

# Proposed Merger with Viva Industrial Trust (the "Merger")

Part 1: Merger

Part 2: Proposed ESR-REIT Trust Deed Amendments

### 21 August 2018



# **Important Notice**

This material shall be read in conjunction with ESR-REIT's annual report and audited financial statements for the financial period ended 31 December 2017 released on 2 April 2018, and the circular dated 7 August 2018 (the "Circular").

#### **Important Notice**

The value of units in ESR-REIT ("ESR-REIT Units") and the income derived from them may fall as well as rise. ESR-REIT Units are not investments or deposits in, or liabilities or obligations, of ESR Funds Management (S) Limited ("ESR-REIT Manager"), RBC Investor Services Trust Singapore Limited (in its capacity as trustee of ESR-REIT) ("ESR-REIT Trustee"), or any of their respective related corporations and affiliates (individually and collectively "Affiliates"). An investment in ESR-REIT Units is subject to equity investment risk, including the possible delays in repayment and loss of income or the principal amount invested. Neither ESR-REIT, the ESR-REIT Manager, the ESR-REIT Trustee nor any of the Affiliates guarantees the repayment of any principal amount invested, the performance of ESR-REIT, any particular rate of return from investing in ESR-REIT, or any taxation consequences of an investment in ESR-REIT. Any indication of ESR-REIT performance returns is historical and cannot be relied on as an indicator of future performance.

Investors have no right to request that the ESR-REIT Manager redeem or purchase their ESR-REIT Units while the ESR-REIT Units are listed. It is intended that investors may only deal in their ESR-REIT Units through trading on Singapore Exchange Securities Trading Limited (the "SGX-ST"). Listing of the ESR-REIT Units on the SGX-ST does not guarantee a liquid market for the ESR-REIT Units.

This material may contain forward-looking statements that involve assumptions, risks and uncertainties. Actual future performance, outcomes and results may differ materially from those expressed in forward-looking statements as a result of a number of risks, uncertainties and assumptions. Representative examples of these factors include (without limitation) general industry and economic conditions, interest rate trends, cost of capital and capital availability, competition from similar developments, shifts in expected levels of occupancy or property rental income, changes in operating expenses (including employee wages, benefits and training costs), governmental and public policy changes and the continued availability of financing in amounts and on terms necessary to support future ESR-REIT business. You are cautioned not to place undue reliance on these forward-looking statements, which are based on the ESR-REIT Manager's current view of future events.

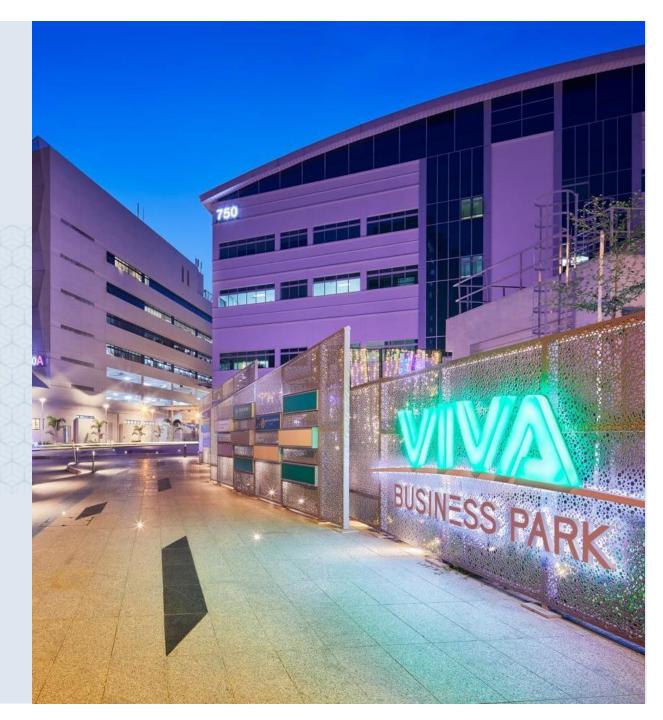
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The directors of the ESR-REIT Manager (including those who may have delegated detailed supervision of this material) collectively and individually accept full responsibility for the accuracy of the information given in this material and confirm after making all reasonable enquiries that, to the best of their knowledge and belief, this material constitutes full and true disclosure of all material facts about the Merger, the whitewash resolution and the ESR-REIT Group, opinions expressed in this material have been arrived at after due and careful consideration, and the directors of the ESR-REIT manager are not aware of any facts, the omission of which would make any statement in this material misleading.

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# Part 1: Merger



# What are the Resolutions to be Approved?

Ordinary Resolution 1 (>50%)

The proposed merger of all the Stapled Securities held by the Stapled Securityholders and the ESR-REIT Units held by the ESR-REIT Unitholders, via the acquisition by ESR-REIT of all of the Stapled Securities by way of a Scheme

Extraordinary Resolution 2 (≥75%) The proposed issue of approximately 1,561.2 million new ESR-REIT Units to the Stapled Securityholders as part of the consideration pursuant to the Merger

Ordinary Resolution 3 (>50%) The proposed Whitewash Resolution<sup>(1)</sup> for the waiver by the Independent ESR-REIT Unitholders (Whitewash)<sup>(2)</sup> of their rights to receive a mandatory general offer from the Tong Group<sup>(3)</sup> Resolutions 1, 2 and 3 are inter-conditional on the passing of each other and are also conditional upon the Scheme becoming effective<sup>(6)</sup>

The Tong Group, the Relevant ESR-REIT Unitholders<sup>(4)</sup>, the ESR-REIT Manager and Mitsui<sup>(5)</sup> will abstain from voting on Resolutions 1, 2 and 3



