– Currency translation differences arising from consolidation		147	263	(44.2)	23	(667)	NM
Items that will not be reclassified subsequently to profit or loss:							
– Fair value gains/(losses) – equity investments	11	(633)	194	NM	(633)	194	NM
<b>Total comprehensive income for the year</b>		<b>1,079</b>	<b>2,601</b>	<b>(58.5)</b>	<b>2,228</b>	<b>5,723</b>	<b>(61.1)</b>
<b>Profit attributable to:</b>							
Equity holders of the Company		<b>1,565</b>	<b>2,144</b>		<b>2,838</b>	<b>6,196</b>	
<b>Total comprehensive income attributable to:</b>							
Equity holders of the Company		<b>1,079</b>	<b>2,601</b>		<b>2,228</b>	<b>5,723</b>	
<b>Basic earnings per share (cents per share)</b>		<b>0.03</b>	<b>0.1</b>		<b>0.06</b>	<b>0.2</b>	
<b>Diluted earnings per share (cents per share)</b>		<b>0.03</b>	<b>0.1</b>		<b>0.06</b>	<b>0.2</b>	

**Notes**

- N.M. – Not Meaningful

**B. Condensed Statement of Financial Position**  
**As at 31 March 2026**

	<u>Note</u>	<u>Group</u>		<u>Company</u>	
		<u>As at</u>	<u>As at</u>	<u>As at</u>	<u>As at</u>
		<u>31/3/2026</u>	<u>31/03/2025</u>	<u>31/3/2026</u>	<u>31/03/2025</u>
		<u>S\$'000</u>	<u>S\$'000</u>	<u>S\$'000</u>	<u>S\$'000</u>
<b>ASSETS</b>					
<b>Current assets</b>					
Cash and cash equivalents	10	24,381	23,655	9,532	9
Trade and other receivables		6,233	2,770	1,358	7,705
Other current assets		513	602	16	6
		<u>31,127</u>	<u>27,027</u>	<u>10,906</u>	<u>7,720</u>
<b>Non-current assets</b>					
Investments in associated companies		292	290	-	-
Investment in property		217	243	-	-
Investments in subsidiaries		-	-	16,524	16,524
Property, plant and equipment		8,848	7,252	-	-
Financial assets, at FVOCI	11	580	1,213	-	-
		<u>9,937</u>	<u>8,998</u>	<u>16,524</u>	<u>16,524</u>
<b>Total assets</b>		<u>41,064</u>	<u>36,025</u>	<u>27,430</u>	<u>24,244</u>
<b>LIABILITIES</b>					
<b>Current liabilities</b>					
Trade and other payables		4,889	3,789	88	88
Contract liabilities		-	-	-	-
Taxation		742	783	-	-
Lease liabilities		-	-	-	-
		<u>5,631</u>	<u>4,572</u>	<u>88</u>	<u>88</u>
<b>Total liabilities</b>		<u>5,631</u>	<u>4,572</u>	<u>88</u>	<u>88</u>
<b>NET ASSETS</b>		<u><b>35,433</b></u>	<u><b>31,453</b></u>	<u><b>27,342</b></u>	<u><b>24,156</b></u>
<b>EQUITY</b>					
<b>Capital and reserves attributable to the Company's equity holders</b>					
Share capital	13	26,341	24,142	26,341	24,142
Other reserves	14	4,369	36,157	-	-
(Accumulated losses)/Retained earnings		4,723	(28,846)	1,001	14
<b>TOTAL EQUITY</b>		<u><b>35,433</b></u>	<u><b>31,453</b></u>	<u><b>27,342</b></u>	<u><b>24,156</b></u>

