

Fraser's Property appoints Tan Wee Hsien as Chief Executive Officer, Singapore

- ◆ Tan Wee Hsien to join as CEO Designate from 8 September 2026, succeeding Soon Su Lin as Fraser's Property Singapore CEO on 1 October 2026
- ◆ Soon Su Lin to transition to a Group advisory role

SINGAPORE, 3 JULY 2026

Fraser's Property Limited ("Fraser's Property", and together with its subsidiaries, the "Group") today announced the appointment of **Tan Wee Hsien as Chief Executive Officer (CEO) Designate** of Fraser's Property Singapore, with effect from **8 September 2026**. He will succeed Soon Su Lin as CEO on 1 October 2026. Ms Soon will transition to the role of Adviser, supporting Group Chief Executive Officer (GCEO), Panote Sirivadhanabhakdi. She will also continue to serve as a director on the boards of One Bangkok Co., Ltd. and Fraser's Centrepont Asset Management Ltd. (manager of Fraser's Centrepont Trust). The appointments follow a planned succession process, ensuring continuity for the team, customers and partners.

Ms Soon has been with the Group for more than nine years and has led its Singapore business since 2022. Before returning to Singapore, she was CEO, Development at Fraser's Property in Thailand. There she led landmark projects including The PARQ and the development phase of One Bangkok, one of the largest integrated developments in Thailand. In 2025, she was named Real Estate Personality of the Year at the PropertyGuru Asia Property Awards.

Under her leadership in Singapore, the development business deepened its capital partnerships and joint ventures, which co-developed several projects including The Orié, the upcoming Dunearn House, a prime site at Kallang Close, and the redevelopment of the former Robertson Walk and Fraser Place into The Robertson Opus. On the investment side, Ms Soon strengthened the Singapore portfolio through acquisitions, capital recycling, asset enhancement and sustainability initiatives. The business secured greater ownership of The Centrepont, the Group's first asset on Orchard Road, positioning it for long-term rejuvenation. It also expanded the portfolio through the acquisition of NEX with Fraser's Centrepont Trust, and completed the asset enhancements of Tampines 1 and Alexandra Point. Guided by the Group's Purpose, she strengthened the role its malls play in the community. Partnerships with organisations such as DBS Foundation and CIMB created social value and shaped its malls into genuine community anchors.

Mr Panote Sirivadhanabhakdi, Group Chief Executive Officer of Fraser's Property, said: "Su Lin has made an invaluable contribution to Fraser's Property. I am grateful for her leadership, for what she has achieved in Singapore and for the pivotal role she led in the development of One Bangkok. She has built deep partnerships and shown what our Purpose means in practice. It has been the Board's and my privilege to work alongside her. I am glad she will continue to contribute to the Group in an advisory capacity and the Group will be well-served by her continued counsel."

“My time at Frasers Property has been a highly rewarding chapter of my career. Leading the Singapore business and previously The PARQ and One Bangkok, has been an immense privilege. What I am proudest of is the team and strategy we built together in developing each of our projects and growing the business. They are the foundation of everything we have achieved, and of what comes next,” said **Ms Soon Su Lin**. “I have been in discussions with our GCEO on a planned handover, and I am pleased to be supporting Frasers Property and Wee Hsien in this transition. I am grateful to Panote and the Board for their trust and immense support all these years. I look forward to contributing to the Group’s strategic priorities in my new role.”

Tan Wee Hsien

Joining the Frasers Property executive leadership team, Mr Tan will report to Mr Sirivadhanabhakdi and will be based in Singapore. He will oversee the strategic direction, investments, operations and development management of Frasers Property’s retail, commercial, residential and mixed-use portfolio in Singapore.

Mr Tan brings three decades of experience in real estate across Asia Pacific, with deep expertise spanning multiple asset classes. He is currently with CapitaLand Development (CLD), where he is the CEO for Vietnam & International. He was previously CEO of New Business and Strategic Planning, overseeing new markets, corporate planning, investment strategy, and key sustainability strategies and initiatives.

Prior to joining CLD in 2022, Mr Tan served as CEO of MCL Land cum Director and Head of Development Property, South Asia at Hongkong Land. He joined Hongkong Land in 2007 and expanded its residential and development property business in Singapore and across Southeast Asia. Earlier in his career, he was Head of Property at Great Eastern Life Assurance, overseeing pan-Asia real estate investments. He also held roles at Jones Lang LaSalle and Ascendas. He holds a Bachelor of Science (Honours) in Estate Management from the National University of Singapore.

“We are pleased to welcome Wee Hsien to Frasers Property,” added **Mr Sirivadhanabhakdi**. “He brings deep regional experience across multiple asset classes and a strong record in real estate leadership. His perspective will be valuable as we execute our strategy and create long-term value for our stakeholders in Singapore. Wee Hsien’s appointment further strengthens our Group’s leadership bench and I am confident in what he will bring to this role.”

Mr Tan Wee Hsien said, “I am honoured to lead Frasers Property Singapore at this pivotal time for the business. Su Lin has built strong foundations with a talented team and a clear sense of purpose. Frasers Property Singapore is embarking on its next exciting phase, with a robust retail portfolio and several significant development projects ahead. I am committed to building on this momentum and working closely with the executive leadership and Singapore team to drive meaningful growth and deliver on our priorities. Together, we will continue to shape the future of Singapore’s real estate landscape and create places for good.”

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About Frasers Property Limited

Frasers Property Limited (“Frasers Property” and together with its subsidiaries, the “Frasers Property Group” or the “Group”) is an integrated investor-developer-operator of real estate products and services. Listed on the Main Board of the Singapore Exchange Securities Trading Limited (“SGX-ST”) and headquartered in Singapore, the Group has total assets of approximately S\$40.0 billion as at 31 March 2026.

Frasers Property operates across five asset classes: industrial & logistics, retail, commercial & business parks, residential and hospitality. Its businesses span Southeast Asia, Australia, Europe and China, and its well-established hospitality business owns and/or operates serviced apartments and hotels in 20 countries.

The Group is the sponsor of real estate investment trusts (“REITs”), Frasers Centrepoint Trust and Frasers Logistics & Commercial Trust, listed on the SGX-ST, as well as Frasers Property Thailand Industrial Freehold & Leasehold REIT and Golden Ventures Leasehold Real Estate Investment Trust, listed on the Stock Exchange of Thailand.

Guided by its purpose of inspiring experiences and creating places for good, the Group promotes an ESG framework that supports long-term value creation through focus areas such as transparent governance, sustainable finance, inclusive communities and reducing its carbon emissions. Frasers Property aims to deliver lasting shared value for its customers, people, investors and communities, while fostering a progressive, collaborative and respectful culture.

For more information on Frasers Property, please visit frasersproperty.com or follow us on [LinkedIn](#).

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