# Advisers to ESR-REIT for the Merger

Financial Advisers







Legal Adviser



Public Relations
Advisers





**Auditor** 



Independent Financial Adviser





# What has Happened?

- On 18 May 2018, the managers of ESR-REIT and VIT issued a joint announcement on the Merger by way of a trust scheme of arrangement
- The Scheme Consideration payable to the Stapled Securityholders is:

\$\$0.96 per Stapled Security(1)

The Scheme Consideration will be satisfied via:

10% in cash, 90% in new ESR-REIT Units

New ESR-REIT Units to be issued at **\$\$0.54** per ESR-REIT Unit<sup>(2)</sup>



## Who is Viva Industrial Trust?





# Why should ESR-REIT Merge with VIT?



Immediate Access to a Large Proportion of Business Parks



Enhanced Portfolio Quality



VI-REIT Manager's Track Record in AEIs<sup>(1)</sup>





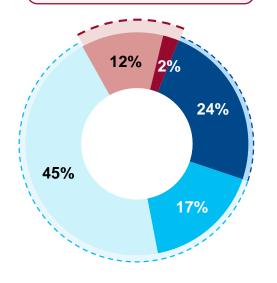
### Immediate Access to a Large Proportion of **Business Parks**



Immediate access to S\$0.9bn worth of Business Park assets, which are of an asset class that is expected to be low in supply in Singapore for the next three years

### **Pre-Acquisition of** 7000 Ang Mo Kio Avenue 5<sup>(1)</sup>

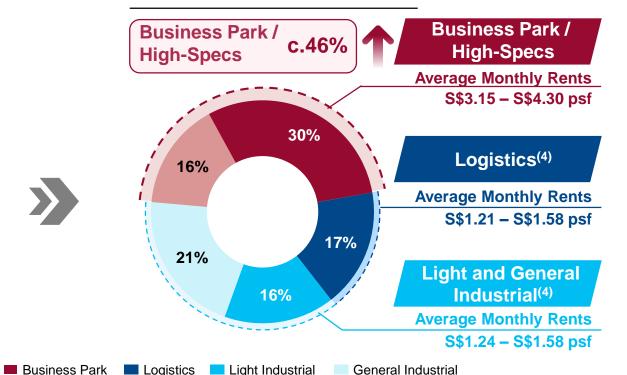
**Business Park /** c.14% **High-Specs** 



High-Specs Industrial



#### Post-Merger<sup>(2)(3)</sup>







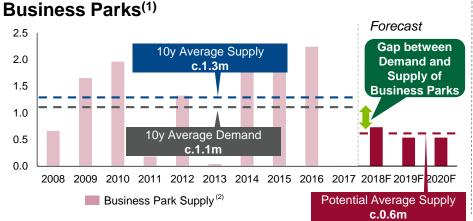
### **Scarcity of Supply in the Business Park Sector**



