

## CapitaLand Retail China Trust

Proposed Acquisition of CapitaMall Xuefu,
CapitaMall Aidemengdun and CapitaMall Yuhuating



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Retail China Trust



Acquisition Overview

Rationale for Acquisition

Conclusion













## **Transaction Overview**

## 100.0% of the shares in the Target Companies, from the Vendors<sup>1</sup>, which hold the **Properties**: **Proposed** CapitaMall Xuefu and CapitaMall Aidemengdun in Harbin, **Acquisition** Heilongjiang Province; and CapitaMall Yuhuating in Changsha, Hunan Province **Aggregate** RMB2,960 million (\$\$589.2 million) **Agreed Property** Implied NPI<sup>2</sup> yield of 6.0% Value

## Total **Acquisition** Cost

- \$\$505.4 million, comprising:
  - Consideration of \$\$489.0 million;
  - Acquisition fee payable in Units to the Manager<sup>3</sup> of S\$5.9 million; and
  - Estimated professional and other fees and expenses of \$\$10.5 million

## Method of **Financing**

- Combination of debt and equity to achieve accretion
- Funding mix, structure and instruments to be decided at appropriate time

Proposed Acquisition is subject to Unitholders' approval at an Extraordinary General Meeting<sup>4</sup> to be convened at a later date

#### Notes:

- Vendors are a subsidiary and associated companies of CapitaLand Limited.
- Net Property Income; NPI yield based on FY 2018 NPI.
- As the Proposed Acquisition will constitute an "interested party transaction" under Appendix 6 of the Code on Collective Investment Schemes issued by the Monetary Authority of Singapore, the Acquisition Fee shall be in the form of Acquisition Fee Units and shall not be sold within one year from the date of issuance in accordance with Paragraph 5.7 of the Property Funds Appendix.
- Proposed Acquisition is an "interested person / party transaction" under the Listing Manual of Singapore Exchange Securities Trading Limited and the Property Funds Appendix of the Code of Collective Investment Schemes. Thus, it is subject to Unitholders' approval.

## **Properties**











## **Overview of Properties**

3 Assets

Expand Presence into 2 Provincial Capital Cities Committed Occupancy 99.0%<sup>1</sup>

Above Market Average and Existing Portfolio

Aggregate Agreed Property Value

RMB2,960 million

Discount to Independent Valuations

Implied NPI Yield 6.0%<sup>2</sup>

Accretive to Existing
Portfolio

Gross Floor Area ("GFA")

248,282 sq m

Increase Portfolio GFA by 30.7%



### CapitaMall Xuefu and CapitaMall Aidemengdun

- ✓ Capital and largest city of Heilongjiang Province
- ✓ Key trading gateway with Russia and popular tourist destination

## Changsha

## CapitaMall Yuhuating

- ✓ Capital city of Hunan Province
- Changsha-Zhuzhou-Xiangtan city cluster promoted by Hunan Government as new economic growth engine

CRCT Existing Portfolio

**Properties** 

- As at 31 March 2019.
- 2. Computed using the aggregate FY 2018 NPI of the Properties divided by the aggregate Agreed Value of the Properties.





## Strategic expansion to the Harbin market...

## Northeast China Gateway City with the Largest Population

#### · Favourable Geographical Location

- o Two hours' from Beijing by flight
- o China's gateway city to Russia

#### Large Addressable Market Size

- 8<sup>th</sup> most populous city in China and most populous in Northeast China
- Popular winter destination, attracting c.18 million visitors<sup>1</sup>
- Home to many prestigious universities and research institutions

#### Strong Economic Growth

- Higher than the national average per capita GDP<sup>2</sup>
- Strong urban disposable income per capita growth CAGR of 9.4% between 2010 and 2018
- Key commercial center in Northeast China under the 13th Five-Year Plan

#### **GDP Per Capita of Harbin**



# Russia Heilongjiang Harbin Beijing Connections

#### **Retail Sales of Consumer Goods in Harbin**



- 1. China Daily, as of 2017.
- RMB70,196 vs RMB64,644 in 2018.





