

CHOO CHIANG HOLDINGS LTD.

(Incorporated in the Republic of Singapore)
(Company Registration No. 201426379D)

IMPORTANT:

1. The AGM is held physically at the registered office of the Company. Members have no option to participate virtually.
2. This Proxy Form is not valid for use by Supplementary Retirement Scheme ("SRS investors") and shall be ineffective for all intents and purposes if used or purported to be used by them. SRS investors who wish to vote should contact their SRS Operators by 5:00 p.m. on 17 April 2026, being seven (7) working days before the date of the AGM to submit his/her voting instructions.

Personal Data Privacy

By submitting an instrument appointing a proxy(ies) and/or representative(s), the member accepts and agrees to the personal data privacy terms set out in the Company's Notice of Annual General Meeting dated 10 April 2026.

PROXY FORM

(PLEASE SEE NOTES OVERLEAF BEFORE COMPLETING THIS FORM)

*I/We, _____ NRIC/Passport/Co. Registration No. _____

of _____

being a *member/members of CHOO CHIANG HOLDINGS LTD. (the "**Company**"), hereby appoint:

Name	NRIC/Passport No.	Proportion of Shareholdings	
		No. of Shares	%
Address			

and/or (delete as appropriate)

Name	NRIC/Passport No.	Proportion of Shareholdings	
		No. of Shares	%
Address			

or failing the person, or either or both of the persons referred to above, the Chairman of the Annual General Meeting (the "**AGM**" / "**Meeting**") as *my/our *proxy/proxies to attend, speak or vote for *me/us on *my/our behalf at the Meeting of the Company to be held physically at 10 Woodlands Loop Singapore 738388 on Wednesday, **29 April 2026 at 11.00 a.m.** and at any adjournment thereof. *I/We direct *my/our *proxy/proxies to vote for, against or abstain from voting on the Resolutions to be proposed at the Meeting as indicated hereunder.

If no specific direction as to voting or abstention from voting is given or in the event of any other matter arising at the AGM and at any adjournment thereof, the *proxy/proxies/Chairman of the Meeting will vote or abstain from voting at *his/her/their discretion. The authority herein includes the right to demand or to join in demanding a poll and to vote on a poll.

No	Resolutions Relating To:	Number of Votes		
		For	Against	Abstain
AS ORDINARY BUSINESS				
1	Adoption of Directors' Statement and the audited financial statements of the Company for the financial year ended 31 December 2025 together with the Auditors' Report thereon.			
2	Payment of proposed final tax exempt one-tier dividend of 1.5 Singapore cents per ordinary share for the financial year ended 31 December 2025.			
3	Re-election of Mr Lim Teck Chai, Danny as a Director.			
4	Re-election of Mr Lim Teck Seng as a Director.			
5	Approval of Directors' fees for the financial year ending 31 December 2026.			
6	Re-appointment of Forvis Mazars LLP as auditors.			
AS SPECIAL BUSINESS				
7	Authority to allot and issue shares in the capital of the Company and/or instruments pursuant to Section 161 of the Companies Act.			
8	Renewal of the Share Buy-Back Mandate.			
9	Authority to grant awards and issue shares under 2025 Choo Chiang Performance Share Plan.			

(If you wish to exercise all your votes "For", "Against" or "Abstain", please tick [✓] within the box provided. Alternatively, please indicate the number of votes as appropriate.)

**Delete where inapplicable*

Dated this _____ day of _____ 2026

Total number of Shares in:	No. of Shares
(a) CDP Register	
(b) Register of Members	