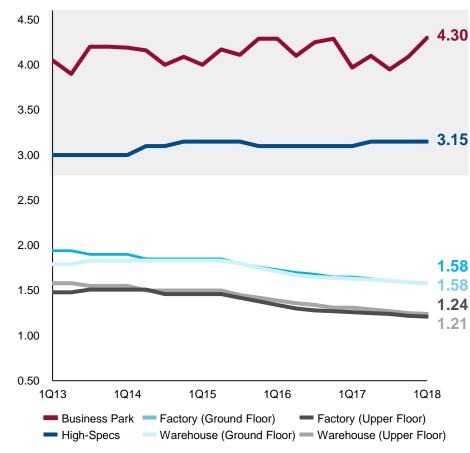


#### **All Industrial Property** 25.0 10y Average Supply 20.0





#### **Average Industrial Rents** (S\$ / sqft / month)

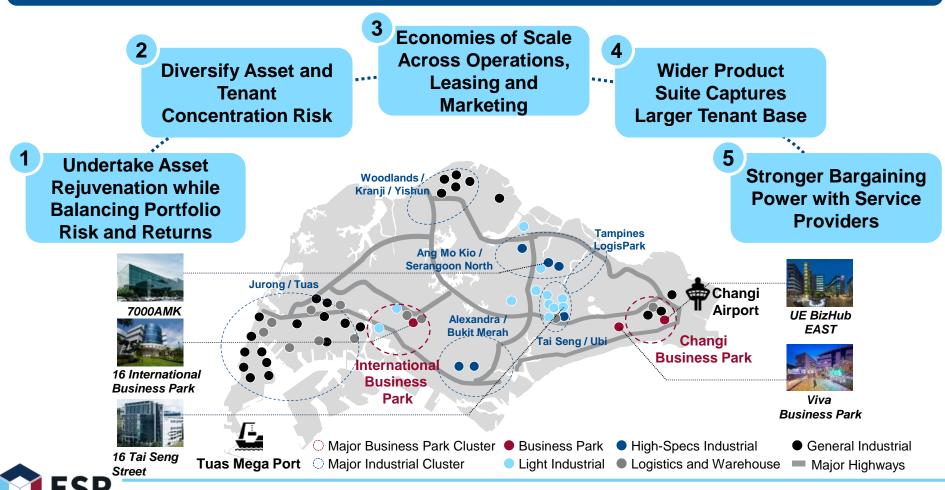




# Enhanced Portfolio Quality

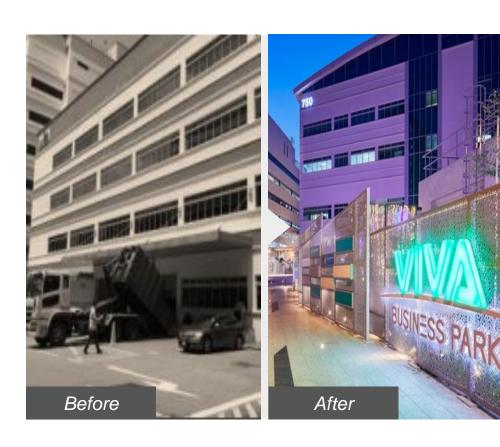


# Diversified portfolio that is more resilient to market cycles with a network of 56 properties across Singapore



# 3 VI-REIT Manager's Track Record in AEIs





Viva Business Park – before and after AEIs

**VI-REIT Management Team's Expertise** & Track Record



Aligned with ESR-REIT Manager's **Portfolio Enhancement Strategy** 



**Potential Value Add to Unitholders** 



# **ESR-REIT Portfolio Rejuvenation through AEIs**

1

#### **Reposition appropriate properties**

**Potentially Higher Yields Post AEI** 



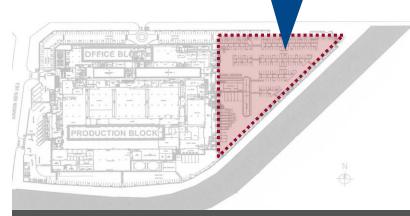


"General Industrial"



2 Maximise plot ratio

Untapped GFA of c.495,000 sq ft potentially unlocks value



7000 Ang Mo Kio Ave 5



# How do I Benefit from the Merger?







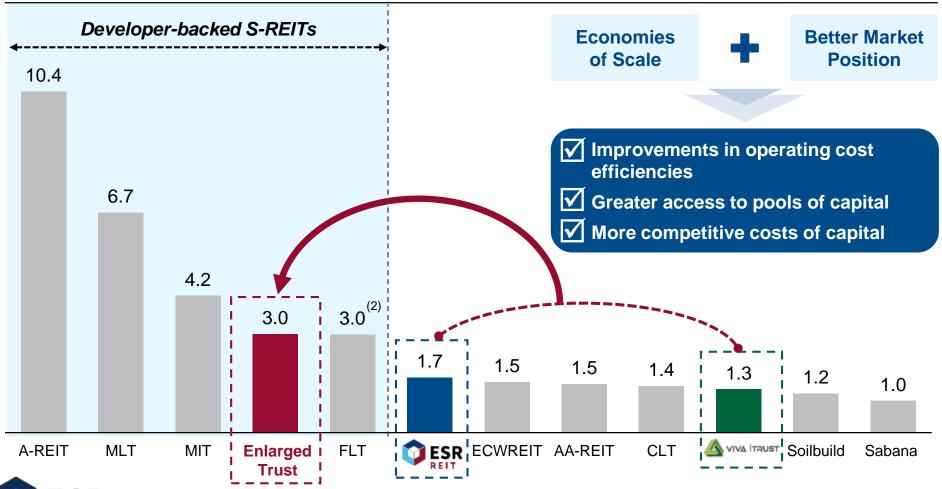




# 4th Largest Industrial S-REIT



#### Total Asset Size (S\$bn)<sup>(1)</sup>



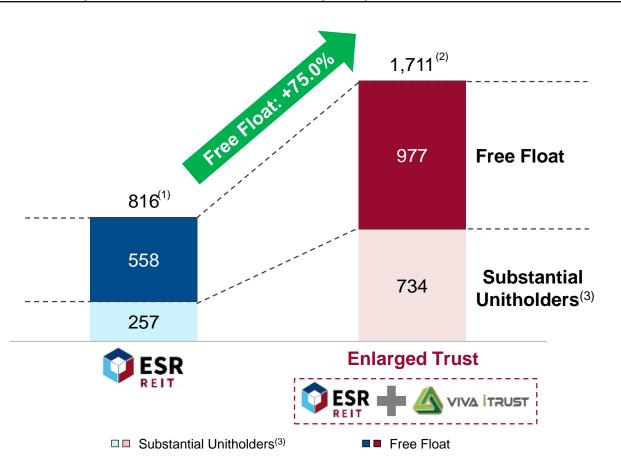


Source: Company filings.

