

## **Frasers Centrepoint Trust**

Presentation at The HSBC Singapore REITS Corporate Day

20 September 2019



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#### **Outline**

- Overview
- FCT's malls are well-positioned to grow
- Financial and operation highlights
- Unit price performance and recent developments
- Macro-economic and Retail Industry Indicators
- Going forward

#### **Frasers Centrepoint Trust (FCT)**

- FCT is a Singapore-centric, suburban-focused retail REIT listed on the Mainboard of the Singapore Exchange
- Investment property portfolio comprises 7 retail properties located in the suburban regions in Singapore
- ◆ FCT also owns ~21.13% in PGIM Real Estate AsiaRetail Fund (PGIM ARF) which owns 5 suburban retail properties, an office property in Singapore and 2 retail malls in Malaysia. FCT also holds a 31.15% stake in Hektar Real Estate Investment Trust (H-REIT), which is listed on the Bursa Malaysia.
- Strong track record: 12 consecutive years of Distribution per Unit (DPU) growth since IPO in 2006
- ◆ Poised for Growth: Opportunities to acquire retail properties from Sponsor and 3<sup>rd</sup> parties; asset enhancement initiatives (AEI) and organic growth from current properties
- Sponsored by Frasers Property Limited

Market Cap S\$3.1 billion<sup>1</sup>

Bloomberg: FCT SP Reuters: J69U.SI SGX: J69U





Free float market cap<sup>1</sup>: S\$1.95 billion

Total assets: S\$3.22 billion<sup>2</sup>



. Based on closing price of \$2.75 on 30 August 2019

2. As at 30 June 2019

#### FCT's portfolio of suburban retail properties

• Our properties are located in populous residential areas, enjoy good connectivity to public transportation system, stable footfall and healthy mall occupancy



### Our malls attract steady shopper footfall

Visits to suburban retail malls are part of many shoppers' daily routine



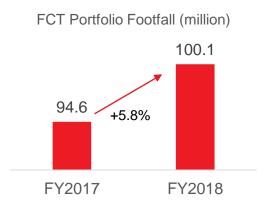
Necessity & convenience shopping



Fun for the family



Everyday dining Essential services



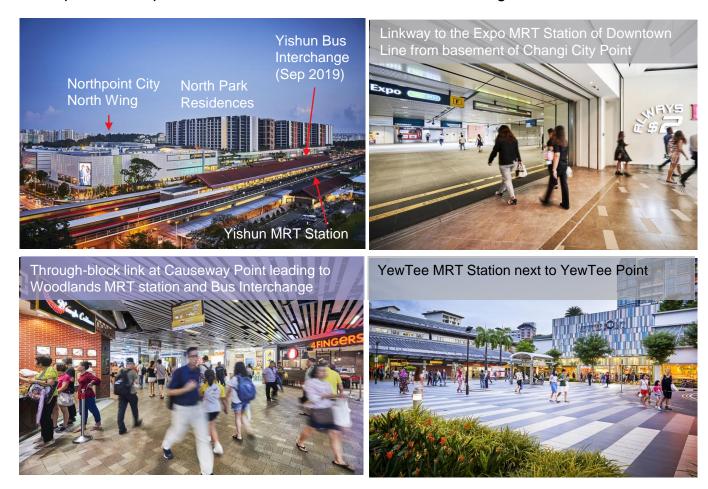
Total footfall at FCT malls



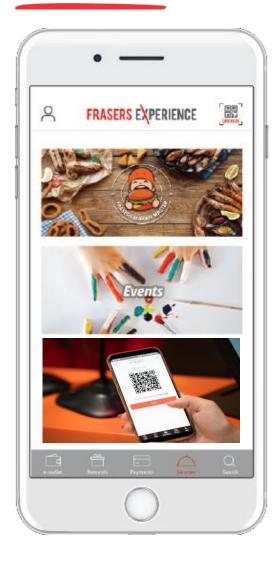
Social and family dining

### Our malls have easy access to public transport

Our malls are well connected to public transport such as MRT stations and bus interchanges



