



# 2024 Annual General Meeting

22 April 2024, 3.30pm

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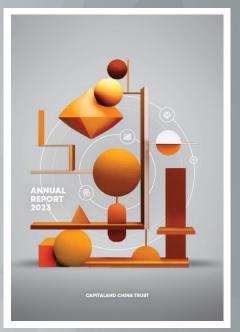
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**01**FY 2023 Key Highlights

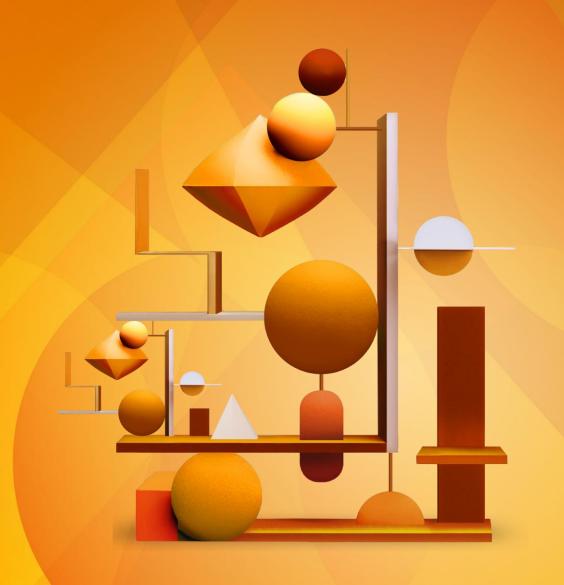
**02**Financial & Capital Management

**03**Navigating 2024





Please click to access CLCT's Annual Report 2023 and Integrated Sustainability Report 2023



# FY 2023 Key Highlights



# Building a Resilient and Diversified Portfolio

First and Largest China-Focused S-REIT















Located in 12 cities



**Gross Floor Area** 

~1.9 mil sq m



**Total Assets** 

S\$5.0 billion



**Market Cap** 

S\$1.2 billion



Distribution per Unit

6.74 S cents



**Distribution Yield** 

9.9%

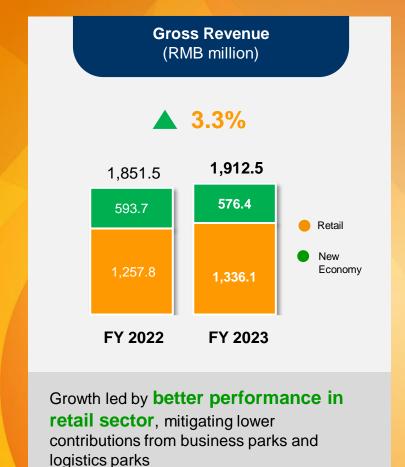


1. Distribution yield of 9.9% based on FY 2023 DPU of 6.74 S cents and unit price of S\$0.68 as at 19 April 2024.



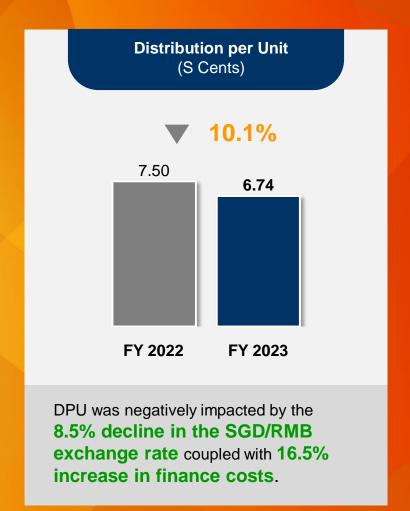
# **FY 2023 Performance Highlights**

Recovery in the Retail Sector Offset Business Park and Logistics Park Challenges





occupancies and post AEI completions.