## ... and the Rapidly Growing City of Changsha

## Beneficiary of the "Rise of Central China" Strategy

#### Strategically Located and Well Connected

- Core city along Belt and Road Initiative's trade routes and in Yangtze River Economic Zone
- Major transport and logistics hub in China with connections to 21 major cities

#### Strong Economic Growth

- GDP surpassed RMB1 trillion in 2017 with GDP per capita growth higher than the national average
- Urban disposable income per capita growth outpaced national average, CAGR of 10.5% from 2010 to 2018
- Highly Conducive Business Environment for New Businesses and MNCs



#### **GDP** per Capita of Changsha



### Retail Sales of Consumer Goods in Changsha





## **Summary of the Properties**

	CapitaMall Xuefu	CapitaMall Aidemengdun	CapitaMall Yuhuating
Address	No. 1 Xuefu Road, Nangang District, Harbin	No. 38 Aidemengdun Road, Daoli District, Harbin	No. 421 Shaoshan Middle Road, Yuhua District, Changsha
Property Description	Multi-tenanted mall comprising 5 above ground levels and 1 basement level of retail space and 1 basement level for car park use	Multi-tenanted mall comprising 4 above ground levels and 1 basement level for retail and car park use	Multi-tenanted mall comprising 4 above ground levels and 1 basement level for retail and car park use
Year of Opening	2012	2010	2005
Land Use Right Expiry	2045	2042	2044
Gross Rentable Area ("GRA") (sq m)	104,294	43,394	62,080
Committed Occupancy <sup>1</sup>	99.8%	98.6%	98.1%
No. of Leases <sup>1</sup>	419	189	221
Independent Valuations (RMB million)	C&W: 1,760 JLL: 1,748	C&W: 480 JLL: 470	C&W: 760 JLL: 749
Agreed Value (RMB million)	1,745	469	746
Agreed Value per sq m GRA (RMB)	16,732	10,808	12,017
NPI Yield on Agreed Value <sup>2</sup>	6.1%	5.6%	6.2%

- 1. Based on information as at 31 March 2019.
- 2. Based on FY 2018 NPI.





## CapitaMall Xuefu

## Modern and Experiential Regional Destination Mall in the University Campus Cluster



- City-centre retail landmark in Harbin
- Surrounded by **high-density**, **affluent and mature** residential communities and financial facilities
- **Proximity to cluster of 8 universities**, with large student and staff population
- **Directly connected to Xuefu Road Station** on Metro Line 1 and **excellent frontage to Xuefu Road**, which connects directly to the Second Ring Road









Differentiated Retail Experiences with Indoor Garden, Family Friendly Zones and Themed F&B Street





## CapitaMall Aidemengdun

## Strategically Located Community Mall Focused on Necessity Spending

- Located in **Downtown Harbin** and surrounded by high-density residential communities
- Within Daoli District, part of city's urban core district and is close to Central Street, the main pedestrian street popular for shopping and dining
- Close proximity to the Second Ring Road
- Enjoys direct frontage to Aidemengdun Road that connects the Harbin Taiping International Airport to Central Street in the city centre









and old



Community Mall with Strong Focus on Young Families with Children, Sports and Education Offerings





## CapitaMall Yuhuating

## Well Established Community Mall Surrounded by Large Residential Communities



- One stop necessity shopping mall within the Dongtang Retail Area
- Located within a core retail hub with high concentration of populated residential communities and office buildings
- No direct competitors in the area within 3-kilometre radius
- Enjoys premium frontage at major intersection, one of the city's main arterial roads that connects to the Second Ring Road









Crowds gathering watch children performances in celebration of Earth Day 2019

Only One-stop Necessity Shopping Mall in the Locality with Strong Brand Awareness







