Advancer Global Limited
(Co. Reg. No. 201602681W)
(Incorporated in the Republic of Singapore)

Condensed Unaudited Financial Statements For the Six Months Ended 30 June 2026 ("HY2026")

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Advancer Global Limited and its Subsidiaries

Condensed interim consolidated statement of profit or loss and other comprehensive income
For the six-month financial period ended 30 June 2026

	Note	Group		
		HY2026 S$'000	**HY2025 S$'000**	**Changes (%)**
Revenue	5	37,142	35,215	5.5
Cost of Sales		(29,181)	(28,334)	3.0
Gross profit		7,961	6,881	15.7
Other operating income		1,236	1,228	0.7
Administrative expenses		(7,951)	(7,774)	2.3
Finance expenses		(56)	(58)	(3.4)
Share of loss from equity-accounted for associates		(6)	-	N/M
Profit before income tax	6	1,184	277	>100
Income tax (expense)/credit	8	(84)	9	N/M
Profit for the financial period, representing total comprehensive income for the financial period		1,100	286	>100
Profit for the financial period attributable to:				
Owners of the Company		1,045	298	>100
Non-controlling interests		55	(12)	N/M
Profit for the financial period		1,100	286	>100
Earnings per share attributable to owners of the Company				
Weighted average number of ordinary shares outstanding for basic and diluted profit per share ('000)		251,172	251,186	
Basic and diluted (cents)	10	0.42	0.12	

Note:
(1) N/M – Not meaningful

Explanatory Notes to the condensed interim consolidated statement of profit or loss and other comprehensive income

1. Revenue increased by 5.5% from S$35.2 million in HY2025 to S$37.1 million in HY2026, primarily due to the following:

   (i) **Employment Services:** Revenue decreased by S$1.7 million, or 28.0%, from S$6.1 million in HY2025 to S$4.4 million in HY2026. The decrease was mainly attributable to change in the business arrangement with its overseas recruiters, where recruitment revenue was being presented on a net basis during the period, as compared to a gross basis in HY2025.

   (ii) **Building Management Services:** Revenue increased by S$1.4 million, or 7.5%, from S$18.3 million in HY2025 to S$19.7 million in HY2026. The increase was primarily driven by higher revenue generated by the Group's cleaning division following the commencement of new contracts and renewals of existing contracts during the period.

   (iii) **Security Services:** Revenue increased by S$2.2 million, or 20.4%, from S$10.8 million in HY2025 to S$13.0 million in HY2026. The increase was mainly attributable to the onboarding of new customers as well as higher charge-out rates secured upon the renewal of existing contracts.

2. Cost of sales increased by S$0.9 million, or 3.0%, from S$28.3 million in HY2025 to S$29.2 million in HY2026, mainly due to the following:

   (i) **Employment Services:** Cost of sales decreased by S$2.1 million, from S$3.2 million in HY2025 to S$1.1 million in HY2026. The decrease was primarily attributable to the change in business arrangements with its overseas recruiters as described in 1(i) above.

   (ii) **Building Management Services:** Cost of sales increased by S$1.6 million, from S$15.0 million in HY2025 to S$16.6 million in HY2026. The increase was mainly due to higher subcontractor costs incurred in fulfilling contract obligations arising from increased project activity.

   (iii) **Security Services:** Cost of sales increased by S$1.4 million, from S$10.1 million in HY2025 to S$11.5 million in HY2026. The increase was mainly attributable to higher manpower costs associated with new security engagements secured during the period, including initial deployment and mounting costs.

3. As a result of the above, the Group’s gross profit margin increased from 19.5% in HY2025 to 21.4% in HY2026.

4. Administrative expenses increased by S$0.2 million to S$8.0 million in HY2026 as compared to S$7.8 million for HY2025 mainly due to increase of manpower related costs.

Advancer Global Limited and its Subsidiaries

Condensed interim statements of financial position
As at 30 June 2026

	Note	Group		Company	
		As at		As at	
		30-Jun-2026	31-Dec-2025	30-Jun-2026	31-Dec-2025
		S$'000	S$'000	S$'000	S$'000
ASSETS					
Non-current assets					
Goodwill on consolidation	11	2,845	2,845	-	-
Intangible assets	12	1,357	1,389	-	-
Investments in subsidiaries	13	-	-	8,781	8,781
Investments in associates	14	12	18	-	-
Other investments	15	77	30	-	-
Property, plant and equipment	16	722	1,157	-	-
Investment property	17	1,030	1,030	-	-
Right-of-use assets		2,735	1,906	-	-
Deferred tax assets		198	198		
Total non-current assets		8,976	8,573	8,781	8,781
Current assets					
Inventories		403	435	-	-
Other investments	15	1,813	1,916	1,813	1,916
Trade and other receivables	18	14,132	12,698	18,180	13,538
Cash and bank balances		20,684	21,211	4,258	7,684
Total current assets		37,032	36,260	24,251	23,138
Total assets		46,008	44,833	33,032	31,919
EQUITY AND LIABILITIES					
Equity					
Share capital	20	40,607	40,607	40,607	40,607
Treasury shares	21	(274)	(241)	(274)	(241)
Accumulated losses		(1,123)	(2,168)	(7,346)	(8,558)
Other reserves		(3,742)	(3,742)	-	-
Equity attributable to owners of the Company		35,468	34,456	32,987	31,808
Non-controlling interests		(153)	(208)	-	-
Total equity		35,315	34,248	32,987	31,808
Non-current liabilities					
Deferred tax liabilities		61	62	-	-
Lease liabilities	22	1,628	978	-	-
Total non-current liabilities		1,689	1,040	-	-
Current liabilities					
Lease liabilities	22	1,062	978	-	-
Trade and other payables	23	7,209	7,596	43	111
Contract liabilities from contracts with customers		590	901	-	-
Income tax payable		143	70	2	-
Total current liabilities		9,004	9,545	45	111
Total liabilities		10,693	10,585	45	111
Total equity and liabilities		46,008	44,833	33,032	31,919

The accompanying notes form an integral part of and should be read in conjunction with these financial statements.