**C. Condensed Interim Statements of Changes In Equity**  
**For financial year ended 31 March 2026**

<b>The Group</b>	<b>Share capital</b>	<b>Other reserves</b>	<b>Retained earnings</b>	<b>Total equity</b>
	<b>S\$'000</b>	<b>S\$'000</b>	<b>S\$'000</b>	<b>S\$'000</b>
<b>As at 1 April 2025</b>	<b>24,142</b>	<b>36,157</b>	<b>(28,846)</b>	<b>31,453</b>
Profit for the period	-	-	2,838	2,838
Other comprehensive income for the period	-	(610)	-	(610)
Total comprehensive income for the period	-	(610)	2,838	2,228
Contributions to and distributions to owners of the Company:				
Capital reduction exercise <sup>(1)</sup>	-	(31,178)	31,178	-
Dividends	-	-	(447)	(447)
Issuance of shares to option holder	2,199	-	-	2,199
Total transactions with owners, recognised directly in equity	2,199	(31,178)	30,731	1,752
<b>As at 31 March 2026</b>	<b>26,341</b>	<b>4,369</b>	<b>4,723</b>	<b>35,433</b>

<b>The Group</b>	<b>Share capital</b>	<b>Other reserves</b>	<b>Retained earnings</b>	<b>Total equity</b>
	<b>S\$'000</b>	<b>S\$'000</b>	<b>S\$'000</b>	<b>S\$'000</b>
<b>As at 1 April 2024</b>	<b>18,142</b>	<b>36,630</b>	<b>(35,042)</b>	<b>19,730</b>
Profit for the period	-	-	6,196	6,196
Other comprehensive income for the period	-	(473)	-	(473)
Total comprehensive income for the period	-	(473)	6,196	5,723
Contributions to and distributions to owners of the Company:				
Issuance of shares to option holder	6,000	-	-	6,000
Total transactions with owners, recognised directly in equity	6,000	-	-	6,000
<b>As at 31 March 2025</b>	<b>24,142</b>	<b>36,157</b>	<b>(28,846)</b>	<b>31,453</b>

**Note:**

- (1) Hiap Seng Engineering Ltd, a wholly-owned subsidiary of the Company, carried out a capital reduction exercise pursuant to Section 78(1)(c) and the solvency requirement under Section 78C(3) of the Companies Act 1967, by reducing its share capital from \$36,178,000 to \$5,000,000 through the cancellation of share capital and applying the same amount towards the write-off of part of the accumulated losses.

The purpose of the proposed capital reduction is to write off the accumulated losses with a view to restructuring the finances of the subsidiary. This serves to rationalize the subsidiary's balance sheet to more accurately reflect the value of its underlying assets and the subsidiary's overall financial position.

### C. Condensed Interim Statements of Changes In Equity

<b>Company</b>	<b>Share capital</b>	<b>Retained earnings</b>	<b>Total equity</b>
	<b>S\$'000</b>	<b>S\$'000</b>	<b>S\$'000</b>
As at 1 April 2025	24,142	14	24,156
Total comprehensive income for the period	-	1,434	1,434
Dividends	-	(447)	(447)
Issue during the period	2,199	-	2,199
<b>As at 31 March 2026</b>	<b>26,341</b>	<b>1,001</b>	<b>27,342</b>

  

<b>Company</b>	<b>Share capital</b>	<b>Retained earnings</b>	<b>Total equity</b>
	<b>S\$'000</b>	<b>S\$'000</b>	<b>S\$'000</b>
As at 1 April 2024	18,142	2	18,144
Total comprehensive income for the period	-	12	12
Issue during the period	6,000	-	6,000
<b>As at 31 March 2025</b>	<b>24,142</b>	<b>14</b>	<b>24,156</b>