## **Acquisition Rationale**

- 1 Addition of Strategically Located and High-Quality Assets
  - 2 Significantly Increases CRCT's Portfolio Size and NPI

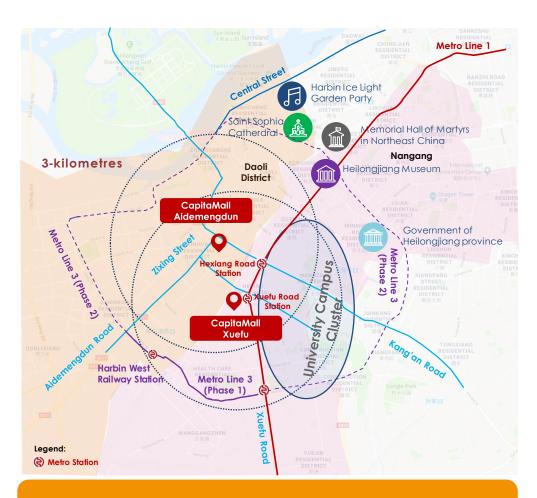
- 3 Further Enhances CRCT's Portfolio Diversification
- 4 Attractive Transaction Price that Delivers Accretion

Leverage on Strong Track Record of Management Team





Strategic Location with Excellent Connectivity and Strong Population Catchment



Close proximity and complementary retail offerings of the 2 malls enhance leasing, marketing and operational synergies

## CapitaMall Xuefu

- Excellent connectivity given direct connection to Metro Line 1 Xuefu Road Station and accessible by more than 9 bus lines
- ✓ **Sizeable catchment** of c.750,000 within 3-kilometre radius, with large tertiary student population
- Experiential retail offerings through innovative lifestyle concepts

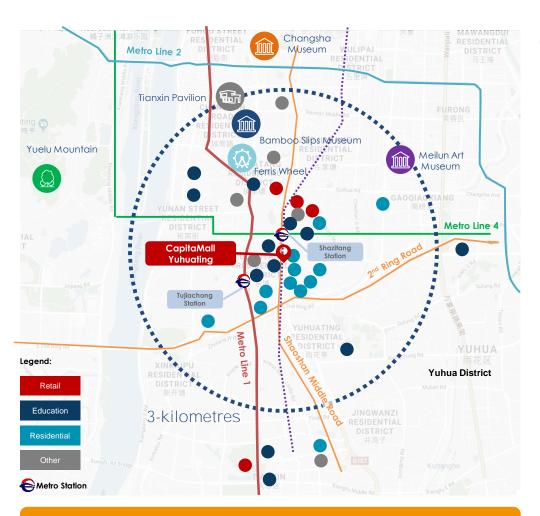
## CapitaMall Aidemengdun

- ✓ Good accessibility via public transport with 2
  Metro Stations within 1.5-kilometres and more
  than 8 bus lines
- ✓ Established community mall catering to a population catchment of c.400,000 within a 3-kilometre radius
- ✓ Wide tenant base of popular brands including supermarket, cinema, F&B, fashion and children-related brands





Strategic Location with Excellent Connectivity and Strong Population Catchment



## CapitaMall Yuhuating

- ✓ Great accessibility via public transport with 2 Metro stations within 1-kilometre and more than 15 bus lines
- Dense catchment of c.700,000 within
   3-kilometre radius, in the Dongtang retail hub
- Nestled within large cluster of residential, educational and financial institutional facilities
- ✓ Comprehensive and integrated shopping experience including supermarket, cinema, fashion, F&B and leisure

Easily accessible mall situated in a dense catchment





## Experiential Retail Concepts Targeting Local Demographics

# CapitaMall Xuefu

- ✓ Harbin's first and only Amazon-style indoor garden "Dream Park" within a shopping mall
- ✓ Family-friendly zones with children play areas and kids-related offerings
- ✓ Thematic F&B experience with first artistic food street in Harbin
- ✓ New fashion concepts which appeal to young and fashionable shoppers





