

VARD

a Fincantieri company

Disclaimer

This presentation should be read in conjunction with Vard Holdings Limited's results for the period ended 31 March 2017 in the SGXNet announcement. Financial figures are presented according to SFRS.

This presentation may contain forward-looking statements that involve risks and uncertainties. Such forward-looking statements and financial information involve known and unknown risks, uncertainties and other factors that may cause our actual results, performance or achievements, or industry results, to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements and financial information. Such forward-looking statements and financial information are based on numerous assumptions regarding our present and future business strategies and the environment in which we will operate in the future. As these statements and financial information reflect our current views concerning future events, these statements and financial information necessarily involve risks, uncertainties and assumptions. Actual future performance could differ materially from these forward-looking statements and financial information. You are cautioned not to place undue reliance on these forward looking statements, which are based on the Company's current view of future events.





1Q 2017 Results Presentation

Vard Holdings Limited 12 May 2017



1Q 2017 key messages

- Revenue of NOK 1 777 million, down from NOK 2 023 million in 1Q 2016
- EBITDA (before restructuring cost) of NOK 40 million, down from NOK 57 million in 1Q 2016
- EBITDA margin (EBITDA before restructuring cost to total operating revenues) of 2.3%, down from 2.8% in 1Q 2016
- Order intake of NOK 1 885 million; including two ferries, one krill fishing vessel, and one pelagic trawler
- Two offshore projects delivered during 1Q 2017
- 43 vessels in the order book as at 31 March 2017, of which 36 are VARD designs
- High workload in Romania on the back of increasing order book and cruise ship sections to be delivered to Fincantieri
- New order prospects in exploration cruise, fisheries and aquaculture, and nascent interest from the offshore sector



VARD 8 10 | Krill Fishing Vessel for Aker BioMarine



1Q 2017

Business update



Vessel deliveries

Two vessels delivered in 1Q 2017

Skandi Buzios

From Vard Søviknes (Norway) to Techdof Brasil



Design: VARD 3 05 | Offshore Subsea Construction and Pipelay Vessel

Far Superior

From Vard Vung Tau (Vietnam) to Farstad Shipping



Design: VARD 3 17 | Subsea / IMR Vessel



New contracts

Four new contracts secured in 1Q 2017

2 Car- and Passenger Ferries for Torghatten Nord



Design: MM 125FD | Delivery: 3Q 2018 and 4Q 2018 Aggregate contract value: Approx. NOK 600 million

1 Krill Fishing Vessel for Aker BioMarine



Design: VARD 8 10 | Delivery: 4Q 2018 Contract value: Approx. NOK 750 million

1 Pelagic Trawler for Research Fishing Company

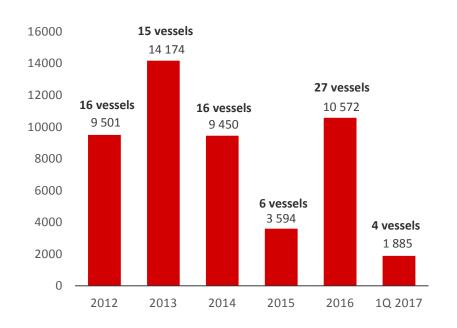


Design: ST-126 | Delivery: 3Q 2018 Contract value: Approx. NOK 350 million

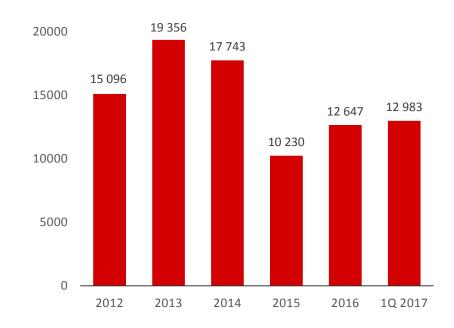


Order book development

New order intake during the period (NOK million)



Order book value at the end of the period (NOK million)