Explanatory Notes to the condensed interim statements of financial position

1. Current assets

The Group's current assets increased by S$0.8 million or 2.1% from S$36.2 million as at 31 December 2025 to S$37.0 million as at 30 June 2026 mainly due to the increase in trade and other receivables of S$1.4 million (more details of which are set out in Note 18). The increase in current assets is partially offset by the decrease in (a) investments in quoted equity instruments due to mark to market valuations of S$0.1 million and (b) cash and cash equivalents of S$0.5 million (more details of the cash movement is explained in the review of the Group's Statement of Cash Flows).

2. Non-current assets

The Group's non-current assets increased by S$0.4 million or 4.7% from S$8.6 million as at 31 December 2025 to S$9.0 million as at 30 June 2026, mainly due to increase in right-of-use assets of S$0.8 million. The increase in non-current assets is partially offset by the decrease in property, plant and equipment of S$0.4 million due to reclassification of certain motor vehicles to right-of use assets as it was financed by hire purchase facilities.

3. Current liabilities

The Group's current liabilities decreased by S$0.5 million or 5.3% from S$9.5 million as at 31 December 2025 to S$9.0 million as at 30 June 2026, mainly due to decrease in (a) trade and other payables of S$0.4 million (more details of which are set out in Note 23) and (b) contract liabilities of S$0.3 million. The decrease was offset by increase in lease liabilities and income tax payable of S$0.1 million respectively.

4. Non-current liabilities

The Group's non-current liabilities increased by S$0.7 million or 62.4% from S$1.0 million as at 31 December 2025 to S$1.7 million as at 30 June 2026, mainly due to increase of lease liabilities of S$0.7 million following the purchase of electric vehicle vans for operational purposes.

Condensed interim statements of changes in equity
For the six-month financial period ended 30 June 2026

Group

		Attributable to owners of the Company							
	Note	**Share capital S$'000**	**Treasury shares S$'000**	**Accumulated losses S$'000**	**Capital reserve S$'000**	**Merger reserve S$'000**	**Total S$'000**	**Non-controlling interests S$'000**	**Total equity S$'000**
Balance at 1 January 2026		40,607	(241)	(2,168)	(1,139)	(2,603)	34,456	(208)	34,248
Profit for the financial period, representing total comprehensive income for the financial period		-	-	1,045	-	-	1,045	55	1,100
Share buy-back		-	(33)	-	-	-	(33)	-	(33)
Balance at 30 June 2026		40,607	(274)	(1,123)	(1,139)	(2,603)	35,468	(153)	35,315
Balance at 1 January 2025		40,607	(241)	(3,546)	(854)	(2,603)	33,363	(109)	33,254
Profit/(Loss) for the financial period, representing total comprehensive income for the financial period		-	-	298	-	-	298	(12)	286
Acquisition of interest in a subsidiary without change of control		-	-	-	(285)	-	(285)	(51)	(336)
Balance at 30 June 2025		40,607	(241)	(3,248)	(1,139)	(2,603)	33,376	(172)	33,204

The accompanying notes form an integral part of and should be read in conjunction with these financial statements.

Condensed interim statements of changes in equity
For the six-month financial period ended 30 June 2026

Company	Note	Share capital S$'000	Treasury shares S$'000	Accumulated losses S$'000	Total S$'000
Balance at 1 January 2026		40,607	(241)	(8,558)	31,808
Profit for the financial period, representing total comprehensive loss for the financial period		-	-	1,212	1,212
Share buy-back		-	(33)	-	(33)
Balance at 30 June 2026		40,607	(274)	(7,346)	32,987
Balance at 1 January 2025		40,607	(241)	(8,896)	31,470
Loss for the financial period, representing total comprehensive loss for the financial period		-	-	(99)	(99)
Balance at 30 June 2025		40,607	(241)	(8,995)	31,371

The accompanying notes form an integral part of and should be read in conjunction with these financial statements.

Condensed interim consolidated statement of cash flows
For the six-month financial period ended 30 June 2026

	Group	
	HY2026	**HY2025**
	S$'000	**S$'000**
Operating activities		
Profit before income tax	1,184	277
Adjustments for:		
Amortisation of intangible assets	95	62
Bad debts written off	-*	-*
Depreciation of property, plant and equipment	127	139
Depreciation of right-of-use assets	752	853
Dividend income	(53)	(48)
Fair value loss arising from quoted financial assets at fair value through profit or loss ("**FVTPL**")	103	11
(Reversal of impairment)/impairment loss for unquoted equity instruments	(47)	27
Loss on disposal of property, plant and equipment, net	-	19
Loss on lease modification	4	8
Interest expense	56	58
Interest income	(40)	(113)
Reversal of loss allowance for receivables (trade), net	(6)	(53)
Reversal of loss allowance for receivables (non-trade), net	-	(30)
Share of loss from equity-accounted for associates	6	-
Operating cash flows before movements in working capital	2,181	1,210
Changes in working capital:		
Inventories	32	(363)
Trade and other receivables	(1,428)	(1,028)
Trade and other payables	85	(1,351)
Contract liabilities from contracts with customers	(311)	264
Cash generated from/(used in) operations	559	(1,268)
Interest received	40	113
Income taxes paid	(11)	-
Net cash generated from/(used in) operating activities	588	(1,155)
Investing activities		
Dividend received	53	48
Proceeds from disposal of quoted equity instruments	-	-*
Acquisition of non-controlling interests in a subsidiary	-	(390)
Proceeds from disposal of property, plant and equipment	-	2
Increase in fixed deposit pledged	(2,498)	(1,400)
Additions of intangible assets	(63)	(271)
Purchase of property, plant and equipment	(164)	(266)
Net cash used in investing activities	(2,672)	(2,277)

** denotes amounts less than S$1,000*

The accompanying notes form an integral part of and should be read in conjunction with these financial statements.

