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## **Presenters**



Mr. Ching Chiat Kwong

Executive Chairman and
CEO



Mr. Low See Ching Eric

Deputy CEO and Executive
Director



Mr. Ooi Chee Eng
Financial Controller



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# 1. Group Overview

- Corporate Snapshot
- Shareholding & Corporate Structure
- Oxley's Roadmap of Organic and Inorganic Growth
- Geographical Presence across 12 countries



# Group Overview Corporate Snapshot

#### Market data (S\$)<sup>(2)</sup>

Share price SGD 0.495
Market cap 2.00 bil
Net debt 2,260 mil
EV 4,440 mil

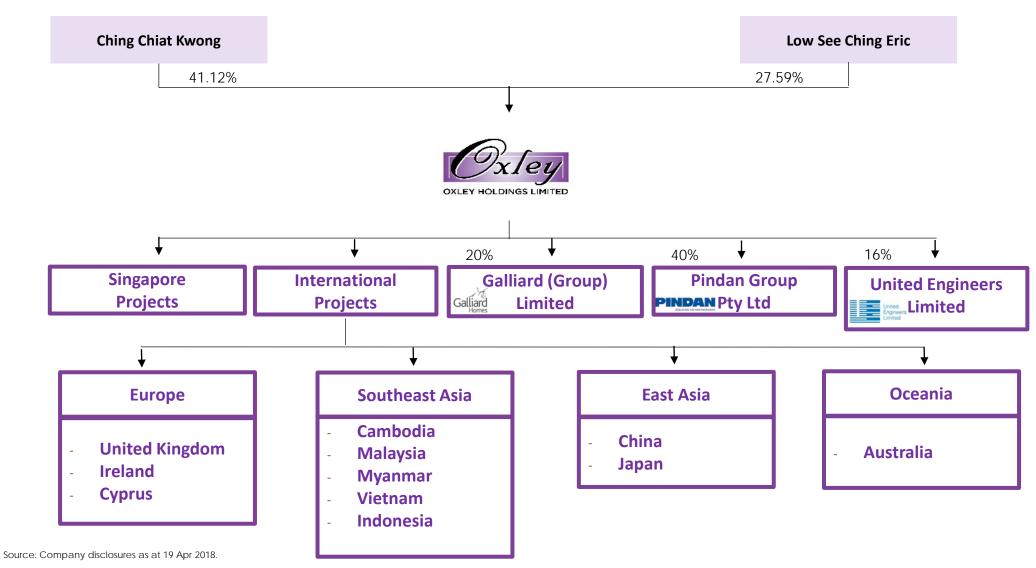
#### **Company overview**

- Listed on SGX-ST since 2010 with a market capitalization of S\$2 billion as at 10 April 2018
- Develop quality residential, commercial, hospitality, retail and industrial properties worldwide at choice areas
- Business presence across 12 geographical countries
- Investment portfolios in Singapore, Malaysia, Cambodia, Japan and Cyprus
- Acquired strategic stakes in reputable companies such as Galliard Group (UK), Pindan Group (Australia) and United Engineers (Singapore)
- S\$1.6 billion of unbilled contracts and GDV of S\$19 billion worth of projects to be launched/ in our portfolio<sup>(1)</sup>
- On 01 Dec 2017, Oxley Holdings Limited was included on the FTSE ST Large & Mid Cap Index and the FTSE ST Mid Cap Index



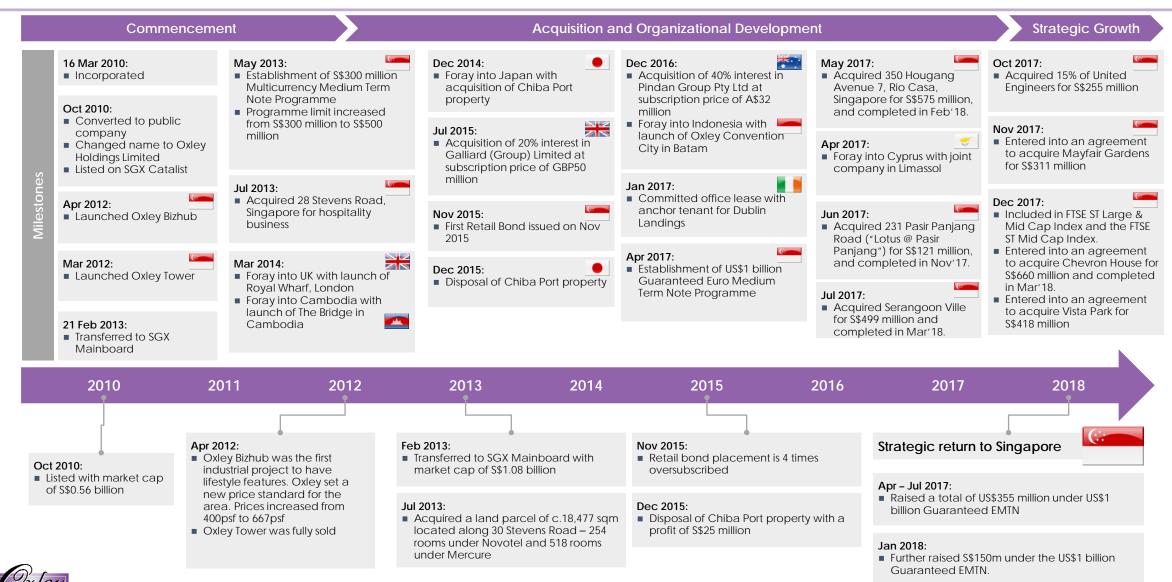
# **Group Overview**

#### **Shareholding & Corporate Structure**



# **Group Overview**

# Oxley's Roadmap of Organic and Inorganic Growth



# **Group Overview**

## **Geographical Presence Across 12 Countries**





- Established property developer, strong brand recognition
- Strong sales ability recent projects
- Our strategy



### Established property developer, strong brand recognition

#### **Award-winning developments**



Best Office Architectural
Design 2017
Oxley Tower



Best Hotel Architectural
Design 2017
Novotel on Stevens,
Mercure on Stevens



Real Estate Personality of The Year 2017 Oxley Holdings Limited, CEO Ching Chiat Kwong



Winner (Office)
Singapore Property Awards
FIABCI-Singapore
Oxley Tower
2017





The Edge Billion Dollar Club Oxley Holdings Limited 2016 and 2017



Development of the Year RESI Awards, London Royal Wharf 2015



Top 10 Developers BCI Asia Awards, Singapore Novotel / Mercure on Stevens 2015



Singapore Red Cross Humanitarian Award Oxley Holdings Limited 2014





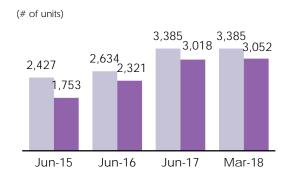
## **Strong Sales Ability – recent projects**

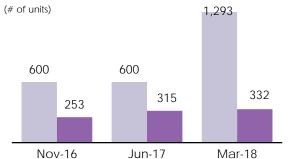


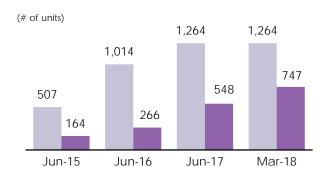


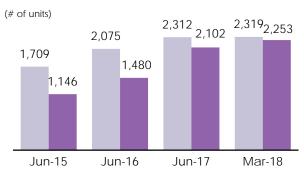












The Group has entered into a conditional agreement in March 2018 to dispose 80% interest in the above project.

# **Key Highlights**Our Strategy

How we stay ahead of the competition



**Diversify Earnings** 

Strategic Alliances and Acquisitions

**Capital Efficient Model** 

**Product Differentiation** 

#### **Diversification**

Oxley is always on the lookout for development opportunities. In the span of 7 years, Oxley has expanded to 12 different countries.

Oxley has been building up its investment and hospitality portfolio. We have been seeking to increase recurring rental income streams to augment our property development business.

# Strategic Alliances and Acquisitions

Oxley has embarked on strategic and lasting partnerships with overseas developers to tap on their institutional knowledge and expertise. These partnerships have enabled us to break into different markets.

Oxley has acquired stakes in reputable companies such as Galliard Group from the United Kingdom, Pindan Group from Australia and United Engineers from Singapore. This would allow us to better manage our expansion and development risks, whilst leveraging on partners' local experiences and best practices to gain access to new markets and solidify Oxley's operating presence





#### **Capital Efficient Model**

An asset light acquisition model is used in our overseas markets. In some countries, Oxley has structured capital efficient deals with authorities or local landowners. In appropriate situations, this allows the Group to commit lower amounts of capital while enjoying strong cash flows when the Group launches and sells the properties.

