IOI GROUP

IOI CORPORATION BERHAD 196901000607 (9027-W)

(Incorporated in Malaysia)

Interim Report
For The Financial Period Ended
31 December 2025

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Interim Report For The Financial Period Ended 31 December 2025
(The figures have not been audited)

Condensed Consolidated Statement of Profit or Loss

	INDIVIDUAL QUARTER (Q2)			CUMULATIVE QUARTER (6 Mths)		
	CURRENT YEAR QUARTER	PRECEDING YEAR CORRESPONDIN		CURRENT YEAR TO DATE	PRECEDING YEAR CORRESPONDIN	
	31/12/2025 RM Million	31/12/2024 RM Million	Changes (%)	31/12/2025 RM Million	31/12/2024 RM Million	Changes (%)
Revenue	**3,010.1**	2,965.8	1%	**6,061.9**	5,639.0	7%
Operating profit	**433.1**	347.0	25%	**846.9**	694.1	22%
Share of results of associates	**119.5**	107.7	11%	**218.6**	214.4	2%
Share of results of joint ventures	**1.7**	1.2	42%	**1.2**	1.7	-29%
Profit before interest and tax	**554.3**	455.9	22%	**1,066.7**	910.2	17%
Interest income	**6.8**	8.6	-21%	**13.5**	17.9	-25%
Finance costs	**(33.3)**	(33.7)	-1%	**(66.5)**	(72.5)	-8%
Net foreign currency translation gain/(loss) on foreign currency denominated borrowings	**122.4**	(210.0)	nm	**123.5**	173.8	-29%
Profit before tax	**650.2**	220.8	194%	**1,137.2**	1,029.4	10%
Tax expense	**(113.7)**	(105.6)	8%	**(225.7)**	(194.9)	16%
Profit for the period	**536.5**	115.2	366%	**911.5**	834.5	9%
Profit attributable to:						
Owners of the parent	**528.5**	111.1	376%	**897.9**	821.8	9%
Non-controlling interests	**8.0**	4.1	95%	**13.6**	12.7	7%
	536.5	115.2	366%	**911.5**	834.5	9%
Earnings per share for profit attributable to owners of the parent						
Basic	**8.46**	1.79	373%	**14.42**	13.25	9%
Diluted	**8.46**	1.79	373%	**14.42**	13.25	9%

*nm = not meaningful

(The condensed consolidated statement of profit or loss should be read in conjunction with the audited financial statements for the financial year ended 30 June 2025 and the accompanying explanatory notes attached to this interim financial report.)

Interim Report For The Financial Period Ended 31 December 2025
(The figures have not been audited)

Condensed Consolidated Statement of Other Comprehensive Income

	INDIVIDUAL QUARTER (Q2)			CUMULATIVE QUARTER (6 Mths)		
	CURRENT YEAR QUARTER	PRECEDING YEAR CORRESPONDING QUARTER		CURRENT YEAR TO DATE	PRECEDING YEAR CORRESPONDING PERIOD	
	31/12/2025 RM Million	31/12/2024 RM Million	Changes (%)	31/12/2025 RM Million	31/12/2024 RM Million	Changes (%)
Profit for the period	**536.5**	115.2	366%	**911.5**	834.5	9%
Other comprehensive income that will not be reclassified subsequently to profit or loss						
Share of other comprehensive loss of associates	**(0.7)**	(0.7)	0%	**(0.7)**	(0.7)	0%
	(0.7)	(0.7)	0%	**(0.7)**	(0.7)	0%
Other comprehensive (loss)/income that will be reclassified subsequently to profit or loss when specific conditions are met						
Exchange differences on translation of foreign operations	**(152.3)**	48.8	nm	**(211.7)**	(215.8)	-2%
Share of other comprehensive income of associates	**6.3**	30.2	-79%	**3.6**	35.5	-90%
Hedge of interest rate risk on issuance of Guaranteed Notes due 2031						
Reclassified to profit or loss	**(0.6)**	(0.6)	0%	**(1.2)**	(1.2)	0%
	(146.6)	78.4	nm	**(209.3)**	(181.5)	15%
Other comprehensive (loss)/income for the period, net of tax	**(147.3)**	77.7	nm	**(210.0)**	(182.2)	15%
Total comprehensive income for the period	**389.2**	192.9	102%	**701.5**	652.3	8%
Total comprehensive income attributable to:						
Owners of the parent	**381.2**	188.8	102%	**687.9**	639.6	8%
Non-controlling interests	**8.0**	4.1	95%	**13.6**	12.7	7%
	389.2	192.9	102%	**701.5**	652.3	8%

(The condensed consolidated statement of other comprehensive income should be read in conjunction with the audited financial statements for the financial year ended 30 June 2025 and the accompanying explanatory notes attached to this interim financial report.)

Interim Report For The Financial Period Ended 31 December 2025
(The figures have not been audited)

Condensed Consolidated Statement of Financial Position

	AS AT END OF CURRENT QUARTER 31/12/2025 RM Million	AS AT PRECEDING FINANCIAL YEAR END 30/06/2025 RM Million
ASSETS		
Non-current assets		
Property, plant and equipment	**9,597.0**	9,432.6
Intangible assets	**406.5**	406.1
Investments in associates	**3,235.7**	3,245.8
Derivative assets	**13.3**	32.7
Deferred tax assets	**30.6**	23.2
Other non-current assets	**227.2**	199.9
	13,510.3	13,340.3
Current assets		
Inventories	**1,542.6**	1,419.8
Receivables	**1,319.9**	1,393.3
Amounts due from associates	**104.5**	102.7
Derivative assets	**34.3**	57.6
Other current assets	**191.9**	211.4
Cash and cash equivalents	**2,085.1**	1,578.4
	5,278.3	4,763.2
Assets classified as held for sale	**-**	27.2
TOTAL ASSETS	**18,788.6**	18,130.7

(The condensed consolidated statement of financial position should be read in conjunction with the audited financial statements for the financial year ended 30 June 2025 and the accompanying explanatory notes attached to this interim financial report.)