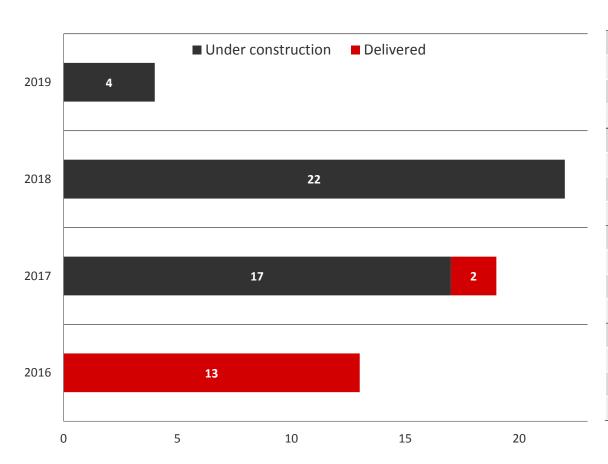


As at 31 March 2017, the Group had 43 vessels in the order book, 36 of which will be of VARD's own design.



Order book status

Order book as of 31 March 2017 (# of vessels)



| Туре | Norway | Romania | Vietnam | Brazil | Total |
|----------|--------|---------|---------|--------|--------------------|
| Offshore | | | | | |
| MCV (1) | | | | | 4 |
| Cruise | 4 | | | | 4 |
| Other | | | | | |
| Offshore | 1 | | | 1 | |
| MCV | | 9 | 3 | | 22 |
| Cruise | 2 | | | | 22 |
| Other | 5 | | | 1 | |
| Offshore | 7+1 | | 1 | 1 | |
| MCV | | 4 | 4 | | 17 <mark>+2</mark> |
| Cruise | | | | | 17+2 |
| Other | | | | 1 | |
| Offshore | 6 | | 1 | 1 | |
| MCV | | | | | 13 |
| Cruise | | | | | 15 |
| Other | 1 | 1 | | 3 | |



Order book by region and vessel type

By region

| Region | Order book 31 Dec 2016 | Deliveries 1Q 2017 | Order intake 1Q 2017 | Order book 31 Mar 2017 |
|---------|---------------------------|-----------------------|-------------------------|---------------------------|
| Norway | 16 | 1 | 4 | 19 |
| Romania | 13 | - | - | 13 |
| Vietnam | 8 | 1 | - | 7 |
| Brazil | 4 | - | - | 4 |
| Total | 41 | 2 | 4 | 43 |

By vessel type

| Vessel type | Order book 31 Dec 2016 | Deliveries 1Q 2017 | Order intake 1Q 2017 | Order book 31 Mar 2017 |
|-------------|---------------------------|-----------------------|-------------------------|---------------------------|
| AHTS | - | - | - | - |
| PSV | 3 | - | - | 3 |
| OSCV | 9 | 2 | - | 7 |
| MCV (1) | 20 | - | - | 20 |
| Cruise | 6 | - | - | 6 |
| Other | 3 | - | 4 | 7 |
| Total | 41 | 2 | 4 | 43 |



Operations – Norway

- Medium to low workload; temporary layoffs at several of the yards
- Repair, conversion and upgrade work ongoing
- Maintenance program for Norwegian Coast Guard vessels initiated
- Pelagic trawler contracted for delivery from Vard Langsten, to be built entirely in Norway
- Two OSCVs for Topaz Energy and Marine under construction at Vard Brattvaag
- Vard Søviknes preparing for arrival of first cruise ship hull for PONANT from Romania; mock-up of cabin interiors approved



Cabin design for exploration cruise vessels for PONANT



Operations – Romania

- High workload at the yards, especially at Vard Tulcea
- Two large ship sections for Fincantieri under construction
- Substantial demand for new employees;
 hiring of more than 500 workers underway
- Increasing use of subcontractors
- Progress on MCV projects according to plan
- Hull construction for cruise projects for PONANT ongoing; steel cutting on Hapag-Lloyd projects started



OSCV for Topaz Energy and Marine departing from Vard Tulcea



Operations – Vietnam

- Stable operations
- Seven MCVs in the order book; healthy yard utilization
- Good progress on MCV projects
- First vessel successfully launched and currently in commissioning phase



