

**ANNUAL GENERAL MEETING
PROXY FORM**

IMPORTANT

- Arrangements relating to:
 - in-person attendance at the AGM by shareholders, including SRS investors who hold SGX shares through SRS Operators, and (where applicable) duly appointed proxies and representatives (including arrangements by which they are to register in person);
 - submission of questions by shareholders, including SRS investors, in advance of, or at, the AGM, and addressing of substantial and relevant questions in advance of, or at, the AGM; and
 - voting at the AGM by (i) shareholders or their duly appointed proxies (other than the Chairman of the AGM) or representative(s); (ii) SRS investors if they are appointed as proxies by their SRS Operators; or (iii) shareholders, or SRS investors, appointing the Chairman of the AGM as proxy to vote on their behalf at the AGM,are set out in the accompanying Company's announcement dated 9 April 2026. This announcement may be accessed at the Company's website at the URL <https://investor.ultragreen.ai/annual-reports.html> and SGXNet at the URL www.sgx.com/securities/company-announcements.
- Please read the notes overleaf which contain instructions on, *inter alia*, the appointment of a proxy(ies).
- This proxy form is not valid for use and shall be ineffective for all intents and purposes if used or purported to be used by SRS investors. SRS investors:
 - may vote at the AGM if they are appointed as proxies by their SRS Operators, and should contact their SRS Operators if they have any queries regarding their appointment as proxies; or
 - may appoint the Chairman of the AGM as proxy to vote on their behalf at the AGM, in which case they should approach their SRS Operators to submit their votes by 5.00 p.m. on 15 April 2026, being seven (7) working days prior to the date of AGM.

PERSONAL DATA PRIVACY

By submitting an instrument appointing a proxy(ies) and/or representative(s), the member accepts and agrees to the personal data privacy terms set out in the Notice of AGM dated 9 April 2026.

*I/We (Name) _____ (*NRIC/Passport/Company Registration No.) _____
of (Address) _____
being *a member/members of UltraGreen.ai Limited (the "Company"), hereby appoint:

Name	Address	NRIC/Passport Number	Proportion of Shareholdings (%)
*and/or			

as *my/our *proxy/proxies, to attend, speak and vote for *me/us on *my/our behalf, at the AGM of the Company to be held at M Hotel Singapore City Centre, 81 Anson Road, Anson III & IV (Level 2), Singapore 079909 on Friday, 24 April 2026 at 3.00 p.m. (Singapore time) and at any adjournment thereof. *I/We direct *my/our *proxy/proxies to vote for or against or to abstain from voting on the resolutions to be proposed at the AGM as indicated hereunder.

Voting will be conducted by poll. If you wish your proxy/proxies to vote all your shares "For" or "Against" the relevant resolution, please indicate with an "X" or a "✓" in the "For" or "Against" box provided in respect of that resolution. Alternatively, please insert the relevant number of shares "For" or "Against" in the "For" or "Against" box provided in respect of that resolution. If you wish your proxy/proxies to abstain from voting on a resolution, please indicate with an "X" or a "✓" in the "Abstain" box provided in respect of that resolution. Alternatively, please insert the relevant number of shares in the "Abstain" box provided in respect of that resolution. In any other case, the proxy/proxies may vote or abstain as the proxy/proxies deem(s) fit on any of the below resolutions if no voting instruction is specified, and on any other matter arising at the AGM and at any adjournment thereof.

THIS PROXY FORM IS VALID ONLY WHEN SIGNED AND DATED.

Routine Business		For	Against	Abstain
Ordinary Resolution 1	To adopt the Directors' Statement, the Audited Financial Statements for the year ended 31 December 2025 and the Auditor's Report.			
Ordinary Resolution 2	To re-elect Mr Kwa Chong Seng as a Director.			
Ordinary Resolution 3	To re-elect Mr Ravinder Sajwan as a Director.			
Ordinary Resolution 4	To approve Directors' Fees of S\$646,002 for the financial year ending 31 December 2026, payable quarterly in arrears.			
Ordinary Resolution 5	To re-appoint KPMG LLP as the Auditors and authorize the Directors to fix its remuneration.			
Special Business		For	Against	Abstain
Ordinary Resolution 6	Authority to issue new shares pursuant to Section 161 of the Companies Act of Singapore.			
Ordinary Resolution 7	Authority to allot and issue shares under the UltraGreen.ai Share Option Scheme.			
Ordinary Resolution 8	To approve the proposed Share Purchase Mandate.			