Our strategic partnerships with local developers help us to manage the costs and risks involved.

We have diversified our funding sources and optimised our cost of capital by monitoring the markets for favourable opportunities to build up capital resources.

#### **Product Differentiation**

We collaborate with renowned architects and designers to create architecturally inspiring and unique projects with attractive yet practical floor plans and designs.

We intend to continue leveraging on our brand name and experience in developing, premium properties.



#### Some of Oxley's major acquisitions in Singapore





Chevron House - Purchased for S\$660 million Land size : 2,778 sqm



Vista Park - Purchased for S\$418 million

Land Size: 29,659 sqm

Est GDV: \$\$835 million

Est No. of units: 593



Rio Casa- purchased for \$\$575 million

Land size: 36,811 sqm Est GDV: \$\$1.5 billion Est No. of units: 1472



Acquired 16% of United Engineers

Engineers

Limited



Verandah Residences-Purchased for \$\$121 mill

Land Size: 8,326 sqm Est GDV: \$\$247 million

No. of units: 170



Land size: 27,584 sqm Est GDV: S\$1.4 billion

Est No. of units: Residential 1,052; Commercial 5



Land size: 19,368 sqm

Est GDV: \$\$675 million

Est No. of units: 386



#### Some of Oxley's major acquisitions in Singapore(continued)





Oxley's has a landbank of approximately **3900** units with an estimated GDV of **SGD\$5bn**.

The Singapore property market is on the upturn and **Oxley** is a key beneficiary of it for 2 key reasons

Oxley has bought sites at **competitive** prices resulting in an **uplift** in land value of most of its sites.



## An uplift in land value

Devel oper	Property Name	Location	Psf Ppr	Vs Uplift in Land Value	Develop er	Property Name	Location	Psf Ppr
Oxley	Rio Casa	Hougang Avenue 7	669	(842-669) X 396,231= SGD\$68, 547, 963	Logan Property	Florence Agency	Hougang Avenue 2	842
Oxley	Serangoon Ville	Serangoon North Avenue 1	835	(964.8-835) X 296,913=  SGD\$38, 539, 307	Keppel Land	Serango on North <b>GLS</b>	Serangoon North Avenue 1	964.8



An uplift in land value (continued)

Develop er	Property Name	Location	Psf Ppr	Vs Uplift in Land Value	Develop er	Property Name	Location	Psf Ppr
Oxley	Mayfair Gardens		Allgreen	Royal Ville	Bukit Timah Road	1960		
		Road		30D\$113, 713, 212	Allgreen	Crystal Tower	Ewe Boon Road	1840
					Allgreen	4 <sup>th</sup> Avenue <b>GLS</b>	Fourth Avenue	1540

<sup>\*\*</sup> Assumption - \$1800 is the average bid price of the 3 pieces of land stated above.



# **Key Highlights**Full Suite Developer

## Oxley utlilizes its real estate expertise across the following areas:

Dublin Landings **Dublin** 



**FINANCIAL DISTRICT** 

Yangon Central Railways Station
Yangon



TRANSIT-ORIENTED DEVELOPMENT

Royal Wharf **London** 



**TOWNSHIP DEVELOPMENT** 

Sino Singapore Health City **Gaobeidian** 



**SPORTS & HEALTH CITY** 

<sup>\*</sup> Photos are Artist's Impression



- Development Portfolio
- Investment Portfolio
- Mergers and Acquisitions



# **Development Portfolio**



#### Development Portfolio - Singapore

Unbilled contract	GDV to be launched/ in our portfolio
S\$146 million	S\$5 billion



- Oxley is developing one of the largest developments in Singapore – Rio Casa
- Actively deploying capital in strategic land acquisitions

# Singapore Development Portfolio Snapshot as at 31 March 2018

S\$146 million of unbilled progress billings

S\$5 billion worth of properties in our portfolio/ to be launched.