### Keeping our malls relevant in the digital age



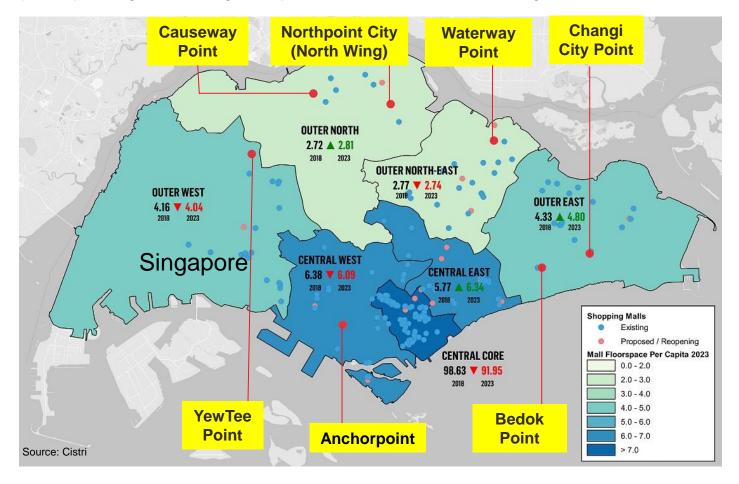
- The future of shopping malls is about experiences and the customer journey
- Frasers Experience app (FRx) is the digital platform to redefine how we interact with our shoppers; to enhance shopper experiences at our malls; to offer more benefits with less time needed and more conveniences with less hassle
  - Earn rewards points via QR code at more than 1200 retailers at 14 Frasers Property / FCT retail malls
  - As Digital Gift Card and e-wallet for cashless payment
  - Features the exclusive "Makan Master", a digital F&B concierge service for pre-booking and reservations at participating F&B outlets at Frasers malls



## FCT's malls are well-positioned to grow

#### FCT's retail properties are well-positioned to grow

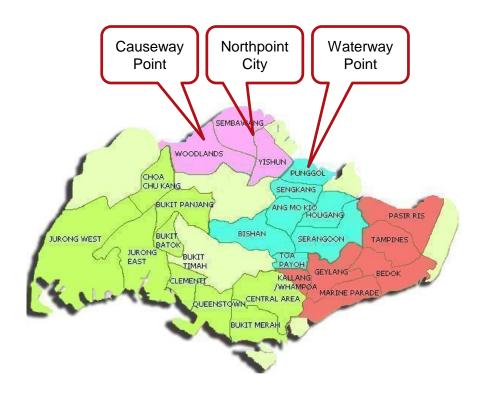
- Key FCT properties are located in North and North-East regions which have retail space per capita of about 2.7, the lowest of all the 7 regions in Singapore
- Lower retail space per capita implies higher footfall growth potential for the malls in those regions



### FCT's retail properties are located in growing HDB towns

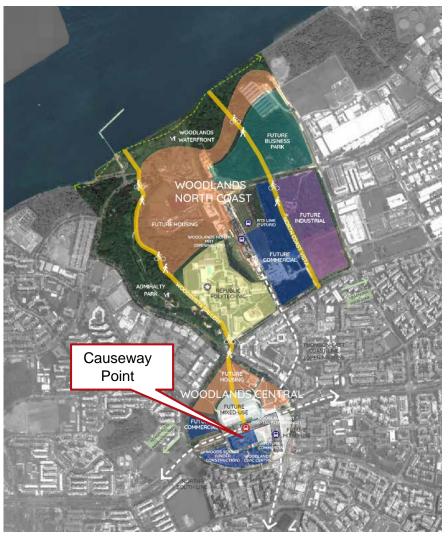
- The three largest malls in FCT portfolio are located in HDB towns with growing number of HDB units and with good growth potential
- Punggol has 8,806 new flats under construction and is the fastest growing HDB town

FCT Malls	HDB Town	Population @ 31 March 2018	Current HDB units	HDB units Under construction	Current Units + Units under construction	HDB Projected Ultimate	Growth potential to Projected Ultimate
Causeway Point	Woodlands	242,500	68,153	3,164	71,317	102,000	43%
Northpoint	Yishun	196,600	62,786	4,154	66,940	84,000	25%
City	Sembawang	73,500	26,834	3,497	30,331	65,000	114%
Waterway Point	Punggol	134,100	49,229	8,806	58,035	96,000	65%



Source: Key Statistics, Housing & Development Board (HDB) Annual Report 2017/18 and HDB website at www.hdb.gov.sg

#### **Woodlands Regional Centre**



- Woodlands Regional Centre poised to be the largest economic hub in Singapore's North region under the URA draft Master plan 2019
- Woodlands Central will be a regional business hub
- New business, industry, R&D and learning & innovation institution to be introduced to Woodlands Regional Centre on over 100 hectares of developable land.
- Northern Agri-Tech and Food Corridor
- New Thomson-East Coast MRT Line with Woodlands Station as interchange to current North-South Line

