Appendix

Ms Quah Ley Hoon

Past Principal Commitments Including Directorships (for the last 5 years)

No.	Name of Entity	Nature of Appointment
1.	Global Centre For Maritime Decarbonisation Limited	Director
2.	Singapore Chamber of Maritime Arbitration	Director
3.	Singapore Maritime Foundation	Director
4.	Singapore Maritime Institute	Director
5.	Singapore Trade Data Exchange Services Pte. Ltd.	Director
6.	Technology Centre For Offshore And Marine, Singapore Ltd.	Director

Present Principal Commitments Including Directorships

No.	Name of Entity	Nature of Appointment
1.	CapitaLand China Trust Management Limited	Director
2.	Defence Science & Technology Agency	Director
3.	French Alumni	President
4.	MINDSG Ltd.	Director
5.	Real Tasty Pte. Ltd.	Director
6.	SPH Media Holdings Pte. Ltd.	Director