**D. Condensed Interim Consolidated Statement of Cash Flows**  
**As at 31 March 2026**

	<b>Group</b>	
	<b>As at 31/03/2026 S\$'000</b>	<b>As at 31/03/2025 S\$'000</b>
<b>Cash flows from operating activities:</b>		
Total profit before tax	3,583	6,979
<b>Adjustments for:</b>		
Reversal of bad debts written off	-	48
Write back of financial assets and contract assets	-	(6)
Depreciation	897	1,137
Net gain on disposal of property, plant and equipment	(18)	(1,145)
Property, plant and equipment written off	-	109
Gain on waiver of debts	-	(834)
Unrealised currency translation (gain)/losses	7	(713)
Interest expense	-	9
Interest income	(478)	(338)
Share of profit of associated companies	(2)	(13)
	3,989	5,233
<b>Change in working capital, net of effects from acquisition and disposal of subsidiaries:</b>		
Trade and other receivables	(3,463)	4,355
Other current assets	89	412
Contract liabilities	-	(5)
Trade and other payables and provision	1,125	(862)
Net cash generated from operating	1,740	9,133
Income tax paid	(786)	-
<b>Net cash generated from operating activities</b>	954	9,133
<b>Cash flows from investing activities:</b>		
Proceeds from disposal of property, plant and equipment	18	1,229
Purchases of property, plant and equipment	(2,493)	(6,574)
Interest received	478	338
Release/(placement) of fixed deposits	5,334	(8,065)
<b>Net cash generated from/(used in) investing activities</b>	3,337	(13,072)
<b>Cash flows from financing activities</b>		
Dividends paid to equity holders of the Company	(447)	-
Interest paid	-	(9)
Issue of shares	2,199	6,000
Repayment of principal portion of lease liabilities	-	(791)
<b>Net cash generated from financing activities</b>	1,752	5,200
<b>Net increase in cash and cash equivalents</b>	6,043	1,261
Effect of currency translation on cash and cash equivalents	17	51
Beginning of the financial year	15,590	14,278
<b>End of the financial year</b>	21,650	15,590
<b>Cash and cash equivalents represented by:</b>		
Bank and cash balances	21,650	15,590

## **E. Notes to the condensed interim consolidated financial statements**

### **1. Corporate information**

Hiap Seng Industries Ltd (the “Company”) is listed on the Singapore Exchange and incorporated and domiciled in Singapore. The address of its registered office is 28 Tuas Crescent, Singapore 638719.

These condensed interim consolidated financial statements as at and for the six months ended 31 March 2026 comprise the Company and its subsidiaries (collectively, the “Group”).

The principal activities of the Company consist of the provision of building construction, engineering, procurement, construction and plant maintenance services for oil and gas and energy sectors and, provision of process and industrial plant engineering and consultancy services.

### **2. Basis of preparation**

The consolidated financial statements of the Company and its subsidiary companies collectively, the Group, and the balance sheet and statement of changes in equity of the Company have been prepared in accordance with Singapore Financial Reporting Standards (International) (SFRS(I)).

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 3. The financial statements are presented in Singapore Dollars (\$) or SGD) and all values in the tables are rounded to the nearest thousand (\$'000) as indicated.

#### **2.1 New and amended standards adopted by the Group**

A number of amendments to Standards have become applicable for the current reporting period. The Group did not have to change its accounting policies or make retrospective adjustments as a result of adopting those standards.

#### **2.2 Use of judgements and estimates**

In preparing the condensed interim financial statements, management has made judgements, estimates and assumptions that affect the application of the accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

The significant judgements made by management in applying the Group’s accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated audited financial statements for the year ended 31 March 2025.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

Management is of the opinion that any instances of application of judgements are not expected to have a significant effect on the amounts recognised in the condensed interim financial statements. Information about assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities within the next interim period were the same as those that have applied to the consolidated financial statements as at and for the year ended 31 March 2025.

### **3. Critical accounting estimates, assumptions and judgements**

The key assumptions concerning the future and other critical accounting estimates at the balance sheet date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next interim period were the same as those that have applied to the consolidated financial statements as at and for the year ended 31 March 2025.

## E. Notes to the condensed interim consolidated financial statements

### 4. Seasonal operations

The Group's businesses are not affected significantly by seasonal or cyclical factors during the financial period from 1 April 2025 to 31 March 2026.

### 5. Segment information

Management together have determined the operating segments based on the reports that are used to make strategic decisions. Management comprises the Chief Executive Officer and Executive Director and the general managers of each business segment.

During the financial year under review, the management considers its business segment being the Plant construction and maintenance given the Company is now focusing on its core competencies.

Other services include investment holding but this is not included within the reportable operating segments as it is not included in the reports provided to the management.