#### **Punggol Digital District**









Source: Straits Times, 10 September 2019

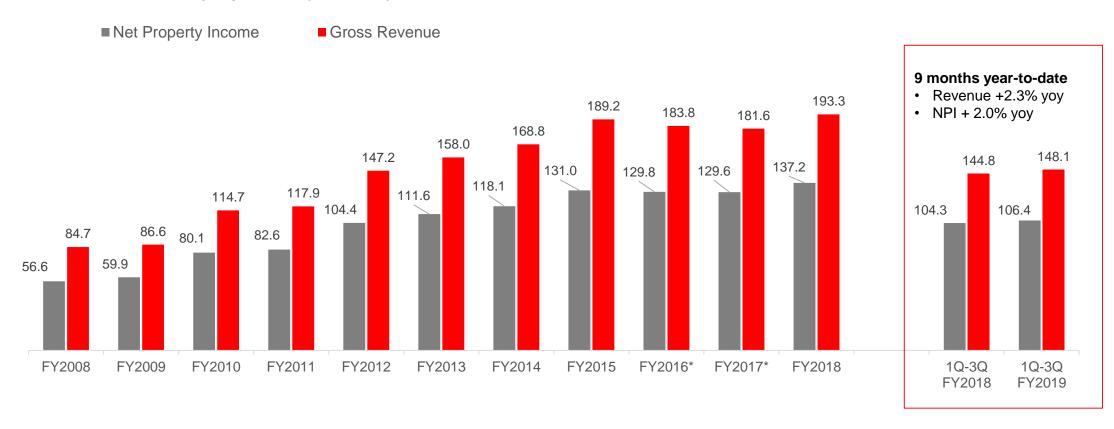
- The Next Generation Smart & Integrated District under the URA draft Master plan 2019
- SIT's Punggol campus, Singapore's first university in the northeast, will be up by 2023; able to accommodate 12,000 students
   Straits Times, 10 September 2019
- "Punggol Digital District is the first district in Singapore where JTC will integrate a business park, university and community facilities upfront from the master planning stage"
  - JTC group director of new estates Kok Poh June
- JTC expects the Punggol Digital District to generate up to 28,000 digital economy jobs
  - Straits Times, 10 September 2019



## Financial and operation highlights

### **Consistent performance**

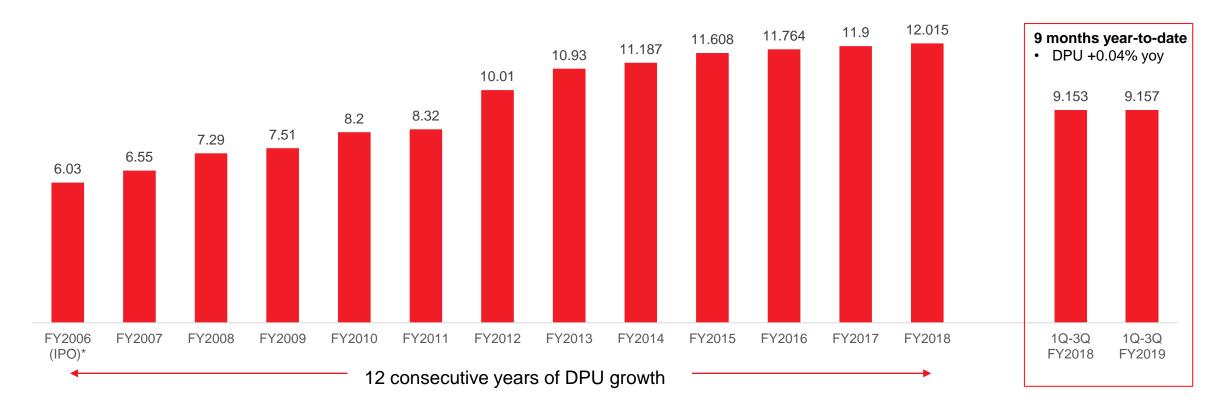
#### Revenue and Net Property Income (S\$ million)



<sup>\*</sup> Revenue and Net Property Income in FY2016 and FY2017 were affected by the asset enhancement works at Northpoint City North Wing

### **Steady DPU growth**

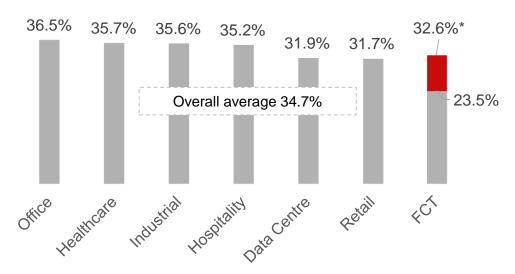
#### **Distribution per Unit (S cents)**



<sup>\*</sup> Annualised DPU for the period 5 Jul 06 (IPO) to 30 September 2006.