First MCV for Topaz Energy and Marine launched at Vard Vung Tau



Operations – Brazil

- Two PLSVs for Dofcon Navegação (DOF and TechnipFMC) and two LPG carriers for Transpetro under construction
- Insufficient workload in early phases of vessel construction; focus on outfitting and commissioning
- Pursuing leads to secure additional work for the yard



Vard Promar – PLSV for Dofcon Navegação under construction



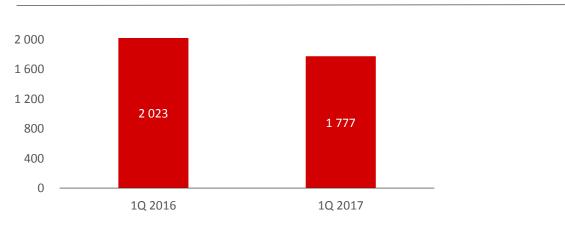
1Q 2017

Key financials

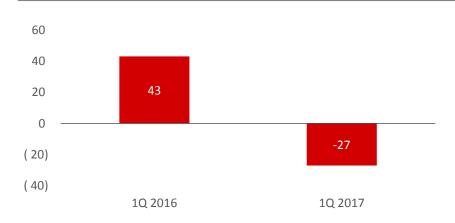


Revenues, EBITDA and net income

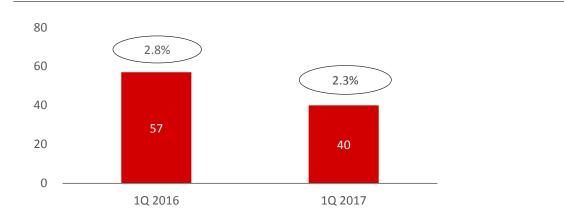
Revenues (NOK million)



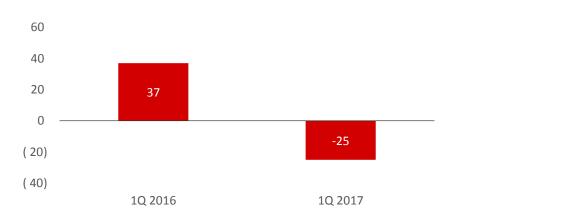
Profit (loss) for the period (NOK million)



EBITDA (NOK million)



Profit (loss) attributable to equity holders of the Company (NOK million)





Income statement

| | | 1Q ended 31 March |
|---|-------|-------------------|
| (NOK million) | 2017 | 2016 |
| Revenue | 1 777 | 2 023 |
| EBITDA before restructuring cost | 40 | 57 |
| EBITDA margin (%) | 2.3% | 2.8% |
| Restructuring cost | (6) | (11) |
| Depreciation, impairment and amortization | (53) | (51) |
| Operating profit (loss) | (19) | (5) |
| Net financial income / (cost) | (4) | 48 |
| Profit (loss) before tax | (23) | 43 |
| Profit (loss) for the period | (27) | 43 |
| Non-controlling interest | (2) | 6 |
| Profit (loss) attributable to equity holders of the Company | (25) | 37 |

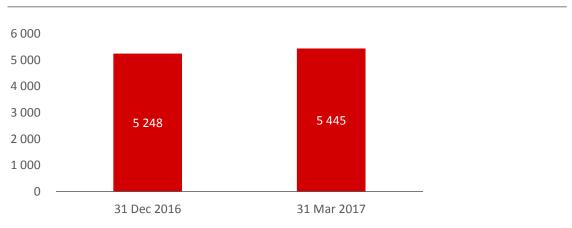


Cash and cash equivalents, and loans and borrowings

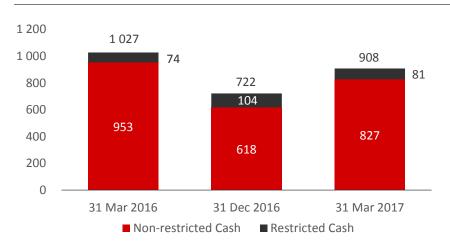
Net cash (NOK million)¹



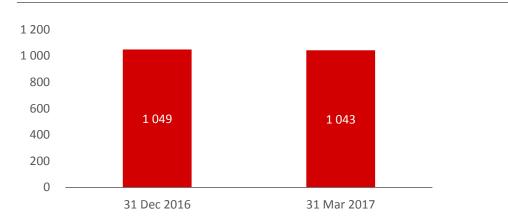
Construction loans (NOK million)