The segment information provided to the management team for the reportable segments for the period ended 31 March 2026 and 31 March 2025 is as follows:

#### 5.1 Reportable segments

	<b>Plant construction and maintenance</b>	<b>Total</b>
	<b>\$'000</b>	<b>\$'000</b>
<i>Six months ended 31 March 2026</i>		
<b>Revenue</b>		
Revenue from external parties	13,432	13,432
<b>Adjusted EBITDA</b>	<b>2,146</b>	<b>2,146</b>
Depreciation	(449)	(449)
Share of profit of associated company	4	4
<i>Financial year ended 31 March 2026</i>		
<b>Revenue</b>		
Revenue from external parties	24,417	24,417
<b>Adjusted EBITDA</b>	<b>4,002</b>	<b>4,002</b>
Depreciation	(897)	(897)
Share of profit of associated company	2	2
<i>As at 31 March 2026</i>		
<b>Segment assets</b>	<b>40,484</b>	<b>40,484</b>
Segment assets include:		
Investment in associated companies	292	292
Additions to:		
- Property, plant and equipment	(2,493)	(2,493)
<b>Segment liabilities</b>	<b>(5,631)</b>	<b>(5,631)</b>

## E. Notes to the condensed interim consolidated financial statements

### 5. Segment information (continued)

	<b>Plant construction and maintenance</b>	<b>Total</b>
	<b>\$'000</b>	<b>\$'000</b>
<i>Six months ended 31 March 2025</i>		
<b>Revenue</b>		
Revenue from external parties	10,238	10,238
<b>Adjusted EBITDA</b>	<b>2,974</b>	<b>2,974</b>
Depreciation	(636)	(636)
Share of profit of associated company	10	10
<i>Financial year ended 31 March 2025</i>		
<b>Revenue</b>		
Revenue from external parties	22,862	22,862
<b>Adjusted EBITDA</b>	<b>7,787</b>	<b>7,787</b>
Depreciation	(1,137)	(1,137)
Share of profit of associated company	14	14
<i>As at 31 March 2025</i>		
<b>Segment assets</b>	<b>34,812</b>	<b>34,812</b>
Segment assets include:		
Investment in associated companies	290	290
Additions to:		
- Property, plant and equipment	(6,574)	(6,574)
<b>Segment liabilities</b>	<b>(4,572)</b>	<b>(4,572)</b>

a. A reconciliation of adjusted EBITDA to profit before tax is provided as below –

	<b>6 months ended 31/3/2026 \$'000</b>	<b>6 months ended 31/3/2025 \$'000</b>	<b>12 months ended 31/3/2026 \$'000</b>	<b>12 months ended 31/3/2025 \$'000</b>
EBITDA	2,146	2,974	4,002	7,787
Depreciation of property, plant and equipment	(449)	(636)	(897)	(1,137)
Finance expense	-	(3)	-	(9)
Interest income	244	184	478	338
Profit before tax	1,941	2,519	3,583	6,979

## E. Notes to the condensed interim consolidated financial statements

b. Segments' assets are reconciled to total assets as follows –

	As at 31/3/2026	As at 31/3/2025
	\$'000	\$'000
Segment assets for reportable segments	40,484	34,812
Financial assets, at FVOCI	580	1,213
Total assets	<u>41,064</u>	<u>36,025</u>

c. Segments' liabilities are reconciled to total liabilities as follows –

	As at 31/3/2026	As at 31/3/2025
	\$'000	\$'000
Segment liabilities	5,631	4,572
Lease liabilities	-	-
Total liabilities	<u>5,631</u>	<u>4,572</u>

d. Disaggregation of Revenue

The Group derives revenue from the transfer of goods and services over time and at a point in time in the following revenue streams.