Condensed interim consolidated statement of cash flows
For the six-month financial period ended 30 June 2025

	Group	
	HY2026	**HY2025**
	S$'000	**S$'000**
Financing activities		
Interest paid	-*	-*
Purchase of treasury shares	(33)	-
Repayment of lease liabilities	(908)	(914)
Net cash used in financing activities	(941)	(914)
Net decrease in cash and cash equivalents	(3,025)	(4,346)
Cash and cash equivalents at beginning of financial period	19,811	23,211
Cash and cash equivalents at end of financial period	16,786	18,865

For the purposes of presenting the consolidated statement of cash flows, cash and cash equivalents comprise of the following at the end of the financial period:

	HY2026	**HY2025**
	S$'000	**S$'000**
Cash and bank balances per consolidated statement of financial position	20,684	20,265
Fixed deposits pledged	(3,898)	(1,400)
Cash and cash equivalents at the end of financial period per consolidated statement of cash flows	16,786	18,865

The pledged fixed deposits of S$3.9 million (30 June 2025: S$1.4 million) relates to banker's guarantee facilities obtained in relation to certain contracts entered into by the Group as at 30 June 2026.

Explanatory Notes to the condensed consolidated statement of cash flows

Group's cash and cash equivalents decreased by S$3.0 million from S$19.8 million as at 31 December 2025 to S$16.8 million as at 30 June 2026.

(1) The Group's net cash generated from operating activities amounted to S$0.6 million for HY2026, which resulted from operating cash inflows before movements in working capital of S$2.2 million, partially offset by the increase in trade and other receivables of S$1.4 million, and trade and other payables and contract liabilities of S$0.2 million.

(2) Net cash used in investing activities amounted to S$2.7 million for HY2026, which was mainly due to (a) purchase of property, plant and equipment of S$0.2 million, (b) additions to intangible assets of S$0.1 million and (c) increase in fixed deposits pledged of $2.5 million for banker's guarantee facilities. The net cash used in investing activities is partially offset by the receipt of dividends from the Group's quoted equity investments of S$0.1 million.

(3) Net cash used in financing activities amounted to S$0.9 million for HY2026 was due to the payment for lease liabilities as well as the treasury shares purchased using the Company's share buy-back mandate.

1. Corporate information

Advancer Global Limited (the "**Company**") (Registration Number 201602681W) is a limited liability company incorporated and domiciled in Singapore and listed on the Catalist Board of the Singapore Exchange Securities Trading Limited (the "**SGX-ST**").

The registered office and principal place of business of the Company is located at 135 Jurong Gateway Road, #05-317, Singapore 600135.

The principal activity of the Company is that of investment holding. The principal activities of the Group are:
(a) Employment agencies and maid agencies
(b) General cleaning and stewarding services
(c) Pest control and fumigation services
(d) Residential real estate management, real estate agents, property management and valuation services
(e) Integrated facility management
(f) Landscape planting, care and maintenance services
(g) Wholesales of electronic component and IOT solutions
(h) Security services
(i) Provision of professional and technical services related to battery testing
(j) Provision of hybrid energy saving solutions

These condensed interim consolidated financial statements as 30 June 2026 comprise the Company and its subsidiaries (collectively, the "**Group**").

2. Basis of preparation

The condensed unaudited financial statements for the six months ended 30 June 2026 have been prepared in accordance with SFRS(I) 1-34 Interim Financial Reporting issued by the Accounting Standards Council Singapore. The condensed unaudited financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance of the Group since the last audited financial statements for the year ended 31 December 2025.

The accounting policies adopted are consistent with those of the previous financial year which were prepared in accordance with Singapore Reporting Standards (International) ("**SFRS(I)**s"), except for the adoption of new and amended standards as set out in Note 2.1. The condensed interim unaudited financial statements are presented in Singapore dollar which is the Company's functional currency.

2.1 New and amended standards adopted by the Group

A number of amendments to standards have become applicable for the current reporting period. The Group did not have to change its accounting policies or make retrospective adjustments as a result of adopting those standards.

2.2 Use of estimates and judgements

In preparing the condensed financial statements, management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

2.2 Use of estimates and judgements (Continued)

The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the year ended 31 December 2025.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

There were no significant judgements made in applying accounting policies that have significant effect of causing a material adjustment to the carrying amount of assets and liabilities within the next interim period.

Information about assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities within the next interim period are included in the following notes:

Note 11 – impairment of goodwill on consolidation
Note 12 – impairment of intangible assets
Note 13 – impairment of investments in subsidiaries
Note 14 – impairment of investments in associates
Note 17 – revaluation of investment property
Note 24 – fair value of assets and liabilities

3 Seasonal operations

The Group's businesses are not affected significantly by seasonal or cyclical factors during the financial period.

4 Segment and revenue information

For management purposes, the Group is organised into business units based on their products and services, and has three reportable segments as follows:

(a) Employment Services Business segment – the provision of one-stop shop services for the sourcing, employment and training of Migrant Domestic Workers to households, as well as sourcing and employment of foreign workers to, amongst others, corporate and organisations;

(b) Building Management Services Business segment – (a) the provision of integrated building facility management services including property consultancy, property and facilities management services, property valuation, investment and (b) sales, cleaning and stewarding, waste management, landscape, pest control and fumigation services to, amongst others, hospitals, hotels, schools, residential, commercial and industrial properties; and

(c) Security Services Business segment – the provision of manpower and technology for security solutions and services to, amongst others, commercial, industrial and residential properties, as well as remote surveillance and security consultancy services such as crisis management.

Except as indicated above, no operating segments have been aggregated to form the above reportable operating segments. Management monitors the operating results of its business units separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on operating profit or loss which in certain respects, as explained in the table below, is measured differently from operating profit or loss in the financial statements. Group financing (including finance expenses) and income taxes are managed on a group basis and are not allocated to operating segments.

