HUATIONG GLOBAL LIMITED

Annual General Meeting FY2025

Tuesday, 28 APRIL 2026
2:30PM

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The presentation may contain forward-looking statements relating to financial trends for future periods, compared to the results for previous periods. Some of the statements contained herein are not historical facts but are statements of future expectations relating to the financial conditions, results of operations and businesses and related plans and objectives. The information is based on certain views and assumptions and would thus involve risks and uncertainties. Actual future performance, outcomes and results may differ materially from those expressed in these forward-looking statements as a result of a number of risks, uncertainties and assumptions. Representative examples of these factors include (without limitation) general industry and economic conditions, interest rate trends, cost of capital and capital availability, competition from other companies, shifts in customer demands, customers and partners, changes in operating expenses, governmental and public policy changes, and the continued availability of financing. Such statements are not and should not be construed as a representation as to the future of HTG and should not be regarded as a forecast or projection of future performance.

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Agenda



- 1. BUSINESS OVERVIEW
- 2. FINANCIAL HIGHLIGHTS
- 3. OUTLOOK FOR FY2026

1.

Business Overview

MILESTONES SINCE LISTING

2014

Listed on Catalist SGX on Dec 2014

2015

- Secured 3 additional projects from HDB
- Jetty operations and management for Changi Airport Group (CAG)

2016

- Secured key A1 grading from Building and Construction Authority to tender for unlimited value projects

2017

- Awarded strategic project from CAG at Changi East to Develop Key Infrastructure Facilities
- Secured 5 additional infrastructure projects from HDB
- Secured additional project from JTC Corporation at Tuas

2018

- Awarded JTC project at Gambas Way
- Awarded earthworks contracts for sections of the North-South Corridor
- Awarded earthworks for Polder Construction at Pulau Tekong

2019

- Infrastructure project from Land Transport Authority (LTA)

2020

2021

- Completion of Design, Construct and Operate Changi East Workers Dormitory Village

2022

- Berth Operator At The Pulau Punggol Aggregate Terminal
- Awarded NEA Contract on Proposed Earthworks at Choa Chu Kang Cemetery

2023

- Awarded Design And Build For Land Preparation Works At Tuas South Avenue 16
- Lim Chu Kang Demolition And Reinstatement Works
- Changi East Project
- Proposed Infrastructure Works At Loyang Drive (North)

2024

- Construction Of 6-Storey & 3-Storey Buildings at Tuas South Ave 5
- Pulau Tekong Infilling Works
- Diversion Of Utilities And Improvement Of Road Junctions at Changi East T5
- D&B Of Cul-De-Sac Road And Infrastructure Works At Pasir Ris Wafer Fab Park

2025

- Proposed Development of Heavy Vehicle at Tengah
- Sembawang Wharf Refurbishment at OFD Senoko
- 3 Dormitories @ Lorong Bistari & Tengah Road

Leading Civil Engineering Firm

Project Management Expertise

- **ISO 9001:2015 (SAC)**
  Quality Management System
- **ISO 14001:2015 (SAC)**
  Environmental Management System
- **ISO 45001:2018 (SAC)**
  Occupational Health and Safety Management System

Exceptional Track Record

- **CW01** General Building – **A1**
- **CW02** Civil Engineering – **A1**
- **CR07** Cable / Pipe Laying & Road Reinstatement – **L5**
- **ME05** Electrical Engineering – **L6**
- **General Builder Class 1 & 2**
- **FM01** - Facilities Management – **M3**
- **SY01B** Ready-Mixed Concrete – **L6**
- **SY01C** Other Basic Construction Materials – **L6**
- **Specialist Builder** (Ground Support and Stabilisation Works)

Safety Record

- **bizSafe Level Star**
- **BCA Green and Gracious Builder Award Grade Excellent**

Large Equipment Base

- Diverse types enhances our competitiveness and ability to handle large scale civil projects
- Transitioning to fuel efficient lower emissions engines

Plant and Equipment



Concrete Pump Truck



26T Roller



Pneumatic Tyre Roller



Asphalt Paver



Batching Plant



10T Roller



Wheel Loader



Nine Wheel Tyre Roller



Tracked Road Paver



Hydraulic Excavator



Crawler Bulldozer



Telescopic Handler



Articulated Hauler



Tandem Roller

Civil Engineering Customers

Statutory Boards













Major Contractor







…among others

MAJOR CUSTOMERS

- Maritime Port Authority (“MPA”)
- Changi Airport Group (“CAG”)
- Land Transport Authority (“LTA”)
- Jurong Town Corporation (“JTC”)
- Defence Science and Technology Agency (“DSTA”)
- National Environment Agency (“NEA”)
- Singapore Land Authority (“SLA”)
- Building and Construction Authority (“BCA”)
- Boskalis Penta-Ocean Joint Venture (“BPJV”)
- Toa Corporation (“TOA”)

Ongoing Key Projects



Earthwork & Construction Of Infrastructure @ Kranji AFIP (“JTC”)