Interim Report For The Financial Period Ended 31 December 2025
(The figures have not been audited)

Condensed Consolidated Statement of Financial Position (Continued)

	AS AT END OF CURRENT QUARTER 31/12/2025 RM Million	AS AT PRECEDING FINANCIAL YEAR END 30/06/2025 RM Million
EQUITY AND LIABILITIES		
Equity attributable to owners of the parent		
Share capital	**814.9**	791.1
Treasury shares	**-**	(309.8)
Other reserves	**(377.0)**	(167.7)
Retained earnings	**12,536.4**	11,980.4
	12,974.3	12,294.0
Non-controlling interests	**345.3**	338.8
Total equity	**13,319.6**	12,632.8
Non-current liabilities		
Long term borrowings	**2,334.7**	2,474.5
Long term lease liabilities	**37.8**	40.0
Derivative liabilities	**18.3**	1.4
Deferred tax liabilities	**1,282.6**	1,257.0
Other non-current liabilities	**71.6**	74.4
	3,745.0	3,847.3
Current liabilities		
Short term borrowings	**843.6**	740.1
Payables	**765.6**	821.9
Derivative liabilities	**12.6**	10.6
Other current liabilities	**102.2**	74.6
	1,724.0	1,647.2
Liabilities classified as held for sale	**-**	3.4
Total liabilities	**5,469.0**	5,497.9
TOTAL EQUITY AND LIABILITIES	**18,788.6**	18,130.7
Net assets per share attributable to owners of the parent (RM)	**2.06**	1.98

(The condensed consolidated statement of financial position should be read in conjunction with the audited financial statements for the financial year ended 30 June 2025 and the accompanying explanatory notes attached to this interim financial report.)

Interim Report For The Financial Period Ended 31 December 2025
(The figures have not been audited)

Condensed Consolidated Statement of Cash Flows

	6 Months Ended 31/12/2025 RM Million	6 Months Ended 31/12/2024 RM Million
Operating Activities		
Profit before tax	**1,137.2**	1,029.4
Adjustments for:		
Depreciation and amortisation	**208.9**	202.1
Other non-cash items	**(255.2)**	(296.1)
Operating profit before working capital changes	**1,090.9**	935.4
(Decrease)/Increase in payables and other liabilites	**(62.7)**	109.6
Increase in inventories	**(122.4)**	(211.6)
Decrease/(Increase) in receivables and other assets	**29.6**	(35.6)
Cash generated from operations	**935.4**	797.8
Retirement benefits paid	**(1.1)**	(1.2)
Net taxes paid	**(156.8)**	(154.7)
Net cash from operating activities	**777.5**	641.9
Investing Activities		
Dividends received	**98.5**	26.3
Interest received	**13.4**	17.9
Proceeds from disposal of property, plant and equipment	**5.3**	2.3
Return of capital contribution from other investment	**-**	9.1
Additions to property, plant and equipment	**(377.9)**	(351.8)
Additions to other investments	**(5.6)**	(1.3)
Additions to other intangible assets	**(1.3)**	(2.2)
Additions to biological assets	**(0.4)**	(1.7)
Acquisitions of subsidiaries	**(25.8)**	(38.9)
Additional investment in a joint venture	**(23.1)**	-
Repayment from a joint venture	**3.6**	1.2
Net repayment from plasma receivables	**17.4**	22.9
Net cash used in investing activities	**(295.9)**	(316.2)
Financing Activities		
Net proceeds from sale of treasury shares of the Company	**333.6**	-
Dividends paid	**(341.2)**	(310.2)
Dividends paid to non-controlling interests	**(7.1)**	(2.9)
Drawdown of Islamic financing facilities	**224.0**	-
Repayment of Islamic financing facilities	**(224.0)**	(136.9)
Repayment of term loans	**-**	(4.7)
Net drawdowns/(repayments) of short term borrowings	**124.0**	(278.8)
Net settlement of hedging instrument arising from repayments of borrowings	**(1.1)**	-
Payments of lease liabilities	**(6.7)**	(7.7)
Finance costs paid	**(65.5)**	(72.1)
Net cash from/(used in) financing activities	**36.0**	(813.3)
Net increase/(decrease) in cash and cash equivalents	**517.6**	(487.6)
Cash and cash equivalents at beginning of financial year	**1,578.4**	2,181.7
Effect of exchange rate changes	**(10.9)**	(4.8)
Cash and cash equivalents at end of period	**2,085.1**	1,689.3

(The condensed consolidated statement of cash flows should be read in conjunction with the audited financial statements for the financial year ended 30 June 2025 and the accompanying explanatory notes attached to this interim financial report.)

Interim Report For The Financial Period Ended 31 December 2025
(The figures have not been audited)

Condensed Consolidated Statement of Changes In Equity

(RM Million)	Share capital	Treasury shares	Non-distributable: Capital reserve	Foreign currency translation reserve	Hedging reserve	Other reserve	Distributable: Retained earnings	Total attributable to owners of the parent	Non-controlling interests	Total equity
As at 1 July 2025	**791.1**	**(309.8)**	**7.7**	**(182.2)**	**15.0**	**(8.2)**	**11,980.4**	**12,294.0**	**338.8**	**12,632.8**
Total comprehensive (loss)/income	**-**	**-**	**-**	**(206.0)**	**(1.2)**	**(2.1)**	**897.2**	**687.9**	**13.6**	**701.5**
Transactions with owners										
Dividends paid in respect of previous financial year	**-**	**-**	**-**	**-**	**-**	**-**	**(341.2)**	**(341.2)**	**-**	**(341.2)**
Net proceeds from sale of treasury shares of the Company	**23.8**	**309.8**	**-**	**-**	**-**	**-**	**-**	**333.6**	**-**	**333.6**
Dividends paid to non-controlling interests	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**(7.1)**	**(7.1)**
As at 31 December 2025	**814.9**	**-**	**7.7**	**(388.2)**	**13.8**	**(10.3)**	**12,536.4**	**12,974.3**	**345.3**	**13,319.6**
As at 1 July 2024	791.1	(309.8)	7.7	95.6	17.6	(5.3)	11,081.7	11,678.6	331.1	12,009.7
Total comprehensive (loss)/income	-	-	-	(178.2)	(1.2)	(2.1)	821.1	639.6	12.7	652.3
Transactions with owners										
Dividends paid in respect of previous financial year	-	-	-	-	-	-	(310.2)	(310.2)	-	(310.2)
Dividends paid to non-controlling interests	-	-	-	-	-	-	-	-	(2.9)	(2.9)
As at 31 December 2024	791.1	(309.8)	7.7	(82.6)	16.4	(7.4)	11,592.6	12,008.0	340.9	12,348.9