### **Strong financial position**

#### Gearing level of SREIT by sector



Source: OCBC Investment Research Weekly S-REITs Tracker, 16 September 2019

#### \*FCT gearing is:

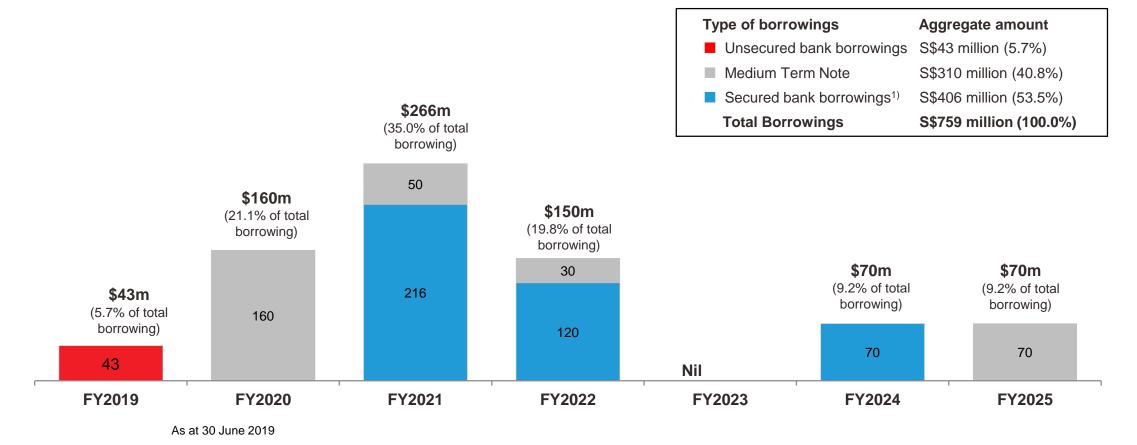
- 23.5% as reported on 30 June 2019
- 32.6% as at 31 July 2019, after assuming the \$191m pro rata borrowing associated with the 1/3 interest in Waterway Point, which the acquisition was completed on 11 July 2019

<b>Key financial indicators</b> as at 30 June 2019	
Gearing level <sup>1</sup>	23.5%
Total borrowings	\$759 million
Total assets	\$3,224 million
Interest Cover <sup>2</sup>	4.52 times
Weighted average debt maturity	2.3 years
Percentage of borrowings on fixed rates or hedged via interest rate swaps	67%
Unencumbered assets as % of total assets	77.2%
All-in average cost of borrowings	2.7%
<ul><li>Corporate credit rating</li><li>S&amp;P</li><li>Moody's</li></ul>	BBB+ (Stable) Baa1 (Stable)

- The ratio of total outstanding borrowings over total assets as at stated balance sheet date
- 2. Earnings before interest and tax (EBIT) divided by interest expense

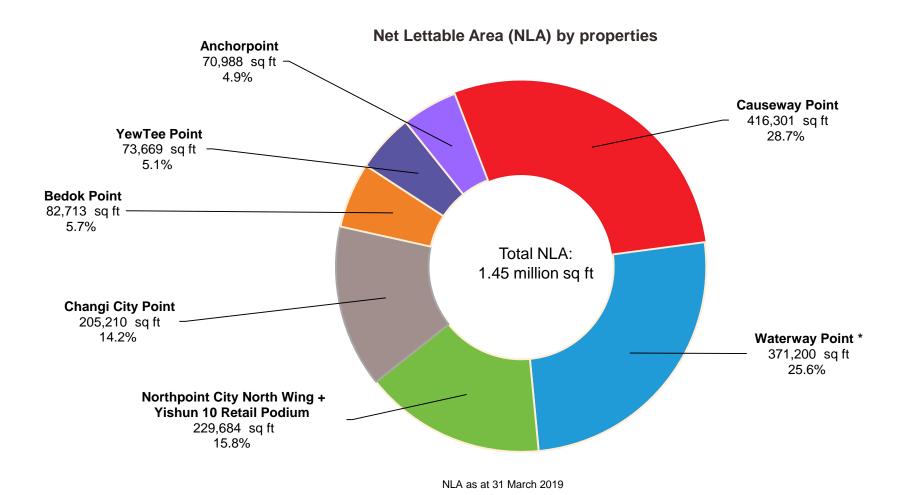
#### Well spread out debt maturity profile