## Experiential Retail Concepts Targeting Local Demographics



- ✓ Popular lifestyle and family events to draw crowds
- ✓ Repeat visitation due to its established status
  within catchment area
- ✓ Strong focus on young families with children, sports and education offerings



- Only one-stop necessity shopping mall in the locality
- Established mall with over 10 years of operating history
- Strong brand awareness in the catchment area and strong loyalty membership base





Well Managed and Consistently High Performing Mall Portfolio



Resilient and defensive portfolio evidenced by high committed occupancy, strong tenant sales and NPI growth

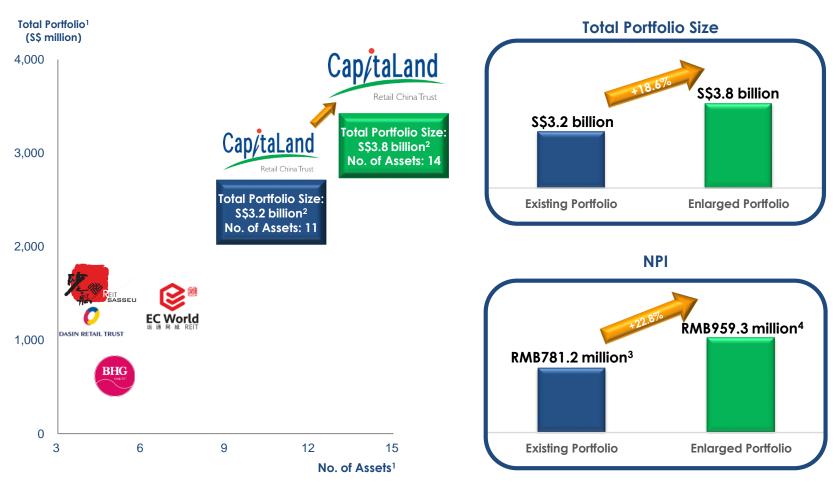
- 1. Total tenants' sales between 2016 and 2017 remained approximately flat due to ongoing asset enhancement initiatives. Post completion of the asset enhancement initiatives, total tenants' sales recorded an improvement in 2018.
- 2. Excludes tenants' sales from supermarkets.





## Significantly Increases CRCT's Portfolio Size and NPI

## Consolidating Position as the Largest China Retail S-REIT / BT



- All information is as at 31 March 2019.
- Based on 100% interest in all of CRCT's properties.
- 3. Based on CRCT's audited financial statements for the period 1 January 2018 to 31 December 2018. Including CRCT's 51.0% interest in Rock Square's NPI for the period from 1 February 2018 to 31 December 2018 which is accounted for as part of "Share of results (net of tax) of joint venture".
- 4. Includes FY 2018 NPI of the Properties, assuming CRCT had held and operated the Properties from 1 January 2018 to 31 December 2018.



## Increases Exposure to Major Provincial Capitals and Multi-Tenanted Malls

## Increases Geographical Diversification across Major China Markets

Acquisition deepens CRCT's footprint to the north and central regions

	Existing Portfolio	Enlarged Portfolio
No. of Cities	8	10
Presence in Provincial Capital Cities <sup>1</sup>	7	9

## Increases Exposure to Multi-Tenanted Malls

 Contribution from multi-tenanted malls expected to increase after acquisition, providing CRCT with greater opportunities to drive growth

#### By Gross Revenue<sup>2</sup>



#### Notos

- Includes municipalities and capital of autonomous regions.
- 2. Based on gross revenue for FY 2018 and includes CRCT's 51.0% interest in Rock Square,



## Increases Diversification of Revenue Stream

- Maximum gross revenue contribution by two largest properties will decrease from c.45% to c.36% on a pro forma basis
- CapitaMall Xuefu will be CRCT's 3rd largest mall by gross revenue contribution