4 Segment and revenue information (Continued)

Information about reportable segments

Group	Employment Services Business S$'000	Building Management Services Business S$'000	Security Services Business S$'000	Unallocated S$'000	Eliminations S$'000	Total S$'000
30 June 2026						
External sales	4,418	19,676	12,966	82	-	37,142
- Service income	4,418	19,093	12,846	82	-	36,439
- Installation services	-	165	-	-	-	165
- Sales of goods	-	418	120	-	-	538
Inter-segment revenue	1,082	1,831	561	-	(3,474)	-
Total revenue	5,500	21,507	13,527	82	(3,474)	37,142
Interest income	-	22	-	18	-	40
Interest expense	10	31	15	-	-	56
Dividend income	-	-	-	53	-	53
Amortisation	23	72	-	-	-	95
Depreciation	218	381	280	-	-	879
Reversal of loss/(Loss) allowance for receivables (trade),net	-	9	(3)	-	-	6
Reportable segment profit/(loss) before income tax	471	213	879	(379)	-	1,184
Share of loss from equity-accounted for associates	(6)	-	-	-	-	(6)
Reportable segment assets	4,150	22,116	13,471	6,271	-	46,008
Reportable segment liabilities	2,716	4,517	3,351	109	-	10,693
Capital expenditures	100	127	-	-	-	227
30 June 2025						
External sales	6,133	18,309	10,773	-	-	35,215
- Service income	6,133	18,289	10,771	-	-	35,193
- Installation services	-	17	-	-	-	17
- Sales of goods	-	3	2	-	-	5
Inter-segment revenue	58	1,118	156	-	(1,332)	-
Total revenue	6,191	19,427	10,929	-	(1,332)	35,215
Interest income	-	2	18	93	-	113
Interest expense	10	28	20	-	-	58
Dividend income	-	-	-	48	-	48
Amortisation	25	37	-	-	-	62
Depreciation	222	461	309	-	-	992
Loss/(Reversal of loss) allowance for receivables (trade),net	-	49	(23)	(79)	-	(53)
Reversal of loss allowance for receivables (non-trade), net	-	-	(30)	-	-	(30)
Reportable segment profit/(loss) before income tax	476	21	(121)	(99)	-	277
Reportable segment assets	2,982	18,051	11,273	9,948	-	42,254
Reportable segment liabilities	2,294	3,619	3,093	44	-	9,050
Capital expenditures	21	393	123	-	-	537

4 Segment and revenue information (Continued)

Geographical information

The Group operates in one principal geographical area being Singapore except for Employment Services business in Japan through Fullcast. Fullcast was recognised as an associate of the Group.

The Group's revenue and non-current assets information based on the geographical location of customers and assets respectively are in Singapore, with no significant concentration of particular customers.

5. Disaggregation of Revenue

	Group	
	HY2026	**HY2025**
	S$'000	**S$'000**
Service income (point in time)		
– Employment Services	4,411	6,133
– Building Management Services	1,683	2,195
– Security Services	2,996	1,952
– Unallocated	41	-
	9,131	10,280
Service income (over time)		
– Employment Services	7	-
– Building Management Services	17,410	16,094
– Security Services	9,850	8,819
– Unallocated	41	-
	27,308	24,913
Installation services (point in time)	165	17
Sales of goods (point in time)	538	5
	37,142	35,215

6. Profit before income tax

Profit before income tax has been arrived after crediting/(charging):

	Group	
	HY2026	**HY2025**
	S$'000	**S$'000**
Included in other operating income:		
Compensation from legal proceedings	-	285[1]
Dividend income	53	48
Gain on acquisition of complimentary battery testing services	397	-
Government credit schemes and government grants	646	639
Rental income	32	51
Reversal of impairment loss on unquoted equity instruments	47	-
Reversal of loss allowance for receivables (trade), net	6	53
Reversal of loss allowance for receivables (non-trade), net	-	30
Interest income from advances to subcontractors	22	20
Interest income from fixed deposits	18	93

(1) The compensation from legal proceedings relates to the compensation the Group received from a director of a subsidiary for losses suffered by the Group as a result of the actions of the director.

6. Profit before income tax (Continued)

Profit before income tax has been arrived after crediting/(charging) (Continued):

	Group	
	HY2026	HY2025
	S$'000	S$'000
Included in cost of sales:		
Cost of inventories recognised as an expense	(177)	(136)
Depreciation of right-of-use assets	(217)	(219)
Insurance	(522)	(371)
Expenses relating to short-term leases	(64)	(51)
Recruitment expenses	-	(2,309)
Staff costs (excluding key management personnel remuneration)	(18,564)	(17,624)
Subcontractors' fees	(8,748)	(6,615)
Included in administrative expenses:		
Advertising expenses	(180)	(169)
Amortisation of intangible assets	(95)	(62)
Depreciation of property, plant and equipment	(127)	(139)
Depreciation of right-of-use assets	(535)	(634)
Directors' fees	(78)	(75)
Expenses relating to short-term leases	(14)	(17)
Expenses relating to lease of low-value assets	-	-*
Fair value loss arising from quoted financial assets at FVTPL	(103)	(11)
Impairment loss on unquoted equity instruments	-	(27)
Insurance	(111)	(121)
Key management personnel remuneration	(1,606)	(1,654)
Loss on disposal of property, plant and equipment, net	-	(19)
Loss on lease modification	(4)	(8)
Retainer fees	(66)	(60)
Staff costs (excluding key management personnel remuneration)	(3,863)	(3,562)
Included in finance expenses:		
Interest expenses on leases	(56)	(58)

* denotes amounts less than S$1,000

7. Related party transactions

In addition to the related party information disclosed elsewhere in the condensed interim financial statements, the following significant transactions between the Group and related parties took place at terms agreed between the parties during the financial period:

	Group		Company	
	HY2026 S$'000	HY2025 S$'000	HY2026 S$'000	HY2025 S$'000
Subsidiaries				
Advances to subsidiaries	-	-	3,139	5,160
Related parties				
Payment on behalf by related parties	1	32	38	38

8. Income tax expense/(credit)

The Group calculates the period income tax expense using the tax rate that would be applicable to the expected total annual earnings. The major components of income tax expense in the condensed interim consolidated statement of profit or loss are:

	Group	
	HY2026 S$'000	HY2025 S$'000
Current income tax		
– Current financial year	84	-
– Over-provision in prior financial years	-	(9)
Total income tax expense/(credit)	84	(9)

9. Net Asset Value

	Group		Company	
	30 Jun 2026	31 Dec 2025	30 Jun 2026	31 Dec 2025
Net asset value (S$'000)	35,468	34,456	32,987	31,808
Number of ordinary shares issued (excluding treasury shares)	250,883,391	251,185,691	250,883,391	251,185,691
Net asset value per share (cents)	14.14	13.72	13.15	12.66

10. Earnings per share

	Group	
	30 June 2026	30 June 2025
Profit for the financial period attributable to owners of the Company (S$'000)	1,045	298
Weighted average number of ordinary shares outstanding for basic and diluted profit per share ('000)	251,172	251,186
Basic and diluted earnings per share (cents)	0.42	0.12

The basic and diluted earnings per share is the same as there were no potentially dilutive instruments as at 30 June 2026 and 30 June 2025.