Weighted Average Debt Maturity as at 30 June 2019: 2.3 years



<sup>1)</sup> Secured on Anchorpoint, YewTee Point and Changi City Point.
Causeway Point, Northpoint City North Wing (including Yishun 10 retail podium) and Bedok Point, representing 77.2% of total investment property portfolio, are enencumbered.

### The larger malls account for 84.2% of portfolio's NLA

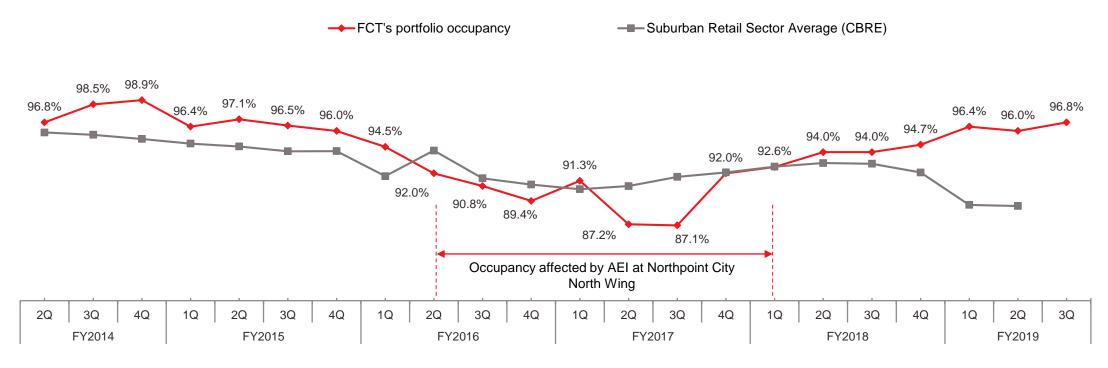


<sup>\*</sup> FCT owns 40% interest in Waterway Point which has a total NLA of 371,200 square feet

#### Maintaining healthy occupancy

• FCT's portfolio occupancy typically outperforms the sector average tracked by CBRE, except during periods when its major properties undergo asset enhancement initiative (AEI) works

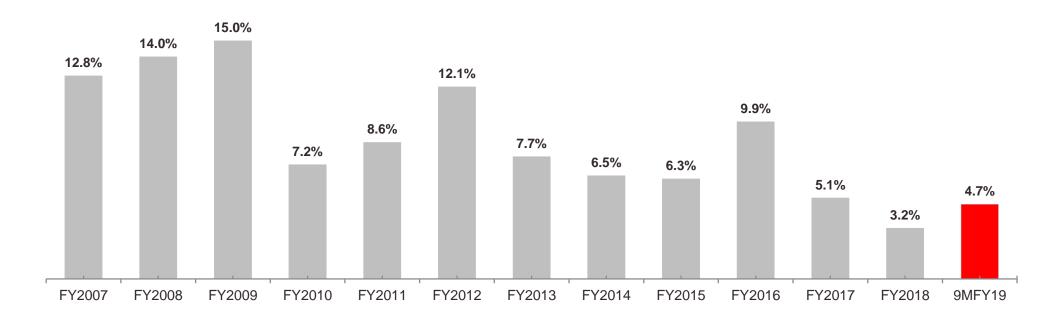
#### FCT's portfolio occupancy versus suburban retail mall average occupancy (CBRE)



Source: FCT, CBRE Singapore Real Estate Market Update, 2Q 2019

### Maintaining positive rental reversions through economic cycles

#### FCT's portfolio average rental reversions<sup>1)</sup>



<sup>1)</sup> Based on the variance between the average rental rates between the new lease and the preceding lease, based on same retail space. Reconfigured or amalgamated retail space is excluded from calculation of rental reversion. Average lease tenure is 3 years.