### **Development Portfolio – Singapore (continued)**

Property name Rio Casa

**Location** 350 Hougang Avenue 7, Rio Casa

**Tenure** 99 Years Leasehold\*

\* Subject to Strata Titles Board approval

**Group's Stake** 35%

Land Area (sq m) 36,811

Gross Floor Area (sq m) 103,071

**Type** Residential

**Expected Launch Date 1H2018** 

**Est GDV S\$1.5 billion** 





### **Development Portfolio – Singapore (continued)**

#### Property name Serangoon Ville

Location 128 - 134 Serangoon North Avenue 1

**Tenure** 99 Years Leasehold\*

\* Subject to Strata Titles Board approval

**Group's Stake** 40%

**Land Area (sq m)** 27,584

Gross Floor Area (sq m) 77,235

**Type** Residential

**Expected Launch Date 1H2018** 

**Est GDV S\$1.4 billion** 





### **Development Portfolio – Singapore (continued)**

#### Property name Vista Park

Location 50-66 South Buona Vista Road

**Tenure** 99 Years Leasehold\*

\* Subject to Strata Titles Board approval

**Group's Stake** 100%

**Land Area (sq m)** 29,659

Gross Floor Area (sq m) 41,522

Type Residential

**Expected Launch Date 2H2018** 

Est GDV S\$835 mil





### **Development Portfolio – Singapore (continued)**

#### Property name Mayfair Gardens

**Location** 2, 4, 6, 8, 10, 12 and 14 Rifle Range Road

**Tenure** 99 Years Leasehold\*

\* Subject to Strata Titles Board approval

**Group's Stake 100%** 

Land Area (sq m) 19,368

Gross Floor Area (sq m) 31,833

**Type** Residential

**Expected Launch Date** Plot 1&2 – 2H2018

Plot 3 -2H2018

**Est GDV S\$675 million** 





**Development Portfolio – Singapore (continued)** 

**Property name Verandah Residences** 

**Group's Stake** 100%

**Type** Residential

**Location** 231 Pasir Panjang Road

Land Area (sq m) 8,326

Launch Date April 2018

82% sold

**Tenure** Freehold

Gross Floor Area (sq m) 11,906

Est GDV S\$247 million





### **Development Portfolio – Singapore (continued)**

Property name 3 Tessensohn Road

**Group's Stake** 100%

**Type** Mixed Development

Location 3 Tessensohn Road

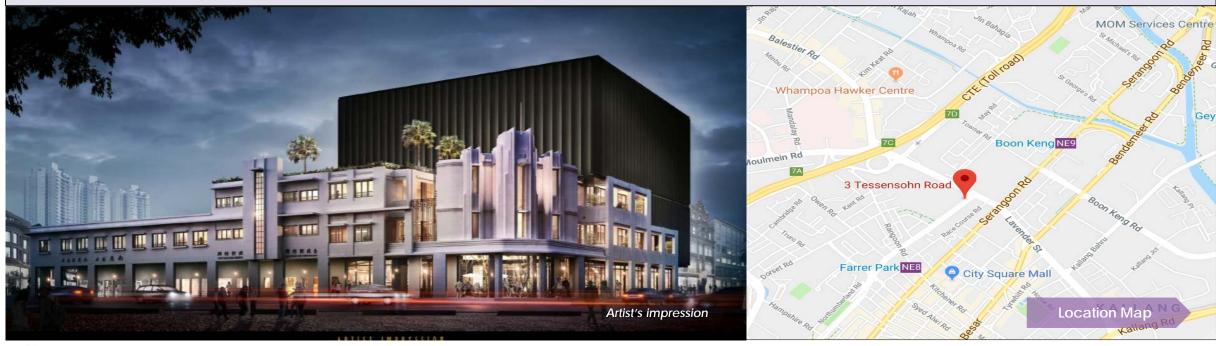
**Land Area (sq m)** 1,688

**Expected Launch Date 2H2018** 

**Tenure** Freehold

Gross Floor Area (sq m) 5,063

Est GDV S\$105 mil





### **Development Portfolio – Singapore (continued)**

Property name Sixteen35 Residences

**Group's Stake** 100%

Expected Launch Date 1H 2018

**Type** Mixed Development

**Location** 16 Lorong 35 Geylang

Land Area (sq m) 2,220

Est GDV S\$56 mil

Tenure 99 years leasehold

Gross Floor Area (sq m) 6,215





#### **Development Portfolio – Singapore (continued)**

Property name Apartment 8

**Group's Stake** 100%

**Type** Residential

Location 21 Meyappa Chettiar Road

Land Area (sq m) 898.1

**Expected Launch Date 2H2018** 

**Tenure** Freehold

Gross Floor Area (sq m) 1,886.3

Est GDV S\$38 mil





#### Development Portfolio - Singapore (continued)

#### **Property name Sea Pavilion Residences**

**Location** 494 Upper East Coast Road

**Tenure** Freehold

**Group's Stake** 100%

**Land Area (sq m)** 1,292

Gross Floor Area (sq m) 1,809

**Type** Residential

**Expected Launch Date 1H2018** 

Est GDV S\$33 million





### **Development Portfolio – Singapore (continued)**

Property name Parkwood Residences Group's S

**Group's Stake** 100%

Type Residential

Location 208, Yio Chu Kang Road

**Land Area (sq m)** 1,313

**Expected Launch Date 1H2018** 

**Tenure** Freehold

Gross Floor Area (sq m) 1,838

Est GDV S\$29 mil





### **Development Portfolio – Singapore (continued)**

Property name Ampas Apartment

**Group's Stake** 100%

**Type** Residential

**Location** 5 Jalan Ampas

Land Area (sq m) 2,809

**Expected Launch Date 2H2018** 

**Tenure** Freehold

Gross Floor Area (sq m) 7,866

Est GDV S\$161 mil





#### **Development Portfolio – United Kingdom**

Unbilled contract	GDV to be launched/ in our portfolio
S\$1.2 billion	S\$1 billion



- Amongst Singaporean Developers, Oxley has one of the largest presence in the UK housing market
- Developing a 394,026 sqm waterfront township (known as Royal Wharf) in East London along River Thames which consists more than 3,000 homes
- 90% of total units sold\* and successfully handed over more than 1,000 units.
- Expected to handover at least 308 units by June 2018.

#### **UK Development Portfolio Snapshot**

S\$1.2 billion of unbilled progress billings

S\$1 billion worth of properties in our portfolio/ to be launched.



#### **Development Portfolio – United Kingdom (continued)**

Property name Royal Wharf

**Group's Stake** 100%

**Location** North Woolwich Road, London, United Kingdom

Land Area (sq m) 169,958

Tenure 999 years leasehold

Gross Floor Area (sq m) 394,026

**Type** Township Development

Launched Date Phase 1A (Mar 14), Phase 1B (Jun 14), Phase 2 (Sep 14) Phase 3 (Feb 16) % Sold Phase 1A: 99%; Phase 1B: 94%;

Phase 2: 93%: Phase 3: 76%

Est GDV S\$2.7 billion





#### **Development Portfolio – United Kingdom (continued)**

Property name **Deanston Wharf** 

**Group's Stake** 50%

Type Residential with commercial units at ground

level

**Location** Bradfield Road, London, E16 2AX

**Land Area (sqm)** 22,830

**Expected Launch Date 2H2018** 

Tenure 999 years leasehold

Gross Floor Area (sqm) 79,033

**EST GDV S\$647 million** 





#### Development Portfolio - Cambodia

Unbilled contract	GDV to be launched/ in our portfolio
S\$195 million	S\$951 million



- Oxley is developing the first Shangri-La Hotel in Cambodia
- Oxley is the first developer to introduce the Soho concept in Cambodia

#### **Cambodia Development Portfolio Snapshot**

S\$195 million of unbilled progress billings

S\$951 million worth of properties in our portfolio/ to be launched.



## **Development Portfolio – Cambodia (continued)**

### Property name The Bridge

**Group's Stake** 50%

**Location** Village No.14, National Assembly Street, **Land Area (sq m)** 10,090 Tonle Bassac Commune, Chamkarmorn District, Phnom Penh, Cambodia

**Tenure** Freehold

Gross Floor Area (sq m) 150,399

**Type** Mixed Development

Launched Date March 2014- Residential June 2014- SOHO, May 2016- Retail % Sold Residential 99%, SOHO 96%, Retail 98%

Est GDV S\$564.6 million







## **Development Portfolio – Cambodia (continued)**

#### Property name The Peak

**Location** Village No 14, Sam Dach Hun Sen Road, Tonle Bassac Commune, Chamkamorn District, Phnom Penh, Cambodia **Group's Stake 79%** 

Land Area (sqm) 12,609

**Type** Mixed Development- Residential, Commercial, Hotel, Offices

Launched Date Sep 2015 – Residential (Phase 1)

May 2016 – Residential (Phase 2)

Nov 2016 – Office

% Sold Residential (Phase 1): 56%, Residential

(Phase 2): 42%, Office: 100%

**Tenure** Freehold

Gross Floor Area (sqm) 208,750

#### EST GDV S\$486.8 million



#### **Key Feature**

The first Shangri-La Hotel in Phnom Penh



### **Development Portfolio – Cambodia (continued)**

#### **Upcoming launches**

**Property name: The Palms** 

Location Kdey Takoy Village, Veal Sbov Commune, Mean Chey District, Phnom Penh (Mekong Riverside)

**Tenure** Freehold

**Group's Stake** 79%

Land Area (sq m) 37,689

Gross Floor Area (sq m) 65,592

**Type** Residential

**Launched Date** Dec 2017 (57 units sold to-date)

Est GDV S\$125.8 million



**Property name: The Garage** 

**Location** The Garage Land at Street 84, Village 13, Srah Chork Commune, Daun Penh District, Phnom Penh (The Garage)

**Tenure** Freehold

**Group's Stake** 79%

**Land Area (sq m)** 8,921

Gross Floor Area (sq m) TBC

**Type** Mixed Development

**Expected Launch Date TBC** 

Est GDV S\$399.8million





## **Development Portfolio – Malaysia**

Unbilled contract	GDV to be launched/ in our portfolio
S\$0.5 million	S\$2.3 billion



 Oxley is building the first Jumeirah Kuala Lumpur Hotel and Jumeirah Living Kuala Lumpur Residences, as well as SO Sofitel Hotel and SO Sofitel Kuala Lumpur Residences

#### **Malaysia Development Portfolio Snapshot**

S\$0.5 million of unbilled progress billings

S\$2.3 billion worth of properties in our portfolio/ to be launched.



## **Development Portfolio – Malaysia (continued)**

### Property name Oxley Towers KLCC

**Group's Stake** 100%

**Type** Mixed Development- Residential, Commercial

and Offices

**Location** Grant No. 27706, Lot 99, Section 0058 Mukim Bandar Kuala Lumpur, Daerah Kuala **Land Area (sqm)** 12,575

Launch Date Office: 1H2018

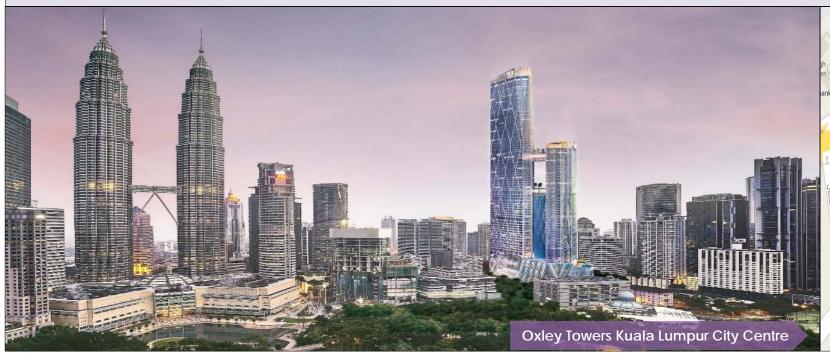
Lumpur

SO Sofitel Resi: 1H2018

**Tenure** Freehold

Gross Floor Area (sqm) 175,979

# **EST GDV S\$971.1 million** (including residential and commercial excluding hotel)







## **Development Portfolio – Malaysia (continued)**

No	Location/ Name	Tenure	Development Type*	Land Area (sq m)	Group's Stake	EST GDV
1	Plot B3 & B5 Iskandar, Johor ("Medini")	99 + 30 years	Mixed	17,300	100%	S\$215.7 million
2	No. Hakmilik 1038,Lot 26315, Bt 6 Jalan Damansara, Daerah Petaling, Bandar Petaling Jaya, Negeri Selangor ("Section 16")	Freehold	Mixed	19,098	100%	S\$164.6 million
3	Geran Mukim 1146, Lot 46, Kuala Lumpur ("Robson")	Freehold	Residential	7,710	50%	S\$23.6 million
4	Mukim 18, Daerah Timor Laut, Penang ("Pepper Hill")	Freehold	Residential	119,876	70% <sup>1</sup>	S\$702.9 million
5	Lot 347, GM269 Bandar Ulu Kelang, Daerah Gombak, Negeri Selangor ("Beverly")	Freehold	Residential	61,588	50%	S\$247.4 million

