

INSTRUCTIONS TO SHAREHOLDERS REGARDING THE COMPANY'S ANNUAL GENERAL MEETING ON 28 APRIL 2022

- A. NO DESPATCH OF PRINTED COPIES OF NOTICE OF ANNUAL GENERAL MEETING, PROXY FORM AND ANNUAL REPORT
- B. NO ATTENDANCE AT ANNUAL GENERAL MEETING
- C. ALTERNATIVE ARRANGEMENTS TO PARTICIPATE AT ANNUAL GENERAL MEETING

1. INTRODUCTION

The board of directors (the “**Board**”) of Dyna-Mac Holdings Ltd. (the “**Company**” and together with its subsidiaries, the “**Group**”) refers to:

- (a) the COVID-19 (Temporary Measures) Act 2020, which enables the Minister for Law by order to prescribe alternative arrangements for listed companies in Singapore to, inter alia, conduct general meetings, either wholly or partly, by electronic communication, video conferencing, tele-conferencing or other electronic means;
- (b) the COVID-19 (Temporary Measures) (Alternative Arrangements for Meetings for Companies, Variable Capital Companies, Business Trusts, Unit Trusts and Debenture Holders) Order 2020 (Order), which sets out the alternative arrangements in respect of, inter alia, general meetings of companies; and
- (c) the joint statement by the Accounting and Corporate Regulatory Authority, Monetary Authority of Singapore and Singapore Exchange Regulation of 13 April 2020 (and subsequently updated on 27 April 2020, 22 June 2020, 1 October 2020 and 4 February 2022), which provides guidance on the conduct of general meetings amid the evolving COVID-19 situation.

2. DATE OF ANNUAL GENERAL MEETING

The Directors wish to inform Shareholders that the Company has today issued the Notice of Annual General Meeting (“**AGM**”) dated 6 April 2022 (“**Notice of AGM**”). The AGM will be held by way of electronic means on 28 April 2022 at 2.00 p.m.

3. NO DESPATCH OF PRINTED COPIES OF NOTICE OF AGM, PROXY FORM AND ANNUAL REPORT

The Notice of AGM and proxy form will be sent to Shareholders by electronic means via publication on the Company’s website and on the SGX website. A copy of the Notice of AGM and the proxy form have also been uploaded on SGXNet and are now also available at URL <https://investor.dyna-mac.com/annual-general-meeting.html>.

A copy of the Annual Report 2021 has been uploaded on SGXNet and may be accessed at the Company’s website at the URL <https://investor.dyna-mac.com/ar.html> under “Annual Report 2021”.

Printed copies of the annual report for the financial year ended 31 December 2021 (“**Annual Report 2021**”) will not be sent to shareholders but will be made available to Shareholders upon request. Please refer to paragraph 6 below on how to make a request.

A Shareholder will need an internet browser and PDF reader to view these documents on SGXNet and the Company’s website. Please click onto the link provided to download these documents.

Shareholders are advised to read the Notice of AGM carefully in order to decide whether they should vote in favour of or against the ordinary resolutions, or to abstain from voting on the ordinary resolutions, to be tabled at the AGM.

INSTRUCTIONS TO SHAREHOLDERS REGARDING THE COMPANY'S ANNUAL GENERAL MEETING ON 28 APRIL 2022

4. NO ATTENDANCE AT AGM

As a precautionary measure due to the prevailing COVID-19 situation in Singapore, Shareholders will not be able to attend the AGM. Instead, alternative arrangements have been put in place to allow Shareholders to participate at the AGM by (a) observing the AGM proceedings via "live" webcast or listening to the AGM proceedings via "live" audio feed, (b) submitting questions in advance of the AGM, and (c) appointing the Chairman of the Meeting as proxy to attend at the AGM. Please see paragraph 5 below for these alternative arrangements.

