



Soilbuild Construction Group Ltd

Corporate Presentation (FY2025)





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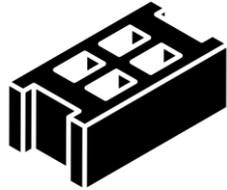


1. At a Glance

We are a leading Singapore-based builder in both private and public sectors



Construction



Precast and Prefabrication

Soilbuild Construction Group Ltd. (“**Soilbuild Construction**” or the “**Company**”, and together with its subsidiaries, the “**Group**”) has multi-disciplinary capabilities in the construction industry grouped under the two core business divisions as above.

The Group offers a full spectrum of real estate services that includes:

- **Design and Build**
- **Construction**
- **Turnkey Construction**
- **Project Management Consultancy**
- **Procurement**
- **Mechanical & Electrical Installation**

Share Information

- Listed on the Mainboard of Singapore Exchange (SGX) on **27 May 2013**
- Stock code (**Bloomberg: SOIL:SP / Reuters: SOIL.SI / SGX Stock Code: ZQM**)
- No. of issued shares: **approximately 662 million shares (as at 31 January 2026)**
- Controlling shareholder: **Mr Lim Chap Huat (approximately 78.3%)**



Latest Financial Highlights

- ✓ **Record Net Profit of S\$63.6 Million in FY2025**
- ✓ **Proposed Final Dividends of 2.5 Cents per Share**
- ✓ **Total dividend payout ratio of 31.2% based on FY2025’s net profit**



2. Awards & Accreditations

Testament to the Group's capabilities in the industry

A1 (BCA Grading)



Soil-Build (Pte.) Ltd. and SB Procurement Pte. Ltd, both wholly-owned subsidiaries of the Group, have the ability to tender for public sector projects in Singapore of an unlimited contract value.

Recognised Precaster and Prefab MEP Manufacturer



Awarded Green & Gracious Builder for 10+ Years



ISO Certified in Digitalisation



Safety Awards



Quality Assurance





2. Awards & Accreditations

Committed to positive contributions to the community





3. Competitive Strengths



Comprehensive suite of construction services

- Able to provide attractive and effective solutions, such as one-stop end-to-end construction services and project management solutions for our customers across multi-property sectors
- Our project management team of project managers, architects and engineers, offers multi-disciplinary capabilities spanning the full construction cycle that ensures seamless transition from design to delivery



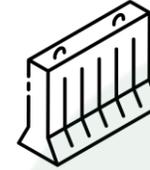
Affiliation to Soilbuild Group Holdings Ltd, an established property group in Singapore

- Potential for better order book visibility as the Group will continue to solicit for construction contracts with Soilbuild Group Holdings Ltd



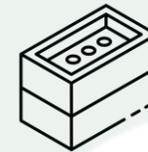
Multi-property sector approach diversifies our risks

- Capable of executing business space and both public and private residential property construction projects that allows our Group to shift our focus should there be a slowdown in any particular sector of the property market



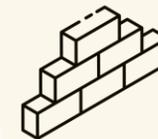
Entrench position and A1 BCA Grading pose significant barriers to entry

- It would be difficult to replicate our Group's knowledge and understanding of the construction industry and the relationship network we have established in Singapore
- Being one of the local construction companies that is graded A1 by the BCA, the Group can tender for public sector projects in Singapore of an unlimited contract value



Focus on effective cost-control and operational efficiency

- Increasing the use of pre-cast concrete work to reduce reliance on labour and shorten construction time
- Combined with our technical expertise and established working experience, we will continuously explore and adopt more techniques, systems and technologies to enhance our cost efficiencies



Proven track record

- With close to 50 years of experience in the construction business, our projects have secured various awards
- We believe that our track record has earned the confidence of our customers as well as architects and consultants who have worked with us in the past



4. Track Record

A sterling award-winning portfolio of residential and business space properties



Leica Microsystems

A&A Works for Block of 3-sty production with Warehouse & Carpark, Block of 5-sty Office with Industrial Canteen, Roof Garden and Ancillary Facilities

Date of Completion:
4th Quarter 2023

BCA Green Mark Platinum



Pall Lion

A&A Works to Existing 3-sty Single User Industrial Development with Ancillary Office, Industrial Canteen and Utilities Block