<sup>\*</sup> Subject to authorities approval

<sup>1</sup> The group does not own the land. It has the right to develop the property pursuant to a joint venture agreement



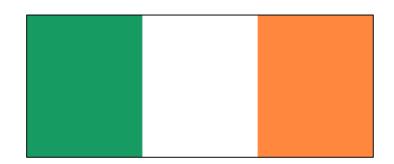


#### **Development Portfolio – Ireland**

Unbilled contract	GDV to be launched/ in our portfolio
-	S\$1.3 billion

- Oxley won a 2.35 ha mixed development site in the North Wall
   Quay competitive tendering process conducted by the National
   Asset Management Agency of Ireland
- Agreement for lease with Ireland's National Asset Management
   Agency of Ireland to develop and dispose (by way of letting or otherwise) the 2.35 ha mixed development
- Plot is next to the proposed new headquarters of the Central Bank of Ireland
- Developing a 60,000 sq m Grade A office and over 200 apartments development in Dublin central business area
- Agreement for lease with National Treasury Management Agency to

ey lease Levels 3 to 8 of Block Dublin Landings



#### Ireland Development Portfolio Snapshot as at 31 March 2018

S\$1.3 billion worth of properties in our portfolio/ to be launched.

**Development Portfolio – Ireland (continued)** 

#### **Property name Dublin Landings**

Location 72 – 80 North Wall Quay, Dublin 1

**Tenure** 300 years

Group's Stake 90% (Residential); 79.5% (Office)

**Land Area (sqm)** 23,500

Gross Floor Area (sqm) 91,304

Type Mixed Development- Residential and Office

**Expected Launch Date** 2H2018 (Residential)

## **EST GDV S\$1.3 billion**

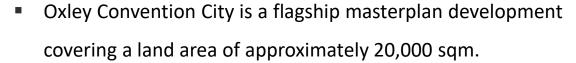
Block D1 sold (expected completion: May 18) – Eur 164 mil (S\$ 263 mil)





## **Development Portfolio – Indonesia**

Unbilled contract	GDV to be launched/ in our portfolio
S\$22.9 million	S\$342 million



- This iconic development comprises of Batam's first office tower with an integrated convention centre, an exclusive hotel, an exciting retail and F&B avenue, a vibrant collection of shophouses and three towers of luxurious residences.
- The Group has entered into a conditional agreement in March 2018 to dispose 80% interest in the above project.



#### **Indonesia Development Portfolio Snapshot**

S\$22.9 million of unbilled progress billings

S\$342 million worth of properties in our portfolio/ to be launched.



### **Development Portfolio – Indonesia**

Property name Oxley Convention City

**Group's Stake** 50%

Location Jalan Raja Haji Fisabillilah Batam

Land Area (sqm) 20,000

**Tenure** 35 years HGB, subject to renewal

**Construction Floor Area (sqm)** 208,373

**Type** Mixed Development- Residential, Office and Hotel

**Launched Date** Dec 2016 – Residential, Commercial (Phase 1): 25% sold

### EST GDV S\$373.1 million



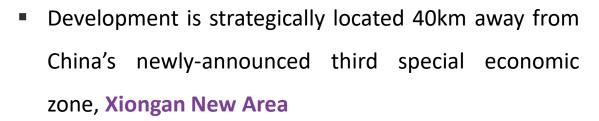
#### **Key Features**

 Strategically located at the heart of Batam's financial district and part of the free trade zone



## **Development Portfolio – China**

Unbilled contract	GDV to be launched/ in our portfolio
-	S\$4 billion



- Residential prices in the vicinity has risen to RMB
   12,000 psm from RMB 4,000 psm
- Prices are expected to reach RMB20,000 psm within the next 2 years



#### **China Development Portfolio Snapshot**

S\$4 billion worth of properties in our portfolio/ to be launched.



**Development Portfolio – China (continued)** 

Property name 中新健康城 (Gaobeidian / Sino-Singapore Health City)

**Group's Stake** 27.5%

**Type** Township Development

**Location** Plots 17, 20, 21 & 22 Shangdong New Town, An Tai Road, Gaobeidian, Hebei Province, People's Republic of China

Land Area (sqm) 5.3 million (8,000mu)

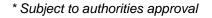
**Expected Launch Date** Phase 1: 2018

**Tenure\*** 40/50/70 years (leaseholds for the development with the Township vary)

Est Gross Floor Area (sqm) 2 million

**EST GDV S\$4 billion** 

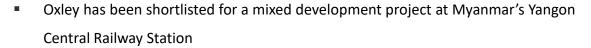






## **Development Portfolio – Myanmar**

Unbilled contract	GDV to be launched/ in our portfolio
S\$11 million	S\$3.6 billion



 This tender exercise has been participated by many international developers and funds



#### **Myanmar Development Portfolio Snapshot**

S\$11 million of unbilled progress billings

S\$3.6 billion worth of properties in our portfolio/ to be launched.



## **Development Portfolio – Myanmar (continued)**

Project name Yangon Central Railways Station Area Comprehensive Development Project

**Group's Stake** 30% **Type** Transit Development

**Location** Yangon Central Railways Station Area

Land Area (sqm) 257,464 Launched Date TBA

Tenure Leasehold Gross Floor Area (sqm) 1,091,319 EST GDV S\$3.3 billion



#### **Key Features**

- Myanmar's first-ever TOD (Transit-Oriented Development)
- Integrating rail and mass-transit, the transport hub will blend the old and futuristic
- Mix-use development comprising of a worldclass commercial district, towers, housing, business hotel and serviced apartments, communal park and a railway museum
- New focal point and icon of the city
- 10,000 job opportunities for locals

## **Development Portfolio – Myanmar (continued)**

#### Property name Min Residences

**Group's Stake** 50%

**Type** Mixed Development

**Location** Block No., Min Dhama Road, Ward No.(4), Mayangone Township, Yangon Region, Myanmar

Land Area (sqm) 12,889

Launched Date May 17

**Tenure** Grant Land

Gross Floor Area (sqm) 122,579

### **EST GDV S\$313 million**



#### **Key Features**

- Min Residences is designed to world-class standards of luxury living with over 60 facilities exclusively for residents.
- It is situated in a prime location, within 5 minutes drive from the future CBD and 10 minutes drive from the Yangon International Airport.



## **Development Portfolio – Cyprus**

Unbilled contract	GDV to be launched/ in our portfolio
-	S\$736 million (Residential)

- Oxley has ventured into Cyprus with a joint company in April 2017
- Developing estimated 100 high-rise residential units
- Situated at the east part of the Greater Limassol Area with an extensive coastal frontage on the Mediterranean Sea
- Clearly an icon and a signature project for Limassol



#### **Cyprus Development Portfolio Snapshot**

S\$736 million worth of Residential properties in our portfolio/ to be launched.



**Development Portfolio – Cyprus (continued)** 

Property name Limassol Oxley

**Cyprus Development** 

**Group's Stake** 50%

**Type** Residential

**Location** Limassol

**Tenure** Freehold

Land Area (sqm) 102,637

Gross Floor Area (sqm) 33,400

**Expected Launch Date 2H2018** 

**EST GDV S\$736 million** 



#### **Key Features**

Situated at the east part of the Greater Limassol Area with an extensive coastal frontage on the Mediterranean Sea



