

Grant of Share Awards under the SATS Restricted Share Plan and Performance Share Plan

Pursuant to Rule 704(29) of the Listing Manual of the Singapore Exchange Securities Trading Limited, SATS Ltd. ("SATS" or the "Company") wishes to announce the following details on the grant of share awards pursuant to the Company's Restricted Share Plan ("RSP") and Performance Share Plan ("PSP"):

		RSP	PSP
(a)	Date of grant	24 June 2025	24 June 2025
(b)	Total number of share awards granted	10,647,112	1,211,099
(c)	Market price of its securities on the date of grant	S\$3.02 per ordinary share	S\$3.02 per ordinary share
(d)	Number of share awards granted to each director and controlling shareholder (and each of their associates), if any	Mr Kerry Mok Tee Heong President & Chief Executive Officer and Director 364,600 shares	Nil
(e)	Vesting of shares	The SATS Restricted Share Plan based on time conditions will vest equally over a three-year period.	The final number of shares that may be vested under the SATS Performance Share Plan will range from 0% to 150% of the initial grant and is contingent on the achievement of predetermined transformation targets over a five-year performance condition period.

Date: 24 June 2025