In accordance with the requirements of the Financial Conduct Authority in the United Kingdom, the following notification of share transaction of a Director has been made on behalf of Jardine Matheson Holdings Limited:-

"**JARDINE MATHESON HOLDINGS LIMITED**

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM

1 Details of the person discharging managerial responsibilities / person closely associated

a) Name: Lincoln PAN

2 Reason for the notification

a) Position/Status: Director

b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001

b) Nature of the transaction:

Acquisition of 3,700 ordinary shares

c)	Price(s) and Volume(s):	Price(s)	Volume(s)
		US$53.5635	3,700
d)	Aggregated price:	US$198,184.95	
	Aggregated volume:	3,700	
e)	Date of the transaction:	30 September 2026	
f)	Place of the transaction:	Singapore Exchange (XSES)	

Sean Ward
Company Secretary
Jardine Matheson Holdings Limited

2 October 2026"