(The condensed consolidated statement of changes in equity should be read in conjunction with the audited financial statements for the financial year ended 30 June 2025 and the accompanying explanatory notes attached to this interim financial report.)

a) Accounting Policies

The interim financial report is unaudited and has been prepared in accordance with Malaysian Financial Reporting Standard ("MFRS") 134 *Interim Financial Reporting*, IAS 34 *Interim Financial Reporting*, provision of the Companies Act 2016 in Malaysia and paragraph 9.22 of the Listing Requirements of Bursa Malaysia Securities Berhad. The report should be read in conjunction with the audited financial statements of the Group for the financial year ended 30 June 2025.

The explanatory notes attached to this interim financial report provide an explanation of events and transactions that are significant to an understanding of the changes in the financial position and performance of the Group since the financial year ended 30 June 2025.

The accounting policies and methods of computation adopted by the Group in this interim financial report are consistent with those adopted in the annual financial statements for the financial year ended June 2025 except for the adoption of the following amendments to MFRSs:

Title	**Effective Date**
Amendments to MFRS 121 *Lack of Exchangeability*	1 January 2025

The adoption of the above Amendments to MFRSs do not have any significant financial impact on the results and the financial position of the Group for the current quarter.

b) Seasonal or Cyclical Factors

There were no significant seasonal or cyclical factors that affect the business of the Group for the quarter under review.

c) Unusual Items

There are no unusual items affecting assets, liabilities, equity, net income, and cash flows for the period under review.

d) Material Changes in Estimates of Amounts Reported

There are no changes in estimates of amounts reported in prior interim periods or financial years that have a material effect in the current financial period.

e) Details of Changes in Debt and Equity Securities

During the current financial period-to-date, the Company resold all its accumulated 81,501,700 treasury shares at open market. The average price at which the treasury shares were sold was RM4.10 per ordinary share.

f) Dividends Paid

	CURRENT YEAR TO DATE RM Million	PRECEDING YEAR CORRESPONDING PERIOD RM Million
Second interim single tier dividend in respect of financial year ended 30 June 2025 - 5.5 sen per ordinary share	**341.2**	-
Second interim single tier dividend in respect of financial year ended 30 June 2024 - 5.0 sen per ordinary share	**-**	310.2
	341.2	310.2

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(The figures have not been audited)

g) Segment Revenue & Results

(RM Million)	Plantation	Resource-based Manufacturing ("RBM") Refinery	Oleochemical	Others	Total RBM	Other Operations	Elimination	Total
6 Months Ended 31/12/25								
REVENUE								
External Sales	298.2	3,530.6	2,225.4	0.3	5,756.3	7.4	-	6,061.9
Inter-segment sales	1,405.4	-	-	-	-	-	(1,405.4)	-
Total Revenue	1,703.6	3,530.6	2,225.4	0.3	5,756.3	7.4	(1,405.4)	6,061.9
RESULT								
Operating profit/(loss)	776.7	41.1	69.7	(7.2)	103.6	(4.8)	-	875.5
Share of results of associates	125.5	-	7.5	85.6	93.1	-	-	218.6
Share of results of joint ventures	-	-	-	1.2	1.2	-	-	1.2
Segment results before fair value adjustments	902.2	41.1	77.2	79.6	197.9	(4.8)	-	1,095.3
Fair value gain/(loss) on:								
Biological assets	5.4	-	-	-	-	-	-	5.4
Derivative financial instruments	0.7	(26.1)	1.2	-	(24.9)	-	-	(24.2)
Segment results	908.3	15.0	78.4	79.6	173.0	(4.8)	-	1,076.5

Interim Report For The Financial Period Ended 31 December 2025
(The figures have not been audited)

g) Segment Revenue & Results (Continued)

(RM Million)	Plantation	Resource-based Manufacturing ("RBM")				Other Operations	Elimination	Total
		Refinery	Oleochemical	Others	Total RBM			
6 Months Ended 31/12/24								
REVENUE								
External Sales	222.7	3,337.1	2,068.9	0.2	5,406.2	10.1	-	5,639.0
Inter-segment sales	1,399.6	-	-	-	-	-	(1,399.6)	-
Total Revenue	1,622.3	3,337.1	2,068.9	0.2	5,406.2	10.1	(1,399.6)	5,639.0
RESULT								
Operating profit/(loss)	720.4	(45.0)	41.6	(9.0)	(12.4)	0.6	-	708.6
Share of results of associates	131.7	-	11.0	71.7	82.7	-	-	214.4
Share of results of joint ventures	-	-	-	1.7	1.7	-	-	1.7
Segment results before fair value adjustments	852.1	(45.0)	52.6	64.4	72.0	0.6	-	924.7
Fair value gain/(loss) on:								
Biological assets	16.1	-	-	-	-	-	-	16.1
Derivative financial instruments	(0.1)	(18.4)	(5.4)	-	(23.8)	-	-	(23.9)
Segment results	868.1	(63.4)	47.2	64.4	48.2	0.6	-	916.9

g) Segment Revenue & Results (Continued)

The reconciliations of the total reportable segment results are as follows:

	6 Months Ended 31/12/2025 RM Million	6 Months Ended 31/12/2024 RM Million
Total segment results	**1,076.5**	916.9
Unallocated corporate net expense	**(9.8)**	(6.7)
Profit before interest and tax	**1,066.7**	910.2
Interest income	**13.5**	17.9
Finance costs	**(66.5)**	(72.5)
Net foreign currency translation gain on foreign currency denominated borrowings	**123.5**	173.8
Profit before tax	**1,137.2**	1,029.4
Tax expense	**(225.7)**	(194.9)
Profit for the period	**911.5**	834.5

There were no material changes in segment assets and segment liabilities from the amount disclosed in the last audited annual financial statements.

h) Material Events Subsequent to the End of Financial Period

There were no material events subsequent to 31 December 2025 that have not been reflected in the financial statements.

i) Changes in the Composition of the Group

There were no material changes in the composition of the Group during the financial period ended 31 December 2025.

j) Contingent Liabilities

There were no significant changes in contingent liabilities since the last annual reporting date.