# FY 2023 Operational Highlights

Improvements Driven by Higher Occupancies and AEI Efforts

**45.8%**<sup>1</sup>

Shopper Traffic (FY YoY)

98.2%

Retail Occupancy

0.2%

Retail Reversion **41.5%**<sup>1</sup>

Tenant Sales (FY YoY)

91.0%

Business Park
Occupancy

**▲ 1.6%** 

Business Park Reversion

**▼0.9**%<sup>2</sup>

Portfolio Valuation

82.0%

Logistics Park
Occupancy

**20.5%** 

Logistics Park Reversion

### **Encouraging Shopper Traffic and Tenant sales**

Performance of dominant malls and post-AEI assets:

FY 2023 (YoY)	Shopper Traffic	Tenant Sales	
CapitaMall Xizhimen	+73.8%	+42.0%	
Rock Square*	+30.6%	+46.6%	
CapitaMall Wangjing	+45.1%	+44.2%	
CapitaMall Xuefu	+71.1%	+60.5%	
CapitaMall Nuohemule	+73.6%	+57.4%	
CapitaMall Grand Canyon*	+9.6%	+56.3%	
CapitaMall Yuhuating*	+11.6%	+8.0%	
*Assate with AEIs in 2023			

<sup>\*</sup>Assets with AEIs in 2023

### Achieved Highest Retail Occupancy since 2019

- Retail occupancy surpassed 98%, supported by active AEI and reconstitution efforts.
- Healthy occupancy cost ranging between high teens to low 20%

### **Business Park and Logistics Park Sectors**

- New supply and weaker business sentiments impacted leasing activity
- Collaborating with government agencies and tenant community to strengthen demand pipeline

#### Notes

<sup>1.</sup> Shopper Traffic and Tenant Sales exclude CapitaMall Qibao as the mall had ceased operations since end of March 2023.

<sup>2.</sup> Presented on a 100% basis in RMB terms, excluding CapitaMall Shuangjing and CapitaMall Qibao.

### **FY 2023 Milestones**

Achieved New Milestones across Various Pillars from Portfolio Reconstitution, Capital Management to Sustainability

### Portfolio Optimisation & Rejuvenation



Divestment of CapitaMall Shuangjing in December 2023, for RMB842.0 million (approximately S\$157.8 million), representing an exit yield of 2.8%.



Extracted value from our retail assets through the completion of strategically timed AEIs and unit reconfigurations at CapitaMall Yuhuating, Rock Square and CapitaMall Grand Canyon.

### **Capital Management**



Launched RMB600 million free trade zone three-year tenor offshore bonds with a coupon rate of 3.80% per annum, achieving ~100 bps savings. CLCT is the first Singapore-based issuer to launch Free Trade Zone (FTZ) offshore bonds.



Established
a Sustainability-Linked
Finance Framework
that comprises KPIs
linked to green building
certifications, renewable
energy and energy
consumption intensity
targets.

# Integrating Sustainability Practices Across Our Operations

Achieved New Milestones across Various Pillars from Portfolio Reconstitution, Capital Management to Sustainability



### Attained 4 new LEED Gold certification

for retail and business park assets:

- CapitaMall Xizhimen
- Ascendas Innovation Towers
- Ascendas Innovation Hub
- Singapore-Hangzhou Science & Technology Park Phase I¹



Implemented green leasing for all CLCT properties managed by CLI<sup>2</sup>



Purchased offsite renewable energy for the first time at Ascendas Innovation Towers and Ascendas Innovation Hub (3.0% of portfolio's electricity consumption)



Completed the installation of 253 solar panels on the roof of Kunshan Bacheng Logistics Park, to begin generating renewable energy in 2024.



Awarded a 5-star rating in the GRESB Assessment 2023, an improvement from 2-Star rating in 2022

Maintained an 'A' rating for GRESB Public Disclosure 2023

Upgraded MSCI ESG Rating from 'B' to 'BBB'

Upgraded Sustainalytics Risk Rating from 'Low Risk' to 'Negligible Risk'

#### Notes

- 1. Attained LEED Gold certification for Block 1 to 3 of Singapore-Hangzhou Science & Technology Park Phase I the remaining blocks are LEED Gold certified since 2014.
- 2. With the exception of CapitaMall Shuangjing and logistics park properties as these properties are not operated by CLI.

# Proactive Rejuvenation to Strengthen Mall Offerings

Assets to Make Positive Contributions in FY 2024







### **CapitaMall Yuhuating**

- AEI
- Recovered ~8,900 sq m of anchor supermarket space to create specialty tenant space, injecting more lifestyle offerings and experiences across more than 70 stores
- Achieved rental reversion of +112% for the zone

Completed: 1Q 2023

### **Rock Square**

- Reconfiguration
- Recovered 2,310 sq m of supermarket anchor space at basement two and reconfigured it into 20 stores introducing trendy lifestyle and specialty F&B offerings
- ROI for this new reconfiguration was >13%.