## **Investment Portfolio**

- Commercial and Office
- Hospitality
- Residential
- Industrial



### **Investment Portfolio – Commercial & Office, Singapore**

Property name Chevron House

Group's Stake 100%

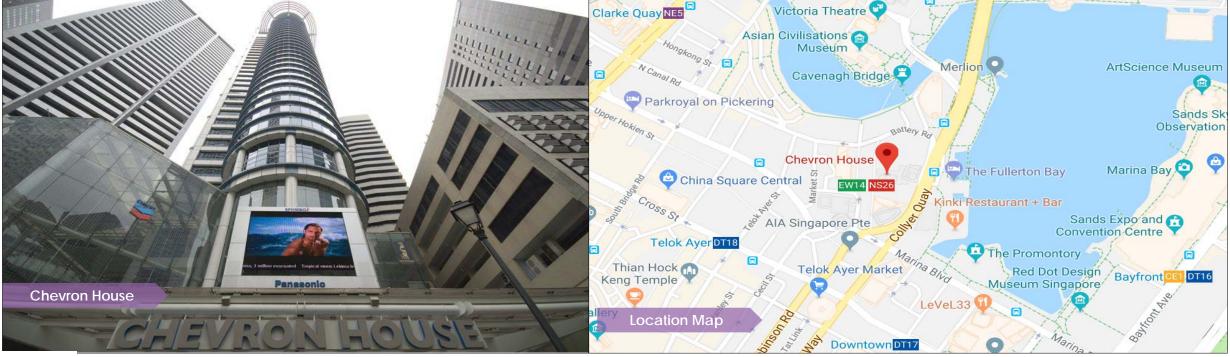
Land Area (sqm) 2,777.9

Occupancy Office 98%; Retail 100%

Tenure 99 years leasehold

Gross Floor Area (sqm) 24, 273

Recurring Income S\$41 million p.a. Indicative Valuation S\$750 million





**Investment Portfolio – Commercial, Singapore (continued)** 

Property name 11	Commercial Units @
Stevens Road	

**Group's Stake** 100%

Recurring Income of commercial units S\$2.1 million p.a.

Location 30 Stevens Road

Land Area (sqm) 18,477 (Hotel & Commercial)

**Indicative Valuation of whole development** S\$980 million

Tenure 103 years leasehold

Gross Floor Area (sqm) Commercial 2,849

**Indicative Valuation (commercial units)** S\$94 million

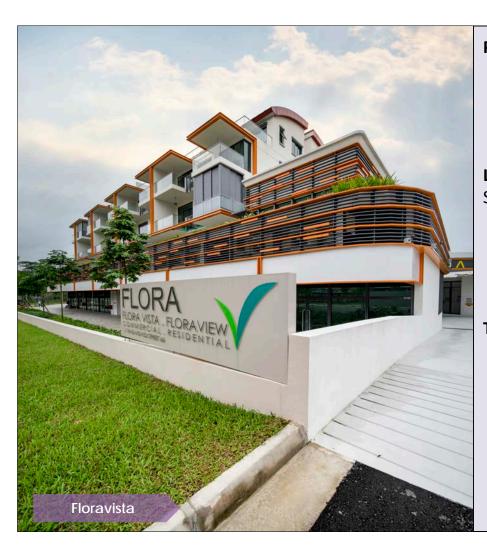
**Type** Commercial development

**Operations** Leasing; commenced from Oct 2017





## **Investment Portfolio – Commercial, Singapore**



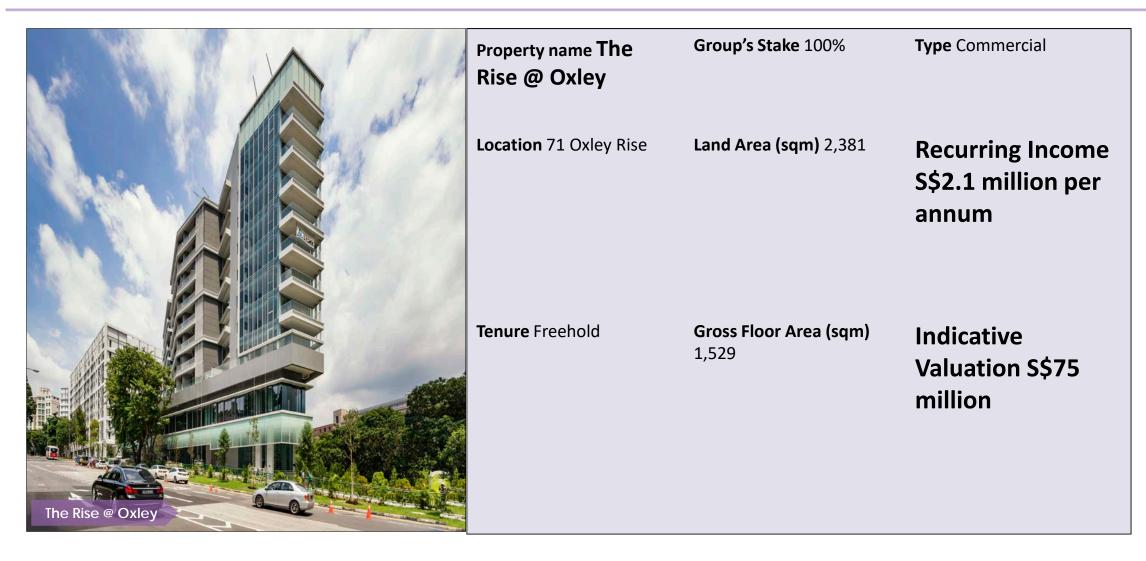
roperty name Floravista	<b>Group's Stake</b> 55%	Recurring Income \$\$1.2
		million ner annum

Location 7 Ang Mo Kio	Land Area (sqm) 5,721	Indicative Valuation \$\$53
Street 66		million

**Tenure** Freehold **Gross Floor Area (sqm)** 1,400



## **Investment Portfolio – Commercial, Singapore**





## **Investment Portfolio – Hospitality, Singapore**

Property name Novotel Singapore on
<b>Stevens/ Mercure Singapore on Stevens</b>

**Group's Stake** 100%

Recurring income \$\$54.4 million based on 88% occupancy rate

Location 28 Stevens Road

Type Hotel development and Ownership

Indicative Valuation of whole development \$\$980 million

Tenure 103 years leasehold

**Operations** Novotel – Commenced Operations from Oct 2017; Mercure – Commenced Operations in Dec 2017

Indicative Valuation of Hotels \$\$886 million

No. of rooms Novotel - 254; Mercure - 518





**Investment Portfolio – Hospitality, Malaysia** 



Property name Jumeirah Kuala Lumpur Hotel	Group's Stake 100%	Type Hotel development
Location KLCC	Rooms 181	Operations TBC
<b>Tenure</b> Freehold		Recurring income S\$15 million p.a. based on 70% occupancy rate
		Indicative valuation S\$120 million
Property name SO Sofitel Kuala Lumpur Hotel	Group's Stake 100%	Type Hotel development
<b>Location</b> KLCC	Rooms 207	Operations TBC
<b>Tenure</b> Freehold		Recurring income S\$ 21 million p.a. based on 70% occupancy rate
		Indicative valuation S\$113 million



## **Investment Portfolio – Hospitality, Cambodia**



Property name Shangrila Hotel

**Group's Stake** 79%

**Recurring income \$\$10 million** based on 70% occupancy rate

**Location** Phnom Penh **Type** Hotel development

**Indicative valuation S\$150** million

**Tenure** Freehold

**Operations** TBC

#### Shangri-La Hotel, Phnom Penh

- Luxury International hotel
- 300 rooms & suites
- Chinese & Specialty Restaurant
- Ballroom

Artist's impression

- **Function Rooms**
- Lounge Bar
- Roof Top Bar



## **Investment Portfolio – Hospitality, Cyprus**

Property name Limassol Oxley

Cyprus Development (Hotel)

**Group's Stake** 50%

Recurring income \$\$30 million p.a.