On 23 June 2026, the Company acquired 302,300 ordinary shares by way of market purchases pursuant to the Share Buy-Back Mandate and the shares purchased were not cancelled and were instead held as treasury shares. The Company did not purchase any treasury shares during HY2025.

11. Goodwill on consolidation

	Group	
	30 Jun 2026 S$'000	31 Dec 2025 S$'000
Cost:		
At 1 January and at end of financial period/year	2,845	2,845

Impairment testing of goodwill

Goodwill that has an indefinite useful life are not subject to amortisation and are tested for impairment annually, or more frequently if events or changes in circumstances indicate that it might be impaired. The assessment for the impairment of goodwill for the financial year ending 31 December 2026 will rely on significant management judgement at appropriately identifying the cash-generating unit and to determine certain key assumptions including, *inter alia,* operating margins, terminal growth rates, discount rates and the underlying the cash flow projections. The actual future performance, outcome and results of the Group may differ materially from the projection as result of, *inter alia,* known and unknown risks, uncertainties, bases and assumptions including uncertainty arising from the pandemic and/or matters beyond the Group's control. As the impact cannot be reliably estimated with certainty at this point of time, no goodwill impairment was provided for HY2026, and impairment of goodwill will be reviewed again at the end of financial year 2026.

12. Intangible assets

Group	Customer contracts and contractual customer relationships[(1)] S$'000	Non-contractual customer relationships[(2)] S$'000	Operation system, operational web portal and mobile application[(3)] S$'000	Development Technology[(4)] S$'000	Development Technology in progress[(5)] S$'000	Software development in progress[(6)] S$'000	Patent[(7)] S$'000	Total S$'000
Cost								
At 1 January 2026	2,629	362	769	1,154	-	83	41	5,038
Additions during the financial period	-	-	55	8	-	-	-	63
Written-off	-	-	(115)	-	-	-	-	(115)
At 30 June 2026	2,629	362	709	1,162	-	83	41	4,986
Accumulated amortisation								
At 1 January 2026	2,620	359	650	19	-	-	1	3,649
Amortisation for the financial period	4	1	23	65	-	-	2	95
Written-off	-	-	(115)	-	-	-	-	(115)
At 30 June 2026	2,624	360	558	84	-	-	3	3,629
Carrying amount at 30 June 2026	5	2	151	1,078	-	83	38	1,357

(1) Customer contracts and contractual customer relationships were acquired in business combinations during the financial years ended 31 December 2016, 2017, 2019 and 2022.

(2) Cost of non-contractual customer relationships is attributable to long-term relationship with its customers.

(3) Cost is attributable to the development of (i) operational web portal and enterprise resource planning system for the Group's Employment Services Business, (ii) mobile application for cleaning services, (iii) a dashboard for property management services, and (iv) operation system for pest control services.

(4) Cost is attributable to the Group's hybrid energy saving product and integrated facility management dashboard.

(5) Cost is attributable to the Group's hybrid energy saving product still under development.

(6) Cost is attributable to the Group's software development for an inventory system still under development.

(7) Cost is attributable to the Group's patent for the hybrid energy saving product.

Acquired intangible assets are measured initially at cost. The cost of intangible assets acquired in a business combination is their fair value at the acquisition date. Subsequent to initial recognition, the intangible assets are reported at cost less accumulated amortisation and accumulated impairment losses.

13. Investments in subsidiaries

	Company	
	30 Jun 2026 S$'000	31 Dec 2025 S$'000
Investments in subsidiaries, at cost	8,781	8,781

14. Investments in associates

	Group	
	30 June 2026 S$'000	31 Dec 2025 S$'000
Investments in associates, at cost	515	515
Share of associates' results	(503)	(497)
Carrying amount	12	18

15. Other investments

	Note	Group		Company	
		30 Jun 2026 S$'000	31 Dec 2025 S$'000	30 Jun 2026 S$'000	31 Dec 2025 S$'000
Non-current investments					
Financial assets held at FVTPL					
Unquoted equity instruments – at FVTPL		77	30	-	-
Current investments					
Financial assets held at FVTPL					
Quoted equity instruments – at FVTPL		1,813	1,916	1,813	1,916
Total financial assets held at FVTPL		1,890	1,946	1,813	1,916
Movement for unquoted equity instruments					
At beginning of the period/year		30	56	-	-
Impairment loss reversed/(recognised) in profit or loss	(a)	47	(26)	-	-
		77	30	-	-
Movement for quoted equity instruments					
At beginning of the period/year		1,916	1,672	1,916	1,672
Fair value (loss)/gain recognised in profit or loss	(b)	(103)	244	(103)	244
		1,813	1,916	1,813	1,916

Unquoted equity instruments

(a) The investment in Zhe Jiang Zhi Wu Hui Yun Technology Co. Ltd., a company incorporated in People's Republic of China, held through Advancer Smart Technology Pte. Ltd., with shareholding at 15%, is classified at FVTPL.

Management has assessed and determined a change in the fair value of the unquoted equity investment amounting to S$47,000. There has been no significant change in the business model and performance of the investee group.

The investment amount is denominated in Chinese Renminbi.

15. Other investments (continued)

Quoted equity instruments

(b) The quoted equity instruments classified at FVTPL have no fixed maturity date or coupon rate. The fair values of these instruments are based on closing quoted market prices on the last market day of the financial period/year.