# 2 Increased Free Float and Liquidity



#### Market Capitalisation and Free Float (S\$m)



**Significant Increase In Market Capitalisation** 





**Higher Trading** Liquidity



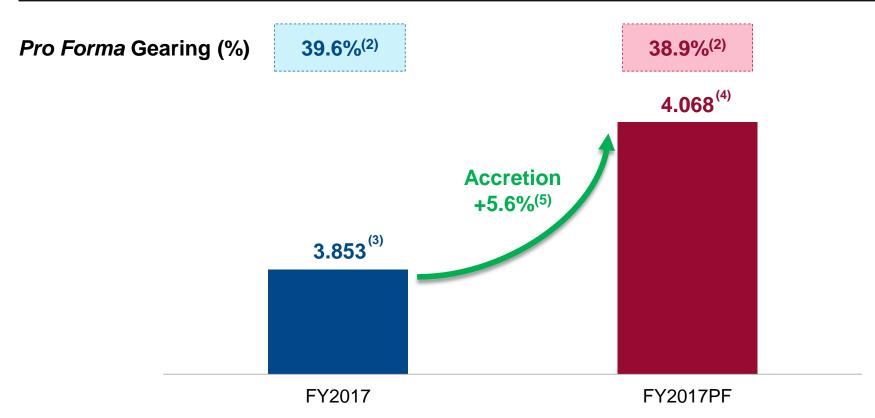






#### FOR ILLUSTRATIVE PURPOSES ONLY - NOT A FORWARD LOOKING PROJECTION

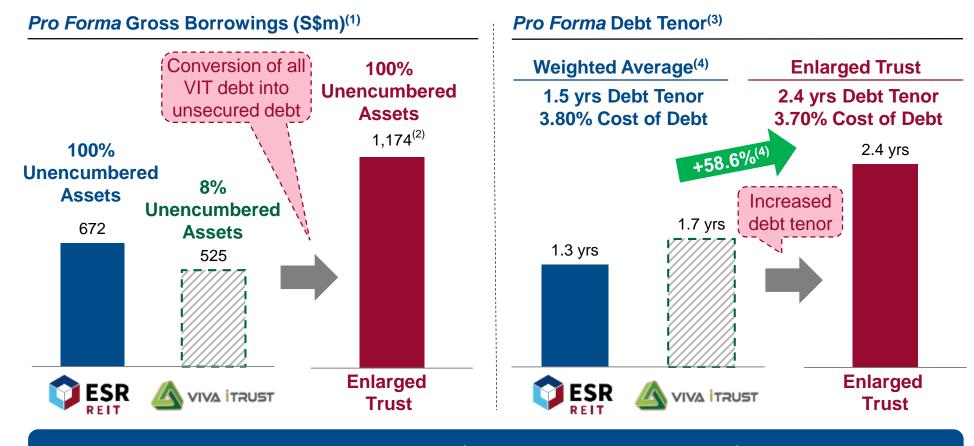
**Annualised Distribution per Unit (Singapore Cents)**<sup>(1)</sup>





# 100% Unencumbered Portfolio Provides Better Access to Pools of Capital and More Competitive Costs of Capital

#### FOR ILLUSTRATIVE PURPOSES ONLY - NOT A FORWARD LOOKING PROJECTION





✓ Larger fully unencumbered portfolio

**✓** Increased debt tenor

**✓** Improved interest cost

# **Enlarged Trust's Future Growth will Continue to be Well** Supported by ESR Group<sup>(1)</sup>



A leading Pan-Asian logistics real estate developer, operator and fund manager focusing on developing and managing institutional-quality logistics facilities with a high-quality tenant base

Selected **Equity Investors** 





























#### China

 One of the top players by logistics facilities area and a leading landlord of key global e-commerce players

#### South Korea

One of the largest modern warehouse developers in Korea upon completion of projects under development

#### **Japan**

 A top 5 institutional operator with an established and experienced team, as well as one of the highest new development starts over the past 24 months

#### India

 A top industrial real estate developer with best-in-class management team with initial focus on Tier-1 cities

#### **Singapore**

- Invested in ESR-REIT, an early industrial S-REIT player with >9m sq ft of GFA across key industrial zones
- c.13% stake in ESR-REIT; c.80% stake in ESR-REIT Manager and c.100% stake in its **Property Manager**

#### Australia

- The largest shareholder of PropertyLink and Centuria Capital which collectively have over A\$6b of AUM
- Acquired CIP, the leading industrial developer, and secured Philip Pearce as CEO of Australia



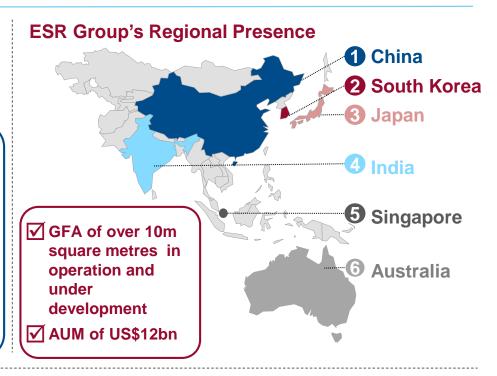
# Enlarged Trust's Future Growth will Continue to be Well Supported by ESR Group (Cont'd)



ESR Group's Demonstration of Support for ESR-REIT



- Proposed payment of S\$62m for the VI-REIT Manager to facilitate the Merger
- Financial
  commitment to
  grow ESR-REIT via
  S\$125m backstop in
  recent Preferential
  Offering



Opportunities to acquire ESR Group's visible pipeline of assets – Scalable growth and potential overseas expansion in the future<sup>(1)</sup>