Interim Report For The Financial Period Ended 31 December 2025

(The figures have not been audited)

Additional Information As Required By Appendix 9b Of Bursa Malaysia Listing Requirements

1) Detailed Analysis of the Performance of All Operating Segments of the Group

a) Q2 FY2026 vs. Q2 FY2025

For Q2 FY2026, the Group reported a profit before tax ("PBT") of RM650.2 million as compared to RM220.8 million reported for Q2 FY2025. Excluding the non-underlying items as tabulated below, the underlying PBT of RM538.4 million for Q2 FY2026 was 7% higher than the underlying PBT of RM504.6 million for Q2 FY2025, due mainly to higher contribution from resource-based manufacturing segment and marginally higher contribution from plantation segment:

	RM Million	RM Million
Profit before tax	**650.2**	220.8
Exclude non-underlying items:		
Net foreign currency translation (gain)/loss on foreign currency denominated borrowings and deposits	**(112.1)**	189.5
Net fair value loss on biological assets	**15.7**	0.8
Net fair value (gain)/loss on derivative financial instruments	**(15.4)**	93.5
	(111.8)	283.8
Underlying profit before tax	**538.4**	504.6

Plantation

The plantation segment profit for Q2 FY2026 of RM485.0 million was 3% lower than the profit for Q2 FY2025 of RM498.1 million. Excluding the fair value loss on biological assets and derivative financial instruments of RM15.6 million (Q2 FY2025 – RM0.9 million), the segment reported an underlying profit of RM500.6 million for Q2 FY2026 which was 0.3% higher than the underlying profit of RM499.0 million for Q2 FY2025 due mainly to higher FFB production, partially offset by higher CPO stock level, lower CPO and PK prices realised as well as higher cost of production.

The key plantation performance statistics are as follow:

	Q2 FY2026	Q2 FY2025
Average selling price realised (RM/MT)		
Crude palm oil ("CPO")	**4,224**	4,470
Palm kernel ("PK")	**3,449**	3,461
Fresh Fruit Bunches ("FFB") production ('000 MT)	**874**	768

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(The figures have not been audited)

Additional Information As Required By Appendix 9b Of Bursa Malaysia Listing Requirements

1) Detailed Analysis of the Performance of All Operating Segments of the Group (Continued)

a) Q2 FY2026 vs. Q2 FY2025 (Continued)

Resource-based Manufacturing

The resource-based manufacturing segment profit for Q2 FY2026 was RM83.5 million as compared to the loss of RM59.7 million for Q2 FY2025. Excluding the fair value gain on derivative financial instruments of RM16.8 million (Q2 FY2025 – loss of RM94.1 million), the segment reported an underlying profit of RM66.7 million for Q2 FY2026 which was 94% higher than the underlying profit of RM34.4 million for Q2 FY2025 due mainly to higher margin from refinery sub-segment as well as higher share of associates results. Bunge Loders Croklaan's profit increased significantly due to good margin from cocoa butter equivalents resulting in better performance for the Asian operations, as well as strong performance for the American operations.

The analysis of contribution by segment is as follow:

	CURRENT YEAR QUARTER RM Million	PRECEDING YEAR CORRESPONDING QUARTER RM Million	DIFFERENCE RM Million
Plantation before fair value adjustments	**500.6**	499.0	1.6
Fair value loss on biological assets	**(15.7)**	(0.8)	(14.9)
Fair value gain/(loss) on derivative financial instruments	**0.1**	(0.1)	0.2
Plantation	**485.0**	498.1	(13.1)
Refinery	**15.5**	(18.4)	33.9
Oleochemical	**7.8**	27.4	(19.6)
Associates	**45.0**	28.3	16.7
Others	**(1.6)**	(2.9)	1.3
Resource-based manufacturing before fair value adjustments	**66.7**	34.4	32.3
Fair value gain/(loss) on derivative financial instruments	**16.8**	(94.1)	110.9
Resource-based manufacturing	**83.5**	(59.7)	143.2
Other operations	**(3.6)**	0.3	(3.9)
Segment results	**564.9**	438.7	126.2
Unallocated corporate net (expenses)/income	**(10.6)**	17.2	(27.8)
Profit before interest and tax	**554.3**	455.9	98.4
Interest income	**6.8**	8.6	(1.8)
Finance costs	**(33.3)**	(33.7)	0.4
Net foreign currency translation gain/(loss) on foreign currency denominated borrowings	**122.4**	(210.0)	332.4
Profit before tax	**650.2**	220.8	429.4

Additional Information As Required By Appendix 9b Of Bursa Malaysia Listing Requirements

1) Detailed Analysis of the Performance of All Operating Segments of the Group (Continued)

b) Q2 YTD FY2026 vs. Q2 YTD FY2025

For Q2 YTD FY2026, the Group reported a PBT of RM1,137.2 million as compared to RM1,029.4 million reported for Q2 YTD FY2025. Excluding the non-underlying items as tabulated below, the underlying PBT of RM1,047.6 million for Q2 YTD FY2026 was 21% higher than the underlying PBT of RM863.7 million for Q2 YTD FY2025, due mainly to higher contribution from resource-based manufacturing and plantation segments:

	RM Million	RM Million
Profit before tax	**1,137.2**	1,029.4
Exclude non-underlying items:		
Net foreign currency translation gain on foreign currency denominated borrowings and deposits	**(110.7)**	(176.4)
Net fair value gain on biological assets	**(5.4)**	(16.1)
Net fair value loss on derivative financial instruments	**26.5**	26.8
	(89.6)	(165.7)
Underlying profit before tax	**1,047.6**	863.7

Plantation

The plantation segment profit for Q2 YTD FY2026 of RM908.3 million was 5% higher than the profit for Q2 YTD FY2025 of RM868.1 million. Excluding the fair value gain on biological assets and derivative financial instruments of RM6.1 million (Q2 YTD FY2025 – RM16.0 million), the segment reported an underlying profit of RM902.2 million for Q2 YTD FY2026 which was 6% higher than the underlying profit of RM852.1 million for Q2 YTD FY2025 due mainly to higher FFB production, partially offset by higher CPO stock level and cost of production.