Date of Completion:
4th Quarter 2023



Soitec

Building of a high-tech manufacturing facility with cleanroom capabilities and a warehouse at Pasir Ris

Date of Completion:
2nd Quarter 2025

BCA Green Mark Platinum



DB Schenker

Building of a sustainable and energy efficient logistics facilities at Greenwich Drive

Date of Completion:
2nd Quarter 2025

- **BCA Green Mark Platinum**
- **Green Mark Zero Energy**
- **Leadership in Energy and Environmental Design (“LEED”) Gold**
- **LEED Zero Carbon**
- **BCA Project of the Year Finalist - Industrial Category (2025)**



4. Track Record

A sterling award-winning portfolio of residential and business space properties



Tai Seng Exchange

4 Blocks of 8 & 9-storey Multiple User General Industrial Factory Development with Carparks, Industrial Canteen and other Ancillary Facilities

Date of Completion: Feb 2023

BCA Green Mark Platinum



2 Pioneer Sector 1

4-storey Multi User Ramp-up Warehouse Development with Ancillary Facilities and Temporary Industrial Canteen

Date of Completion: Mar 2023



Ascent @ Gambas

8-storey Multiple-user General Industrial Factory with Ancillary Canteen and Office At Gambas Way (Sembawang Planning Area)

Date of Completion: Apr 2023



Verticus

Condominium project, located in the heart of Balestier, (Single block of 28-Storey Residential Development with a total of 162 units)

Date of Completion: Jul 2024



4. Track Record

A sterling award-winning portfolio of residential and business space properties



REVV @ Corporation Drive

10-Storey Multiple-User General Industry Factory With Temporary Ancillary Industrial Canteen And Mezzanine For Ancillary Office

Date of Completion: Feb 2022



JTC Bedok Food City

6-Storey Ramp-Up Multiple-User Food Factory with 5-storey Mezzanine Floors, Ancillary Workers' Living Quarters, Industrial Canteen and Ancillary Facilities

Date of Completion: Mar 2021



Tuas Bay Close

7-storey Ramp-up Multiple-user General Industrial Factory, A Temporary Ancillary Staff Canteen And Other Ancillary Facilities

Date of Completion: Apr 2021



Tuas South Avenue

8-storey Ramp-up Multiple-user Food Factory with Mezzanine

Date of Completion: Oct 2025



5. Leadership

Experienced management team



Mr. Lim Chap Huat
Executive Chairman



Mr. Lim Han Ren
Executive Director and Group CEO



Mr. Chua Meng Kim
Chief Operations Officer



Mr. Andy Koh
Chief Operations Officer



Mr. Sim Teck Wui
Chief Commercial Officer



Mr. Lim Thiam Lay
Director, Mechanical &
Electrical



Mr. Zhang LiPing
General Manager, Precast and
Prefabrication Business



Mr. Gerald Ho
Head of Digitalisation /
Project Director



Mr. Toh Yiqiang
Group Financial Controller



6. Integrated Construction & Precast Hub (ICPH)

Established manufacturing facilities in Singapore and Malaysia

- Our ICPH facility was commissioned in 2019 with the adoption of **Design for Manufacturing and Assembly (DfMA)** principles
- **Complementary manufacturing facilities in Malaysia** for precast building components including PPVC modules

Key Features of ICPH:

- Automated Concrete Circulation Plant
- Hollow Core Plant
- Automated Steel Fabrication Plant
- Automated Stockyard System

Advantages:

- Shorter construction period
- Improved workmanship
- Reduced dependency on labour

Advanced Hollowcore Production Lines & Installation Expertise



Carousel Production Line

Cutting-edge technology which offers high efficiency & consistency in precast element production



On Site Expertise

Timely delivery of high-quality precast components for installation on site (photo reference: 2PS1 project)