Percentage Contribution to CRCT Group's gross revenue <sup>1</sup>	Existing Portfolio	Enlarged Portfolio
CapitaMall Xizhimen	25.0%	20.1%
CapitaMall Wangjing	19.9%	15.9%
CapitaMall Xuefu	-	11.1%
CapitaMall Xinnan	11.5%	9.2%
CapitaMall Grand Canyon	11.2%	9.0%
CapitaMall Qibao	8.6%	6.9%
Rock Square <sup>2</sup>	7.2%	5.8%
CapitaMall Yuhuating	-	5.3%
CapitaMall Saihan³	5.7%	4.5%
CapitaMall Aidemengdun	-	3.5%
CapitaMall Erqi	4.3%	3.4%
CapitaMall Shuangjing	3.9%	3.1%
CapitaMall Minzhongleyuan	2.0%	1.6%
CapitaMall Wuhu³	0.7%	0.6%
Total	100.0%	100.0%

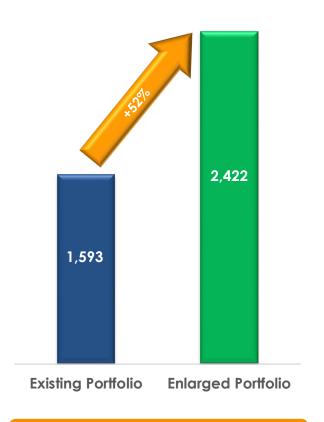


<sup>1</sup> Based on gross revenue for FY 2018.

<sup>2</sup> Based on CRCT's 51.0% interest in Rock Square.

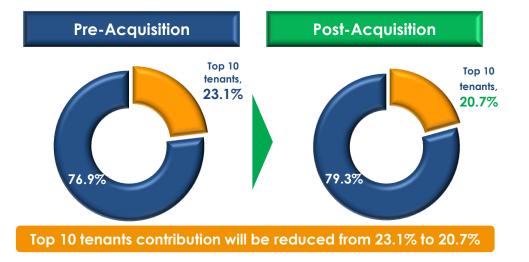
## Reduces Tenant Concentration Risk

#### No. of Leases



Number of leases to significantly increase by 52%

## % of Total Rental Income<sup>1</sup>





Largest tenant contribution will be reduced from 8.3% to 7.5%





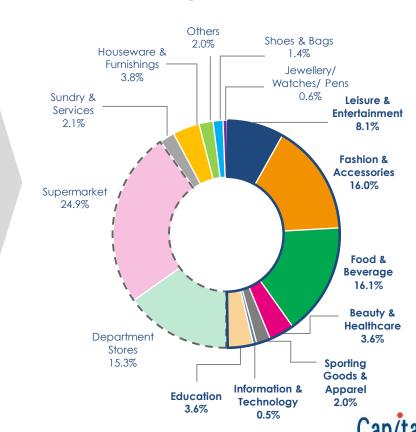
## **Enhances Trade Mix**

- Increases exposure in high growth trade sectors<sup>1,2</sup> from c.46% to c.50%
- Reduces exposure to Supermarket and Departmental Stores<sup>1</sup> from c.44% to c.40%

## **Existing Portfolio**

#### Others Shoes & Bags 1.8% Houseware & 1.0% **Furnishings** Jewellerv/ 4.6% Watches/ Pens 0.4% Sundry & Leisure & Services **Entertainment** 2.5% 7.3% Fashion & Accessories 13.8% Supermarket 24.5% Food & Beverage 15.1% Beauty & Healthcare 3.8% Departmen Stores Sporting 19.7% Goods & Information & **Apparel** Education **Technology** 1.6% 3.5% 0.4%