	At a point in time	Over time	Total
	S\$'000	S\$'000	S\$'000
<i>Six months ended 31 March 2026</i>			
Maintenance services	-	12,780	12,780
Construction contract	-	633	633
Others	19	-	19
<b>Total</b>	<b>19</b>	<b>13,413</b>	<b>13,432</b>

<i>Six months ended 31 March 2025</i>			
Maintenance services	-	9,830	9,830
Others	408	-	408
<b>Total</b>	<b>408</b>	<b>9,830</b>	<b>10,238</b>

	At a point in time	Over time	Total
	S\$'000	S\$'000	S\$'000
<b>12 months ended 31 March 2026</b>			
Maintenance services	-	23,645	23,645
Construction contract	-	708	708
Others	64	-	64
<b>Total</b>	<b>64</b>	<b>24,353</b>	<b>24,417</b>

<b>12 months ended 31 March 2025</b>			
Maintenance services	-	22,594	22,594
Others	268	-	268
<b>Total</b>	<b>268</b>	<b>22,594</b>	<b>22,862</b>

## E. Notes to the condensed interim consolidated financial statements

### Geographical information

	Revenue	
	As at 31/03/2026 S\$'000	As at 31/03/2025 S\$'000
<i>Six months ended –</i>		
Singapore	13,432	10,238
<b>Total</b>	<b>13,432</b>	<b>10,238</b>
<i>Financial year ended –</i>		
Singapore	24,417	22,862
<b>Total</b>	<b>24,417</b>	<b>22,862</b>

### A breakdown of sales

	As at 31/03/2026 S\$'000	As at 31/03/2025 S\$'000	% increase/ (decrease) %
Sales reported for the first half year	10,985	12,624	(13)
Net profit after tax reported for the first half year	1,273	4,052	(69)
Sales reported for the second half year	13,432	10,238	31
Net profit after tax reported for second half year	1,565	2,144	(27)

## 6. Financial assets and financial liabilities

Set out below is an overview of the financial assets and financial liabilities of the Group as 31 March 2026 and 31 March 2025.

	Group		Company	
	As at 31/3/2026 S\$'000	As at 31/03/2025 S\$'000	As at 31/3/2026 S\$'000	As at 31/03/2025 S\$'000
<b>Financial assets</b>				
Cash and cash equivalents, at amortised cost	24,381	23,655	9,532	9
Trade and other receivables, at amortised cost	6,233	2,770	388	7,705
Deposits	513	602	16	6
	<b>31,127</b>	<b>27,027</b>	<b>9,936</b>	<b>7,720</b>
<b>Financial liabilities</b>				
Trade and other payables, at amortised cost	4,889	3,789	88	88
Taxation	742	783	-	-
	<b>5,631</b>	<b>4,572</b>	<b>88</b>	<b>88</b>

## 7. Profit before taxation

	Group		Group	
	6 months ended 31/03/2026 S\$'000	6 months ended 31/03/2025 S\$'000	12 months ended 31/03/2026 S\$'000	12 months ended 31/03/2025 S\$'000
<b>(a) Other income</b>				
Premise rental income	297	189	570	547
Rental of equipment	-	(2)	-	-
Dividend from unquoted shares	42	-	74	-
Interest income	244	184	478	338
Government grant income	-	2	3	5
<b>Total other income</b>	<b>583</b>	<b>373</b>	<b>1,125</b>	<b>890</b>

## E. Notes to the condensed interim consolidated financial statements

### Profit before taxation (continued)

	Group		Group	
	6 months ended 31/03/2026	6 months ended 31/03/2025	12 months ended 31/03/2026	12 months ended 31/03/2025
	S\$'000	S\$'000	S\$'000	S\$'000
<b>(b) Other gains/(losses) - net</b>				
Bad debts written off	-	(11)	-	(41)
Currency exchange (loss)/gain - net	(96)	(176)	(51)	741
Net gain on disposal of property, plant and equipment	-	(16)	18	1,145
Property, plant and equipment written off	-	-	-	(109)
Gain on waiver of debts	-	834	-	834
Sundry gain	-	25	3	331
	<b>(96)</b>	<b>656</b>	<b>(30)</b>	<b>2,901</b>
<b>(c) Included in the cost of services rendered and administrative expenses are:</b>				
Depreciation	(449)	(636)	(897)	(1,137)
<b>(d) Finance costs</b>				
- Interest expenses on lease liabilities	-	3	-	9
	-	3	-	9