* Delete as appropriate.

Dated this day of 2026

Signature(s) of Member(s)
or Common Seal

Contact Number / Email Address of Member(s)

IMPORTANT: PLEASE READ NOTES OVERLEAF

Shares in	Number of shares
(i) Depository Register	
(ii) Register of Members	
Total (Note 2)	

IMPORTANT: PLEASE READ THE FOLLOWING NOTES

NOTES

1. Unless a lesser number of shares is specified by the member on the form itself, the instrument appointing a proxy or proxies shall be deemed to relate to all the shares held by the member in the account for which this form was issued.
2.
 - (a) A member who is not a relevant intermediary is entitled to appoint not more than two proxies to attend, speak and vote at the AGM. Where such member's instrument appointing a proxy(ies) appoints more than one proxy, the proportion of the shareholding concerned to be represented by each proxy shall be specified in the instrument. If no such proportion is specified, the first named proxy shall be treated as representing 100% of the shareholding and any second named proxy as an alternate to the first named proxy.
 - (b) A member who is a relevant intermediary is entitled to appoint more than two proxies to attend, speak and vote at the AGM, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member's instrument appointing a proxy(ies) appoints more than two proxies, the number and class of shares in relation to which each proxy has been appointed shall be specified in the instrument.

"Relevant intermediary" has the meaning ascribed to it in Section 181 of the Companies Act 1967.

A member who wishes to appoint a proxy(ies) must complete the instrument appointing a proxy(ies), before submitting it in the manner set out below.
3. A proxy need not be a member of the Company. A member may choose to appoint the Chairman of the AGM as his/her/its proxy.
- If a member wishes to appoint the Chairman of the AGM as proxy, such member (whether individual or corporate) must give specific instructions as to voting for, voting against, or abstentions from voting on, each resolution in the instrument appointing the Chairman of the AGM as proxy. In the absence of specific direction as to voting or abstentions from voting in respect of a resolution in the form of proxy, the appointment of the Chairman of the AGM as the proxy will be treated as invalid.
4. Completion and return of the instrument appointing a proxy(ies) by a member will not prevent the member from attending, speaking, and voting at the AGM if the member so wishes. However, the appointment of the proxy(ies) for the AGM will be deemed to be revoked if the member attends the AGM in person and in such event, the Company reserves the right to refuse to admit any proxy(ies) appointed under the relevant instrument appointing a proxy(ies) to the AGM.
5. The instrument appointing a proxy(ies) must be submitted to the Company in the following manner:
 - (a) if submitted personally or by post, be lodged at the office of the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd., at 1 Harbourfront Avenue, Keppel Bay Tower #14-07, Singapore 098632; or
 - (b) if submitted electronically via email, be submitted to the Company's Share Registrar at uga.agm2026@boardroomlimited.com;

and in each case, must be lodged or received (as the case may be) not less than 72 hours before the time appointed for holding the AGM (ie no later than 3.00 p.m. on 21 April 2026).
7. The instrument appointing a proxy(ies), if submitted personally or by post, or electronically via email, must be signed under the hand of the appointor or of his/her attorney duly authorised in writing. Where the instrument appointing a proxy(ies) is executed by a corporation, it must be executed either under its seal or under the hand of an officer or attorney duly authorised.
8. A corporation which is a member may authorise by resolution of its directors or other governing body, such person as it thinks fit to act as its representative at the AGM, in accordance with Section 179 of the Companies Act 1967.

GENERAL

The Company shall be entitled to reject an instrument appointing a proxy(ies) if it is incomplete, improperly completed, illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument appointing a proxy(ies) (including any related attachment). In addition, in the case of shares entered in the Depository Register, the Company may reject any instrument appointing a proxy(ies) lodged or submitted if the member, being the appointor, is not shown to have shares entered against his/her name in the Depository Register as at 72 hours before the time appointed for holding the AGM, as certified by The Central Depository (Pte) Limited to the Company.