Signature of Shareholder(s) /
or Common Seal of Corporate Shareholder



NOTES

1. Each of the resolutions to be put to the vote of members at the AGM (and at any adjournment thereof) will be voted on by way of a poll.
2. Please insert the total number of Shares you hold. If you have Shares entered against your name in the Depository Register (as defined in Section 81SF of the Securities and Futures Act 2001), you should insert that number of Shares. If you have Shares registered in your name in the register of Shareholders of our Company, you should insert that number of Shares. If you have Shares entered against your name in the Depository Register and Shares registered in your name in the register of Shareholders, you should insert the aggregate number of Shares entered against your name in the Depository Register and registered in your name in the register of Shareholders. If no number is inserted, the instrument appointing a proxy or proxies shall be deemed to relate to all the Shares in the capital of the Company held by you.
3. This proxy form may be accessed at the Company's corporate website at <https://www.choochiang.com/investor-relations/>, and the SGX's website at <https://www.sgx.com/securities/company-announcements>.
4. A member who is not a relevant intermediary is entitled to appoint not more than two proxies to attend, speak and vote in his/her stead. A proxy need not be a member of the Company. Where a member appoints more than one proxy, he/she shall specify the proportion of his/her shareholding to be represented by each proxy. If no such proportion or number is specified, the first named proxy may be treated as representing 100% of the shareholding and any subsequent named proxy as an alternate to the earlier named.
5. A member who is a relevant intermediary is entitled to appoint more than two proxies to attend and vote at the AGM, but each proxy must be appointed to exercise the rights attached to a different Share or Shares held by such member. Where such member appoints more than two proxies, the appointments shall be invalid unless the member specifies the number of Shares in relation to which each proxy has been appointed.

"Relevant intermediary" means:

- (a) a banking corporation licensed under the Banking Act 1970 or a wholly-owned subsidiary of such a banking corporation, whose business includes the provision of nominee services and who holds shares in that capacity;
- (b) a person holding a capital markets services licence to provide custodial services for securities under the Securities and Futures Act 2001 and who holds shares in that capacity; or
- (c) the Central Provident Fund Board established by the Central Provident Fund Act 1953, in respect of shares purchased under the subsidiary legislation made under that Act providing for the making of investments from the contributions and interest standing to the credit of members of the Central Provident Fund if the Board holds those shares in the capacity of an intermediary pursuant to or in accordance with that subsidiary legislation.

A member can appoint the Chairman of the Meeting as his/her/its proxy, but this is not mandatory.

6. The instrument appointing a proxy(ies) ("**Proxy Form**") must be submitted to the Company in the following manner: -
 - (a) if submitted by post, be lodged at the registered office of the Company at 10 Woodlands Loop Singapore 738388; or
 - (b) if submitted electronically, be submitted via email to agm@choochiang.com,

in either case, **no later than 26 April 2026, 11.00 a.m., being at least seventy-two (72) hours before the time appointed for holding the AGM**, failing which, the proxy form shall not be treated as valid.

7. Completion and return of the Proxy Form by a member will not prevent him/her from attending, speaking and voting at the AGM if he/she so wishes. The appointment of the proxy(ies) for the AGM shall be deemed to be revoked if the member attends the AGM in person and in such event, the Company reserves the right to refuse to admit any person(s) appointed under the relevant Proxy Form to the AGM.
8. The Proxy Form must be under the hand of the appointor or of his/her attorney duly authorised in writing. In the case of joint holders, all joint holders must sign this Proxy Form. Where the Proxy Form is executed by a corporation, it must be executed either under its seal or under the hand of an officer or attorney duly authorised in writing. Where the Proxy Form is executed by an attorney on behalf of the appointor, the letter or power of attorney or a duly certified copy thereof must be lodged with this Proxy Form, failing which the Proxy Form may be treated as invalid.
9. A corporation which is a member may authorise by resolution of its directors or other governing body such person as it thinks fit to act as its representative at the Meeting, in accordance with Section 179 of the Companies Act 1967 of Singapore.
10. A SRS investor who wishes to vote should approach his/her SRS Operators by 5:00 p.m. on 17 April 2026, being no later than seven (7) working days before the date of the AGM to submit his/her voting instructions.

PERSONAL DATA PRIVACY

By submitting an instrument appointing a proxy(ies) and/or representative(s), the member accepts and agrees to the personal data privacy terms set out in the Notice of AGM dated 10 April 2026.

GENERAL

The Company shall be entitled to reject the instrument appointing a proxy or prox(ies) if it is incomplete, improperly completed or illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument appointing a proxy or prox(ies). In addition, in the case of Shares entered in the Depository Register, the Company may reject any instrument appointing a proxy or prox(ies) lodged if the member, being the appointor, is not shown to have Shares entered against his/her name in the Depository Register as at seventy-two (72) hours before the time appointed for holding the AGM, as certified by The Central Depository (Pte) Limited to the Company.

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