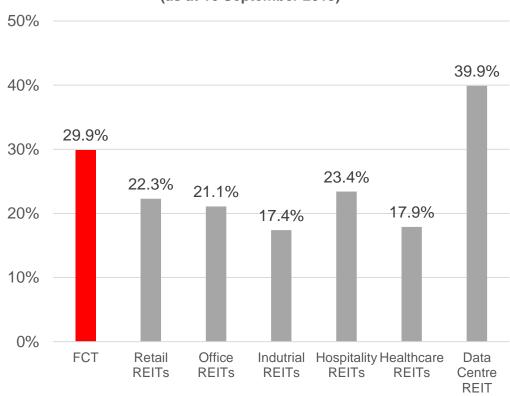
Unit price performance and recent developments

#### FCT unit price has outperformed the FTSE REIT and STI Indices

### FCT unit price performance compared with FTSE REIT and STI Indices (Base = 100)



### SREITs Year-to-date Total Return (as at 16 September 2019)



Source: OCBC Investment Research Weekly S-REITs Tracker , 16 September 2019

Source: Bloomberg

#### **Recent developments**

#### Raising FCT's profile in the global investment community

◆ FCT to join the FTSE EPRA/NAREIT Global Developed Index w.e.f. 23 September 2019

#### Acquisitions – Laying the foundations for future growth

- Completed the acquisition of 18.8% stake in PGIM Real Estate AsiaRetail Fund Limited ("PGIM ARF") on 4 and 26 April 2019 for a total purchase consideration of S\$380 million. FCT's interest in PGIM ARF increased to 21.13% following a redemption event in the fund on 30 June 2019
- ◆ Completed the acquisition of 33⅓% interest in Waterway Point on 11 July 2019. FCT acquired an additional 6⅔% interest for S\$89.6 million on 18 September 2019 to raise its total stake in Waterway Point to 40.0%

#### **Equity Fund Raising ("EFR")**

• Raised gross proceeds of approximately **\$\$437.4** million from EFR via issuance of 184 million new units comprising private placement of 155.18 million units at \$2.382 per unit and non-renounceable preferential offering of 28.82 million units at \$2.35 per unit.

### FCT is well covered by research analysts

Firm	Analysts Lee Wee Liat	
1 BNP Paribas		
2 Bank of America-Merrill Lynch	Donald Chua	
3 CGS-CIMB	Eing Kar Mei	
4 Citi Investment Research	Brandon Lee	
5 CLSA Asia-Pacific Markets	Tan Xuan	
6 Credit Suisse	Nicholas Teh	
7 Daiwa Capital Markets	David Lum	
8 DBS	Carmen Tay	
9 HSBC	Pratik Ray	
10 JP Morgan	Terence Khi	
11 KGI	Geraldine Wong	
12 Macquarie	Derrick Heng	
13 Maybank Kim Eng	Chua Su Tye	
14 Mizuho	Yosuke Ohata	
15 OCBC Investment Research	Andy Wong	
16 Phillip Securities Research	Natalie Ong	
17 RHB	Vijay Natarajan	
18 SooChow CSSD Capital Markets (Asia)	YiYuan Zhao	
19 UBS	Michael Lim	
20 UOB Kay Hian Research	Jonathan Koh	

Analysts' calls	Count
Positive call (Buy, Overweight, Add)	12
Neutral Call (Hold, Neutral, Equal Weight)	7
Sell Call (Sell, Underweight)	1
Total	20

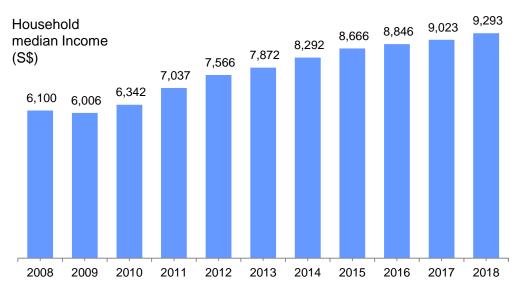
As at 31 August 2019



Macro-economic and Retail Industry Indicators

### **Healthy macro-economic fundamentals**

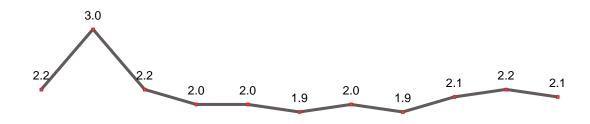
### Household median income among Singaporeans (citizens and permanent residents) continues to grow