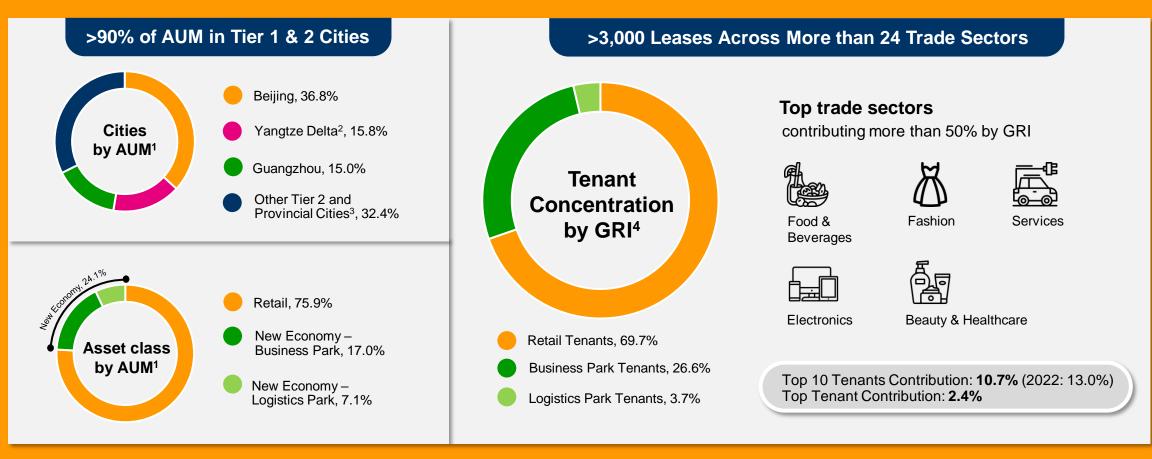
Completed: 3Q 2023

### **CapitaMall Grand Canyon**

- AEI
- Introduced refreshed tenant mix spanning ~7,800 sq m that includes a new retail concept supermarket, 7FRESH, as well as 60 popular F&B outlets and trendy retail & amenity stores
- Post AEI, rental income for the area grew approximately 50%

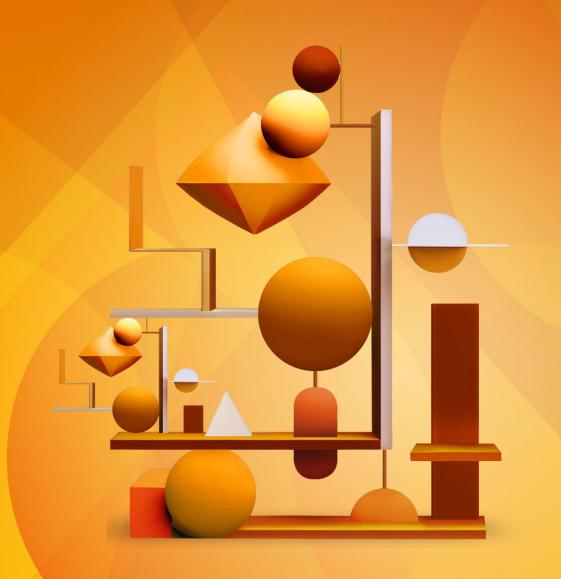
Completed: 4Q 2023

# Progress in Achieving Asset Class, Geography and Tenant Diversification



#### Notes:

- I. Based on effective stake as at 31 December 2023, post completion of CapitaMall Shuangjing's divestment.
- 2. Including Shanghai, Suzhou, Kunshan and Hangzhou.
- 3. Including Changsha, Chengdu, Xi'an, Wuhan, Harbin and Hohhot.
- 4. Based on 100% stake as at 31 December 2023, post completion of CapitaMall Shuangjing's divestment.