### Related party transactions

The following related party transactions took place between the Group and related parties at terms agreed between the parties:

	Group		Group	
	6 months ended 31/03/2026	6 months ended 31/03/2025	12 months ended 31/03/2026	12 months ended 31/03/2025
	S\$'000	S\$'000	S\$'000	S\$'000
<b>Sales and purchases of goods and services</b>				
Computer maintenance fees paid to an associated company	9	23	16	33
Purchase of equipment from an associate company	12	1	12	32
Material purchases from related party	39	15	45	15
Maintenance services render charge to related party	17	25	32	35
Purchase of equipment from related party	-	74	-	74
Equipment lease charge to related party	265	170	487	170

## 8. Taxation

The Group calculates the period income tax expense using the tax rate that would be applicable to the expected total annual earnings. The major components of income tax expense in the condensed interim consolidated statement of profit or loss are:

	Group		Group	
	6 months ended 31/03/2026	6 months ended 31/03/2025	12 months ended 31/03/2026	12 months ended 31/03/2025
	S\$'000	S\$'000	S\$'000	S\$'000
Current income tax expense	376	375	745	783
Income tax expense	<b>376</b>	<b>375</b>	<b>745</b>	<b>783</b>

## 9. Net asset value

## E. Notes to the condensed interim consolidated financial statements

	Group		Company	
	As at 31/3/2026	As at 31/03/2025	As at 31/3/2026	As at 31/03/2025
Net asset value per ordinary share (in cents)	0.7	0.7	0.5	0.5

### 10. Cash and cash equivalents

	Group		Company	
	6 months ended 31/03/2026	6 months ended 31/03/2025	12 months ended 31/03/2026	12 months ended 31/03/2025
	S\$'000	S\$'000	S\$'000	S\$'000
Cash at and on hand	1,849	1,990	132	9
Short-term bank deposits	22,532	21,665	9,400	-
	24,381	23,655	9,532	9
Less: Fixed deposit	(2,731)	(8,065)	-	-
Cash and cash equivalents in the statement of cash flows	<b>21,650</b>	<b>15,590</b>	<b>9,532</b>	<b>9</b>

### 11. Financial assets at fair value through other comprehensive income

	Group	
	As at 31/3/2026	As at 31/03/2025
	S\$'000	S\$'000
Beginning of financial year	1,213	1,019
Dividend received in shares	-	-
Net fair value changes	(633)	194
End of financial year	<b>580</b>	<b>1,213</b>

The financial assets at FVOCI comprised an investment in unlisted equity securities in Vietnam, which is classified as Level 3 of the fair value measurement hierarchy (Note 11.1).

The Group estimates the fair value of financial assets at FVOCI classified as Level 3 based on the share price of other comparable companies, or the actual price dictated by a recent transaction. Adjustments, using available public data on comparable transaction to measures the fair value where applicable.

The management review the appropriateness and reliability of the fair value of the financial assets and the Group's share in the investee's fair market value, for financial reporting purposes.

An increase/decrease in the market value of the investee will lead to an increase/decrease in the fair value of financial assets at FVOCI of the Group.

#### 11.1. Fair value measurement

Assets and liabilities recognised and measured at fair value are classified by level of the following fair value measurement hierarchy:

- quoted prices (unadjusted) in active markets for identical assets or liabilities (Level 1);
- inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices) (Level 2); and
- inputs for the asset or liability that are not based on observable market data (unobservable inputs) (Level 3).

### 12. Property, plant and equipment

## E. Notes to the condensed interim consolidated financial statements

During the year ended 31 March 2026, the Group acquired assets amounting to S\$2.5 million (31 March 2025: \$6.6 million) and disposed of assets with carrying amounts of \$Nil (31 March 2025: \$0.2 million). The significant increase in property, plant and equipment is primarily attributable to the Group's construction work in progress for a workers' dormitory, which obtained its Temporary Occupation Permit in April 2026.