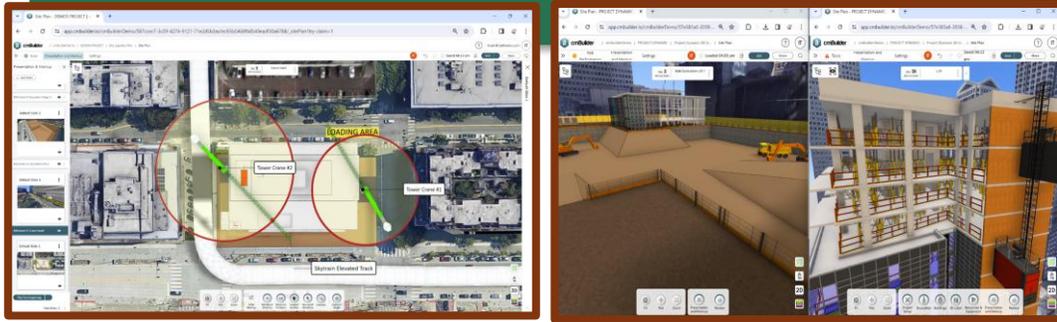




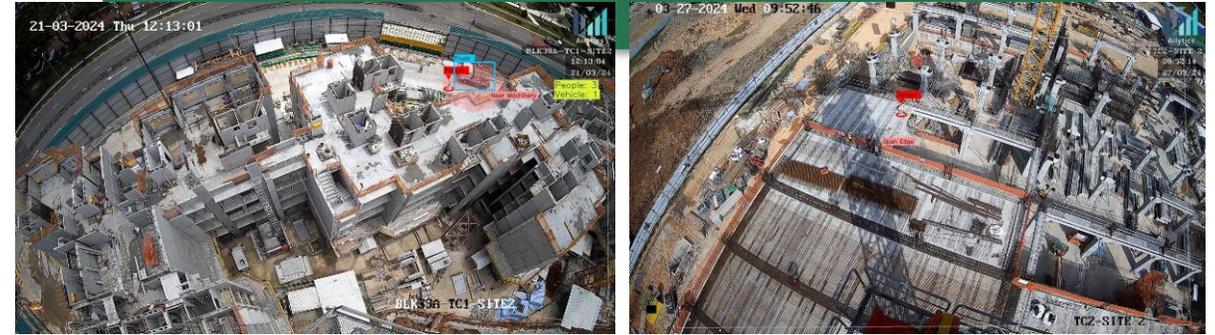
7. Digitalisation & Technology Initiatives

Enhancing our efficiency and safety standards

Building Information Modelling (BIM) Simulation for Construction & Safety Planning



Safety Monitoring Devices (using AI CCTV analytics)



Site notification
via Telegram App

7. Digitalisation & Technology Initiatives

Enhancing our project delivery visualisation





7. Digitalisation & Technology Initiatives

Enhancing our project delivery visualisation





8. Sustainable Builder

Our 3R (reduce, reuse, recycle) approach

Ampd Enertainer™ Battery Energy Storage Systems



- **Reducing carbon footprint:** At least 50% carbon reduction compared to diesel generators of a similar capacity
- **Improving productivity:** Zero recharging downtime and near-zero annual maintenance downtime
- **Reduced noise pollution:** 32 times quieter compared to generators of a similar capacity, reducing noise pollution

Solar Panels for Site Offices



- **Reducing carbon footprint:** Clean, renewable energy for certain operations of site office
- **Improving productivity:** Location-tagging with information storage system for easy retrieval of data.
- **Reduced wastage:** Built to withstand harsh weather conditions and it is also highly portable & customisable (with detachable camera & adjustable pole for various layouts)

Waste Management Initiatives



- **Recycling of building materials:** For fabrication of storage shelves, racks for our onsite operations
- **Reduced wastage in material procurement:** “Take-back” schemes (75% recyclable)
- **Reducing carbon footprint:** Focus on “Just-in-time” delivery with construction consolidation centres
- **Improving productivity:** Use of BIM and off-site manufacturing

Water Recycling



- **Water conservation & sustainability:** Decreasing the need for fresh water with rainwater collected for site use
- **Environmental Protection:** Mitigates the release of pollutants into ecosystem by treating construction waste water

Electric Crawler Crane



- **Operating without diesel,** offering zero on-site emissions
- **Lower noise & reduced vibration**
- **Creating a cleaner & more comfortable work environment**
- **Expected to achieve** lower operating & maintenance costs over time