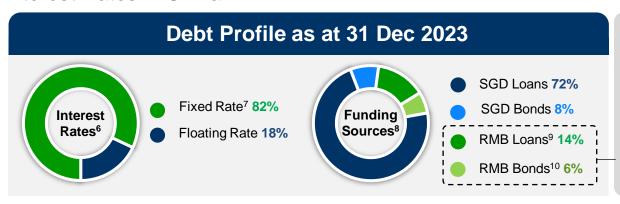
# Financial & Capital Management



# Healthy Financial Position<sup>1</sup>

Positioned to Benefit from Favourable Interest Rates in China

	31 Dec 2023
Total Debt (S\$ million)	1,956.4
Gearing <sup>2</sup>	41.5%
Average Cost of Debt <sup>3</sup>	3.57%
Interest Coverage Ratio (ICR) <sup>4</sup>	3.3x
Adjusted ICR <sup>5</sup>	3.1x
Average Term to Maturity (years)	3.5



## **Active Capital Management**

Increased RMB- denominated facilities from 13% in December 2022 to 20% in December 2023

Target to increase RMB denominated facilities to **30%** of total funding sources in 2024

Impact of Interes	5
Rate on	
<b>Distributions</b>	

	Change in Variable Rate	Distribution Impact (p.a.) (S\$ million) <sup>11</sup>	DPU Impact (S cents) <sup>12</sup>	DPU Impact (%) <sup>13</sup>
SGD loans	+ 50 bps	- 1.5	- 0.09	- 1.3
RMB loans	- 50 bps	+ 1.2	+ 0.07	+ 1.0

Impact of Interest	
Rates on ICR	

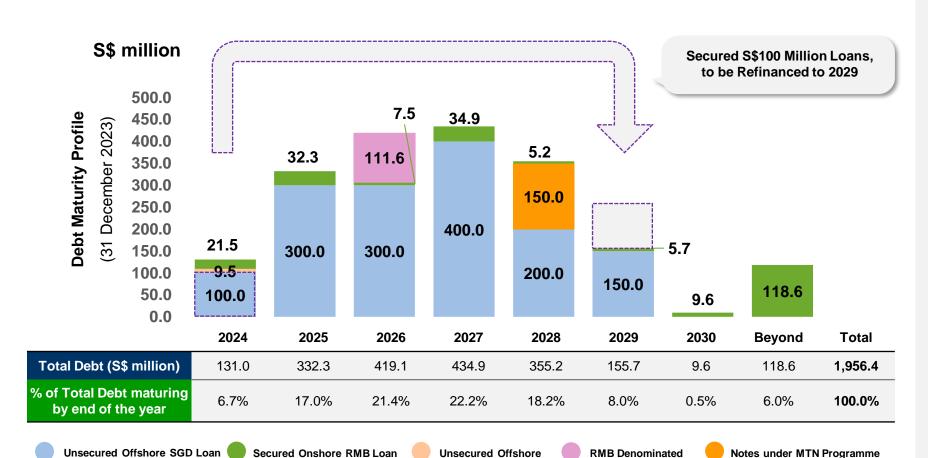
Change in Variable Rate	ICR (x)
+50 bps	2.9

#### Notes:

- 1. All key financial indicators exclude the effect of FRS 116 Leases.
- 2. In accordance with the Property Funds Appendix, the aggregate leverage is calculated based on the proportionate share of total borrowings over deposited properties.
- 3. Ratio of the consolidated interest expense for the respective financial year reflected over weighted average borrowings on balance sheet for that financial year.
- 4. Ratio is calculated by dividing the trailing 12 months EBITDA over the trailing 12 months interest expense (exclude finance lease interest expenses under FRS 116) in accordance with MAS guidelines.
- The adjusted interest coverage includes the trailing 12 months perpetual securities distributions.
- Excludes Money Market Lines (MML) and onshore RMB loans.
- 7. The fixed and floating ratio rose to 82%, reflecting the impact of the FTZ Bonds and Cross Currency Swap (CCS) on the total debt composition.
- 8. Excludes MML.
- 9. Includes SGD to RMB CCS.
- 10. Refers to the 3-year offshore FTZ bonds issued on 17 October 2023 at 3.80% p.a..
- 11. Impact on the interest expense is based on outstanding SGD floating rate loans (excludes MML) and outstanding RMB loans.
- 12. Based on 1,689 million units as at 31 December 2023.
- 13. Based on FY 2023 DPU of 6.74 S cents.