### 13. Share capital

	<b>The Group and The Company</b>			
	<b>As at 31/3/2026</b>		<b>As at 31/03/2025</b>	
	<b>Number of shares</b>	<b>Amount</b>	<b>Number of shares</b>	<b>Amount</b>
	<b>'000</b>	<b>S\$'000</b>	<b>'000</b>	<b>S\$'000</b>
<b><u>Issued and fully paid ordinary shares</u></b>				
As at beginning of the financial year	4,479,265	24,142	3,374,292	18,142
Issuance of shares to new subscribers	368,324	2,199	1,104,973	6,000
	<b>4,847,589</b>	<b>26,341</b>	<b>4,479,265</b>	<b>24,142</b>

The Company did not hold any treasury shares as at 31 March 2026.

The Company's subsidiaries do not hold any shares in the Company as at 31 March 2026 and 31 March 2025.

During the year, Tian Yuan exercise its option to subscribe 368,324,125 shares.

### 14. Other reserves

	<b>Group</b>	
	<b>As at 31/3/2026</b>	<b>As at 31/3/2025</b>
	<b>\$'000</b>	<b>\$'000</b>
Composition:		
Currency translation reserve	3,040	3,017
Merger reserve	3,351	34,529
Fair value reserve	(2,022)	(1,389)
	<b>4,369</b>	<b>36,157</b>

The merger reserve decreased due to a capital reduction exercise undertaken by Hiap Seng Engineering Ltd, a wholly-owned subsidiary of the Company.

## **F. Other information required by Listing Rule Appendix 7.2**

### **1. Review**

The condensed consolidated statement of financial position of the Group as at 31 March 2026 and the related condensed consolidated profit or loss and other comprehensive income, condensed consolidated statement of changes in equity and condensed consolidated statement of cash flows for the six-month period then ended and certain explanatory notes have not been audited or reviewed.

### **2. Review of performance of the Group**

#### **2H FY2026 vs 2H FY2025**

The revenue for 2H FY2026 increased by \$3.2 million from \$10.2 million in 2H FY2025 to \$13.4 million, mainly due to higher volumes of maintenance and shutdown activities carried out in 2H FY2026.

Other (losses)/gains decreased by \$0.7 million in 2H FY2026, largely due to a \$0.8 million reduction in gains from the waiver of debts.

The administrative expenses remain stable due to the implementation of prudent cost controls measures undertaken by the Group, along with improved workforce productivity.

#### **FY2026 vs FY2025**

The revenue for FY2026 increased by \$1.5 million from \$22.9 million in FY2025 to \$24.4 million, mainly due to higher volumes of maintenance and shutdown activities carried out in FY2026.

The significant decrease of \$2.9 million in other gains for FY2026 was primarily due to reductions in currency exchange gains of \$0.8 million, gains on disposal of property, plant and equipment of \$1.1 million, gains from the waiver of debts of \$0.8 million, and sundry gains of \$0.3 million.

The administrative expenses decreased by \$0.2 million compared to S\$4.2 million in FY2025. The drop in administration expenses in FY2026 was mainly due to saving in electricity costs following the installation of a solar system, as well as lower professional fees.

The Group's operating profit for FY2026 decreased by \$0.5 million from \$4.1 million in FY2025 to \$3.6 million in FY2026. This reflects the Group's profit before tax after adjusting for other gains/(losses), representing the core profitability of the business for the year.

#### **Balance Sheet Review**

The Group's trade and other receivables increased by \$3.4 million from \$2.8 million as at 31 March 2025 to \$6.2 million as at 31 March 2026 mainly due to trade receivables invoices that have not yet fallen due. The Group's cash and cash equivalents increased from \$23.7 million as at 31 March 2025 to \$24.4 million as at 31 March 2026 mainly due to cash proceeds of \$2.2 million from the issuance of new shares, partially offset by funds used for additions to property, plant and equipment, including construction work-in-progress relating to a workers' dormitory.