Cash and cash equivalents (NOK million)



Loans and borrowings, non-current (NOK million)





Balance sheet

| | | As at: |
|-----------------------------------|---------------|------------------|
| (NOK million) | 31 March 2017 | 31 December 2016 |
| Non-current assets | 4 090 | 3 892 |
| Cash and cash equivalents | 908 | 722 |
| Other current assets | 9 005 | 8 904 |
| Total assets | 14 003 | 13 518 |
| Total equity | 2 261 | 2 295 |
| Loans and borrowings, non-current | 1 043 | 1 049 |
| Other non-current liabilities | 852 | 819 |
| Construction loans | 5 445 | 5 248 |
| Other current liabilities | 4 402 | 4 107 |
| Total liabilities | 11 742 | 11 223 |
| Total equity and liabilities | 14 003 | 13 518 |





Cash flow statement

| | | 1Q ended 31 March |
|--|------|-------------------|
| (NOK million) | 2017 | 2016 |
| Cash flows from / (used in) operating activities | 243 | 317 |
| Cash flows from / (used in) investing activities | (93) | (35) |
| Cash flows from / (used in) financing activities | 56 | (52) |
| Net change in cash and cash equivalents | 206 | 230 |
| Effects of currency translation differences | 3 | 3 |
| Cash and cash equivalents excluding restricted cash at the beginning of the financial period | 618 | 720 |
| Restricted cash at the end of the financial period | 81 | 74 |
| Cash and cash equivalents at the end of the financial period | 908 | 1 027 |



1Q ended 31 March

Earnings per share

| | 2017 | 2016 |
|---|--------|-------|
| Earnings for the period (NOK million) | (25) | 37 |
| Earnings for the period (SGD million) | (4) | 6 |
| Weighted average number of shares (million) | 1 180 | 1 180 |
| Earnings per share (NOK) | (0.02) | 0.03 |
| Earnings per share (SGD cents) | (0.34) | 0.51 |
| Exchange rates (SGD/NOK) | 6.137 | 6.152 |

Note: Earnings per ordinary share for the financial period attributable to equity holders of the Company SGD amounts are translated from NOK based on the exchange rates prevailing at the reporting dates.



Net assets value per share

As at:

31 March 2017 31 December 2016

| Net assets value at the end of the period (NOK million) | 2 234 | 2 265 |
|---|-------|-------|
| Net assets value at the end of the period (SGD million) | 364 | 380 |
| Number of shares (million) | 1 180 | 1 180 |
| Net assets value per ordinary share (NOK) | 1.89 | 1.92 |
| Net assets value per ordinary share (SGD) | 0.31 | 0.32 |
| Exchange rate (SGD/NOK) | 6.137 | 5.965 |

Note: Net assets value for the Group per ordinary share based on issued share capital of the issuer SGD amounts are translated from NOK based on the exchange rates prevailing at the reporting dates.



1Q 2017

Outlook



Outlook

- New project opportunities in diverse markets for specialized vessels
 - Still healthy demand from exploration cruise vessel segment
 - Position in the fisheries and aquaculture segment strengthened through recent contracts for krill fishing vessel, pelagic trawler, and live fish transportation vessel
 - Nascent interest from the offshore sector for individual vessel types
- Majority of offshore projects in the order book nearing completion; shift towards cruise vessels and other specialized vessels in all stages of production
- Development of capacity and capabilities to the requirements of the new, diversified portfolio
- Variable workload in Norway in the near to medium term; high load in Romania while Brazil still challenging
- Risk still inherent in the offshore project portfolio; continuously working to mitigate risk and strengthen financial robustness