## **Enlarged Portfolio**



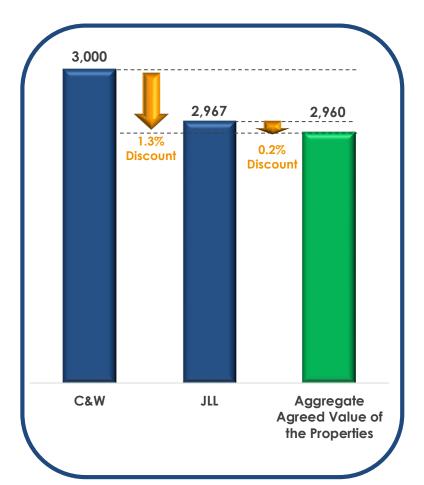
Retail China Trust

- 1 On committed NLA basis.
- 2 Includes Leisure & Entertainment, Fashion & Accessories, Food & Beverage, Beauty & Healthcare, Sporting Goods & Apparel, Information & Technology and Education.
  Proposed Acquisition of CapitaMall Xuefu, CapitaMall Aidemengdun and CapitaMall Yuhuating 11 June 2019

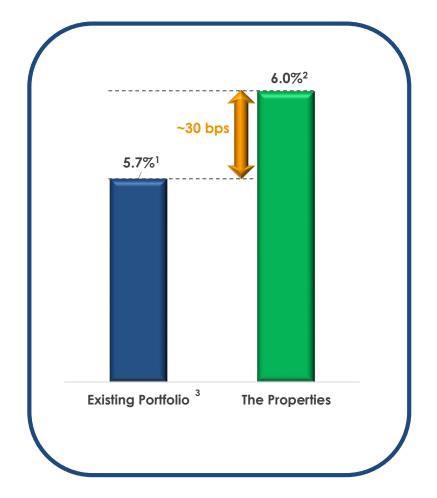


## **Attractive Transaction Price that Delivers Accretion**

## Discount to Independent Valuation (RMB million)



## NPI Yield Accretion (%)



- 1. Computed using FY 2018 NPI of the Existing Portfolio divided by its valuation as at 31 December 2018, including CRCT's 51.0% interest in Rock Square whose NPI yield is computed based on the annualised NPI for the period 1 February 2018 to 31 December 2018.
- 2. Computed using the aggregate FY 2018 NPI of the Properties divided by the aggregate Agreed Value of the Properties.
- 8. Excludes CapitaMall Wuhu as the mall is fully closed.





# Leverage on Strong Track Record of Management Team

## Experienced Management Team to Deliver Operational Excellence

- Properties managed by same cluster management teams managing CapitaMall Xizhimen, CapitaMall Wangjing and CapitaMall Grand Canyon in the North Region, and Rock Square in the Central/South Regions
  - Creates significant mall management, planning and execution efficiencies
- · Track record of active asset management with demonstrable results

CapitaMall Xuefu	✓ Active AEI initiatives by introducing innovative experiential concepts to strengthen market leadership
CapitaMall Aidemengdun	✓ Recent upgrading and brand refresh to position the mall for further growth
CapitaMall Yuhuating	✓ Future plans to expand tenant mix, primarily in F&B and Fashion & Accessories

