

9R LIMITED

(Incorporated in the Republic of Singapore)
Company Registration No. 199307300M

BUSINESS UPDATE

The Board of Directors (the "**Board**") of 9R Limited (the "**Company**", and together with its subsidiaries, the "**Group**") wishes to provide the following business updates:

Opening of New Red Box Outlet

1. The Group has entered a tenancy agreement for a new Red Box outlet in Melaka ("**Melaka Outlet**"). The Melaka Outlet will be located in Tarcor Park, a new premier retail space in Melaka, Malaysia.
2. The Melaka Outlet will be managed by the Group's newly incorporated wholly owned subsidiary, RedBox (Melaka) Sdn Bhd. The Group expects the estimated capital expenditure for the Melaka Outlet to be approximately RM4.5 million and this will be funded by bank borrowings and existing working capital of the Group. The Melaka Outlet operations are scheduled to commence in early 2026.
3. This new outlet is part of the Group's strategic plan to introduce the Red Box brand to more locations and meet the growing demand for modern entertainment options in Melaka. With the opening of the Melaka Outlet, the Group will have a total number of nine Red Box outlets.

Securing of New Bank Loan

4. To strengthen the Group's working capital and funds to support its business expansion plan, including the opening of the new Melaka Outlet, the Group has secured a new bank loan of RM6 million. The loan is for a tenure of 84 months at an interest of 8% per annum, and is secured by way of a fixed deposit pledge of RM2.5 million, a corporate guarantee issued by the Company's wholly owned subsidiary, 9R Leisure Sdn Bhd., and a personal guarantee issued by the Company's Chief Executive Officer, Mr Khoo Kai Yang.

None of the Directors or controlling shareholders of the Company or their respective associates has any direct or indirect interest in the Melaka Outlet, other than through their respective shareholdings in the Company.

BY ORDER OF THE BOARD

Lai Kuan Loong, Victor
Company Secretary

12 December 2025

*This announcement has been reviewed by the Company's sponsor, UOB Kay Hian Private Limited (the "**Sponsor**").*

*This announcement has not been examined or approved by the Singapore Exchange Securities Trading Limited (the "**SGX-ST**") and the SGX-ST assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement.*

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