Median Monthly Household Income from Work (Including Employer CPF Contributions) Among Resident Employed Households, 2008 – 2018

Source: Department of Statistics, Singapore

#### Low unemployment rate in Singapore





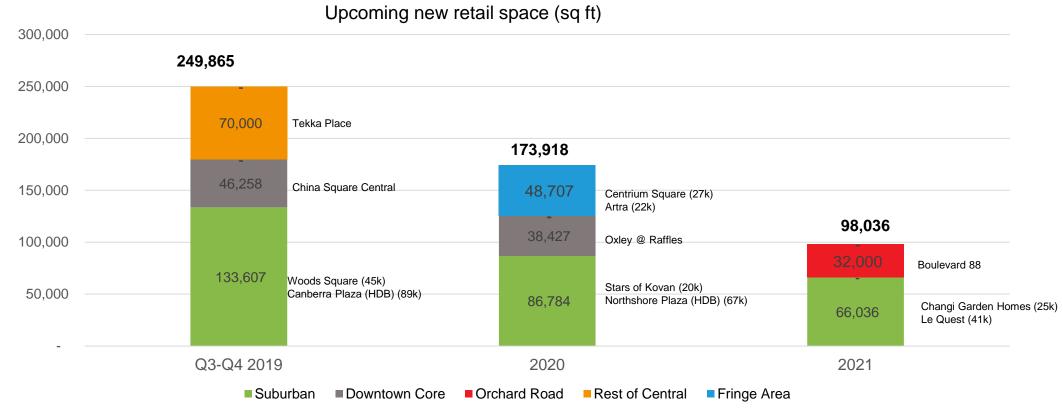
Overall unemployment rate (Annual Average)

Source: Unemployment - Ministry of Manpower, Singapore

#### Limited upcoming new retail supply

#### New Supply between 2H 2019 and 2021:

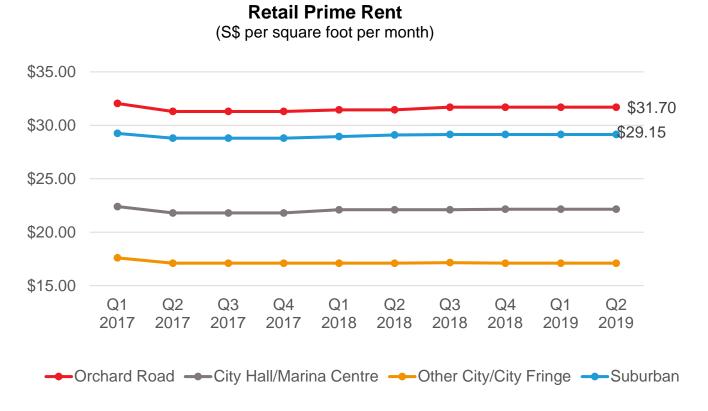
- ◆ Total new supply is ~522k sq ft, accounts for <1% of total retail stock in Singapore
- ◆ Total new supply in suburban region is ~286k sq ft, accounts for ~2.2% of total suburban retail stock



Note: Only projects with NLA of 20,000 sf or more are included in the count of future supply. Source: CBRE, Singapore Real Estate Market Update, 2Q 2019

#### Retail prime rents holding steady

Suburban prime retail rents expected to hold steady



Source: CBRE, Singapore Real Estate Market Update, 2Q 2019

CBRE Research does not expect any major movements in prime retail rents for H2 2019. The limited upcoming supply remains the saving grace of the market and will help to cushion the extent of the rental decline if any.

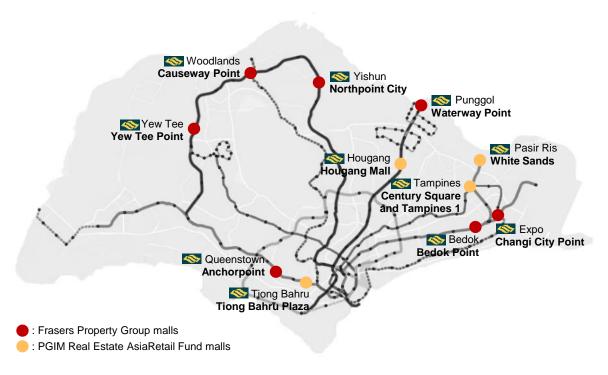
CBRE, July 2019



## Going forward

#### To scale up presence in suburban sector in Singapore

The recent acquisitions of 1/3 stake in Waterway Point and the 21.13% investment in PGIM ARF¹ reinforce FCT's core strength as a leading suburban retail space provider in Singapore, further expand its market share in this sector and help to drive FCT's long-term growth and returns to its unitholders



