

Keppel Ltd.

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RESOLUTIONS PASSED AT THE ANNUAL GENERAL MEETING HELD ON 21 APRIL 2025

Pursuant to Rule 704(16) of the Listing Manual, Keppel Ltd. (the "**Company**") is pleased to announce that, at the Annual General Meeting ("**AGM**") of the Company held at 10.30 a.m. on 21 April 2025, all resolutions relating to the matters as set out in the Notice of AGM dated 28 March 2025 were put to the meeting and duly passed.

(I) RESULTS OF AGM

The following are the poll results in respect of the resolutions passed at the AGM:

| Resolution | | Total | Fo | r | Against | |
|------------|--|--|---------------------|---|---------------------|---|
| | | number of Shares represented by votes for and against the Resolution | Number of Shares | As a percentage of total number of votes for and against the Resolution (%) | Number of Shares | As a percentage of total number of votes for and against the Resolution (%) |
| Ordi | nary Business | | | | | |
| 1. | Adoption of Directors' Statement and Audited Financial Statements | 811,107,390 | 810,907,956 | 99.98 | 199,434 | 0.02 |
| 2. | Declaration of Dividend | 811,781,432 | 811,576,350 | 99.97 | 205,082 | 0.03 |
| 3. | Re-election of Loh Chin Hua as Director | 804,192,935 | 798,782,134 | 99.33 | 5,410,801 | 0.67 |
| 4. | Re-election of Tham Sai Choy as Director | 811,445,009 | 674,518,690 | 83.13 | 136,926,319 | 16.87 |
| 5. | Re-election of Shirish Apte as Director | 811,233,637 | 649,521,438 | 80.07 | 161,712,199 | 19.93 |
| 6. | Approval of Fees of Non-Executive Directors for FY 2025 | 810,390,385 | 806,136,220 | 99.48 | 4,254,165 | 0.52 |
| 7. | Re-appointment of Auditors | 810,594,364 | 809,678,837 | 99.89 | 915,527 | 0.11 |
| Spec | ial Business | l | I | l | I | I. |
| 8. | Authority to Issue Shares and Convertible Instruments | 810,167,199 | 777,898,948 | 96.02 | 32,268,251 | 3.98 |
| 9. | Renewal of Share Purchase Mandate | 810,589,434 | 810,019,014 | 99.93 | 570,420 | 0.07 |
| 10. | Renewal of Shareholders' Mandate for Interested Person Transactions | 419,931,301 | 418,869,192 | 99.75 | 1,062,109 | 0.25 |

Notes:

1. The following directors of the Company have abstained from voting on the following resolutions:

| Name | Shareholding Interests | Resolution Number |
|----------------|------------------------|--------------------------|
| Danny Teoh | 195,825 | 6, 10 |
| Loh Chin Hua | 7,456,461 | 3, 10 |
| Shirish Apte | 19,000 | 5, 6, 10 |
| Teo Siong Seng | 48,483 | 6, 10 |
| Tham Sai Choy | 188,570 | 4, 6, 10 |
| Penny Goh | 62,000 | 6, 10 |
| Olivier Blum | 9,000 | 6, 10 |
| Jimmy Ng | 10,000 | 6, 10 |
| Ang Wan Ching | 4,000 | 6, 10 |

2. Temasek Holdings (Private) Limited has a direct interest in 371,408,292 shares held in the capital of the Company and has abstained from voting on Resolution 10.

(II) RE-APPOINTMENT OF DIRECTOR TO THE AUDIT COMMITTEE

The Company wishes to announce that Mr Tham Sai Choy, having been re-elected, will continue to serve as the Chairman of the Audit Committee. Mr Tham will also continue to serve as a member of the Nominating Committee and Board Risk Committee.

Mr Tham is currently the Chairman of EM Services Pte Ltd and serves on the boards of the Singapore International Arbitration Centre, DBS Group Holdings Limited, and Mount Alvernia Hospital. Mr Tham was Managing Partner of KPMG Singapore and then Chairman of KPMG Asia Pacific before he retired from professional practice as a chartered accountant in 2017. He was for many years a member of KPMG's global board, and had served on its executive committee and risk committee, and chaired its compensation and nominations committee. In 36 years of professional practice, Mr Tham had worked with many of Singapore's multinational companies in their audits and in other consultancy work.

The Board considers Mr Tham as an independent director for the purposes of Rule 704(8) of the Listing Manual.

With the above, the Audit Committee will continue to comprise all independent directors, as set out at Section IV below.

(III) NOTE OF APPRECIATION

Mr Teo Siong Seng has retired by rotation at the AGM pursuant to the Constitution of the Company.

The Board and Management of the Company would like to express their heartfelt appreciation to Mr Teo for his dedication and contributions.

(IV) CHANGES TO COMPOSITION OF BOARD COMMITTEE

With the retirement of Mr Teo Siong Seng as a non-executive and non-independent director and Chairman of the Board Sustainability and Safety Committee, the Company wishes to announce that with effect from 21 April 2025, Mr Olivier Blum will assume the role of Chairman of the Board Sustainability and Safety Committee.

Consequent to the abovementioned changes, the composition of the Company's Board Committees with effect from 21 April 2025 is as follows:

| | Audit Committee | Nominating Committee | Remuneration Committee | Board Risk Committee | Board Sustainability and Safety Committee |
|----------------------------|--------------------|-------------------------|---------------------------|-------------------------|--|
| Danny Teoh | - | Member | Member | - | Member |
| Loh Chin Hua | - | - | - | - | Member |
| Tham Sai Choy ¹ | Chairman | Member | - | Member | - |
| Penny Goh ¹ | Member | - | Chairman | Member | - |
| Shirish Apte ¹ | - | Chairman | Member | Chairman | - |
| Olivier Blum ¹ | - | Member | - | - | Chairman |
| Jimmy Ng ¹ | Member | - | - | Member | - |
| Ang Wan Ching ¹ | Member | - | - | Member | - |
| Total number of members | 4 | 4 | 3 | 5 | 3 |

¹Note = Independent Director

(V) SCRUTINEERS

MSA Business Solutions Pte. Ltd. was appointed as scrutineers for the AGM.

BY ORDER OF THE BOARD

Karen Teo / Samantha Teong Company Secretaries

21 April 2025