The License Of Berth Operator At The Pulau Punggol Aggregate Terminal (“BCA”)

D&B Road , Infrastructure Works At Pasir Ris Wafer Fab Park (“JTC”)

Lim Chu Kang Demolition and Reinstatement Works (“SLA”)

Earthwork - Transport Soil and Infilling Works at Pulau Tekong (“TOA”)

Proposed Earthworks at Choa Chu Kang Cemetery (“NEA”)

Changi East Project (“DSTA”)

Proposed Development of Heavy Vehicle Park at Tengah (“JTC”)

N107 North South Corridor (“Samsung C&T”)

N106 North South Corridor (“Samsung C&T”)

Tuas West Coast Infrastructure Works (“Hyundai”)

Construction Of 3-Storey & 6-Storey Building At Tuas South Avenue 5 (“MPA”)

Order Book

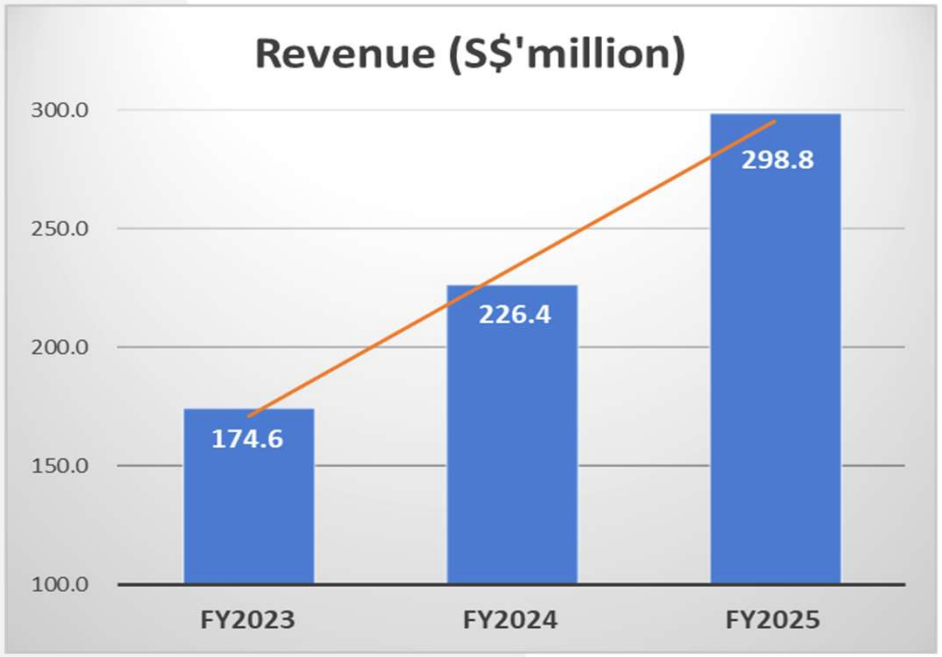
- **Group is backed by healthy order book from major public infrastructure projects**
- **Sound reputation in industry with hands-on project management**
- **Well positioned in public infrastructure sector and continues to tender for new infrastructure works**
- **As at 1 March 2026, the order book for the Group is approximately S$535 million and is expected to materialize over the next 1 to 3 years**

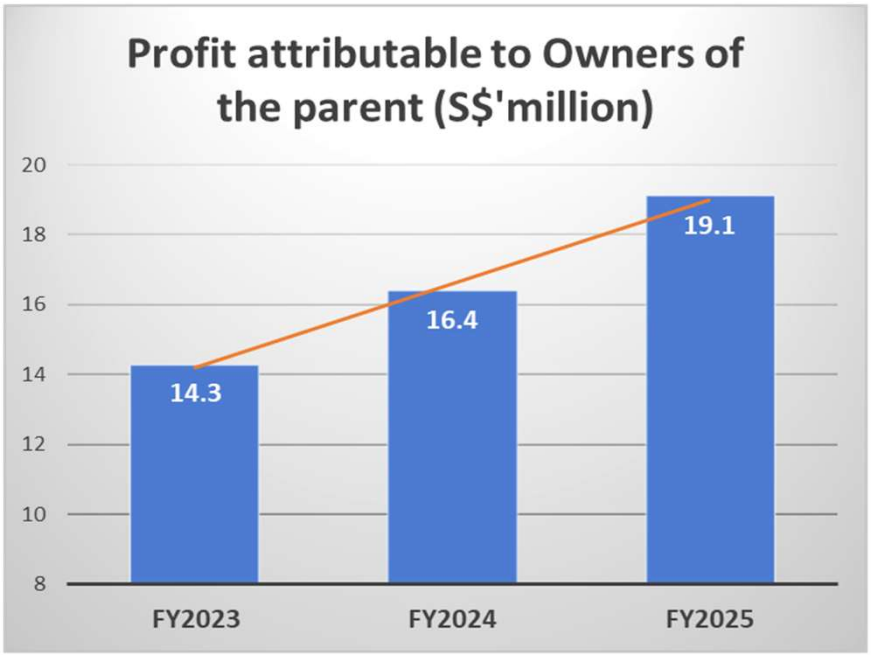
2.