16. Property, plant and equipment

During HY2026, the Group acquired assets amounting to S$164,000 (HY2025: S$266,000). This was partially offset by the depreciation of property, plant and equipment amounting to S$127,000 (HY2025: S$139,000), reclassification of property, plant and equipment to right-of-use assets amounting to S$472,000 (HY2025: S$Nil) and disposed assets with carrying amount of S$Nil (HY2025: S$21,000).

17. Investment property

	Group	
	30 Jun 2026	**31 Dec 2025**
	S$'000	**S$'000**
At fair value		
At 1 January	1,030	870
Fair value gain on investment property	-	160
At end of financial period/year	1,030	1,030

The investment property of the Group is stated at fair value, which has been determined based on the valuation performed. The valuation was performed by an independent professional valuer with recognized and relevant professional qualifications and with recent experience in the location and category of the property being valued. The valuation is based on the properties' highest-and-best use using the comparable market approach, by reference to sales prices of comparative properties in proximity and made adjustments in consideration of property sizes and remaining lease tenures. The valuation conforms to International Valuation Standards. The most significant input is the price per square foot of comparable properties.

The Group's investment property is held under leasehold interests. The Group has no restrictions on the realisability of its investment property and no contractual obligations to purchase, construct or develop investment property or for repairs, maintenance and enhancements.

The following amounts are recognised in profit or loss:

	HY2026	**HY2025**
	S$'000	**S$'000**
Rental income from investment properties	23	23
Direct operating expenses (including repairs and maintenance) from:		
- rental-generating investment properties	6	6

18. Trade and other receivables

	Group		Company	
	30 Jun 2026	31 Dec 2025	30 Jun 2026	31 Dec 2025
	S$'000	S$'000	S$'000	S$'000
Trade receivables				
- Third parties	11,021	10,366	-	-
- Related party	-	-	-	-
- Accrued receivables	871	98	-	-
Less: Loss allowance	(226)	(232)	-	-
Total trade receivables	11,666	10,232	-	-
Other receivables				
- Third parties	575	1,263	5	10
- Subsidiaries	-	-	19,866	16,690
- Related parties	-	1	-	-
- Advances to recruiters and suppliers	242	55	-	-
- Deferred costs	6	11	-	-
- Deposits	449	494	-	-
- Dividend receivable from subsidiaries	-	-	4,537	3,037
- Prepayments	1,577	1,033	27	56
- Receivable from government credit schemes	92	76	-	-
- Staff loans	51	59	-	-
Less: Loss allowance	(526)	(526)	(6,255)	(6,255)
Total other receivables	2,466	2,466	18,180	13,538
Total trade and other receivables	14,132	12,698	18,180	13,538

19. Financial assets and financial liabilities

Set out below is an overview of the financial assets and financial liabilities of the Group as at 30 June 2026 and 31 December 2025:

	Group		Company	
	30 Jun 2026	31 Dec 2025	30 Jun 2026	31 Dec 2025
	S$'000	S$'000	S$'000	S$'000
Financial assets at FVTPL				
Unquoted equity instruments	77	30	-	-
Quoted equity instruments	1,813	1,916	1,813	1,916
Total	1,890	1,946	1,813	1,916
Financial assets at amortised cost				
Trade and other receivables	14,132	12,698	18,180	13,538
Less: Advances to recruiters and suppliers	(242)	(55)	-	-
Less: Deferred cost	(6)	(11)	-	-
Less: Prepayments	(1,573)	(1,033)	(27)	(56)
Less: Receivable from government credit schemes	(92)	(76)	-	-
	12,219	11,523	18,153	13,482
Cash and cash equivalents	20,684	21,211	4,258	7,684
Total	32,903	32,734	22,411	21,166

19. Financial assets and financial liabilities (continued)

	Group		Company	
	30 Jun 2026	31 Dec 2025	30 Jun 2026	31 Dec 2025
	S$'000	S$'000	S$'000	S$'000
Financial liabilities at amortised cost				
Trade and other payables	7,209	7,596	43	111
Less: Deferred income	(80)	-	-	-
Less: GST payables	(1,393)	(1,371)	-	-
Less: Withholding tax	-	(2)	-	(2)
	5,736	6,223	43	109
Lease liabilities	2,690	1,956	-	-
Total	8,426	8,179	43	109

20. Share capital

	Group and Company	
	No. of shares	S$'000
Issued and fully paid, with no par value		
At 1 January 2026 and 30 June 2026	252,363,591	40,607

	Group and Company	
	No. of shares	No. of shares
Total number of issued shares, including treasury shares	252,363,591	252,363,591
Treasury shares [1]	(1,480,200)	(1,177,900)
Total number of issued shares, excluding treasury shares	250,883,391	251,185,691

[1] On 23 June 2026, the Company acquired 302,300 ordinary shares by way of market purchases pursuant to the Share Buy-Back Mandate. The shares purchased were not cancelled and were instead held as treasury shares. The Company did not purchase any shares for holding as treasury shares during HY2025.

The Company's subsidiaries do not hold any shares in the Company as at 30 June 2026, 31 December 2025 and 30 June 2025.

The Company has no outstanding convertibles as at 30 June 2026, 31 December 2025 and 30 June 2025.

21. Treasury shares

	Group and Company			
	30 Jun 2026		31 Dec 2025	
	No. of shares	S$'000	No. of shares	S$'000
Issued and fully paid, with no par value				
At 1 January	1,177,900	241	1,177,900	241
Share buy-back	302,300	33	-	-
At 30 June/31 December	1,480,200	274	1,177,900	241

On 23 June 2026, the Company acquired 302,300 ordinary shares by way of market purchases pursuant to the Share Buy-Back Mandate. The shares were purchased at prices between S$0.10 and S$0.11 per share, for a total consideration (including transaction costs) of approximately S$33,000. The shares purchased were not cancelled and were instead held as treasury shares.

21. Treasury shares (continued)

There was no share buy-back conducted by the Company during the financial year ended 31 December 2025.