Indicative valuation \$\$128 million

Location Limassol Land Area (sqm) 102,637

**Tenure** Freehold **Gross Floor Area (sqm)** 33,400

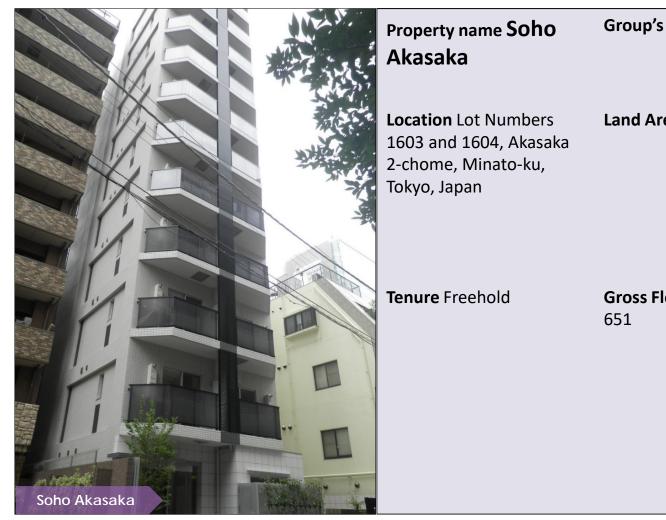


**Key Features** 

- Situated at the east part of the Greater Limassol Area with an extensive coastal frontage on the Mediterranean Sea
- Estimated 250 hotel rooms



Investment Portfolio – Residential, Japan



**Group's Stake** 100% **Type** Residential

Land Area (sqm) 165 Occupancy 100%

**Gross Floor Area (sqm)** 651

Recurring Income S\$400,000 per annum

Indicative Valuation S\$10 million



**Location** No. 18, Tampines Industrial Crescent

## **Investment Portfolio – Industrial, Singapore**

Property name Space @ Tampines Group's Stake 70%

Land Area (sqm) 38,800 Occupancy 94%

**Tenure** 30 years leasehold **Gross Floor Area (sqm)** 65,893

Recurring Income S\$11 million pa Indicative Valuation S\$200million

Type Industrial





# **Mergers and Acquisitions**



#### **Key Investment – United Engineers**

## Oxley holdings has acquired 16% of United Engineers for more than \$\$255 million

An opportunity to gain access to a quality property portfolio which is undervalued considering the current bid prices for land in Singapore

#### Company profile:

United Engineers was founded in 1912, and is the 11th oldest company in Singapore

United Engineers is a real estate company with property businesses mainly in China and Singapore.

In Singapore, United Engineers develops and owns iconic buildings such as UE Square and Rochester Mall

#### **Key Financials**

SGDm	FY2013	FY2014	FY2015	FY2016	FY2017
	31-Dec-13	31-Dec-14	31-Dec-15	31-Dec-16	31-Dec-17
Revenue	1,665	3,209	851	480	539
EBITDA	82	244	169	108	145
% margin	13.86%	12.92%	25.75%	40.39%	36.67%
Net income	118	124	102	141	86



UE Square 999 years Cleamenceau Avenue

UE Bizhub Tower Freehold Anson Road

Rochester mall and Park
Avenue Rochester
Freehold
Mixed development- retail
and hotel
Buona Vista Road



Source: SGX, as of 16 August 2017

## **Key Associates – Galliard (Group) Limited**

- In 2015, Oxley Holdings acquired a 20% stake in Galliard group for 50 million pounds.
- Galliard has a portfolio of over 8,500 residential units and hotel suites plus circa 750,000 ft of commercial floor space across London and southern England, with an additional over 3,600 units subject to planning approval.
- Galliard has strategic partnerships with Cainhoy and Frogmore- well known private equity funds.

#### **Key Financials**

GBPm	FY2013	FY2014	FY2015	FY2016	FY2017
Revenue	190,467	127,723	116,691	261,325	398,695
% growth		-32.9%	-8.6%	123.9%	52.6%
EBITDA	49,006	25,258	56,583	52,265	80,421
% margin		-48.5%	124.0%	-7.6%	53.9%
PBT	19,420	14,192	15,151	69,389	48,970
Net income	14,577	10,276	11,196	65,990	44,198

	Gross Development Value GBPm	No of units
Galliard Homes		
Current developments	1,501	6,459
Upcoming development	485	3,639
<b>Galliard Construction</b>		_
Current developments	1,117	5,938
Upcoming development	935	5,252
Galliard Commercial		_
Current developments	98	546
Upcoming development	N.A.	N.A.
<b>Galliard Homes Letting</b>		_
Current developments	4	2,762
Upcoming development	N.A.	N.A.

- The Galliard Group business comprises four business divisions, namely,
  - Galliard Homes which undertakes sales and marketing for the Galliard Group's portfolio of homes,
  - Galliard Construction which handles commercial, residential and mixed-use developments, and construction for joint venture projects and third party developments,
  - Galliard Commercial which develops hotels, commercial and retail premises, and undertakes
    joint venture projects and third party work,
  - Galliard Homes Letting (in partnership with Life Residential) which handles tenancy and re-sale transactions and operates from 13 London branches with investor relation offices located in Singapore, Hong Kong and Cape Town. It currently lets and manages over 3000 London apartments for investors in over 50 countries worldwide with sales transactions amounting to circa £100,000,000 per annum.

#### **Notable Developments**



Great Scotland Yard Hotel previously owned by Galliardprice could go up to 10,000 pounds per night

The Stage @Shoreditch
Est GDV 750 million pounds

Baltimore Wharf Est GDV 270 million pounds



Source: Company information

#### **Key Associates – Pindan Group Pty Ltd**

## In 2016, Oxley Holdings acquired a 40% stake in Pindan Group for 32 million Australian dollars.

Established in 1977, Pindan has prospered as one of the leading property and construction companies in **Western Australia**. It is now

- 35th largest commercial construction company in Australia
- top 20 biggest movers in residential starts in Australia
- largest semi-detached dwelling builder in Western Australia and 4<sup>th</sup> largest nationally
- largest multi-unit builder in Western Australia, and 5<sup>th</sup>largest nationally
- 4<sup>th</sup> largest home builder in Western Australia, and the 17<sup>th</sup> largest nationally

#### **Key Financials**

AUDm	FY2013	FY2014	FY2015	FY2016	FY2017
Revenue	492	410	535	521	343
% growth		-16.6%	30.4%	-2.6%	-34.2%
EBITDA	10	16	10	3	14
% margin	2.0%	3.8%	1.8%	0.5%	4.2%
PBT	8	13	11	-2	7

Pindan has a truly integrated business, with its operations including the following:

- Pindan Constructions small to medium commercial construction, grouped dwellings & apartments as well as large scale residential construction across all sectors throughout Perth, Peel and South West regions. Design and construct services.
- <u>Pindan Contracting</u> regional and remote civil, commercial, residential and mining works and housing & infrastructure maintenance throughout WA and NT. Design and construct services.
- <u>Pindan Asset Management</u> maintenance works and services across the Pilbara and Mid West/Gascoyne regions of Western Australia.
- <u>Pindan Modular</u> modular & transportable construction, manufactures steel frames and trusses.
- Pindan Capital property funds management.
- <u>Development Management</u> feasibility, site acquisition, planning & development management service.
- <u>Pindan Realty</u> project marketing & sales, commercial and residential property management and strata management.
- Switch Homes residential home construction.

Headquartered in Perth, Pindan employs approximately 380 full-time staff with additional office locations in the Perth metropolitan region, the South West, Pilbara and Mid West regions of Western Australia as well as the Northern Territory, Brisbane, Sydney and Shanghai, China.





## 4. Financial Overview

- Overview of Oxley's Development Portfolio
- Financial Policy and Target
- Profitability and Cash Flow Generation
- Financial Position
- Credit Metrics
- Debt and Liquidity Profile



# Overview of Oxley's Development Portfolio

As at 31 March 2018

AS at 31 March 2018									
						Future			
						Progress			Remainin
				Recognis	Future	Billings	Total		g GDV
			Sales	ed	Progress	effective	Estimate	Remainin	effective
		Effective	Secured	Billings	Billings	stake	d GDV	g GDV	stake
Project	Country	Stake (%)	(S\$mn)	(S\$mn)	(S\$mn)	(S\$mn)	(S\$mn)	(S\$mn)	(S\$mn)
Viva Vista	Singapore	100%	155.9	148.0	7.9	7.9	155.9	-	-
RV Point	Singapore	100%	41.6	41.6	-	-	41.6	-	-
Oxley Edge	Singapore	100%	63.1	62.9	0.2	0.2	63.1	-	-
Suites@Braddell	Singapore	100%	19.1	19.0	0.1	0.1	19.1	_	-
The Rise @ Oxley	Singapore	100%	184.4	156.3	28.1	28.1	184.4	-	-
The Flow	Singapore	100%	166.6	166.6	_	-	191.8	25.2	25.2
NEWest	Singapore	55%	568.2	567.6	0.6	0.3	568.2	_	-
Floraville/Floraview/Floravista	Singapore	55%	138.2	118.2	20.0	11.0	138.2	_	_
KAP Residences/ KAP	Singapore	55%	544.2	544.2	_	-	556.8	12.6	6.9
Midtown Residences/ The Midtown	Singapore	50%	418.7	418.7	_	-	425.8	7.1	3.6
T-Space	Singapore	49%	182.1	93.2	88.9	43.6	245.0	62.9	30.8
Sea Pavilion Residences	Singapore	100%	_	-	_	-	32.5	32.5	32.5
Verandah Residences	Singapore	100%	_	-	_	-	247.0	247.0	247.0
Serangoon Ville	Singapore	40%	-	-	_	-	1,360.0	1,360.0	544.0
Rio Casa	Singapore	35%	_	-	_	-	1,516.0	1,516.0	530.6
3 Tessensohn Road	Singapore	100%	_	-	_	-	105.0	105.0	105.0
Sixteen35 Residences	Singapore	100%	-	-	_	-	55.5	55.5	55.5
Parkwood Residences	Singapore	100%	-	-	_	-	28.6	28.6	28.6
Apartment 8	Singapore	100%	-	-	_	-	37.5	37.5	37.5
Mayfair Gardens	Singapore	100%	_	-	_	-	675.3	675.3	675.3
Vista Park	Singapore	100%	-	-	-	-	835.0	835.0	835.0
Ampas Apartment	Singapore	100%	_	_	_	-	160.5	160.5	160.5
Sub-total			2,482.1	2,336.3	145.8	91.2	7,642.8	5,160.7	3,318.0