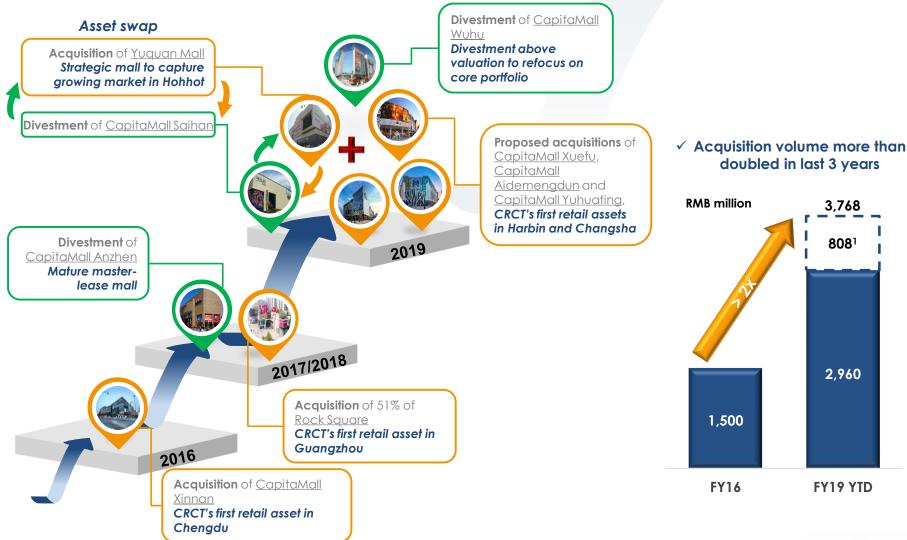


## Conclusion





# CRCT Continues to Deliver Growth through Proactive Portfolio Reconstitution



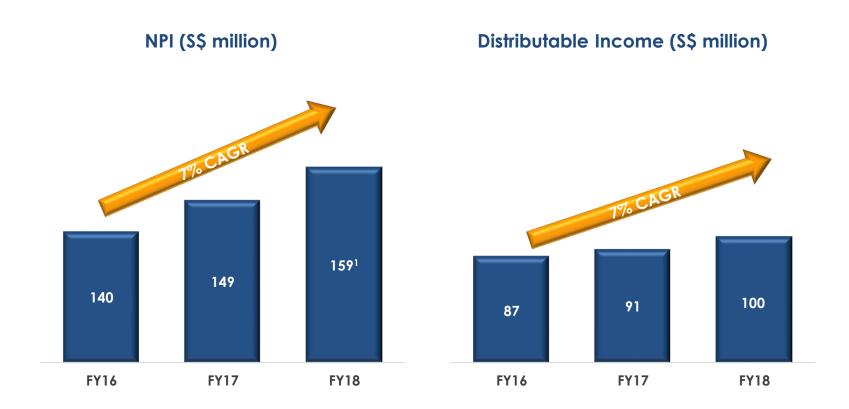
Note:

1. Acquisition of Yuquan Mall.





# Consistent Track Record of Value Creation and Generating Shareholder Returns









## **CRCT Post Proposed Acquisition**

	Existing Portfolio <sup>1</sup>	Enlarged Portfolio <sup>1</sup>	Uplift
GFA (sq m)	808,940	1,057,222	30.7%
GRA (sq m)	697,854	907,622	30.1%
NLA (sq m)	521,833	662,990	27.1%
No. of Leases	1,593	2,422	52.0%
Occupancy	97.4%	97.8%	0.4% pts
Valuation (RMB million) <sup>2</sup>	15,771.0	18,731.0 <sup>3</sup>	18.8%
NPI (RMB million) <sup>4</sup>	781.2	959.3	22.8%

