FOOD EMPIRE HOLDINGS LIMITED
(Co Registration No: 200001282G)

NOTICE OF SALE OF TREASURY SHARES

The Board of Directors of Food Empire Holdings Limited (the "**Company**" together with its subsidiaries, the "**Group**") wishes to announce that the Company has sold 1,000,000 treasury shares at S$2.750 per share to a reputable institutional investor for cash (the "**Sale of Treasury Shares**"). The Sale of Treasury Shares was effected by way of a married deal.

The information disclosed below is pursuant to Rule 704(28) of the Listing Manual of the Singapore Exchange Securities Trading Limited.

1.	Date of sale of treasury shares	23 January 2026
2.	Purpose of sale	To enhance general working capital and shareholder value.
3.	Number of treasury shares sold	1,000,000
4.	Number of treasury shares held before sale	3,117,574
5.	Number of treasury shares held after sale	2,117,574
6.	Percentage of the number of treasury shares against the total number of ordinary shares outstanding (excluding treasury shares) before sale (1)	0.57%
7.	Percentage of the number of treasury shares against the total number of ordinary shares outstanding (excluding treasury shares) after sale (2)	0.39%
8.	Value of the treasury shares sold	S$1,953,375.36

Value of the treasury shares based on weighted average cost of treasury shares on hand

Notes:

(1) The percentage is based on total number of issued ordinary shares of 547,025,425 (excluding 3,117,574 treasury shares) in the share capital of the Company immediately before the abovementioned sale on 23 January 2026.

(2) The percentage is based on the total number of issued ordinary shares of 548,025,425 (excluding treasury shares and after taking into account the 1,000,000 treasury shares sold) on 23 January 2026.

BY ORDER OF THE BOARD
FOOD EMPIRE HOLDINGS LIMITED

TAN WANG CHEOW
EXECUTIVE CHAIRMAN
23 January 2026