The key plantation performance statistics are as follow:

	Q2 YTD FY2026	Q2 YTD FY2025
Average selling price realised (RM/MT)		
CPO	**4,198**	4,271
PK	**3,485**	3,097
FFB production ('000 MT)	**1,651**	1,528

Additional Information As Required By Appendix 9b Of Bursa Malaysia Listing Requirements

1) Detailed Analysis of the Performance of All Operating Segments of the Group (Continued)

b) Q2 YTD FY2026 vs. Q2 YTD FY2025 (Continued)

Resource-based Manufacturing

The resource-based manufacturing segment profit for Q2 YTD FY2026 was RM173.0 million as compared to the profit of RM48.2 million for Q2 YTD FY2025. Excluding the fair value loss on derivative financial instruments of RM24.9 million (Q2 YTD FY2025 – RM23.8 million), the segment reported an underlying profit of RM197.9 million for Q2 YTD FY2026 which was 175% higher than the underlying profit of RM72.0 million for Q2 YTD FY2025 due mainly to higher contribution from refining and oleochemical sub-segments with higher margin.

2) Material Change in Profit Before Tax for the Current Quarter as Compared with the Immediate Preceding Quarter

The Group reported a PBT of RM650.2 million for Q2 FY2026 as compared to PBT of RM487.0 million reported for Q1 FY2026. Excluding the non-underlying items as tabulated below, the underlying PBT of RM538.4 million for Q2 FY2026 was 6% higher than the underlying PBT of RM509.2 million for Q1 FY2026, due mainly to higher contribution from plantation segment, partially offset by lower contribution from resource-based manufacturing segment:

	RM Million	**RM Million**
Profit before tax	**650.2**	487.0
Exclude non-underlying items:		
Net foreign currency translation (gain)/loss on foreign currency denominated borrowings and deposits	**(112.1)**	1.4
Net fair value loss/(gain) on biological assets	**15.7**	(21.1)
Net fair value (gain)/loss on derivative financial instruments	**(15.4)**	41.9
	(111.8)	22.2
Underlying profit before tax	**538.4**	509.2

2) Material Change in Profit Before Tax for the Current Quarter as Compared with the Immediate Preceding Quarter (Continued)

Details of the segmental results were as follows:

Plantation

The plantation segment profit for Q2 FY2026 of RM485.0 million was 15% higher than the profit for Q1 FY2026 of RM423.3 million. Excluding the fair value loss on biological assets and derivative financial instruments of RM15.6 million (Q1 FY2026 – gain of RM21.7 million), the segment reported an underlying profit of RM500.6 million for Q2 FY2026 which was 25% higher than the underlying profit of RM401.6 million for Q1 FY2026 due mainly to higher FFB production, OER and share of associates results, partially offset by higher cost of production.

The key plantation performance statistics are as follow:

	Q2 FY2026	Q1 FY2026
Average selling price realised (RM/MT)		
CPO	**4,224**	4,169
PK	**3,449**	3,529
FFB production ('000 MT)	**874**	777
Oil Extraction Rate ("OER") (%)	**22.11**	21.34

Resource-based Manufacturing

The resource-based manufacturing segment profit for Q2 FY2026 was RM83.5 million as compared to the profit of RM89.5 million for Q1 FY2026. Excluding the fair value gain on derivative financial instruments of RM16.8 million (Q1 FY2026 – loss of RM41.7 million), the segment reported an underlying profit of RM66.7 million for Q2 FY2026 which was 49% lower than the underlying profit of RM131.2 million for Q1 FY2026 due mainly to lower contribution from oleochemical sub-segment with lower margin.

2) Material Change in Profit Before Tax for the Current Quarter as Compared with the Immediate Preceding Quarter (Continued)

The analysis of contribution by segment is as follows:

	CURRENT QUARTER RM Million	PRECEDING QUARTER RM Million	DIFFERENCE RM Million
Plantation before fair value adjustments	**500.6**	401.6	99.0
Fair value (loss)/gain on biological assets	**(15.7)**	21.1	(36.8)
Fair value gain on derivative financial instruments	**0.1**	0.6	(0.5)
Plantation	**485.0**	423.3	61.7
Refinery	**15.5**	25.6	(10.1)
Oleochemical	**7.8**	61.9	(54.1)
Associates	**45.0**	48.1	(3.1)
Others	**(1.6)**	(4.4)	2.8
Resource-based manufacturing before fair value adjustments	**66.7**	131.2	(64.5)
Fair value gain/(loss) on derivative financial instruments	**16.8**	(41.7)	58.5
Resource-based manufacturing	**83.5**	89.5	(6.0)
Other operations	**(3.6)**	(1.2)	(2.4)
Segment results	**564.9**	511.6	53.3
Unallocated corporate net (expenses)/income	**(10.6)**	0.8	(11.4)
Profit before interest and tax	**554.3**	512.4	41.9
Interest income	**6.8**	6.7	0.1
Finance costs	**(33.3)**	(33.2)	(0.1)
Net foreign currency translation gain on foreign currency denominated borrowings	**122.4**	1.1	121.3
Profit before tax	**650.2**	487.0	163.2

3) Prospects

Crude palm oil ("CPO") price has shown resilience since the beginning of the year, rising from around RM4,000 per metric ton ("MT") to a peak of approximately RM4,300 per MT before moderating to about RM4,100 per MT recently. Looking ahead, CPO price is expected to be supported by seasonal decline in Fresh Fruit Bunch ("FFB") production and firmer demand in the lead up to the upcoming major festival period. In addition, soybean oil price, which is currently trading at a large premium to CPO, should continue to lend support to CPO demand and price. However, the upside potential may be constrained by a stronger Malaysian Ringgit, the postponement of Indonesia's B50 biodiesel mandate, and relatively high Malaysian palm oil inventory levels. On balance, while near term volatility may persist, we expect CPO price to remain supported above RM4,000 per MT over the next three months.