# Overview of Oxley's Development Portfolio (continued)

As at 31 March 2018

Project	Country	Effective Stake (%)	Sales Secured (S\$mn)	Recognise d Billings (S\$mn)	Future Progress Billings (S\$mn)	Future Progress Billings Effective Stake (S\$mn)	Total Estimated GDV (S\$mn)	Remaining GDV (S\$mn)	Remaining GDV Effective Stake (S\$mn)
Royal Wharf	UK	100%	2,388.0	1,179.2	1,208.8	1,208.8	2,723.4	335.4	335.4
Deanston Wharf	UK	50%	_	-	_	-	646.5	646.5	323.3
Sub-total			2,388.0	1,179.2	1,208.8	1,208.8	3,369.9	981.9	658.7
Dublin Landings	Ireland	90% /79.5%	_	-	-	-	1,322.2	1,322.2	1,088.1
Sub-total			_	_	_	_	1,322.2	1,322.2	1,088.1
The Peak	Cambodia	79%	184.2	66.8	117.4	92.7	486.8	302.6	239.1
The Palms	Cambodia	79%	-	-	-	-	125.8	125.8	99.4
The Garage	Cambodia	79%	-	-	-	-	399.8	399.8	315.9
The Bridge	Cambodia	50%	442.2	364.4	77.8	38.9	564.6	122.4	61.2
Sub-total			626.4	431.2	195.2	131.6	1,577.0	950.6	715.5
Oxley Towers Kuala Lumpur	Malaysia	100%	0.8	0.3	0.5	0.5	971.1	970.3	970.3
Section 16	Malaysia	100%	-	-	-	-	164.6	164.6	164.6
Medini	Malaysia	100%	_	-	-	-	215.7	215.7	215.7
Pepper Hill	Malaysia	70%	_	-	-	-	702.9	702.9	492.1
Robson	Malaysia	50%	_	-	_	-	23.6	23.6	11.8
Beverly	Malaysia	50%	_	-	_	-	247.4	247.4	123.7
Sub-total			0.8	0.3	0.5	0.5	2,325.3	2,324.5	1,978.1
Oxley Convention City	Indonesia	50%	31.1	8.2	22.9	11.5	373.1	342.0	171.0
Sub-total			31.1	8.2	22.9	11.5	373.1	342.0	171.0
Min Residences	Myanmar	50%	13.0	2.5	10.5	5.3	313.0	300.0	150.0
Yangon Central Railways Station	Myanmar	30%	_	-	_	-	3,300.0	3,300.0	990.0
Sub-total			13.0	2.5	10.5	5.3	3,613.0	3,600.0	1,140.0
Gaobeidian	China	27.5%	_	-	_	-	4,000.0	4,000.0	1,100.0
Sub-total							4,000.0	4,000.0	1,100.0
Limassol	Cyprus	50%	_	-	_	-	736.0	736.0	368.0
Sub-total			_	-		-	736.0	736.0	368.0
			5,541.4	3,957.7	1,583.7	1,448.8	24,959.3	19,417.9	10,537.3

S\$1.6 billion of unbilled contract that will be billed progressively
Remaining GDV of S\$19 billion in our portfolio

Substantial earnings visibility going forward

Significant amount of land bank that will contribute to future growth



# **Financial Overview**Financial Policy and Target

Leverage	<ul> <li>Declining total debt / capitalisation</li> <li>Maintain as much unencumbered assets as possible for future funding flexibility</li> </ul>
Liquidity	<ul> <li>Maintain access to multiple funding sources including bank loans and capital market funds</li> <li>Maintain cash balance of at least 10% of revenue at Group level to meet working capital needs</li> </ul>
Investment	<ul> <li>Focus only on companies and projects within core business, geographical regions and areas of competency</li> <li>Comprehensive analysis and approval process in place to assess overall risk and return of each investment</li> </ul>
Dividend	<ul> <li>Maintain a flexible dividend policy with having sufficient cash on hand as the critical consideration</li> <li>Payout level to be based on overall cash position, financial situation and future development needs</li> </ul>
Hedging	<ul> <li>Maintain natural hedge as much as possible with respect assets/liabilities and revenue/expense</li> <li>Hedging to be done only with creditworthy counterparties if need be</li> </ul>



## **Consolidated Income Statement**

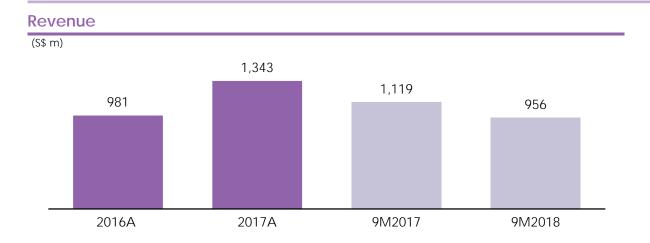
_	Third Quarter Ended			Nine Montl	Nine Months Ended		
(S\$ million)	31-Mar-18	31-Mar-17		31-Mar-18	31-Mar-17		
	(Unaudited)	(Unaudited)	% △	(Unaudited)	(Unaudited)	% △	
Revenue	239	387	-38%	956	1,119	-15%	
Gross Profit	36	92	-61%	158	342	-54%	
Operating Profit *	45	72	-38%	135	278	-51%	
Finance Costs	(15)	(12)	25%	(40)	(34)	18%	
Share of Profit from JV and associates	(1)	2	N.M.	73	(2)	N.M.	
Profit before Tax	29	62	-53%	168	242	-31%	
Profit after Tax	30	46	-35%	145	184	-21%	

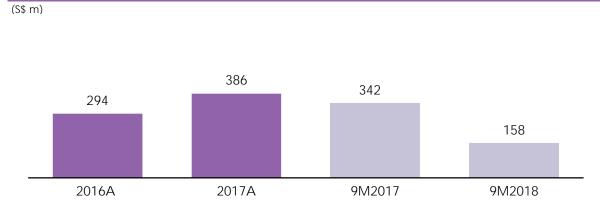
<sup>\*</sup> Before finance costs and share of (loss)/profit from JV and associates



# Financial Overview

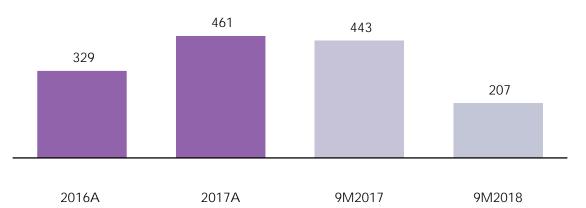
## **Profitability and Cash Flow Generation**





#### Cash flow from operations

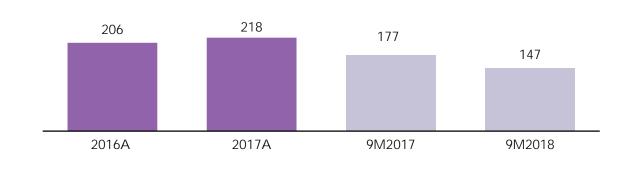
(S\$m)



#### **PATMI**

**Gross profit** 

(S\$ m)





Source: Company information.

