



CIMIC Group Limited
ABN 57 004 482 982

Level 25, 177 Pacific Highway
North Sydney, NSW 2060 Australia

PO Box 1002
Crows Nest, NSW 1585 Australia

T +61 2 9925 6666

F +61 2 9925 6000

cimic.com.au

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Singapore Exchange (SGX)
2 Shenton Way
19-00 SGX Centre 1
Singapore 068804

CIMIC'S CPB AWARDED ROAD PROJECTS IN SOUTH AUSTRALIA

Please find attached a copy of a media release issued by CIMIC Group Limited, parent company of CIMIC Finance Limited and CIMIC Finance (USA) Pty Limited.

Yours faithfully
CIMIC GROUP LIMITED

Company Secretary

3 DECEMBER 2021**CIMIC'S CPB AWARDED ROAD PROJECTS IN SOUTH AUSTRALIA**

CIMIC Group's CPB Contractors has been selected by the South Australian Government, as part of the Fleurieu Connections Alliance with the Department of Infrastructure and Transport, Aurecon and GHD, to deliver duplication works on the Main South Road and the Victor Harbor Road in South Australia.

The Alliance contract will generate revenue to CPB Contractors of approximately \$314 million.

The duplication works are funded by the Federal and South Australian Governments and will reduce traffic congestion, improve road safety and connectivity, and support economic growth in the Southern Fleurieu region.

CIMIC Group Executive Chairman and Chief Executive Officer Juan Santamaria said: "We are pleased to have the opportunity to deliver these important projects in South Australia aimed at reducing travel times and increasing safety for the local community and visitors to the Southern Fleurieu region. CPB Contractors will deliver the works with a strong focus on safety, quality, the environment and on minimizing impacts on the local community."

CPB Contractors Managing Director Jason Spears said: "We are currently delivering the Port Wakefield to Port Augusta Alliance in collaboration with the Department for Infrastructure and Transport, including works on the Copper Coast, Augusta and Port Wakefield Highways and the Joy Baluch AM Bridge. We'll apply this experience to efficiently deliver these duplication works and maximise economic opportunities for South Australian people and businesses."

The Main South Road duplication involves duplicating approximately ten kilometres from south of Griffiths Road, Seaford to Aldinga. The Victor Harbor Road duplication involves duplicating approximately five kilometres between Main South Road, Old Noarlunga and Main Road, McLaren Vale.

Construction will start in early 2022 and is scheduled for completion in 2024.

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Authorised by the CIMIC Group Continuous Disclosure Committee

Contacts

Mr Justin Grogan, Investor Relations T+61 2 9925 6628

Ms Fiona Tyndall, Communications T+61 2 9925 6188

CIMIC Group (ASX:CIM) is an engineering-led construction, mining, services and public private partnerships leader working across the lifecycle of assets, infrastructure and resources projects. CIMIC Group comprises our construction businesses CPB Contractors, Leighton Asia and Broad, our mining and mineral processing companies Thiess (joint control) and Sedgman, our services specialist UGL and our public private partnerships arm Pacific Partnerships – all supported by our in-house engineering consultancy EIC Activities. Our mission is to generate sustainable shareholder returns by delivering innovative and competitive solutions for clients and safe, fulfilling careers for our people. With a history since 1899, and around 31,000 people in 20 countries, we strive to be known for our principles of Integrity, Accountability, Innovation and Delivery, underpinned by Safety. CIMIC is a member of the S&P/ASX 200 index, the Dow Jones Sustainability Australia Index and FTSE4Good.