

**Past Directorships (for last 5 years)**

<b>Name of Company</b>	<b>Registration No</b>	<b>Designation</b>	<b>Date of Appointment</b>	<b>Date of Cessation</b>
Cradance Services Pte Ltd	200102613G	Director	08/12/2003	25/02/2013
Experia Events Pte. Ltd.	200514373E	Chairman	12/10/2009	01/05/2016
		Director	12/10/2009	01/05/2016
Lifelong Learning Institute Pte. Ltd.	201321777N	Director	12/08/2013	03/10/2016
Nanyang Polytechnic International Private Limited	200706505H	Chairman	15/10/2007	24/06/2013
		Director	15/10/2007	24/06/2013
SembCorp Marine Ltd	196300098Z	Director	16/04/2001	20/04/2011
Singapore Airshow & Events Pte. Ltd.	201105231G	Director	03/03/2011	01/05/2016
		Chairman	20/04/2011	01/05/2016
Singapore Technologies Aerospace Ltd	198105870H	Director	01/01/2001	01/10/2016
		Deputy Chairman	01/07/2002	01/10/2016
Singapore Technologies Dynamics Pte Ltd	200000445C	Deputy Chairman	01/08/2002	01/10/2016
		Director	12/03/2001	01/10/2016
Singapore Technologies Electronics Limited	196900084E	Director	01/04/2000	01/10/2016
		Deputy Chairman	20/06/2002	01/10/2016
Singapore Technologies Engineering (Europe) Ltd	02334137	Director	12/04/2001	01/08/2016
Singapore Technologies Engineering Ltd	199706274H	Director	01/05/2001	01/10/2016
Singapore Technologies Kinetics Ltd	197100263N	Director	01/01/2001	01/10/2016
		Deputy Chairman	01/08/2002	01/10/2016
Singapore Technologies Marine Ltd	196800180M	Director	01/01/2001	01/10/2016
		Deputy Chairman	01/07/2002	01/10/2016
ST Aerospace Resources Pte. Ltd.	201329889N	Director	06/02/2014	16/10/2015
ST Engineering Financial I Ltd.	200909483K	Director	28/05/2009	16/10/2015
ST Engineering Financial II Pte. Ltd.	201009733D	Director	06/05/2010	16/10/2015
The International Institute for Strategic Studies (Asia) Ltd	200106226Z	Director	04/01/2010	03/11/2015
Vision Technologies Marine, Inc.		Director	14/10/2000	20/06/2016
Vision Technologies Systems Inc		Director	01/01/2001	13/06/2016
VT Systems International, LLC		Director	19/10/2010	20/06/2016
VT Systems, Inc		Director	14/10/2000	30/11/2013

Past Directorships  
**Tan Pheng Hock**

**Other Past Interests (for last 5 years)**

<b>Name of Institution</b>	<b>Registration No</b>	<b>Designation</b>	<b>Date of Appointment</b>	<b>Date of Cessation</b>
KAZ-ST Engineering Bastau - Supervisory Board		Member	09/12/2004	08/08/2016
Nanyang Polytechnic (NYP) Board of Governors		Chairman	01/04/2004	31/03/2013
NUS, Department of Mechanical Engineering (Consultative Committee)		Member	19/11/2002	05/01/2016
S. Rajaratnam School of International Studies (Board of Governors)		Member	01/01/2011	01/11/2012
School of Mechanical & Aerospace Engineering (NTU, Industry Advisory Panel)		Member	01/08/2012	31/12/2015
School of Mechanical & Aerospace Engineering (NTU, School Advisory Committee)		Member	01/07/2010	18/06/2012
Singapore Quality Award Governing Council		Member Dy Chairman	01/07/2005 15/12/2009	28/02/2016 28/02/2016
Singapore-China Association for Advancement of Science & Technology		Advisory Board Member	01/01/2010	03/11/2015
Singapore Institute of Directors		Fellow	16/04/2014	01/10/2016
Singapore Workforce Development Agency		Board Member Chairman	01/09/2005 01/09/2007	01/09/2016 01/09/2016
Temasek Defence Systems Institute		Member	15/12/2001	14/12/2015
The Economic Development Board		Board Member	01/02/2011	31/01/2017