Non-current assets increased by \$0.9 million, mainly due to increase of property, plant and equipment of \$1.5 million and partial offset by reduce in value of financial assets of \$0.6 million during the financial year.

The Group's trade and other payables increased by \$1.1 million from \$3.8 million as at 31 March 2025 to \$4.9 million as at 31 March 2026, mainly due to trade and other payables that had not yet fallen due during the year, as well as the accrual of operating expenses.

#### **Cash Flow Statement Review**

The Group recorded a net increase in cash position of \$6.0 million arising from a positive cashflow from operating activities of \$1.0 million, investing activities of \$3.3 million and financing activities of \$1.7 million.

## F. Other information required by Listing Rule Appendix 7.2

### 3. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results

No forecast or prospect statement was disclosed to shareholders for the financial year ended 31 March 2026.

### 4. A commentary at the date of announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

The Group continues to operate in a highly competitive industry environment, which exerts downward pressure on pricing across its core sectors. At the same time, operating costs remain elevated due to several factors, including tightening foreign workforce policies, strong nationwide demand for external foreign worker dormitories, and a persistently high inflationary environment.

The Group's operating landscape has also been influenced by geopolitical developments in early 2026, particularly the Middle East conflict. This situation may affect demand for the Group's services from its clients and could further increase operating costs through higher utilities and fuel expenses, as well as broader inflationary pressures from service providers and suppliers.

In response, the Group will continue to implement prudent and targeted initiatives to mitigate cost pressures, and enhance its competitiveness. These include both ongoing and previously implemented measures such as the installation of a solar energy system, the development of an in-house workplace training centre, and the construction of a foreign workers' dormitory at its headquarters, all designed to reduce exposure to rising costs, reduce inefficiencies and improve productivity.

Supported by a healthy balance sheet, the Group will also remain vigilant and selective in pursuing development, investment, and diversification opportunities. It will ensure that any growth initiatives are aligned with its long-term objectives of profitability and sustainability.

## 5. Dividend information

### (a) Current Financial Period Reported on

Dividend proposed for the current financial period reported on.

Name of Dividend	Final
Type of Dividend	Cash
Dividend amount per ordinary share	\$0.0002 or 0.02 Singapore cent
Tax Rate	Tax exempt (one-tier)

### (b) Corresponding Period of the Immediate Preceding Financial Year

Any dividend declared for the corresponding period of the immediate preceding financial year?

No.

### (c) Date payable

The payment of the recommended final tax exempt (one-tier) dividend of 0.02 Singapore cents per share will be subject to shareholders' approval to be obtained at the coming Annual General Meeting. The payment date will be announced in due course.

### (d) Books closure date

To be announced in due course.

### (e) If no dividend has been declared/recommended, a statement to that effect.

Not applicable.

**F. Other information required by Listing Rule Appendix 7.2**

**6. Interested person transactions (“IPT”)**

The Group has not obtained a general mandate from shareholders of the Company for IPT.

**7. Confirmation that the issuer has procured undertaking from all its directors and executive officers under Rule 720(1)**

The Company has received the undertakings from all its directors and executive officers (in the format as set out in Appendix 7.7) under Rule 720(1) of the Listing Manual of the SGX-ST.

**8. Disclosure of persons occupying managerial positions who are related to a director or chief executive officer or substantial shareholder**

Pursuant to Rule 704(13) of the Listing Manual, we confirm that the persons occupying managerial positions who are relatives of a director or chief executive officer or substantial shareholder of the Company are as follows:

<b>Name</b>	<b>Age</b>	<b>Family relationship with any Director, CEO and/or Substantial Shareholder</b>	<b>Current position and duties, and the year position was first held</b>	<b>Details of changes in duties and position held, if any, during the year</b>
Tan Leau Kuee	76	Father of Tan Phuay Hung, Max	Executive Director of Hiap Seng Engineering Ltd; Overseeing and advisory role on the management and strategic planning of the operations of Hiap Seng Engineering Ltd and its subsidiaries; Since February 2024	NIL

**By order of the board**

**Khua Kian Hua  
Executive Director  
30 May 2026**