

MM2 ASIA LTD. (Incorporated in Singapore) (Registration No. 201424372N)

### **RESPONSE TO QUESTIONS FROM SHAREHOLDERS**

The board of directors (the "**Board**") of mm2 Asia Ltd. (the "**Company**" or "**mm2**", together with its subsidiaries, the "**Group**") would like to thank the Company's shareholders ("**Shareholders**") for submitting their questions in advance of the Company's Extraordinary General Meeting to be held on 22 December 2023 at 1:30 p.m. Unless otherwise defined, capitalised terms used herein shall have the same meaning as ascribed thereto in the Company's circular to dated 7 December 2023 (the "**Circular to Shareholders**").

The Company wishes to inform shareholders that the Company has made editorial amendments to some of the questions received to ensure that they are clear. For the avoidance of doubt, the editorial amendments do not change the meaning of the questions received by the Company.

The Company's responses to the questions received from the Shareholders are set out in Appendix A.

It is important to note that these questions and responses should be read in conjunction with the Company's Circular to Shareholders and along with the Company's previous announcements.

By Order of the Board

Melvin Ang Wee Chye Executive Chairman 16 December 2023

### Appendix A

#### **Questions from Shareholders**

## 1. What is the optimal Debt/equity ratio and gearing ratio that the company targets to have? Please detail and elaborate.

As previously disclosed, the Group is actively deleveraging its liabilities. While there is no fixed ratio we are working towards, the Group is aiming to reduce as much as possible while still ensuring sufficient liquidity for its working capital. We aim to continue this process while ensuring sufficient liquidity for working capital needs. This deleveraging strategy is driven by our desire to improve our financial stability, reduce interest costs, and prepare for future growth opportunities.

## 2. Assuming the rights are fully subscribed, how long can the money from this new round last? Please detail and elaborate.

Please refer to the Circular to Shareholders, posted on 07 December 2023, Page 28, Paragraph 3.2(d) on the Use of Proceeds.

# 3. Does and will the other directors who have not stated their intentions (namely, Mr Jack Chia and Mr Tan Liang Pheng) subscribe for their rights entitlement?

The Group cannot comment on the subscription intentions of Directors who have not explicitly confirmed them in writing. For information on the declared subscription intentions, please refer to the Circular to Shareholders, posted on 07 December 2023, Page 35 Paragraph 11.3.

For detailed information on the entitled shareholders, please refer to the Circular to Shareholders, posted on 07 December 2023, Page 41 Appendix 1 Paragraph 1.

# 4. Besides financial capital, what does Mr Oei Hong Leong being a controlling shareholder bring to the company? Does he have any experience in the entertainment and movie industry? Please explain and elaborate.

Mr Oei has extensive experience as a businessman and shareholder of various companies. He currently holds a shareholder position in mm2 Asia and contributes to the Company as an investor.

### 5. Besides financial capital, what does Mr Goi Seng Hui being a controlling shareholder bring to the company? Does he have any experience in the entertainment and movie industry? Please explain and elaborate.

Mr Goi has extensive experience as a businessman and shareholder of various companies. He currently holds a shareholder position in mm2 Asia and contributes to the Company as an investor.

6. In the distribution of excess rights shares, will either Mr Oei or Mr Goi have priority? Or will Mr Oei or Mr Goi be ranked behind other minority shareholders (but before the existing directors) in the allocation of excess rights shares?

Please refer to the Circular to Shareholders, posted on 07 December 2023, Page 41 Appendix 1 Paragraph 1 on the allotment of any Excess Rights Shares.

# 7. Besides a rights issue, have the company explored other methods to raise cash? What are the other methods the company considered and why did the company not pursue them and opted for a rights issue? Please explain and elaborate.

The Company has disclosed other fund-raising exercises in the past. The Board has determined that a Rights Issue is the most suitable option to strengthen the Group's financial position and capital base. This will provide shareholders with an opportunity to participate in the future growth and expansion of the Group, while also maintaining their proportionate ownership in the company.

## 8. Have the company considered selling its non-core assets or mature assets to raise cash? Please explain and elaborate.

Yes, the Company has considered selling non-core assets as an option to raise cash if the value received for the assets meets the Company's expectations.

### 9. Will the company be selling or reducing its stake in Unusual?

Yes, the Company has considered selling UnUsuaL as an option to raise cash if the value received for the assets meets the Company's expectations.

### 10. Will the company be selling or reducing its stake in Vividthree?

Yes, the Company has considered selling Vividthree as an option to raise cash if the value received for the assets meets the Company's expectations.

## 11. Following the rights issue, will either Mr Oei and/or Mr Goi be appointed as director of the company?

Please refer to the Circular to Shareholders, posted on 07 December 2023, Page 34 Paragraph 11.1 On Directors and Substantial Shareholders' Shareholdings.

# 12. Following the rights issue, will Mr Oei and/or Mr Goi be appointing their nominees as director of the company?

Please refer to the Circular to Shareholders, posted on 07 December 2023, Page 34 Paragraph 11.1 On Directors and Substantial Shareholders' Shareholdings.

## 13. Would the company please illustrate its debt maturity profile? How much debt is maturing in 2024 and 2025? Please detail and elaborate.

Please refer to the Circular to Shareholders, posted on 07 December 2023, Page 33 Paragraph 7.2 on the breakdown of the Group's borrowings.