For our plantation segment, FFB production is projected to trend higher, driven by a larger proportion of oil palms reaching prime age, despite the ongoing accelerated replanting in Sabah. Continued enhancements in estate management practices, increased mechanisation and the rollout of digital initiatives are expected to further enhance our productivity. We remain positive on the outlook of the plantation segment and expect it to deliver resilient financial performance in FY2026.

The outlook for the refinery and commodity marketing sub-segment continues to be challenging. Sales margins are expected to remain under pressure due to elevated inventory levels and intense competition from Indonesian producers. While festive-driven demand may help mitigate the near-term headwinds, our expertise in producing low-contaminant oils, together with ongoing operational efficiency initiatives, will be key to sustaining acceptable financial performance.

The operating environment for the oleochemical sub-segment is expected to remain challenging, with subdued customer sentiment amid global trade policy uncertainties and geopolitical tensions. Competition, including from Indonesian producers, is expected to continue to place pressure on sales margins and volume. Nevertheless, initiatives to strengthen our long-term customer relationships and expand into higher-value applications are expected to mitigate the margin pressures. Overall, we expect the sub-segment's financial performance to be satisfactory over the coming quarters.

For the specialty fats sub-segment, represented by our associate company Bunge Loders Croklaan, the good sales margin for cocoa butter equivalents is expected to underpin the better performance of the Asian operations while the completion of the expansion of the New Orleans plant in Q4 FY2026 will further strengthen the performance of the American operations.

Overall, despite ongoing market challenges, the Group expects its operating and financial performance for the remaining quarters of FY2026 to be resilient and satisfactory.

Additional Information As Required By Appendix 9b Of Bursa Malaysia Listing Requirements

4) Achievability of Forecast Results

Not applicable.

5) Variance of Actual Profit from Forecast Results or Profit Guarantee

Not applicable.

6) Tax expense

	INDIVIDUAL QUARTER (Q2)		CUMULATIVE QUARTER (6 Mths)	
	CURRENT YEAR QUARTER	PRECEDING YEAR CORRESPONDING QUARTER	CURRENT YEAR TO DATE	PRECEDING YEAR CORRESPONDING PERIOD
	RM Million	RM Million	RM Million	RM Million
The tax expense comprises the following:				
Current tax				
- Current year	**114.5**	107.5	**214.6**	193.3
- Prior years	**0.1**	-	**0.1**	(0.1)
Deferred tax				
- Current year	**(1.1)**	(2.0)	**10.8**	2.1
- Prior years	**0.2**	0.1	**0.2**	(0.4)
	113.7	105.6	**225.7**	194.9

The effective tax rates of the Group for Q2 FY2026 and Q2 YTD FY2026 are lower than the statutory tax rate due principally to the share of results of associates, net of tax and non-taxable net foreign currency translation gain on foreign currency denominated borrowings offset against non-deductible expenses.

7) Corporate Proposal

There was no corporate proposal announced by the Group but not completed as at 17 February 2026 (being a date not earlier than 7 days from the date of issue of the quarterly report).

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(The figures have not been audited)

Additional Information As Required By Appendix 9b Of Bursa Malaysia Listing Requirements

8) Group Borrowings and Debts Securities

As at 31 December 2025	Long term		Short term		Total borrowings	
	Foreign currency (Million)	RM Equivalent (Million)	Foreign currency (Million)	RM Equivalent (Million)	Foreign currency (Million)	RM Equivalent (Million)
Unsecured						
Denominated in USD						
Notes	297.7	1,206.4	-	-	297.7	1,206.4
Islamic financing facilities	75.0	303.9	85.0	344.4	160.0	648.3
Islamic revolving credit financing facilities	45.0	182.4	-	-	45.0	182.4
Revolving credit	-	-	15.5	62.8	15.5	62.8
Trade financing	-	-	17.4	70.6	17.4	70.6
Denominated in JPY						
Term loans	21,000.0	544.0	-	-	21,000.0	544.0
Denominated in EUR						
Islamic revolving credit financing facilities	18.0	85.6	-	-	18.0	85.6
Finance lease obligation	2.6	12.4	0.1	0.3	2.7	12.7
Denominated in RM						
Trade financing	-	-	-	365.5	-	365.5
Total		2,334.7		843.6		3,178.3

As at 31 December 2024	Long term		Short term		Total borrowings	
	Foreign currency (Million)	RM Equivalent (Million)	Foreign currency (Million)	RM Equivalent (Million)	Foreign currency (Million)	RM Equivalent (Million)
Unsecured						
Denominated in USD						
Notes	297.4	1,325.8	-	-	297.4	1,325.8
Islamic financing facilities	105.0	468.2	55.0	245.2	160.0	713.4
Islamic revolving credit financing facilities	45.0	200.6	5.0	22.3	50.0	222.9
Revolving Credit	-	-	10.5	46.8	10.5	46.8
Trade financing	-	-	8.9	39.7	8.9	39.7
Denominated in JPY						
Term loans	21,000.0	597.5	-	-	21,000.0	597.5
Denominated in EUR						
Finance lease obligation	1.8	8.3	-	0.2	1.8	8.5
Denominated in RM						
Trade financing	-	-	-	147.0	-	147.0
Total		2,600.4		501.2		3,101.6

Exchange rates applied	As at 31 December 2025	As at 31 December 2024
USD/RM	4.0523	4.4585
JPY100/RM	2.5904	2.8453
EUR/RM	4.7598	4.6404

9) Derivative Financial Instruments

a) The outstanding forward foreign exchange contracts as at 31 December 2025 are as follows:

	Contract/Notional Value (Million) Net short					Fair Value – assets (RM Million)			
	Base Currency	<1 year	1 year to 3 years	More than 3 years	Total	<1 year	1 year to 3 years	More than 3 years	Total
Vanilla Contracts									
USD/RM	**USD**	(326.4)	-	-	**(326.4)**	23.5	-	-	**23.5**
EUR/RM	**EUR**	(13.8)	-	-	**(13.8)**	0.6	-	-	**0.6**
JPY/RM	**JPY**	(808.6)	-	-	**(808.6)**	0.9	-	-	**0.9**
GBP/RM	**GBP**	(0.8)	-	-	**(0.8)**	0.1	-	-	**0.1**
CNY/RM	**CNY**	(8.7)	-	-	**(8.7)**	0.1	-	-	**0.1**
						25.2	-	-	**25.2**

The above contracts were entered into as hedges for sales and purchases denominated in foreign currencies and to limit the exposure to potential changes in foreign exchange rates with respect to the Group's foreign currencies denominated financial assets and liabilities.