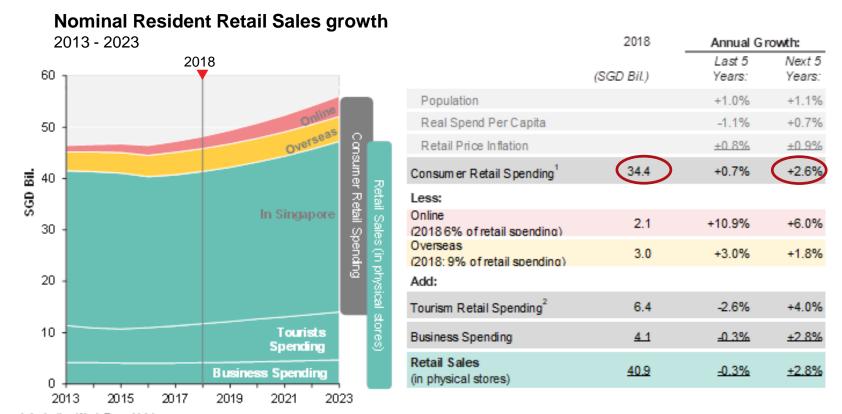
Mall	Area	Population <sup>2</sup>	
Anchorpoint	Queenstown	82,500	
Bedok Point	Destel	194,700	
Changi City Point	- Bedok		
Causeway Point	Woodlands	242,500	
Northwalet Office	Yishun	196,600	
Northpoint City	Sembawang	73.500	
Waterway Point	Punggol	134,100	
YewTee Point	Choa Chu Kang	169,000	
Century Square	Tamainas	232,700	
Tampines 1	- Tampines		
Hougang Mall	Hougang	179,500	
Tiong Bahru Plaza	Bukit Merah	145,700	
White Sands	Pasir Ris	108,400	

Source: https://blog.nus.edu.sg/uspmuse/2015/04/17/trains-in-time-envisioning-singapores-future-train-network/

- 1. Frasers Property Limited ("FPL") holds a separate stake of ~53.74% in PGIM ARF
- 2. Based on HDB's data as of 31 March 2018

#### Retail sales projected to grow

- According to Cistri, consumer retail spending is projected to grow a compounded annual growth rate of 2.6% per year from the current level of \$34.4 billion
- Bulk of the retail sales are still in physical store and in Singapore (see chart below)



<sup>1.</sup> In duding Work Pass Holders

Source: Cistri, August 2019

<sup>2.</sup> In duding Malaysian Daytrippers

#### 3-prong growth strategy

**Acquisition Growth** 

Northpoint 2 YewTee Point

2010

**Bedok Point** 

2011

Changi City **Point** 2014

Yishun 10 Investment Retail **Podium** 2016

in PGIM **ARF** 2019

21.13% in

**PGIM ARF** 

Waterway **Point** (40%-stake) 2019



**Future Opportunities** 

- Northpoint City South Wing!
- Acquisition opportunities of 3<sup>rd</sup> party assets

**Asset Enhancement Growth** 

**Organic Growth** 





**Northpoint** 2010



**Causeway Point** 2012



**Northpoint City North Wing** 2017



**Causeway Point** UPL1) 2019





Rental growth



**Active lease** management



Maintain high occupancy



**Grow** footfall



Environmental, social and governance (ESG) Initiatives

33 1) UPL: Underground Pedestrian Link

#### Summary

**Poised for growth** 

will strengthen its position as a leading suburban retail REIT in Singapore

- Opportunity for Sponsor's pipeline asset in Northpoint City South Wing
- The keys malls in FCT portfolio are well-located in the Northern and Eastern Gateways with positive prospects for economic and population growth. The malls are also located in regions with low retail space per capita and limited future retail supply

The S\$820 million of investments which FCT made in FY2019 is transformational and

**Quality assets with** resilient performance FCT's portfolio of quality suburban retail assets remain resilient through economic cycles due to its focus on necessity spending and F&B and it offers convenience, accessibility and experiential advantages that underpin its relevance to shoppers

**Pure play Singapore**centric, suburbanfocused REIT

FCT is focused on the Singapore suburban retail sector and will continue to expand its presence in this sector



# Experience matters.