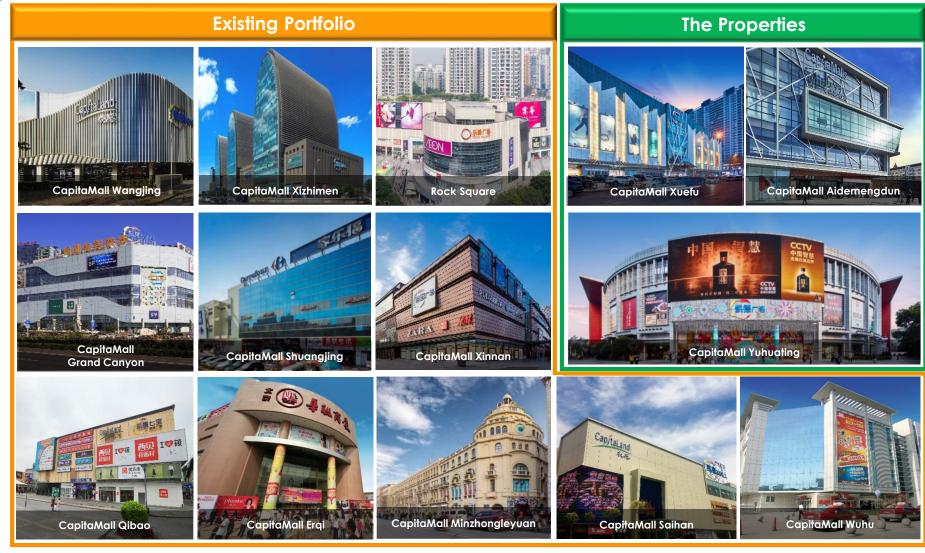
- 1. Based on information as at 31 March 2019.
- 2. Based on valuation as at 31 December 2018 on 100% basis, except for CapitaMall Wuhu which is based on the latest divestment price announced on 29 March 2019.
- 3. Includes the aggregate agreed property value.
- 4. Based on CRCT's audited financial statements for the period 1 January 2018 to 31 December 2018, including CRCT's 51.0% interest in Rock Square's NPI for the period from 1 February 2018 to 31 December 2018 which is accounted for as part of "Share of results (net of tax) of joint venture". Includes FY 2018 NPI of the Properties, assuming CRCT had held and operated the Properties from 1 January 2018 to 31 December 2018.





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## **CRCT** after the Proposed Acquisition







## CapitaMall Xuefu





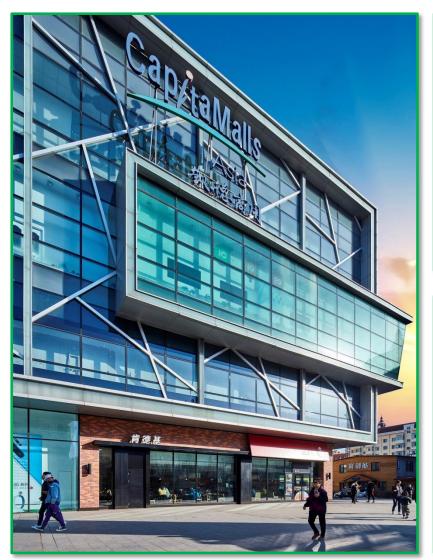








## CapitaMall Aidemengdun











## CapitaMall Yuhuating







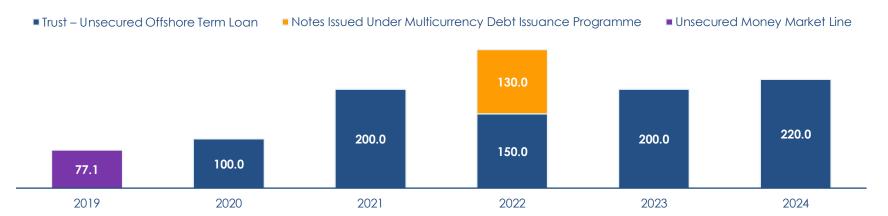






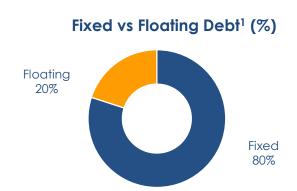
# Well Termed out Debt Maturity Profile with Proactive Capital Management

## Debt Maturity Profile (\$\$ million)1



## Debt Snapshot1

Gross Debt (\$\$ million)	1,077.1	
Current Gearing	35.5% <sup>2</sup>	
Average Cost of Debt	2.96% <sup>3</sup>	



- Based on information as at 31 March 2019.
- 2. Based on total borrowings over the deposited properties in accordance to Property Funds Appendix (includes CRCT's proportionate share of its Joint Venture's borrowing and deposited property).
- 3. Ratio of the consolidated YTD 2019 interest expense reflected over the weighted average borrowings on balance sheet.



















## **Thank You**

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