There is minimal credit risk as the contracts were entered into with reputable banks.

b) The outstanding commodity contracts as at 31 December 2025 are as follows:

	Contract/Notional Value (Million) Net (short)/long					Fair Value – assets/(liabilities) (RM Million)			
	Base Currency	<1 year	1 year to 3 years	More than 3 years	Total	<1 year	1 year to 3 years	More than 3 years	Total
Forward Contracts	**USD**	(43.0)	-	-	**(43.0)**	4.7	-	-	**4.7**
	RM	(30.5)	-	-	**(30.5)**	0.7	-	-	**0.7**
						5.4	-	-	**5.4**
Futures	**RM**	31.3	-	-	**31.3**	(8.6)	-	-	**(8.6)**
						(8.6)	-	-	**(8.6)**

The above commodity contracts were entered into with the objective of managing and hedging the respective exposure of the Group's plantation segment and resource-based manufacturing segment to adverse price movements in vegetable oil commodities.

The associated credit risk is minimal as these contracts were entered into with licensed brokers of commodity exchanges.

9) Derivative Financial Instruments (Continued)

c) The outstanding cross currency swap contracts as at 31 December 2025 are as follows:

	Contract/Notional Value (Million)					Fair Value – liabilities (RM Million)			
	Base Currency	**<1 year**	**1 year to 3 years**	**More than 3 years**	**Total**	**<1 year**	**1 year to 3 years**	**More than 3 years**	**Total**
JPY liability to USD liability [1]	**JPY**	-	-	15,000.0	**15,000.0**	-	-	(1.8)	**(1.8)**
JPY liability to USD liability [2]	**JPY**	-	-	6,000.0	**6,000.0**	-	-	(1.7)	**(1.7)**
Floating rate USD liability to floating rate EUR liability [3]	**USD**	-	-	27.5	**27.5**	-	-	(1.5)	**(1.5)**
Floating rate USD liability to fixed rate EUR liability [4]	**USD**	27.5	-	-	**27.5**	(1.4)	-	-	**(1.4)**

[1] The contracts effectively swapped the Group's JPY15.0 billion 30-year Fixed Rate Term Loan due 2037 into USD128 million liability and serve as a cashflow hedge for the Group's principal repayment for the JPY loan obtained.

[2] The contracts effectively swapped the Group's JPY6.0 billion 30-year Fixed Rate Term Loan due 2038 into USD55 million liability and serve as a cashflow hedge for the Group's principal repayment for the JPY loan obtained.

[3] The contracts effectively swapped the Group's USD27.5 million floating rate Foreign Currency Term Financing-i (FC TERM-i) due 2032 into floating rate EUR liability and serve as a net investments hedge against the Group's Euro denominated assets.

[4] The contracts effectively swapped the Group's USD27.5 million floating rate Foreign Currency Term Financing-i (FC TERM-i) due 2026 into fixed rate EUR liability and serve as a net investments hedge against the Group's Euro denominated assets.

There is minimal credit risk as the swaps were entered into with reputable banks.

d) The outstanding interest rate swap contract as at 31 December 2025 is as follows:

	Contract/Notional Value (Million)					Fair Value – assets (RM Million)			
	Base Currency	**<1 year**	**1 year to 3 years**	**More than 3 years**	**Total**	**<1 year**	**1 year to 3 years**	**More than 3 years**	**Total**
Interest Rate Swap [1]	**USD**	25.0	-	-	**25.0**	1.1	-	-	**1.1**

[1] The contract effectively swapped the Group's floating interest rate to fixed interest rate to hedge against interest rate fluctuations.

There is minimal credit risk as the swap was entered into with reputable bank.

9) Derivative Financial Instruments (Continued)

All the above derivatives were initially recognised at fair value on the date the derivative contracts were entered into. The derivatives were subsequently remeasured at fair value and the changes in fair value were recognised as follows:

i. Derivatives recognised in the other comprehensive income pursuant to MFRS 9 Financial Instruments
- Cross currency swap contract which swapped a floating rate USD27.5 million liability to a floating rate EUR23.6 million liability.
- Cross currency swap contract which swapped a floating rate USD27.5 million liability to a fixed rate EUR24.3 million liability.

ii. Derivatives recognised in the profit or loss
- All other derivatives other than those mentioned in (i) above.

10) Fair Value Changes of Financial Liabilities

Type of Financial Liability	Fair Value (loss)/gain		Basis of Fair Value Measurement	Reason for (loss)/gain
	Current Quarter	Current Year To Date		
	RM Million	RM Million		
Forward foreign exchange contracts	(0.5)	(0.6)	The difference between the contracted rates and the market forward rates	The exchange rates have moved unfavourably against the Group from the last measurement date
Commodity futures	1.3	(0.3)	The difference between the contracted prices rate and forward prices	The prices for the respective commodity futures have moved favourably for/ (unfavourably against) the Group from the last measurement date
Commodity forward contracts	14.8	(1.1)	The difference between the contracted prices rate and forward prices	The prices for the respective commodity forward contracts have moved favourably for/ (unfavourably against) the Group from the last measurement date
Cross currency swap contracts	(15.3)	(16.9)	Based on spot, forward and interest rate term structure for the respective currencies	The forward and interest rate term structure for the respective currencies have moved unfavourably against for the Group from the last measurement date

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(The figures have not been audited)

Additional Information As Required By Appendix 9b Of Bursa Malaysia Listing Requirements

11) Notes to the Condensed Consolidated Statement of Comprehensive Income

Profit for the period has been arrived after (crediting)/charging:

	CURRENT YEAR QUARTER 31/12/25 RM Million	CURRENT YEAR TO DATE 31/12/25 RM Million
Interest income	(6.8)	(13.5)
Other income including investment income		
- Dividend income	(0.3)	(0.8)
Finance costs	33.3	66.5
Depreciation and amortisation	105.6	208.9
Impairment loss/(Reversal of impairment loss) on receivables	0.6	(0.2)
Net inventories written down	6.5	0.1
Net foreign currency translation gain on foreign currency denominated borrowings	(122.4)	(123.5)
Net foreign currency exchange loss/(gain)	16.0	(6.8)
Net fair value gain on other investments	(0.6)	(1.7)
Net fair value (gain)/loss on derivative financial instruments	(15.4)	26.5
Net fair value loss/(gain) on biological assets	15.7	(5.4)

Other than as per disclosed above, the group does not have other material items that recognised as profit/loss in the statement of profit or loss and statement of other comprehensive income.