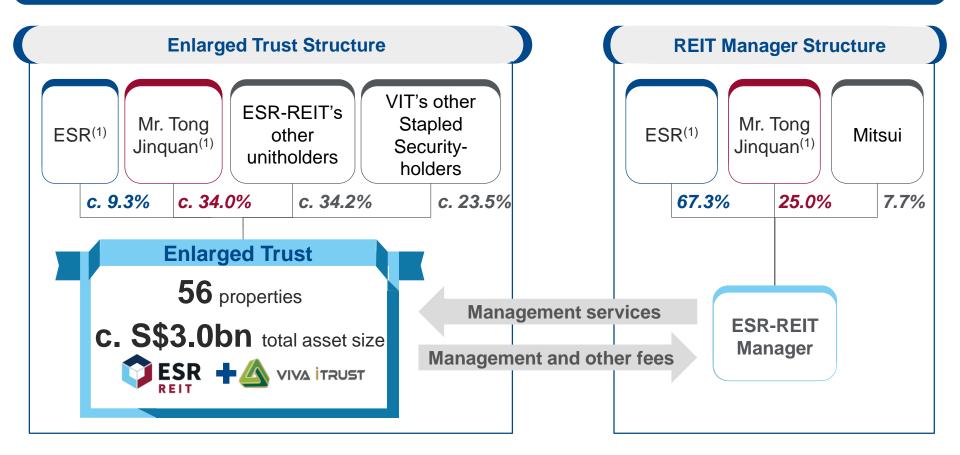
**South Korea** 





# Enlarged Trust's Future Growth will Continue to be Well Supported by ESR Group (Cont'd)

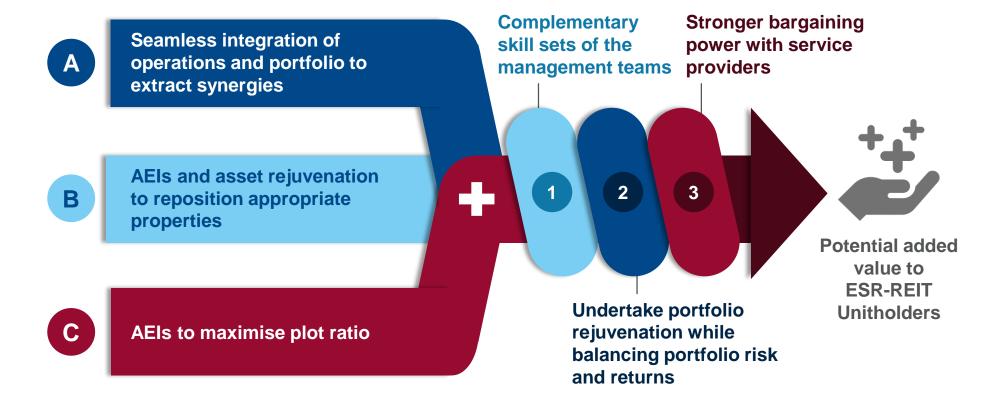
#### Alignment of interest between sponsor, REIT manager and unitholders





# **ESR-REIT Manager's Post-Merger Strategy for the Enlarged Trust**

#### Strategy to extract further added value to ESR-REIT Unitholders





# **Enhanced Portfolio Quality and Scalability with Strategic Addition of High Quality Properties**



properties across
5 different sub-asset classes

Total GFA of approximately

13.6m sq ft

40.2%



**Total asset size of approximately** 

S\$3.0bn

**79.8%** 

Portfolio occupancy of

90.9%

above JTC average of 89.0%



Increase in net property income

**104.3%** 

Land lease expiry

34.0

years





Weighted average lease expiry

3.8

**years** 



350 tenants

from different business sectors



81.3%



# What does the Independent Financial Adviser Recommend?

An extract of the IFA Letter is reproduced below:

- "a) Based on the Scheme Consideration and the Consideration Unit Price, the Stapled Securities and Consideration Units are both fairly valued and the Merger is on normal commercial terms and is not prejudicial to the interests of ESR-REIT and its minority ESR-REIT Unitholders. Accordingly, we advise the ARCC of the ESR-REIT Manager and the Recommending Directors (IPT) may recommend that the Independent ESR-REIT Unitholders (IPT) VOTE IN FAVOUR OF THE MERGER; and
  - b) the financial terms of the Merger (that is the subject of the Whitewash Resolution) are fair and reasonable. Accordingly, we advise the ARCC of the ESR-REIT Manager and the Recommending Directors (Whitewash) may recommend that the Independent ESR-REIT Unitholders (Whitewash) VOTE IN FAVOUR OF THE WHITEWASH RESOLUTION."



**INDEPENDENT FINANCIAL ADVISER ("IFA")** 



### What do the Directors Recommend?

The Recommending Directors (IPT) have considered the relevant factors, including the terms of the Merger and the rationale for the Merger as set out in paragraph 6 of the Circular, as well as ANZ's opinion as set out in the IFA Letter in Schedule 2 to the Circular, and recommend that the Independent ESR-REIT Unitholders (IPT) **VOTE IN FAVOUR** of Resolution 1, the Ordinary Resolution relating to the Merger and Resolution 2, the Extraordinary Resolution relating to the issue of approximately 1,561.2 million Consideration Units pursuant to the Merger.

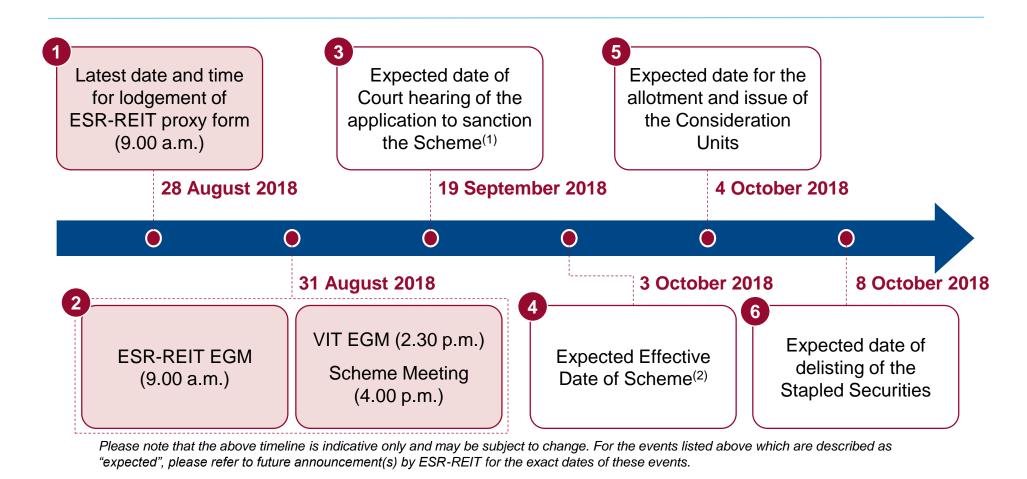
The Recommending Directors (Whitewash) have considered the relevant factors, including the terms of the Merger and the rationale for the Merger as set out in paragraph 6 of the Circular, as well as ANZ's opinion as set out in the IFA Letter in Schedule 2 to the Circular, and recommend that the Independent ESR-REIT Unitholders (Whitewash) **VOTE IN FAVOUR** of Resolution 3, the Ordinary Resolution relating to the Whitewash Resolution.