As at 30 June 2026, the number of treasury shares held by the Company, amounting to 1,480,200 represented 0.59% (31 December 2025: 1,177,900 represented 0.47%) of the total number of issued ordinary shares (excluding treasury shares).

No treasury shares were sold, transferred, disposed, cancelled and/or used during HY2026 (HY2025: Nil).

The Shareholders of the Company had, at the annual general meeting of the Company, held on 30 April 2026, approved the renewal of the Share Buy-Back Mandate.

22. Lease liabilities

The lease liabilities at 30 June 2026 and 31 December 2025 are as follows:

	Group	
	30 June 2026	31 Dec 2025
	S$'000	S$'000
Lease liabilities – non-current	1,628	978
Lease liabilities – current	1,062	978
	2,690	1,956

23. Trade and other payables

	Group		Company	
	30 Jun 2026	31 Dec 2025	30 Jun 2026	31 Dec 2025
	S$'000	S$'000	S$'000	S$'000
Trade payables				
- Third parties	725	1,422	-	-
- Related party	-	*	-	-
- Subcontractor	32	23	-	-
Total trade payables	757	1,445	-	-
Other payables				
- Related parties	5	22	1	-
- Third party	-	434	-	-
- Non-controlling interests	-	17	-	-
- Accrued operating expenses	4,917	4,286	42	109
- Deferred income	80	*	-	-
- Deposit received	13	13	-	-
- Credit notes to customers	41	3	-	-
- Provision for warranties	3	3	-	-
- GST payables	1,393	1,371	-	-
- Withholding tax	-	2	-	2
Total other payables	6,452	6,151	43	111
Total trade and other payables	7,209	7,596	43	111

24. Fair value of assets and liabilities

A number of the Group's accounting policies and disclosures require the measurement of fair values, for both financial and non-financial assets and liabilities.

When measuring the fair value of an asset or a liability, the Group uses observable market data as far as possible. Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

(a) Level 1 – the fair values of assets and liabilities with standard terms and conditions and which trade in active markets that the Group can access at the measurement date are determined with reference to quoted market prices (unadjusted).

(b) Level 2 – in the absence of quoted market prices, the fair values of the assets and liabilities are determined using the other observable, either directly or indirectly, inputs such as quoted prices for identical or similar assets/liabilities in non-active markets.

(c) Level 3 – in the absence of quoted market prices included with Level 1 and observable inputs included within Level 2, the fair values of the remaining assets and liabilities are determined in accordance with generally accepted pricing models.

Fair value measurements that use inputs of different hierarchy levels are categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

The table below analyses the Group's assets that are measured at fair value on a recurring or non-recurring basis in the statement of financial position after initial recognition.

	Group		
	Level 1	Level 2	Level 3
	S$'000	S$'000	S$'000
Recurring fair value measurements			
Non-financial assets:			
- Industrial investment property	-	1,030	-
Financial assets:			
Financial assets at FVTPL			
- Unquoted equity instruments	-	-	77
- Quoted equity instruments	1,813	-	-
At 30 June 2026	1,813	1,030	77
Recurring fair value measurements			
Non-financial assets:			
- Industrial investment property	-	1,030	-
Financial assets:			
Financial assets at FVTPL			
- Unquoted equity instruments	-	-	30
- Quoted equity instruments	1,916	-	-
At 31 December 2025	1,916	1,030	30

24. Fair value of assets and liabilities (Continued)

Except as disclosed in the respective notes, the carrying amounts of the current financial assets and financial liabilities, including cash and cash equivalents, trade receivables, trade payables, lease liabilities and the above financial assets, approximate their respective fair values due to the relative short-term maturity of these financial instruments or the interest rates approximate the market rates prevailing at the end of the financial year.

Level 2

Industrial investment property

For investment property of the Group, the valuation technique has been described in Note 17.

Level 3

Unquoted equity instruments

For unquoted equity instruments, the valuation technique has been described in Note 15.

Other information required by Appendix 7C of the Catalist Rules

1. Whether the figures have been audited or reviewed, and in accordance with which auditing standard or practice.

The condensed interim statements of financial position of Advancer Global Limited and its subsidiaries (the "**Group**") as at 30 June 2026 and the related condensed interim consolidated statement of profit or loss and other comprehensive income, condensed interim statements of changes in equity and condensed interim consolidated statement of cash flows for the financial period ended 30 June 2026 and certain explanatory notes have not been audited or reviewed.

2. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:

(a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
(b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

Please refer to Explanatory Notes to the unaudited condensed interim financial statements for the financial period ended 30 June 2026.

3. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

The Group issued a profit guidance on the financial results for the financial period ended 30 June 2026, via SGXNet, on 27 July 2026 ("**Profit Guidance Announcement**"). The financial results contained in this announcement is in line with the Profit Guidance Announcement, except that the Group recorded a lower (instead of higher) revenue contribution from Employment Services business for the reason stated in section entitled "Explanatory Notes to the condensed interim consolidated statement of profit or loss and other comprehensive income". No forecast or prospect statement has been previously disclosed to shareholders other than the Profit Guidance Announcement.

4. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

Since the start of 2026, the Group has continued to operate in an environment characterised by geopolitical uncertainty, evolving trade policies, and ongoing cost pressures. While global economic growth has remained resilient, business sentiment continues to be affected by heightened policy uncertainty, supply chain realignments, and cautious corporate spending. Encouragingly, inflationary pressures have moderated in several major economies and commodity prices have generally stabilised, providing some relief to operating cost volatility. Nevertheless, labour shortages and elevated business costs remain key challenges across many service sectors.

Against this backdrop, the Group has continued to advance the restructuring and integration of its business divisions to enhance operational efficiency, strengthen cross-functional collaboration, and improve resource allocation. These initiatives have contributed to better operational coordination, improved cost management, and enhanced service delivery capabilities across the Group. Greater integration among the Group's facilities management, security, cleaning and pest control operations has further strengthened its ability to deliver comprehensive Integrated Facility Management ("**IFM**") solutions and compete for larger and more complex contracts.

4. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months. (Continued)

The Group has also accelerated the development and deployment of its Smart FM initiatives and proprietary digital platforms. These efforts include the continued automation of operational workflows, enhanced management dashboards, improved workforce monitoring capabilities, and greater integration between operational and financial systems. Collectively, these initiatives are enhancing productivity, improving service responsiveness and operational visibility, while helping to mitigate the impact of rising manpower costs and a tightening labour market.

In Singapore, labour market conditions remain relatively tight notwithstanding some moderation in hiring demand, with wage pressures and staff retention challenges continuing to affect labour-intensive industries. The Group expects these structural workforce challenges to persist and will continue to focus on workforce development, productivity enhancement and technology adoption to support sustainable growth.

The Group continues to invest in emerging technologies that create long-term value and support sustainable growth. One such initiative is Project HyESys, a next-generation energy optimization solution spearheaded by Advancer Smart Technology Pte. Ltd. ("**AST**"). Combining AI-powered intelligence with IoT-enabled monitoring, the system dynamically manages electrical loads in real time to improve energy efficiency and reduce avoidable energy losses.

Project HyESys is more than an energy-saving system; it represents AST's aspiration to develop scalable smart infrastructure solutions that address the growing demand for sustainability and operational efficiency. The successful procurement of regulatory approvals for installation at two sites during the period serves as a key validation milestone and marks the transition of the project from development towards commercial deployment.

Looking ahead, the Group remains committed to strengthening its value proposition through service differentiation, operational excellence and technology-led innovation. As demand for integrated and technology-enabled facilities management solutions continues to grow, the Group believes it is well-positioned to capitalise on emerging opportunities by leveraging its established market presence, extensive domain expertise, and integrated service platform. Continued investments in digitalisation, workforce capabilities and operational improvement initiatives will remain central to enhancing long-term competitiveness and creating sustainable value for shareholders.

5. Dividend

(a) Whether an interim (final) ordinary dividend has been declared or recommended.

No dividend has been declared or recommended for the current financial period.

(b) Corresponding period of the immediately preceding financial year

No dividend was declared or recommended for HY2025.

(c) Whether the dividend is before tax, net of tax or tax exempt. If before tax or net of tax, state whether the tax rate and the country where the dividend is derived. (if the dividend is not taxable in the hands of shareholders, this must be stated).

Not applicable.

5. Dividend (Continued)

(d) The date the dividend is payable

Not applicable.

(e) The date on which Registrable Transfers received by the Company (up to 5.00pm) will be registered before entitlements to the dividend are determined.

Not applicable.

6. If no dividend has been declared (recommended), a statement to that effect and the reasons for the decision.

No dividend has been declared or recommended for the financial period ended 30 June 2026 to conserve cash in view of the current economic uncertainties.

7. If the Group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.

The Group has not obtained a general mandate from shareholders for interested person transactions. There were no interested person transactions entered into during HY2026.

8. Confirmation that the issuer has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7H) under Rule 720(1)

The Company has procured undertakings from all its directors and executive officers as set out in Appendix 7H under Rule 720(1).

9. Updates on use of Net Subscription Proceeds

The Board refers to the Company's announcements dated 16 April 2021 and 12 August 2022 in relation to the re-allocation and updated status of use of net subscription proceeds (the "**Net Subscription Proceeds**") arising from the Company's issue and allotment of 65,000,000 subscription shares on 31 August 2018.

The Board wishes to announce the re-allocation of the Net Subscription Proceeds and to provide an update on the status of utilisation of the Net Subscription Proceeds as at the date of this announcement as set out as follows:

	Amount allocated	Amount re-allocated	Revised allocation	Amount utilised as at 15 April 2026 per Annual Report 2025	Amount utilised from 16 April 2026 to the date of this announcement	Balance
	S$ million	S$ million	S$ million	S$ million	S$ million	S$ million
Expansion of business operations	12.30	(3.32)	8.98	(7.48)	-	1.50
General corporate and working capital purposes of the Group, mainly to support administrative and operational expenses (Note (a))	5.44	5.24	10.68	(5.44)	(3.14)	2.10
Investment in money market instruments and/or quoted securities	4.00	(1.92)	2.08	(2.08)	-	-
	21.74	**-**	**21.74**	**(15.00)**	**(3.14)**	**3.60**

Note:

(a) Breakdown of the general and corporate working capital requirements:

	S$'000
Professional and listing related expenses	1,112
Administrative expenses – staff costs	682
Administrative expenses – others	93
Purchase of inventory for a subsidiary	170
Repayment of loan incurred by a subsidiary	300
Advances to subsidiaries for operational expenses	6,222
	8,579

9. Updates on use of Net Subscription Proceed (Continued)

The re-allocation of S$5.24 million of the Net Proceeds from expansion of business operations and investment in money market instruments and/or quoted securities to general corporate working capital purposes of the Group is to allow the Group to better deploy its funds that are not in use. The Board, having considered, amongst others, the cash position and future capital requirements of the Group, as well as the prevailing interest rate environment, considers the re-allocation to be in the best interests of the Company and its shareholders. The Company will continue to make periodic announcements via SGXNET on the utilisation of the remaining proceeds as and when such balance of the proceeds is materially disbursed and will also provide a status report on the use of proceeds in the annual reports of the Company.

10. Disclosure pursuant to Rule 706A of the Catalist Rules

Please refer to the announcement dated 30 June 2026 in relation to the receipt of the 4th and final instalment payment of S$500,000 from AGS Integration Pte. Ltd. on 30 June 2026.

11. Confirmation by the Board Pursuant to Rule 705(5)

On behalf of the Board of Directors of the Company, we, the undersigned, hereby confirm to the best of our knowledge that nothing has come to the attention of the Board of Directors of the Company which may render the condensed interim financial statements for the six-month financial period ended 30 June 2026 to be false or misleading in any material aspect.

On behalf of the Board of Directors

Lim Teck Chai, Danny
Independent Non-Executive Chairman
6 August 2026

Chin Mei Yang
Chief Executive Officer and Executive Director
6 August 2026