Up to 5 per cent of evaluation points for tenders will be allocated to sustainability-related considerations from 2024¹

(This will apply to construction projects with an estimated minimum value of \$50 million and ICT projects of at least about \$10 million)

1. <https://www.mof.gov.sg/news-publications/speeches/fy2023-mof-committee-of-supply-debate-speech-by-senior-minister-of-state-mr-chee-hong-tat#:~:text=Starting%20from%20FY24%2C%20for%20tenders,points%20for%20sustainability%2Drelated%20considerations>



8. Sustainable Builder

Expanding our track record as a specialised builder of green buildings

“ Our multi-category presence in the construction industry is also proving to be a key area of strength and differentiation as a sustainable builder ”

Mr Lim Han Ren, Executive Director and Group CEO

Up to 5 per cent of evaluation points for tenders will be allocated to sustainability-related considerations from 2024¹

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DB SCHENKER Industrial Building in Singapore

- ✓ Green Mark Platinum
- ✓ Green Mark Zero Energy
- ✓ Leadership in Energy and Environmental Design (“LEED”) Gold
- ✓ LEED Zero Carbon
- ✓ BCA Project of the Year Finalist - Industrial Category (2025)



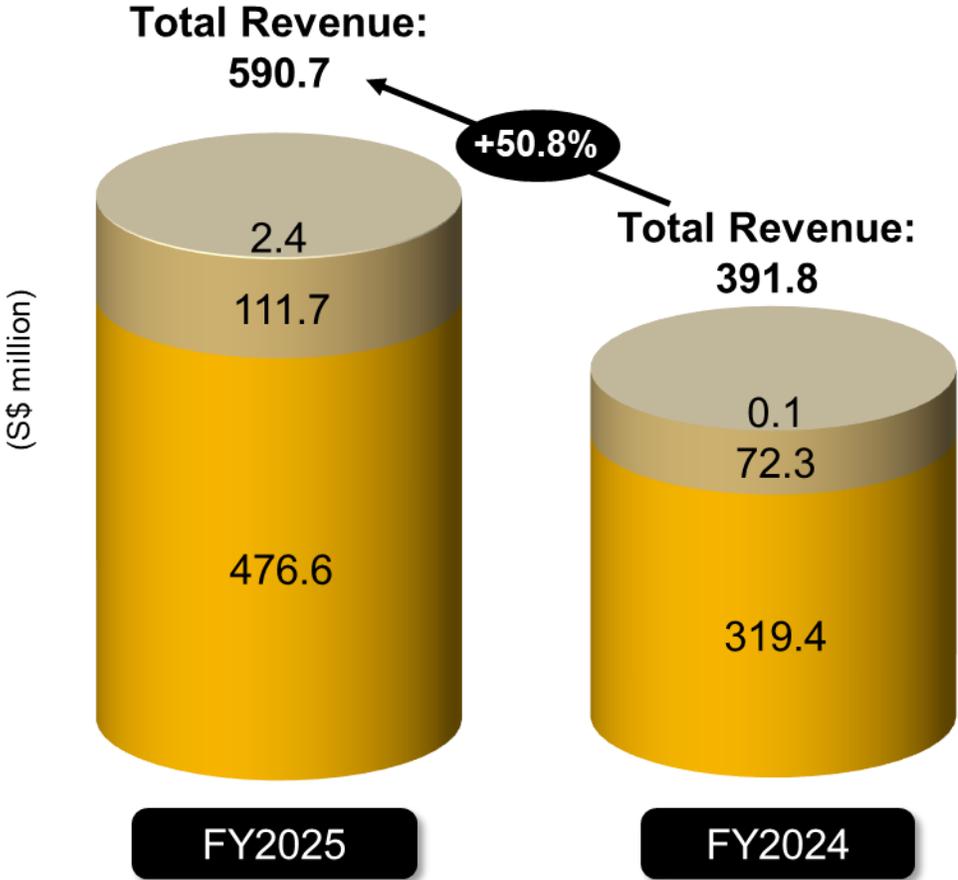
9. Result Highlights – FY2025

Sterling Financial Performance with Net Profit of S\$63.6 Million in FY2025



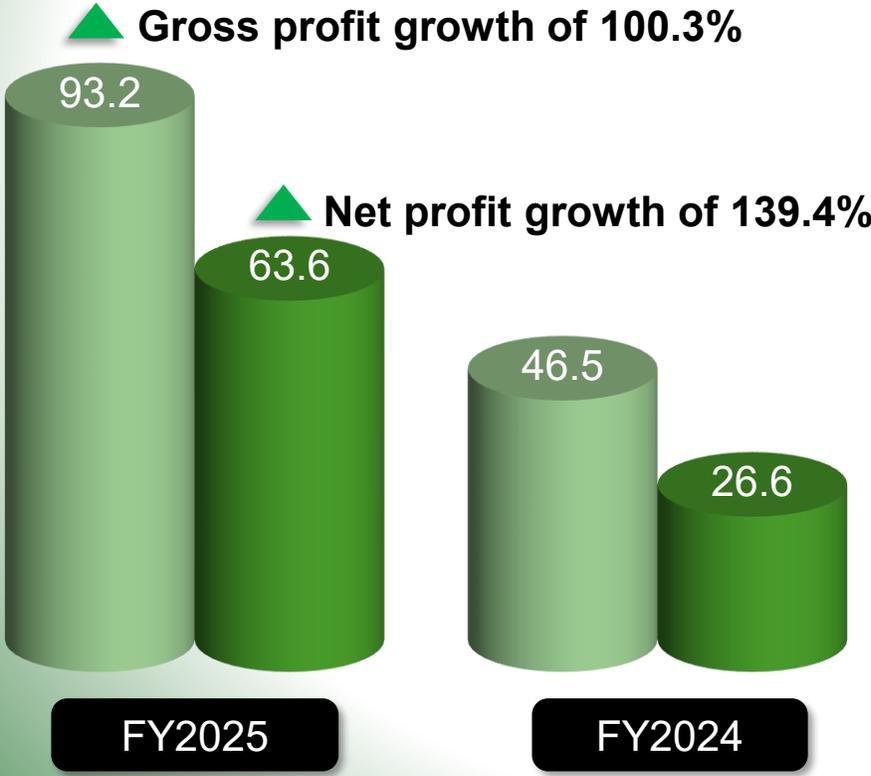
Revenue Breakdown

● Construction ● Precast and Prefabrication ● Others



Profitability Metrics

● Gross Profit ● Net Profit





9. Result Highlights – FY2025

Balance Sheet

Balance sheet continues to strengthen with total assets increasing to S\$408.8 million and total equity of S\$140.4 million

S\$ million	As at 31 Dec 2025	As at 31 Dec 2024
Total Current Assets	287.4	200.6