Financial Highlights

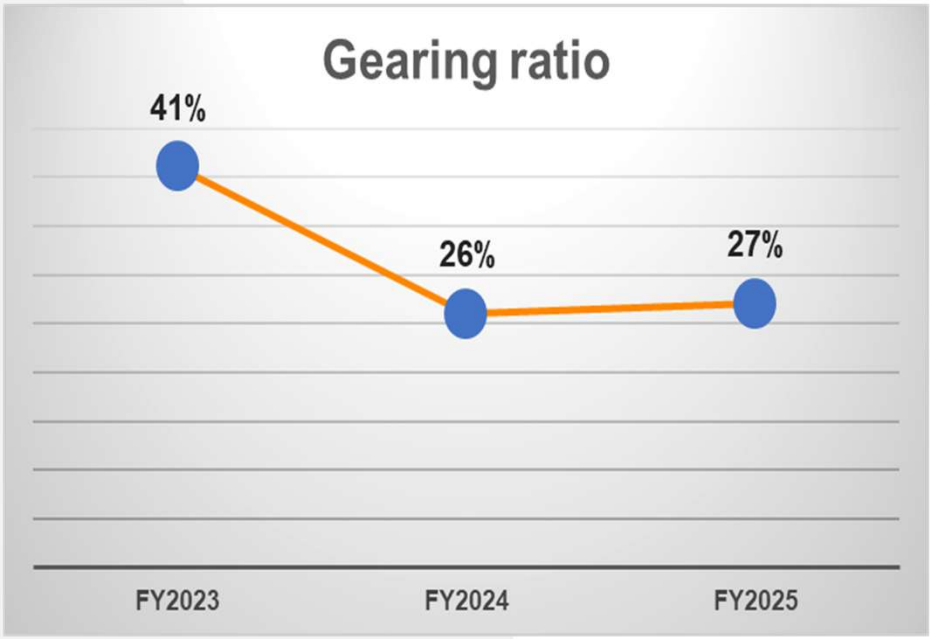
For The Financial Year Ended
31 December 2025

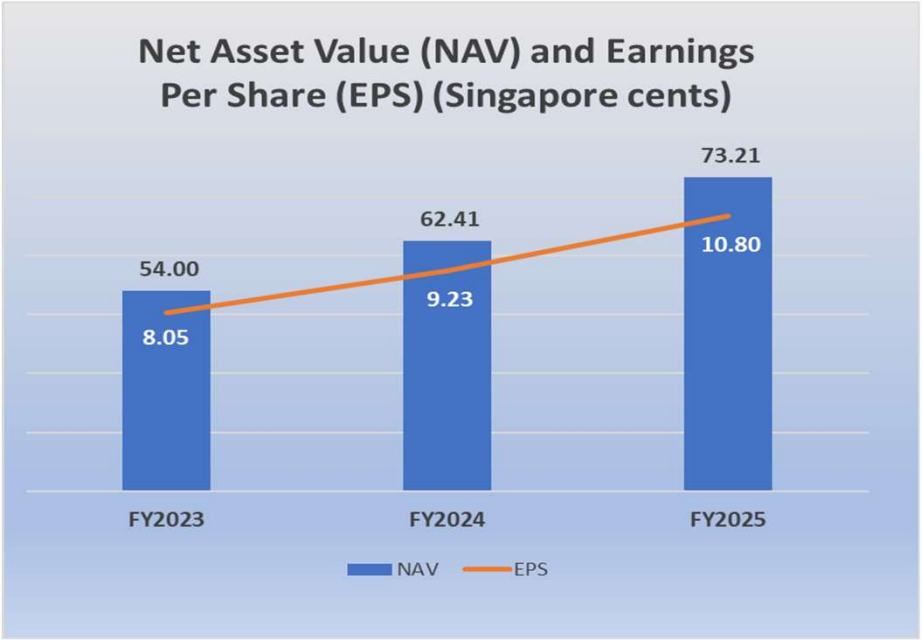
FY2025 FINANCIAL HIGHLIGHTS





FY2025 FINANCIAL HIGHLIGHTS





3.

Outlook for FY2026

Outlook for 2026

BCA projects total construction demand to remain steady at S$47-53 billion for 2026, supported by expected awarding of additional construction packages for major projects, including the Changi T5 Development, Marina Bay Sands Integrated Resort expansion, New Tengah General etc.

Challenges

- Competitive environment
- High input/materials prices
- Geopolitical impact to international supply chain
- Potential trade tariff impact
- Uncertain global economic outlook
- Sustainability regulations

Strategies

- Digitalization to enhance workplace processes and productivity
- Lower costs through direct sourcing of materials from overseas
- Diversification
- Recurring income streams
- Energy efficient equipment

Financial Standing

- Untapped credit facilities
- Positive cash-flow generated
- Improved gearing ratio
- Access to sustainability linked loans

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