5. ALTERNATIVE ARRANGEMENTS

The following are the alternative arrangements which have been put in place for the AGM:

(a) "Live" webcast and "live" audio feed

The Company's Chief Executive Officer, Lim Ah Cheng will conduct the proceedings of the AGM by way of electronic means. Shareholders will be able to watch these proceedings through a "live" webcast via their mobile phones, tablets or computers or listen to these proceedings through a "live" audio feed via telephone. In order to do so, Shareholders must follow these steps:

- Shareholders who wish to watch the "live" webcast or listen to the "live" audio feed must pre-register by 2.00 p.m. on 25 April 2022, at the URL <https://investor.dyna-mac.com/annual-general-meeting.html>.
- Following the authentication of the Shareholders' status as shareholders, authenticated Shareholders will receive email instructions on how to access the webcast and audio feed of the AGM proceedings by 12.00 p.m. on 27 April 2022. Shareholders who have received the email instructions must not forward the email instructions to other persons who are not shareholders or who are not entitled to attend the AGM. This is to avoid any technical disruption or overload to the "live" webcast or "live" audio feed.
- Shareholders who do not receive an email by 12.00 p.m. on 27 April 2022, but who have registered by the 2.00 p.m. on 25 April 2022 deadline, should contact the Company at the following email address dyna-mac-agm@complete-corp.com.

(b) Submission of questions in advance

Shareholders may also submit questions related to the resolutions to be tabled for approval at the AGM:

- All questions must be submitted by 2.00 p.m. on 14 April 2022:
 - via the pre-registration website at the URL <https://investor.dyna-mac.com/annual-generalmeeting.html>; or
 - by email to dyna-mac-agm@complete-corp.com.
- Shareholders will need to identify themselves when posing questions by email by providing the following details:
 - the Shareholder's full name as it appears on his/her/its CDP/CPF/SRS share records;
 - the Shareholder's NRIC/Passport No./UEN number;
 - the Shareholder's contact number and email address; and
 - the manner in which the Shareholder holds his/her/its Shares in the Company (e.g. via CDP, CPF or SRS).

Please note that the Company will not be able to answer questions from persons who provide insufficient details to enable the Company to verify his/her/its shareholder status.

INSTRUCTIONS TO SHAREHOLDERS REGARDING THE COMPANY'S ANNUAL GENERAL MEETING ON 28 APRIL 2022

The Company will address substantial and relevant questions relating to the resolutions to be tabled for approval at the AGM as received from Shareholders by publication on the Company's website at <https://investor.dyna-mac.com/annual-general-meeting.html> under "Responses to Shareholders on Substantial & Relevant Questions" and SGX website at <https://www.sgx.com/securities/company-announcements> on 21 April 2022.

The Company will, within one month after the date of the AGM, publish the minutes of the AGM on SGXNet and the Company's website, and the minutes will include the responses to the questions referred to above.

Please note that Shareholders will not be able to ask questions at the AGM "live" during the webcast and the audio feed, and therefore it is important for the Shareholders to submit their questions in advance of the AGM.

(c) *Proxy voting*

Shareholders will not be able to vote online on the resolutions to be tabled for approval at the AGM. Instead, if Shareholders (whether individual or corporate) wish to exercise their votes, they must submit a proxy form to appoint the Chairman of the AGM to vote on their behalf.

Shareholders (whether individual or corporate) appointing the Chairman of the AGM as proxy must give specific instructions as to his manner of voting, or abstentions from voting, in the proxy form, failing which the appointment will be treated as invalid.

The proxy form can be submitted to the Company in hard copy form or by email:

- if in hard copy and sent by post, the proxy form must be deposited at the polling agent of the Company at 10 Anson Road, #29-07 International Plaza, Singapore 079903; or
- if by email, the proxy form must be received by the Company at dyna-mac-agm@complete-corp.com.

In either case, not less than 72 hours before the time for holding the AGM, and in default the instrument of proxy shall not be treated as valid.