12) Material Litigation

There is no pending material litigation as at the date of this announcement.

13) Dividend

The Board has on 24 February 2026 declared a first interim single tier dividend of 5.5 sen (31 December 2024: 5.0 sen) per ordinary share in respect of the financial year ending 30 June 2026 which is not taxable in the hands of the shareholders pursuant to paragraph 12B of Schedule 6 of the Income Tax Act 1967.

The dividend will be payable on 24 March 2026 to shareholders whose names appear in the Record of Depositors and Register of Members of the Company at the close of business on 11 March 2026.

A Depositor shall qualify for entitlement only in respect of:

a. Shares transferred into the Depositor's Securities Account before 4.30 p.m. on 11 March 2026 in respect of transfers; and

b. Shares deposited into the Depositor's Securities Account before 12.30 p.m. on 6 March 2026 (in respect of shares which are exempted from mandatory deposit); and

c. Shares bought on Bursa Malaysia Securities Berhad on a cum entitlement basis according to the Rules of Bursa Malaysia Securities Berhad.

The total cash dividend declared to date for the current financial period is a single tier dividend of 5.5 sen (31 December 2024: 5.0 sen) per ordinary share.

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(The figures have not been audited)

Additional Information As Required By Appendix 9b Of Bursa Malaysia Listing Requirements

14) Earnings per Share

		INDIVIDUAL QUARTER (Q2)		CUMULATIVE QUARTER (6 Mths)	
		CURRENT YEAR QUARTER	PRECEDING YEAR CORRESPONDING QUARTER	CURRENT YEAR TO DATE	PRECEDING YEAR CORRESPONDING PERIOD
		RM Million	RM Million	RM Million	RM Million
a)	**Basic earnings for the period**				
	Profit for the period attributable to owners of the parent	**528.5**	111.1	**897.9**	821.8
	Weighted average number of ordinary shares in issue ('Million)	**6,247.7**	6,203.7	**6,225.7**	6,203.7
	Basic (sen)	**8.46**	1.79	**14.42**	13.25

b) Diluted earnings for the period

The Group has no dilution in its earnings per ordinary share for the financial period under review as there are no dilutive potential ordinary shares.

15) Audit Qualification

The audit report on the Group's preceding year's financial statements is not qualified.

By Order of the Board

Tan Choong Khiang
Company Secretary

Putrajaya
24 February 2026

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(The figures have not been audited)

Additional Information As Required By Appendix 9b Of Bursa Malaysia Listing Requirements

PLANTATION

		As At 31/12/2025	As At 31/12/2024
Planted Area			
Oil palm			
Mature	*(hectares)*	**133,168**	142,070
Total planted	*(hectares)*	**167,798**	171,660
Rubber			
Mature	*(hectares)*	**148**	447
Total planted	*(hectares)*	**148**	447
Coconut			
Mature	*(hectares)*	**614**	280
Total planted	*(hectares)*	**4,105**	3,563
Total Titled Area	*(hectares)*	**206,201**	205,072

Plantation performance statistics

a) Q2 YTD FY2026 vs. Q2 YTD FY2025

		Q2 YTD FY2026	Q2 YTD FY2025
Average Mature Area Harvested			
Oil Palm	*(hectares)*	**134,641**	140,281
Production			
Oil Palm			
FFB production	*(tonnes)*	**1,650,754**	1,528,143
Yield per mature hectare	*(tonnes)*	**12.26**	10.89
FFB processed	*(tonnes)*	**1,680,861**	1,558,472
Crude palm oil production	*(tonnes)*	**365,478**	333,988
Palm kernel production	*(tonnes)*	**62,908**	58,255
Crude palm oil extraction rate	*(%)*	**21.74%**	21.43%
Palm kernel extraction rate	*(%)*	**3.74%**	3.74%
Average Selling Price Realised			
Oil palm			
Crude palm oil	*(RM/tonne)*	**4,198**	4,271
Palm kernel	*(RM/tonne)*	**3,485**	3,097
CPO Cost of production (Excluded depreciation and amortisation, windfall profit levy and Sabah sales tax)	*(RM/tonne)*	**1,894**	1,889
Cost of sales	*(RM/tonne)*	**2,396**	2,469
Net cost of sales	*(RM/tonne)*	**1,791**	1,924

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(The figures have not been audited)

Additional Information As Required By Appendix 9b Of Bursa Malaysia Listing Requirements

PLANTATION (Continued)

Plantation performance statistics (Continued)

b) Q2 FY2026 vs. Q2 FY2025 vs. Q1 FY2026

		Q2 FY2026	Q2 FY2025	Q1 FY2026
Average Mature Area Harvested				
Oil Palm	*(hectares)*	**133,797**	139,032	135,485
Production				
Oil Palm				
FFB production	*(tonnes)*	**873,562**	768,067	777,192
Crude palm oil production	*(tonnes)*	**196,124**	167,831	169,354
Palm kernel production	*(tonnes)*	**34,262**	28,922	28,646
Crude palm oil extraction rate	*(%)*	**22.11%**	21.51%	21.34%
Palm kernel extraction rate	*(%)*	**3.86%**	3.71%	3.61%
Average Selling Price Realised				
Oil palm				
Crude palm oil	*(RM/tonne)*	**4,224**	4,470	4,169
Palm kernel	*(RM/tonne)*	**3,449**	3,461	3,529
CPO Cost of production (Excluded depreciation and amortisation, windfall profit levy and Sabah sales tax)	*(RM/tonne)*	**1,876**	1,877	1,916
Cost of sales	*(RM/tonne)*	**2,361**	2,536	2,437
Net cost of sales	*(RM/tonne)*	**1,754**	1,932	1,833