Total Non-Current Assets	121.4	132.5
Total Assets	408.8	333.0*
Total Current Liabilities	211.2	177.7
Total Non-Current Liabilities	57.2	72.6
Total Equity	140.4	82.7

Representing 70.3% of our total assets

Major components:

- Cash and cash equivalents – S\$153.3 million (53.3%)
- Trade and other receivables, current – S\$124.1 million (43.2%)

Representing 29.7% of our total assets

Major components

- Property, plant and equipment - S\$108.8 million (89.6%)
- Trade and other receivables, non-current - S\$12.0 million (9.9%)

Representing 78.7% of our total liabilities

Major components

- Trade and other payables – S\$190.1 million (90.0%)
- Current income tax liabilities – S\$9.8 million (4.6%)
- Borrowings – S\$ 9.7 million (4.6%)

Representing 21.3% of our total liabilities

Major components

- Borrowings, non-current – S\$43.4 million (76.0%)
- Trade and other payables, non-current – S\$12.7 million (22.2%)

* Due to rounding



9. Results Highlights – FY2025

Cash Flow Statement

S\$ million	12 months ended 31 December 2025	12 months ended 31 December 2024
Net cash flows from operating activities	157.0	35.9
Net cash flows (used in) investing activities	(2.7)	(8.0)
Net cash flows (used in) financing activities	(31.9)	(10.9)
Net increase in cash and cash equivalents	122.5	17.0
Cash and cash equivalents, beginning balance	30.6	14.2
Cash and cash equivalents, ending balance	153.3	30.6

- Recognised depreciation of S\$14.0 million in FY2025 (FY2024: S\$13.6 million).
- Taking in consideration the improved profitability, depreciation and other adjustments as well as changes in working capital, **the Group generated S\$157.0 million of net cash from its operating activities** during FY2025, which reflects the quality of its financial performance and the resilience of its underlying operations.