RECOMMENDING DIRECTORS (IPT)
RECOMMENDING DIRECTORS (WHITEWASH)



# **Expected Indicative Timeline**



The Merger is expected to be completed by October 2018



# Summary of Key Takeaways for the Merger

1

### Strengthens ESR-REIT's Market Position with all Stakeholders

Due to an enlarged and enhanced portfolio which is well supported by ESR Group

2

### **Enhances Returns while Diversifying Risks**

DPU accretive on a historical pro forma basis while creating a diversified portfolio that is more resilient to market cycles

3

### Increases Flexibility to Undertake Value-Adding AEIs

Reduced portfolio financial impact when undertaking AEIs, while taking into consideration the favourable supply and demand dynamics of the industrial market over the next 2 years

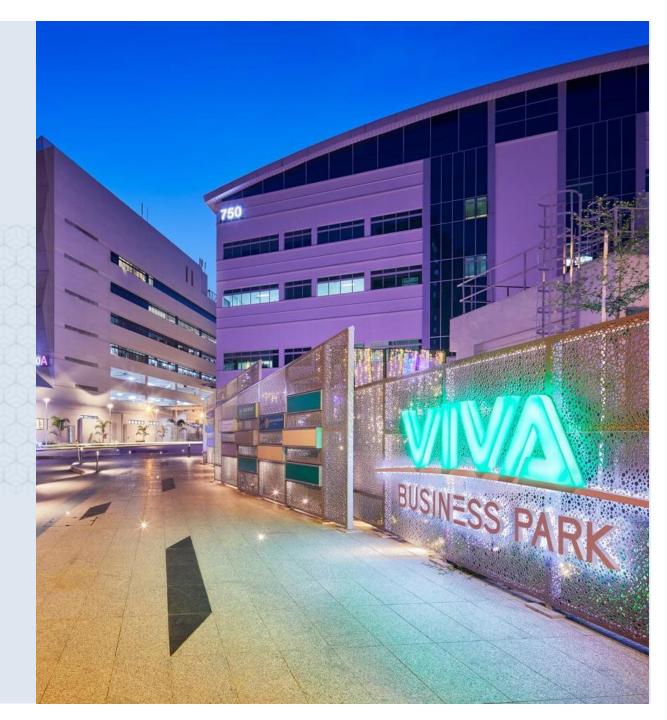


### **Broadens Pools and Reduces Cost of Capital**

Greater access to pools of capital at more competitive costs



# Part 2: ESR-REIT Trust Deed Amendments



### What are the Other Resolutions?

Extraordinary Resolution 4 (≥75%)

The proposed ESR-REIT Unit Issue Supplement<sup>(1)</sup> to the ESR-REIT Trust Deed

Extraordinary Resolution 5 (≥75%)

The proposed ESR-REIT Electronic Communications Supplement<sup>(2)</sup> to the ESR-REIT Trust Deed

These Resolutions are
not inter-conditional
on the passing of
each other or
Resolutions 1, 2 and 3



# Rationale for the Proposed ESR-REIT Unit Issue Supplement to the ESR-REIT Trust Deed



- Align the provisions of the ESR-REIT Trust Deed to the Listing Manual
- Consistent and in line with industry's best practices
- Avoid any potentially confusing situations



Flexibility to determine the issue price and number of new ESR-REIT
 Units to be issued



 Enables ESR-REIT to raise funds in a prompt and efficient manner to better handle its capital requirements



# Changes / Limits in the Proposed ESR-REIT Unit Issue Supplement to the ESR-REIT Trust Deed

Relevant Components	Proposed Changes / Limits as set out in the Listing Manual	
Issue price of an ESR-REIT Unit (Rights Issue)	To replace existing limits and align with Listing Manual Rule 816:	
	Non-Renounceable Rights Issue	Renounceable Rights Issue
	No discount limit (with specific ESR-REIT Unitholders' approval sought)	No limit specified
	10% discount limit (based on general mandate under Rule 806)	
lssue price of an ESR-REIT Unit (Distribution Reinvestment Plan)	To replace existing limits and align with Listing Manual Rule 862 :  Issue price to be based on the market price Issue price discount must not exceed 10%	
Issue price of an ESR-REIT Unit (other than by way of Rights Issue offered on a pro rata basis)	<ul> <li>To replace existing limits and align with Listing Manual Rule 811:</li> <li>Issue price discount not more than 10%</li> <li>Unless specific ESR-REIT Unitholders' approval is obtained pursuant to Rule 811(3)</li> </ul>	



# Changes / Limits in the Proposed ESR-REIT Unit Issue Supplement to the ESR-REIT Trust Deed (Cont'd)

#### **Relevant Components Proposed Changes/ Limits as set out in the Listing Manual Number of ESR-REIT Units** To replace existing limits and align with Listing Manual Rule 806: issued No more than 20% of total issued ESR-REIT Units (excluding (other than by way of Rights treasury units) Issue offered on a pro rata basis) To align with Listing Manual Rule 812; restricted parties<sup>(1)</sup> include: (b) Immediate families of persons in (a) Parties to whom ESR-REIT Units may be issued (other than by way of Rights Issue (c) Substantial unitholders / related offered on a pro rata basis) companies, associated (d) Corporations in whose (a) Issuer's Directors or companies and sister shares persons in (a) have substantial unitholders companies of aggregate interest of at substantial unitholders least 10% **ESR-REIT Unitholders'** approval for issuance of **Ordinary Resolution** unless an Extraordinary Resolution is required **ESR-REIT Units in numbers** by any applicable laws, regulations and the Listing Rules exceeding the limit