Persons who hold their Shares through relevant intermediaries as defined in Section 181 of the Companies Act 1967 of Singapore (including CPD or SRS investors) and who wish to participate in the AGM ("**Relevant Intermediary Participants**") by (a) observing and/or listening to the AGM proceedings via the "live" webcast or the "live" audio feed in the manner provided in paragraph 5 a) above; (b) submitting questions in advance of the AGM in the manner provided in paragraph 5 b) above; and/or (c) appointing the Chairman of the AGM as proxy to attend, speak and vote on their behalf at the AGM, should contact the relevant intermediary (which would include, in the case of CPF and SRS investors, their respective CPF Agent Banks and SRS Operators) through which they hold such shares as soon as possible in order to facilitate the necessary arrangements for them to participate in the AGM. CPF or SRS investors who wish to appoint the Chairman of the AGM as proxy should approach their respective CPF Agent Banks or SRS Operators to submit their votes by 5.00 p.m. on 18 April 2022 in order to allow sufficient time for their relevant intermediaries to in turn submit a proxy form to appoint the Chairman of the AGM to vote on their behalf not less than 72 hours before the time for holding the AGM.

INSTRUCTIONS TO SHAREHOLDERS REGARDING THE COMPANY'S ANNUAL GENERAL MEETING ON 28 APRIL 2022

6. REQUEST FOR HARD COPIES

A shareholder may request for a printed copy of the Notice of AGM, the proxy form, the Annual Report 2021 by submitting the request to the Company's Share Registrar, M&C Services Private Limited by post to 112 Robinson Road, #05-01, Singapore 068902 or via email to gpe@mnscsingapore.com. To be valid, the request must:

- (a) be addressed to Dyna-Mac Holdings Ltd. c/o M&C Services Private Limited
- (b) state the following:
 - (i) the document(s) requested;
 - (ii) the full name of the shareholder;
 - (iii) the mailing address;
 - (iv) the manner in which the shareholder holds shares in the Company (e.g. via CDP, CPF/SRS and/or scrip); and
 - (v) the shareholder's CDP Securities Account No. (if shares in the Company are held through CDP).
- (c) be received by the Company's Share Registrar no later than 13 April 2022

7. FURTHER INFORMATION

Key Dates	Actions
From 6 April 2022 (Wednesday)	Shareholders may begin to: <ol style="list-style-type: none"> (i) pre-register and submit their questions (if any) at the URL https://investor.dyna-mac.com/annual-general-meeting.html for the live audio-visual webcast or live audio-only stream of the AGM proceedings; and (ii) submit their proxy form either electronically to dyna-mac-agm@complete-corp.com or by mail to 10 Anson Road, #29-07 International Plaza, Singapore 079903.
2.00 p.m. on 14 April 2022 (Thursday)	Deadline for shareholders to submit questions in advance.
5.00 p.m. on 18 April 2022 (Monday)	Deadline for CPF and SRS investors who wish to appoint the Chairman of the AGM as proxy to approach their respective CPF Agent Banks or SRS Operators to submit their vote.
2.00 p.m. on 25 April 2022 (Monday)	Deadline for shareholders to pre-register for the live audio-visual webcast or live audio-only stream of the AGM proceedings.
2.00 p.m. on 25 April 2022 (Monday)	Deadline for shareholders to submit proxy forms.
12.00 p.m. on 27 April 2022 (Wednesday)	Authenticated shareholders will receive a Confirmation Email containing a unique link to access the live audio-visual. Shareholders who do not receive the Confirmation Email by 12.00 p.m. on 27 April 2022 should contact the Company via email dyna-mac-agm@complete-corp.com .
Date and time of AGM – 28 April 2022 at 2.00 p.m. (Thursday)	<ol style="list-style-type: none"> (i) Click on the unique link in the confirmation email to access the live audio-visual stream; or (ii) Call the telephone number and enter the password in the confirmation email to access the live audio-only stream at the AGM proceedings.

Important reminder: The Company would like to remind Shareholders that, with the constantly evolving COVID-19 situation, the situation is fluid and the Company may be required to change its AGM arrangements at short notice. Shareholders should check the above URL and SGXNet for updates on the AGM.

The Company would like to thank all Shareholders for their patience and co-operation in enabling the Company to hold its AGM with the optimum safe management amidst the current COVID-19 situation.