9. Results Highlights – FY2025

Key Financial Ratios

	As at 31 December 2025	As at 31 December 2024	
Current ratio ¹	1.36	1.13	Improved
Net gearing ratio ²	Net cash	0.54	Improved
Net asset value per share ³ (S\$ cents)	84.9	50.0	Improved

	FY2025	FY2024	
Return on equity ⁴ (%)	57	42	Improved
Return on assets ⁵ (%)	17	9	Improved
Basic earnings per share ⁶ (S\$ cents)	38.45	16.99	Improved

1. Based on net current assets divided by net current liabilities as at financial year/period end

2. Based on total borrowings minus cash divided by total equity as at financial year/period

3. Based on the net asset value attributable to owners of the Company divided by number of ordinary shares in issue, 165,466,000, at the end of the financial year/period

4. Based on the net income for the financial year/period divided by the total equity (using the average basis) multiply by 100%

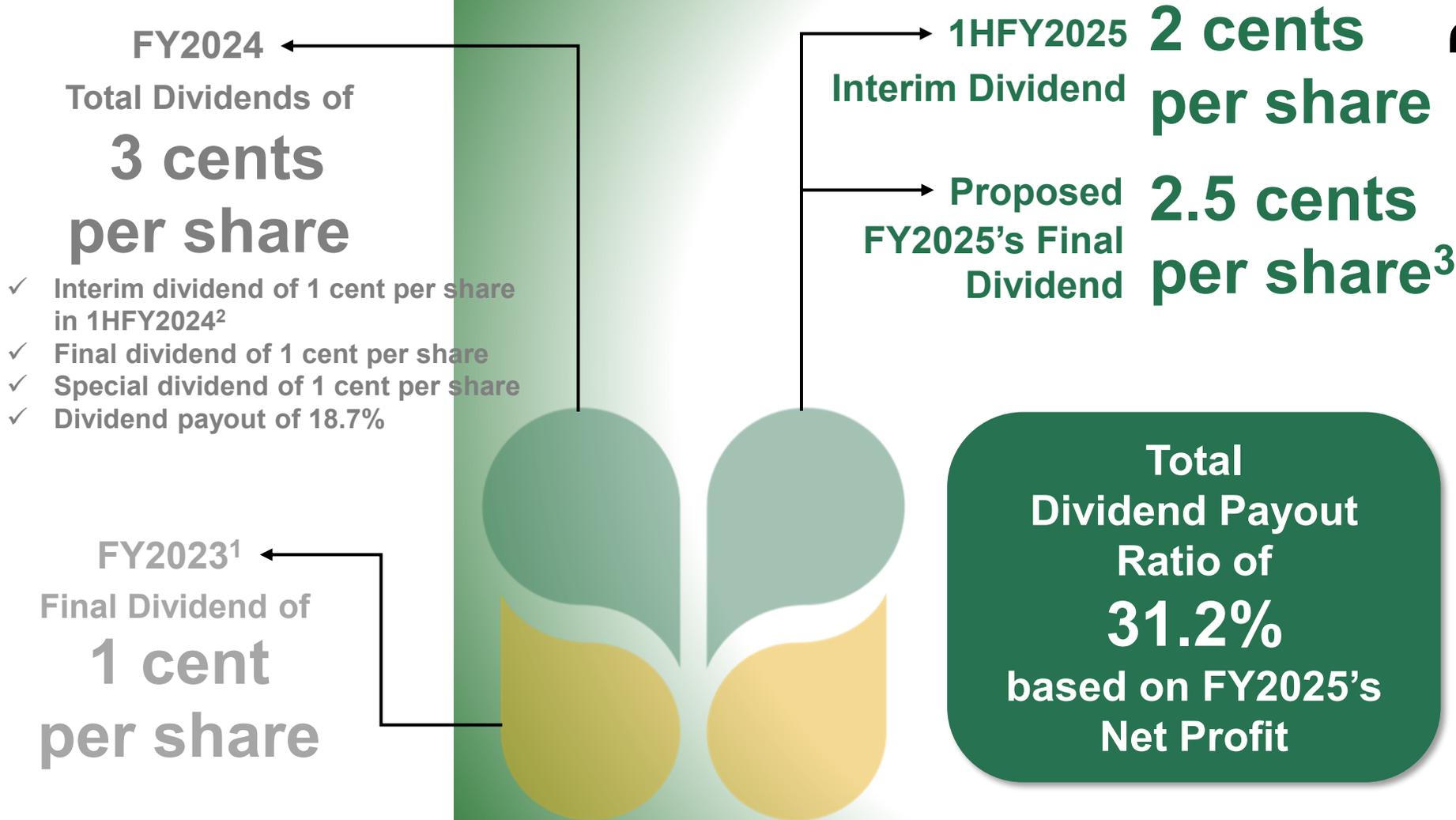
5. Based on the net income for the financial year/period divided by the total assets (using the average basis) multiply by 100%