# Rationale for the Proposed ESR-REIT Electronic Communications Supplement to the ESR-REIT Trust Deed



- Provide flexibility to ESR-REIT Unitholders
- Choose to receive documents either in the form of electronic communications or physical notice



Reduce operational costs and increase operational efficiency



 Increase speed and effectiveness of communications between ESR-REIT Unitholders and ESR-REIT



# Amendments in the Proposed ESR-REIT Electronic Communications Supplement to the ESR-REIT Trust Deed

# Current ESR-REIT Trust Deed



Unitholder Communications by way of Physical Copies

### **Proposed Amendments**

(as per Chapter 12 of the Listing Manual)



- 01 Electronic communications
- O2 Adopt use of Consent Regimes which are always subject to safeguards in the Listing Manual:

ESR-REIT Unitholders will be given a choice to choose between physical or electronic copies

#### (i) Deemed Consent

Deemed consent is given to receive electronic copies if ESR-REIT Unitholder does not respond within a specific timeframe

#### (ii) Implied Consent

ESR-REIT Unitholders have given implied consent to receive electronic copies



### Conclusion

#### Part 1: Merger

Ordinary Resolution 1 (>50%) The proposed merger of all the Stapled Securities held by the Stapled Securityholders and the ESR-REIT Units held by the ESR-REIT Unitholders, via the acquisition by ESR-REIT of all of the Stapled Securities by way of a Scheme

Extraordinary Resolution 2 (≥75%)

The proposed issue of approximately 1,561.2 million new ESR-REIT Units to the Stapled Securityholders as part of the consideration pursuant to the Merger

Interconditional

Ordinary Resolution 3 (>50%) The proposed Whitewash Resolution for the waiver by the Independent ESR-REIT Unitholders (Whitewash) of their rights to receive a mandatory general offer from the Tong Group<sup>(1)</sup>

#### Part 2: Proposed ESR-REIT Trust Deed Amendments

Extraordinary Resolution 4 (≥75%)

The proposed ESR-REIT Unit Issue Supplement<sup>(2)</sup> to the ESR-REIT Trust Deed

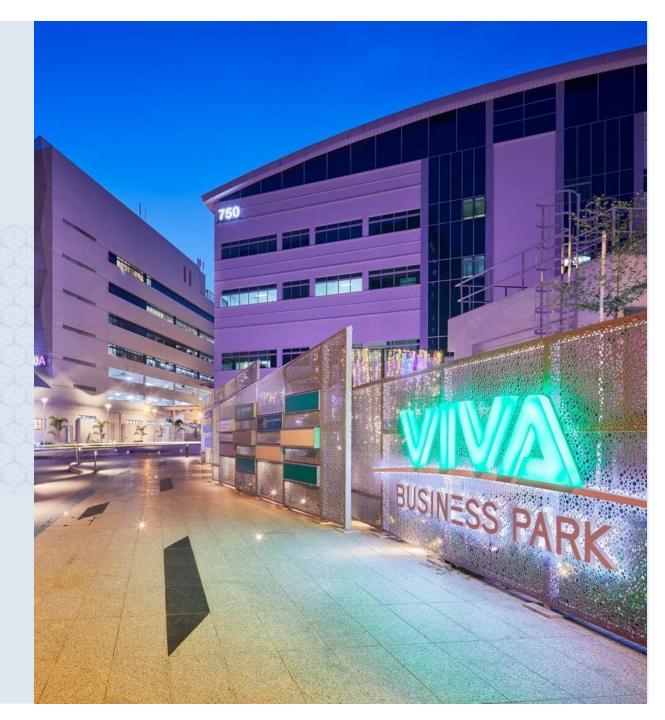
Extraordinary Resolution 5 (≥75%)

The proposed ESR-REIT Electronic Communications Supplement<sup>(3)</sup> to the ESR-REIT Trust Deed