## **Consolidated Financial Position**

As at

(S\$ million)	(Audited) 30-Jun-15	(Audited) 30-Jun-16	(Audited) 30-Jun-2017	(Unaudited) 31-Mar-2018
Cash & Cash Equivalents	344	551	414	218
<b>Development Properties</b>	2,479	2,461	2,013	1,904
Total Assets	4,144	4,732	4,608	5,641
Current Borrowings	823	1,421	610	294
Non-Current Borrowings	1,608	1,235	1,850	3,033
Total Borrowings (1)	2,431	2,656	2,460	3,327
Net Borrowings (2)	2,087	2,105	2,046	3,109
Total Liabilities	3,353	3,767	3,519	4,343
Total Equity	790	965	1,089	1,298
Total Tangible Net Worth (TNW) (3)	762	902	1,130	1,341

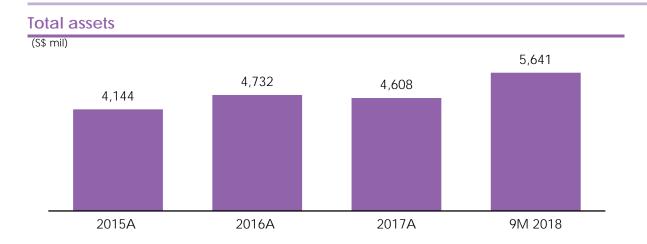
<sup>(1)</sup> Of the total bank borrowings of \$\$3.3 billion (30 June 2017: \$\$2.5 billion), \$\$56.95 million (30 June 2017: \$\$43.94 million) is secured by several guarantees given by the non-controlling shareholders of the subsidiaries which are not wholly owned by the Company.

<sup>(3)</sup> Equity, attributable to owners of the parent less deferred tax assets plus deferred tax liabilities.



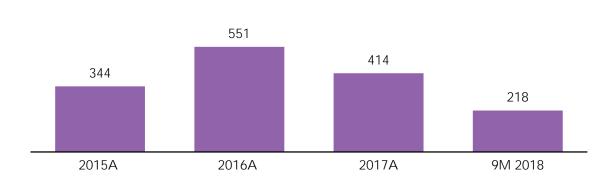
<sup>(2)</sup> Total borrowings net of cash and cash equivalents.

# Financial Overview Financial Position

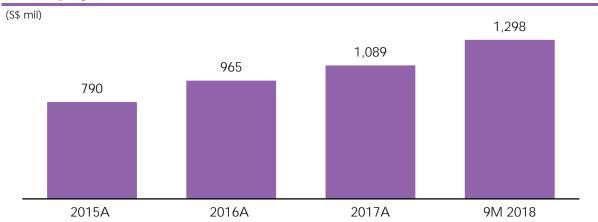




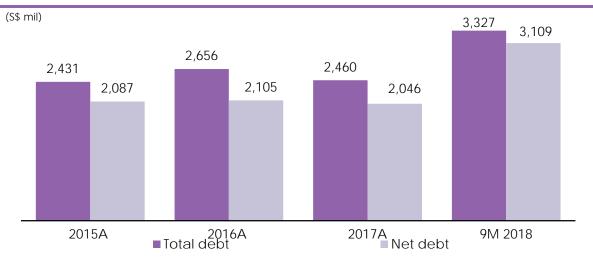
(S\$ mil)



#### **Total equity**



#### Total debt and net debt





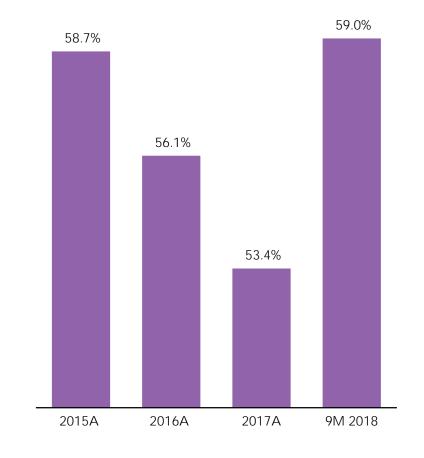
Source: Company information.

# Financial Overview Credit Metrics

#### Total net debt / Equity

# 2.6x 2.4x 2.2x 1.9x 2015A 2016A 2017A 9M 2018

#### Total debt / Assets





Source: Company information.

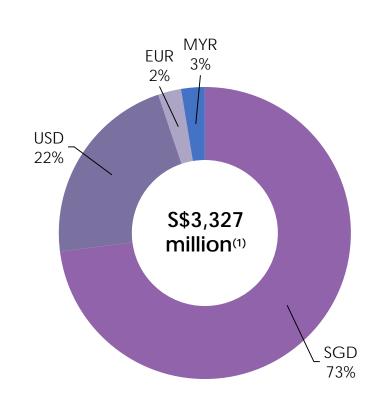
## **Financial Overview**

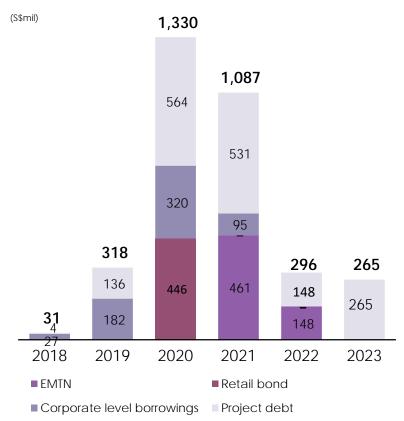
## Debt and Liquidity Profile as at 31 Mar 2018

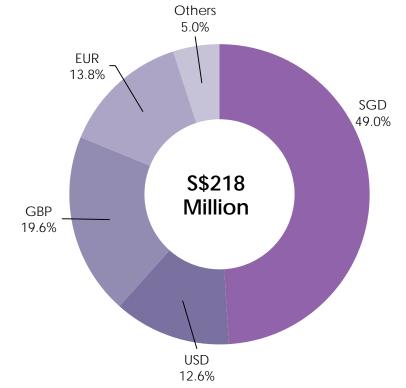
#### Debt breakdown by currency

#### Debt breakdown by maturity and type

#### Cash and Cash Equivalents By Currency











# **Stock Information**

Stock Information
Dividend History

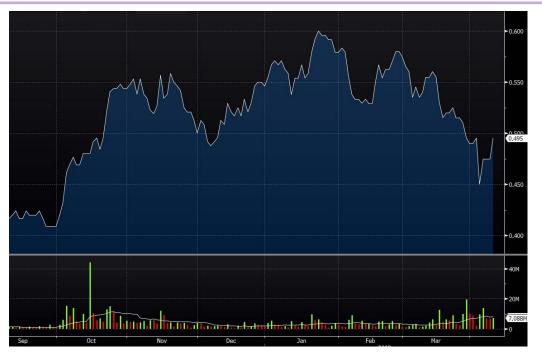


# **Stock Information**

(As at 10 April 2018)	OHL SP
Price	S\$0.495
Market Cap	S\$2.00b
PE	9.4x
PB	1.6x
Free float	19.67%

## (As at 19 April 2018)

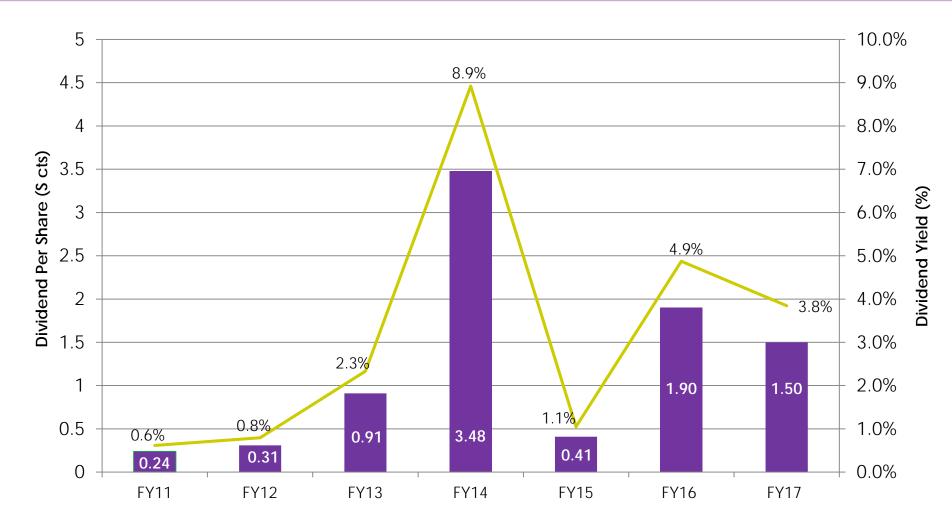
Top Shareholders	% Holding
Ching Chiat Kwong	41.12
Low See Ching	27.59



Stock performance, Bloomberg, as of 10 April 2018



# **Dividend History**







**Dublin Landings, Ireland** 

# Thank you