6. Based on the net income for the financial year/period divided by the number of ordinary shares in issue, 165,466,000, at the end of the financial year/period



10. Dividends

Demonstrating our commitment to reward shareholders



“As the Group continues to deliver improved financial results, we are delighted to share such achievements with our shareholders.

The FY2025's dividend payout ratio of over 30% of net profits reflects our appreciation for our shareholders' support.

Moving forward, we remain committed to delivering sustainable value.

”

Mr Lim Han Ren,
Executive Director
and Group CEO

1. Comparative purpose as the Group completed a share consolidation of 10-into-1 on 12 Dec 2024

2. Comparative purpose as the Group completed a share consolidation of 10-into-1 on 12 Dec 2024 and 1HFY2024's interim dividend of 0.1 cents that was paid on 13 Sept 2024.

3. Based on the Company's revised number of shares of 651,864,184, subsequent to completion of share split of every one (1) existing shares into four (4) new shares on 14 Jan 2026.



11. Outlook

Revenue visibility that is supported by the Group's order book of more than S\$1 billion

S\$1.07b

Order Book

(as at 31 December 2025
and including new orders
secured since)

S\$0.5b

Total aggregated contract
value of new projects secured
since 1 Jan 2025

- The Building and Construction Authority Singapore ("BCA") estimates construction demand to reach an average of **between \$39 billion and \$46 billion per year from 2027 to 2030**, supported by a strong pipeline of various large developments in the public sector¹
- BCA: Our national target is to have **at least 80% of buildings in Singapore to be green by 2030**²

THE STRAITS TIMES

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\$47b to \$53b in construction contracts expected in 2026: BCA

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Buildings in S'pore have to meet higher standards to be certified green under refreshed scheme



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LIFE

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2023: Revenge of the zero-energy building projects



1. <https://www1.bca.gov.sg/about-us/news-and-publications/media-releases/2026/01/22/steady-construction-demand-in-2026-as-singapore-steps-up-support-for-built-environment-firms-through-collaboration-and-innovation>

2. <https://www1.bca.gov.sg/public/learn-about-the-built-environment/green-buildings>



12. Summary

Order Book of More Than S\$1.0 Billion

provides revenue visibility and the Group continue to focus on improving the quality of our growth with long-term commitments and larger scale projects

Improved Financials & Dividends

Reflects the Group's imperative to drive growth and profitability

Risks

Diversification

via multi-category sector approach allows our Group to shift our focus according to market trends



**Soilbuild
Construction
Group Ltd**

Sustainable Builder with A1 BCA Grading

Our multi-disciplinary capabilities is also proving to be a key area of strength and differentiation

Affiliation to Soilbuild Group Holdings Ltd

Potential for better order book visibility as the Group will continue to solicit projects from our affiliation with this established real estate group

Proven Track Record

Close to 50 years of experience in the construction business with various projects securing various awards



Soilbuild Construction Group Ltd

Corporate Presentation (FY2025)



Q&A Session

For media and investors' queries, please contact:

8PR ASIA Pte Ltd
Alex Tan
T: +65 9451 5252
E: alex.tan@8prasia.com