Not Interconditional



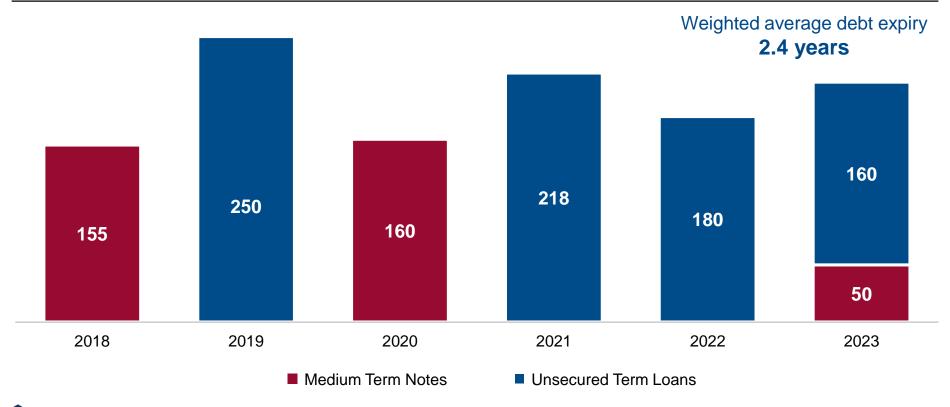
# **Appendix**



# **Well Spaced Out Debt Maturity Profile**

No more than 22.0% of debt expiring in a single year

#### Post-Merger Debt Maturity Profile (S\$m)

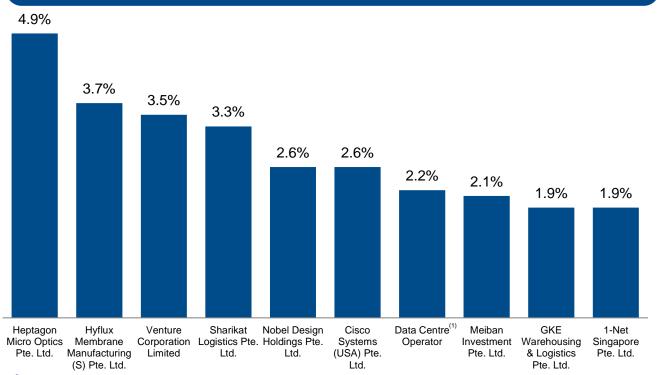




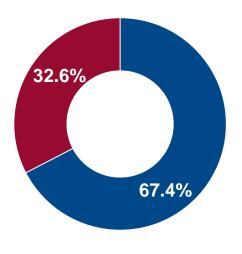
# Diversified and Well-Balanced Tenant Base with Appropriately Managed Concentration Risk

Post-Merger Top 10 Tenants (as at 31 March 2018)

Top 10 tenants account for 28.7% of rental income, with no single tenant accounting for more than 5.0% of portfolio gross revenue



Single-Tenanted vs Multi-Tenanted by Rental Income



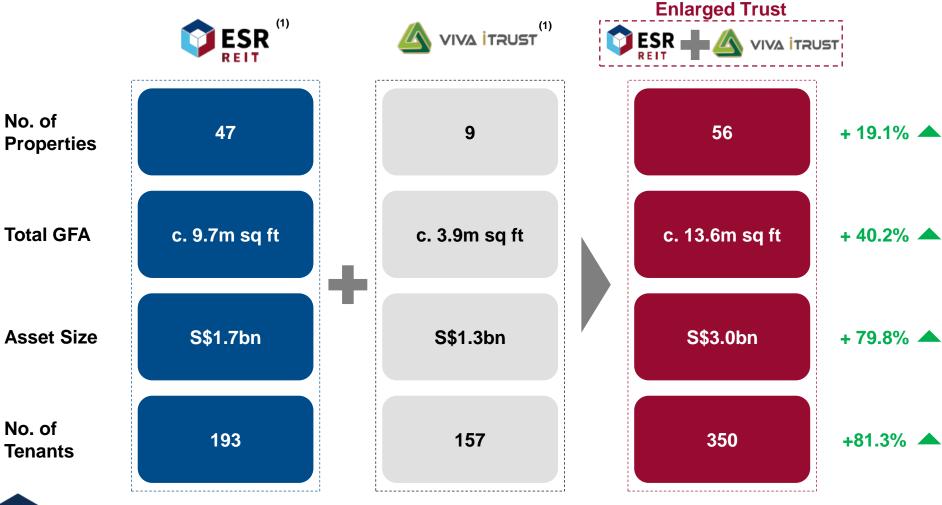
- Multi-tenanted buildings
- Single-tenanted buildings



Note: (1) Tenant cannot be named due to confidentiality obligations.

# Addition of a High Quality Portfolio of Scale to ESR-REIT's Current Portfolio

#### **Portfolio Metrics**





Note: (1) As at 31 March 2018.

# **Financing Considerations**

#### FOR ILLUSTRATIVE PURPOSES ONLY

#### **Illustrative Uses**

### Total Acquisition Cost

- Approximately S\$1,498.8 million comprising:
  - -Scheme Consideration of S\$936.7 million
  - -Refinancing of VIT's existing debt of S\$525.0 million
  - Acquisition fees payable in ESR-REIT Units to the ESR-REIT Manager for the Merger which is estimated to be approximately S\$12.8 million
  - -The estimated professional and other fees and expenses of approximately S\$24.3 million

#### **Illustrative Sources**

# Consideration Units

- Approximately S\$843.1 million:
  - -1,561.2 million new ESR-REIT Units to be issued at an issue price of **\$\$0.54** per ESR-REIT Unit

#### **New Debt**

- Approximately S\$642.9 million including:
  - -Financing of 10% of Scheme Consideration in cash of S\$93.7 million
  - -Refinancing of VIT's existing debt of S\$525.0 million
  - -Debt taken to fund professional and other fees and expenses
  - -100% unsecured

# **Acquisition Fee in Units**

 Approximately 23.8 million ESR-REIT Units will be allotted and issued to the ESR-REIT Manager as an acquisition fee for the Merger based on an illustrative issue price of \$\$0.54 per ESR-REIT Unit



## **Full Definitions for Restricted Parties**

#### **Relevant Components Proposed Changes/ Limits as set out in the Listing Manual** Replaced existing limits to align with Rule 812 of the Listing Manual: Must not be placed to the following persons unless specific ESR-REIT Unitholders' approval obtained or under circumstances stipulated under Rule 812(3): (a) issuer's directors and substantial unitholders; (b) immediate family members of the directors and substantial unitholders; Parties to whom ESR-(c) substantial unitholders, related companies, associated companies and sister companies of the issuer's substantial unitholders: **REIT Units may be issued** (other than by way of Rights (d) corporations in whose shares the issuer's directors and substantial Issue offered on a pro rata basis) unitholders have an aggregate interest of at least 10%; and (e) any person who, in the opinion of the SGX-ST, falls within the abovementioned categories (a) to (d). The SGX-ST may agree to a placement to a person in Rule 812(1)(b), (c) or (d) if it is satisfied that the person is independent and is not under the control or influence of any of the issuer's directors or substantial shareholders.