# **Well-Staggered Maturity Profile**

### **No Refinancing Requirements Until 2025**



**Money Market Line** 

Increased Sustainability-Linked Loans

(FY 2022: 13%)

Total Debt

Sustainability-Linked Loans

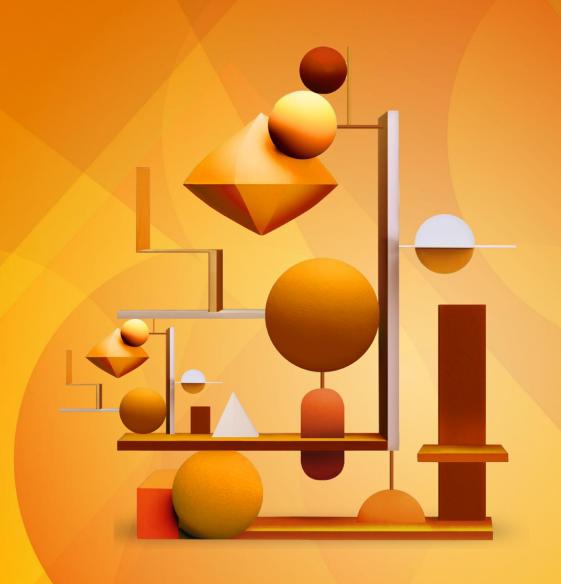
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Other Loans

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FTZ bonds



# Navigating 2024



# **Building Resilient Foundation While Embracing New Opportunities**

Focus on Domestic Consumption and Innovation-Driven Growth

**Retail Pureplay** 2019 +Business Parks 2020 2021 **+Logistics Parks** 2022 -**Portfolio Optimisation** 2023 Conducted strategically timed AEIs, and ceased operations at CapitaMall Qibao which resulted in operational cost savings **Divested CapitaMall Shuangjing** 2024 Unlocked value of mature mall, improving financial flexibility to pursue more portfolio reconstitution initiatives 2024 **Enhancing financial** Reconstitution **Driving** asset Focus: of portfolio management performance

**Divested 7 non-core** and matured assets since listing, including 6 out of 7 IPO assets and pursued new growth with capital recycled Cap/taLand Backed by China Policies and Measures to Suppor

# **CLCT's Identity & Investment Proposition**



### **Proxy to China's Growth with Strong Corporate Governance**

- Geographically and asset-class diversified portfolio with presence in 12 leading cities
- Well-regulated S-REIT regime with strong governance oversight and healthy market trading liquidity



### **Sound Financial Stewardship**

- Strong financial and credit metrics
- Active and prudent capital management policies
- Access to a wide range of funding sources both onshore and offshore



### Track Record of Consistent Payouts and Proactive Portfolio Management

- 100% distribution payout and steady distribution yields across market cycles (including under COVID-19 environment)
- Proactive portfolio rejuvenation and asset enhancement to strengthen portfolio quality



### **Committed Sponsor**

- CLCT has >17 years of listing track record, back by committed Sponsor with deep domain knowledge and comprehensive real estate platform in China
- Access to pipeline of quality assets held under CapitaLand Group and opportunities from third-party vendors across real estate classes

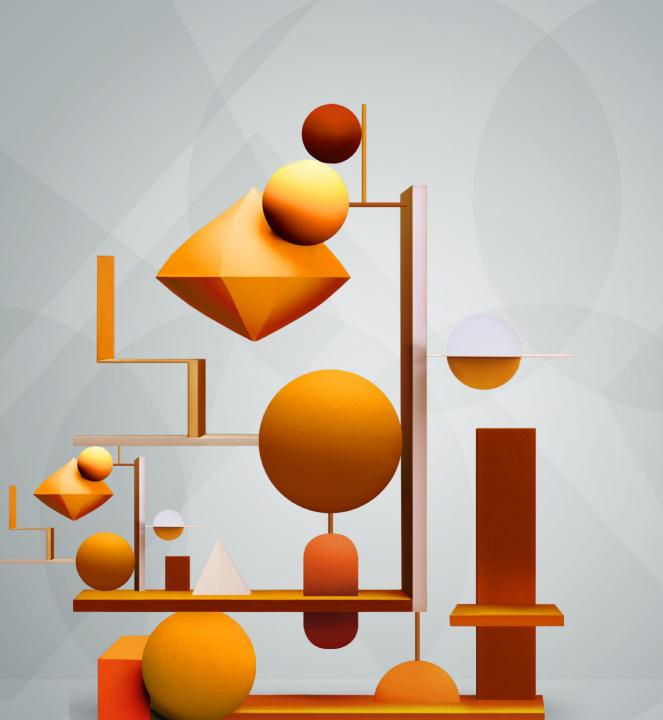
# Our Value Creation Strategy



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# Thank you

